DELIVERING ON UNFPA'S STRATEGIC PLAN





The end of 2023 heralded the midpoint of UNFPA's 2022-2025 Strategic Plan as well as the start of ICPD30, a year-long process of reviewing progress made since the 1994 International Conference on Population and Development. Both offer an opportunity to reflect on the effectiveness of UNFPA's work and the challenges ahead, ensuring we can adapt and succeed in delivering a world where every pregnancy is wanted, every childbirth is safe and every young person's potential is fulfilled.

In the last 30 years, the world has made remarkable progress in advancing the sexual and reproductive health and rights of individuals. The number of women using modern contraceptives has doubled since 1994. The number of women dying from preventable complications of pregnancy and childbirth has fallen by one third since 2000. The ratio of skilled health personnel has increased 41 per cent between 2000 and 2022. These achievements show that rapid and sustainable progress can be made, when sexual and reproductive health and rights are considered policy priorities.

Yet today the pace of progress is stalling, and by some measures even reversing. As the world grapples with multiple overlapping crises and economic disruptions, inequalities within and among countries are growing, and marginalized people – from LGBTQIA+ people to people of African descent to migrants and persons with disabilities and more – are being left behind. The slowed pace of advancement has put the world significantly off-track in achieving UNFPA's three transformative results, which aim to end unmet need for family planning, end preventable maternal deaths, and end gender-based violence including harmful practices.

A mid-term review of UNFPA's Strategic Plan therefore calls for greatly accelerating efforts to achieve these transformative goals, including through internal shifts to respond to growing uncertainty around the world. UNFPA will be strengthening its work addressing discriminatory gender and social norms and changing population dynamics. UNFPA will also be investing in the production of quality population data and enhancing its work in analytics and foresight to better design and implement future-fit programmes.

The mid-term review also found that UNFPA had been able to achieve significant results amid the volatility of recent years. Through 2022 and 2023, UNFPA supported 2.4 million safe births in humanitarian-affected countries, and provided family planning commodities that averted nearly 65,000 maternal deaths and 9.5 million unsafe abortions, in addition to facilitating longer-lasting changes by guiding policy development, strengthening systems and promoting positive social norms. Over the second half of UNFPA's 2022-2025 Strategic Plan, the organization will build on these achievements, with strong emphasis on: strengthening data analytics capacity and foresight development; promoting innovation, especially innovations by women and youth; strengthening humanitarian response; growing strategic partnerships; addressing the root causes of unmet need, gender-based violence and inequality; and supporting youth-, women- and grassroots-led organizations. As we look ahead to navigating an increasingly unpredictable world, there remains one unshakeable certainty: UNFPA delivers.



31.2 MILLION

unintended pregnancies were prevented.*

64,730

maternal deaths were averted.*

273,500

girls were saved from female genital mutilation. 9.5 MILLION

unsafe abortions were prevented.*

68.7%

of the population scheduled to be counted in the 2020 census round was counted.

11.5 MILLION

new sexually transmitted infections were averted.*

18,600

women and girls with obstetric fistula received treatment. **65%**

of countries strengthened civil registration and vital statistics systems. 2.4 MILLION

safe deliveries were assisted in 39 humanitarian crisis-affected countries.

145 MILLION

couple years of protection were provided by UNFPA-procured contraceptives.*

^{*}Estimated results modeled on UNFPA procurement of family planning commodities

CHANGING SYSTEMS TO CHANGE THE WORLD

In the first half of UNFPA's 2022-2025 Strategic Plan, UNFPA sought to adapt systems and processes to better meet the needs of a changing world. These efforts to improve resilience and agility are bearing fruit. A snapshot of this progress can be found in the 2022-2023 achievements below.

74 PER CENT	of countries integrated sexual and reproductive health into universal health coverage-policies.
66 PER CENT	of countries integrated sexual and reproductive health and rights into national youth policies and plans.
53 COUNTRIES	made new commitments to achieve the three transformative results.
48 PER CENT	of countries integrated population change into sexual and reproductive health policies.
49 PER CENT	of countries had laws and regulations that support the realization of universal access to sexual and reproductive health.
36 PER CENT	of countries had a national mechanism to address discriminatory gender and social norms.
58 PER CENT	of countries had social movements that advocated against harmful gender and social norms.
36 PER CENT	of countries had operationalized in-school comprehensive sexuality education.

