



Evaluation Office

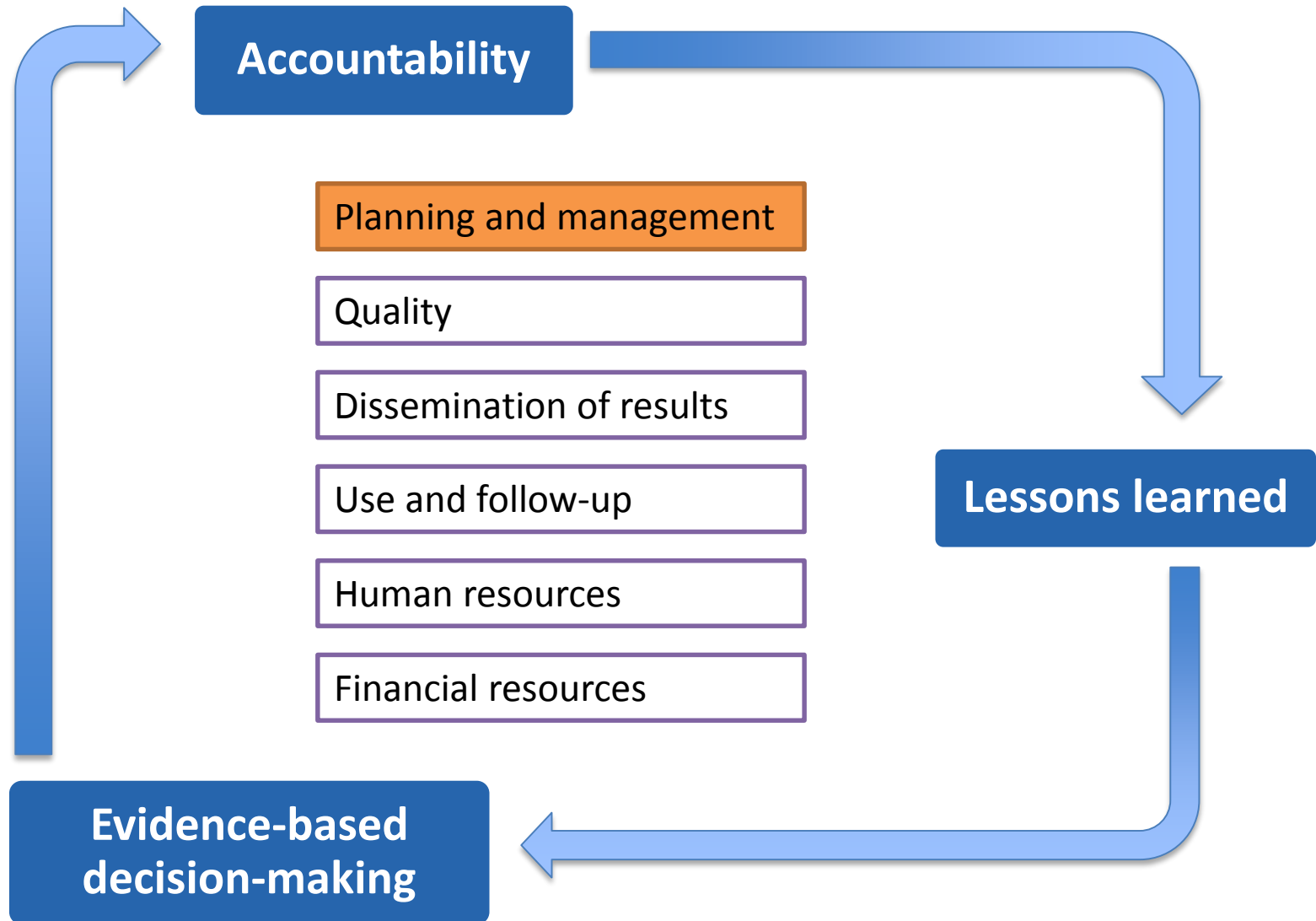
Annual Evaluation Report for 2016

Informal Meeting with Member States

3 May 2017

PERFORMANCE OF THE EVALUATION FUNCTION

Performance of the evaluation function (I)



Corporate Evaluations / Studies Completed

Corporate Evaluations

Evaluations completed (I)

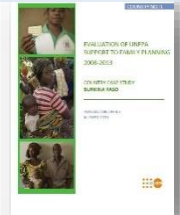


UNFPA Support to Family Planning (2008-2013)

Country case studies



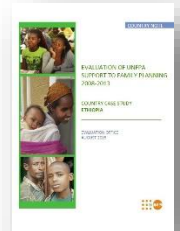
Bolivia



Burkina Faso



Cambodia



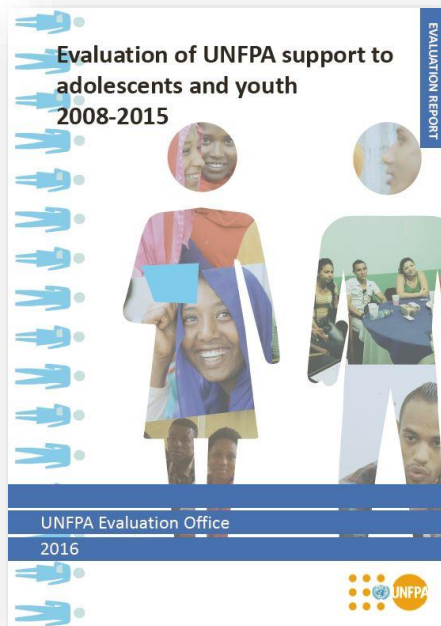
Ethiopia



Zimbabwe

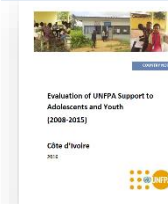
Corporate Evaluations

Evaluations completed (II)

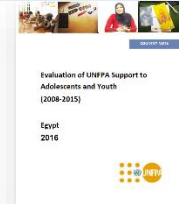


UNFPA Support to Adolescents and Youth (2008-2015)

Country case studies



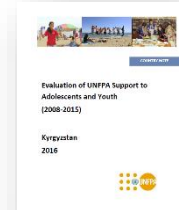
Côte d'Ivoire



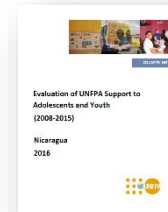
Egypt



Ethiopia