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TOP 20 DONORS TO UNFPA

Contributions in United States dollars

CORE CONTRIBUTIONS¹

Donor	US\$
Norway	116,950,416
Germany	111,347,528
Sweden	110,144,263
United States of America	81,180,000
Netherlands	73,748,064
Denmark	66,796,474
Finland	66,355,912
Switzerland	34,563,039
Japan	33,060,000
Canada	22,811,321

Donor	US\$
United Kingdom of Great Britain and Northern Ireland	20,089,666
Belgium	19,461,494
Australia	13,306,647
Luxembourg	9,735,067
Ireland	9,373,796
New Zealand	7,504,707
Italy	5,848,133
Individual Giving Programme (IGP)	4,634,816
China	2,890,000
Iceland	2,411,196

NON-CORE CONTRIBUTIONS²

Donor	US\$
United Nations	448,609,204.76
United Kingdom of Great Britain and Northern Ireland	234,955,686.83
United States of America	216,151,005.44
European Commission	133,391,148.82
Norway	109,135,991.76
Canada	101,611,723.49
Netherlands	92,370,175.54
Australia	76,619,518.68
Denmark	75,638,722.42
Sweden	74,587,718.25

Donor	US\$
France	52,030,075.30
Republic of Korea	48,304,849.43
Japan	36,858,864.75
Italy	28,115,979.29
Democratic Republic of Congo	24,739,910.54
Switzerland	24,463,909.65
Spain	24,081,086.83
Luxembourg	23,325,802.25
Germany	21,140,295.54
Bangladesh	19,816,832.07

¹ In 2022, a revised accounting policy was introduced, in line with the International Public Sector Accounting Standards. UNFPA was requested by the United Nations Board of Auditors to modify its accounting policy for revenue recognition for contributions to core resources. Because of this change, all figures for both core and non-core resources in 2023 are shown as contributions received, i.e. the amount of cash transferred to UNFPA in a particular year. The figures for 2022 have been restated to also reflect contributions received to allow for comparability of data between 2022 and 2023. Data prior to 2022 remain as reported in previous years and in line with previous reporting standards.

Non-core contributions (also referred to as "other", "earmarked" or "restricted" contributions), represent resources that are earmarked as to their use. The amounts represent contribution revenue for trust funds. They include multi-year co-financing agreements which were recognized in 2022, in accordance with UNFPA accounting policies. Programme implementation continues to be linked to actual receipt of resources.

ALL CONTRIBUTIONS TOWARDS CORE RESOURCES (2022-2023)

Contributions in United States dollars

Donor	US\$	Donor	US\$
Albania	10,000	Eswatini	18,300
Algeria	20,000	Ethiopia	1,139
Angola	80,000	Finland	66,355,912
Armenia	6,000	France	2,197,759
Australia	13,306,647	Gabon	65,760
Austria	527,891	Gambia	9,875
Azerbaijan	20,000	Georgia	40,000
Bangladesh	70,000	Germany	111,347,528
Barbados	5,000	Guyana	9,914
Belgium	19,461,494	Iceland	2,411,196
Bhutan	11,850	Individual Giving Programme	4,634,816
Bolivia (Plurinational State of)	6,000	India	990,912
Bosnia and Herzegovina	2,039	Indonesia	25,128
Burundi	1,921	Iraq	69,825
Cameroon	17,299	Ireland	9,373,796
Canada	22,811,321	Israel	10,000
Chile	12,000	Italy	5,848,133
China	2,890,000	Japan	33,060,000
Colombia	22,274	Jordan	49,930
Costa Rica	9,241	Kazakhstan	13,000
Cuba	5,050	Kenya	20,000
Cyprus	32,100	Kuwait	20,000
Denmark	66,796,474	Lao People's Democratic Republic	6,000
Dominican Republic	29,950	Luxembourg	9,735,067
Egypt	41,399	Madagascar	14,001
El Salvador	4,000	Malaysia	30,000
Equatorial Guinea	100,000	Maldives	5,000
Eritrea	10,000	Mauritania	33,204
Estonia	32,362	Mauritius	4,493

Donor	US\$
Mexico	94,089
Micronesia (Federated States of)	3,000
Mongolia	4,000
Morocco	11,735
Nepal	4,534
Netherlands	73,748,064
New Zealand	7,504,707
Nicaragua	5,000
North Macedonia (Republic of)	1,025
Norway	116,950,416
Oman	10,000
Panama	20,000
Peru	4,042
Philippines	79,147
Portugal	747,405
Qatar	30,000
Republic of Korea	325,012
Romania	20,000
Russian Federation	600,000
Rwanda	10,000
Saint Kitts and Nevis	1,500
Saudi Arabia	250,000
Serbia	10,000
Singapore	10,000

Donor	US\$
Slovakia	10,269
Slovenia	65,199
South Africa	75,020
Spain	1,088,780
Sweden	110,144,263
Switzerland	34,563,039
Tajikistan	2,331
Thailand	292,398
Togo	9,444
Trinidad and Tobago	10,016
Tunisia	17,880
Türkiye	50,000
Turkmenistan	16,000
Uganda	17,856
United Kingdom	20,089,666
United Republic of Tanzania	3,022
Uruguay	15,000
United States of America	81,180,000
Uzbekistan	10,000
Viet Nam	20,000
Zimbabwe	30,000
Total	820,896,859

REVENUE AND EXPENSES* 2022-2023

In millions of US\$

REVENUE

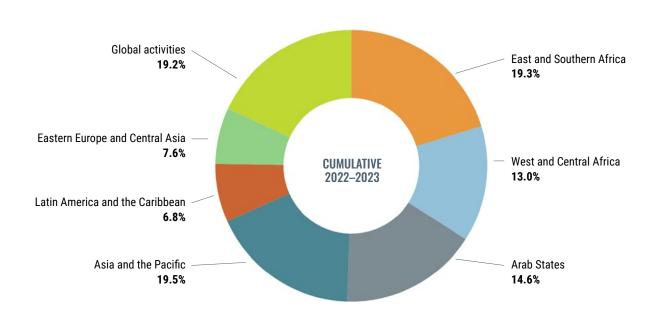
CORE RESOURCES	2023	2022 restated	Cumulative 2022-2023
Contributions to core resources	364.1	482.0	846.1
Less: transfer to other revenue for reimbursement of tax charges	(4.2)	(5.5)	(9.7)
Total core resources revenue	359.9	476.5	836.4
NON-CORE RESOURCES			
Contributions to non-core resources - gross	1,090.3	1,175.5	2,265.8
Less: refunds to donors	(33.1)	(9.9)	(43.0)
Less: indirect costs	(75.1)	(66.2)	(141.3)
Net movement in allowance for doubtful contributions receivable	0.7	2.1	2.8
Total non-core resources revenue	982.8	1,101.5	2,084.3
OTHER REVENUE			
Other revenue	222.6	91.5	314.1
TOTAL REVENUE	1,565.3	1,669.6	3,234.8
EXPENSES			
CORE RESOURCES			
Country programmes, Global and Regional Interventions (GRI), and other programme activities	291.8	308.1	599.9
Institutional budget	201.8	189.0	390.8
Corporate	6.2	57.2	63.4
Total core resources expenses	499.8	554.3	1,054.1
NON-CORE RESOURCES			
Country programmes, Global and Regional Interventions (GRI), and other programme activities	1,004.0	906.1	1,910.1
Corporate	6.6	11.7	18.3
Total non-core resources expenses	1,010.6	917.8	1,928.4
TOTAL EXPENSES	1,510.4	1,472.1	2,982.5

^{*}All figures are provisional, subject to external audit and, as a result of rounding, may not add up to the totals.

PROGRAMME AND INSTITUTIONAL BUDGET **EXPENSES BY REGION**

In millions of US\$

	TOTAL 2022		TOTAL 2023		CUMULATIVE	
	in millions of US\$	per cent	in millions of US\$	per cent	in millions of US\$	per cent
Country and regional offices activities	1,193.2	79.7	1,149.7	81.9	2,342.9	80.8
East and Southern Africa	276.4	18.5	284.2	20.3	560.6	19.3
West and Central Africa	182.8	12.2	194.3	13.8	377.1	13.0
Arab States	192.3	12.8	230.6	16.4	422.9	14.6
Asia and the Pacific	315.0	21.1	249.7	17.8	564.7	19.5
Latin America and the Caribbean	98.8	6.6	97.2	6.9	196.0	6.8
Eastern Europe and Central Asia	127.9	8.5	93.7	6.7	221.6	7.6
Global activities	304.4	20.3	253.5	18.1	557.9	19.2
Total	1,497.6	100.0	1,403.2	100.0	2,900.8	100.0



PROGRAMME EXPENSES

BY COUNTRY 2022-2023

Includes core and non-core resources



AFRICA, EAST AND SOUTHERN

COUNTRY/TERRITORY	MILLIONS OF US\$
Angola	11.5
Botswana	3.4
Burundi	12.9
Comoros	3.0
Congo, Democratic Republic of the	83.4
Eritrea	2.7
Eswatini	3.3
Ethiopia	72.7
Kenya	18.8
Lesotho	3.5
Madagascar	20.1
Malawi	34.4
Mauritius	0.6

COUNTRY/TERRITORY	MILLIONS OF US\$
Mozambique	56.8
Namibia	4.6
Rwanda	16.3
Seychelles	0.2
South Africa	6.1
South Sudan	53.0
Uganda	47.6
United Republic of Tanzania	37.5
Zambia	15.2
Zimbabwe	22.9
Total country/territory activities	530.5
Regional activities	30.1
Total for East and Southern Africa	560.6





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COUNTRY/TERRITORY	MILLIONS OF US\$
Benin	17.5
Burkina Faso	29.6
Cabo Verde	13.1
Cameroon	10.9
Central African Republic	14.4
Chad	24.3
Congo	6.7
Côte d'Ivoire	19.4
Equatorial Guinea	3.1
Gabon	3.6
Gambia	7.6
Ghana	15.3
Guinea	13.7

COUNTRY/TERRITORY	MILLIONS OF US\$
Guinea-Bissau	5.3
Liberia	20.3
Mali	32.6
Mauritania	6.5
Niger	27.3
Nigeria	40.6
São Tomé and Príncipe	2.1
Senegal	13.5
Sierra Leone	15.5
Togo	9.7
Total country/territory activities	352.4
Regional activities	24.6
Total for West and Central Africa	377.1



COUNTRY/TERRITORY	MILLIONS OF US\$
Algeria	1.7
Djibouti	3.8
Egypt	23.6
Iraq	33.9
Jordan	19.6
Lebanon	13.3
Libya	11.4
Morocco	7.0
Oman	3.5

COUNTRY/TERRITORY	MILLIONS OF US\$
Somalia	42.9
State of Palestine	33.4
Sudan	62.2
Syrian Arab Republic	26.2
Tunisia	50.5
Yemen	72.6
Total country/territory activities	405.5
Regional activites	17.3
Total for Arab States	422.9

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COUNTRY/TERRITORY	MILLIONS OF US\$
Afghanistan	153.2
Bangladesh	93.5
Bhutan	1.7
Cambodia	7.4
China	7.0
Korea, Democratic People's Republic of	2.5
India	22.9
Indonesia	13.8
Iran (Islamic Republic of)	7.4
Lao People's Democratic Republic	8.6
Malaysia	2.0
Maldives	1.6
Mongolia	5.6

COUNTRY/TERRITORY	MILLIONS OF US\$
Myanmar	43.3
Nepal	21.0
Pacific Islands (multi-country) ³	29.9
Pakistan	44.4
Papua New Guinea	18.8
Philippines	16.5
Sri Lanka	13.4
Thailand	3.3
Timor-Leste	8.9
Viet Nam	12.6
Total country/territory activities	539.3
Regional activites	25.4
Total for Asia and the Pacific	564.7

³ Figures for the Pacific Islands (multi-country) covers the following countries: Cook Islands; Fiji; Kiribati; Marshall Islands; Federated States of Micronesia; Nauru; Niue; Palau; Samoa; Solomon Islands; Tokelau; Tonga; Tuvalu; and Vanuatu.



EASTERN EUROPE AND CENTRAL ASIA

COUNTRY/TERRITORY	MILLIONS OF US\$	COUNTRY/TERRITORY	MILLIONS OF US\$
Albania	2.6	North Macedonia	2.7
Armenia	3.9	Serbia	2.3
Azerbaijan	2.9	Tajikistan	5.7
Belarus	3.4	Türkiye	57.6
Bosnia and Herzegovina	4.4	Turkmenistan	3.8
Georgia	4.1	Ukraine	71.7
Kazakhstan	4.0	Uzbekistan	5.0
Kosovo ⁴	2.2	Total country/territory activities	203.8
Kyrgyzstan	5.1	Regional activities	17.8
Moldova, Republic of	22.4	Total for Eastern Europe and Central Asia	221.6

⁴ References to Kosovo shall be understood to be in the context of Security Council resolution 1244 (1999).



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LATIN AMERICA AND THE CARIBBEAN

MILLIONS OF US\$
2.9
11.6
10.6
16.0
0.3
11.5
2.0
2.5
3.9
12.5
7.2
10.7

COUNTRY/TERRITORY	MILLIONS OF US\$
Haiti	22.4
Honduras	7.4
Mexico	9.9
Nicaragua	6.5
Panama	2.7
Paraguay	7.7
Peru	7.3
Uruguay	6.1
Venezuela, Bolivarian Republic of	15.7
Total country/territory activities	177.7
Regional projects	18.3
Total for Latin America and the Caribbean	196.0

⁵ Figures for the Caribbean (multi-country) covers the following countries and territories: Anguilla; Antigua and Barbuda; Aruba; Bahamas; Barbados; Belize; Bermuda; British Virgin Islands; Cayman Islands; Curacao; Dominica; Grenada; Guyana; Jamaica, Montserrat; Netherlands Antilles; St. Lucia; St. Kitts and Nevis; Saint Maarten (Dutch part); Saint Vincent and the Grenadines; Suriname; Turks and Caicos; and Trinidad and Tobago.





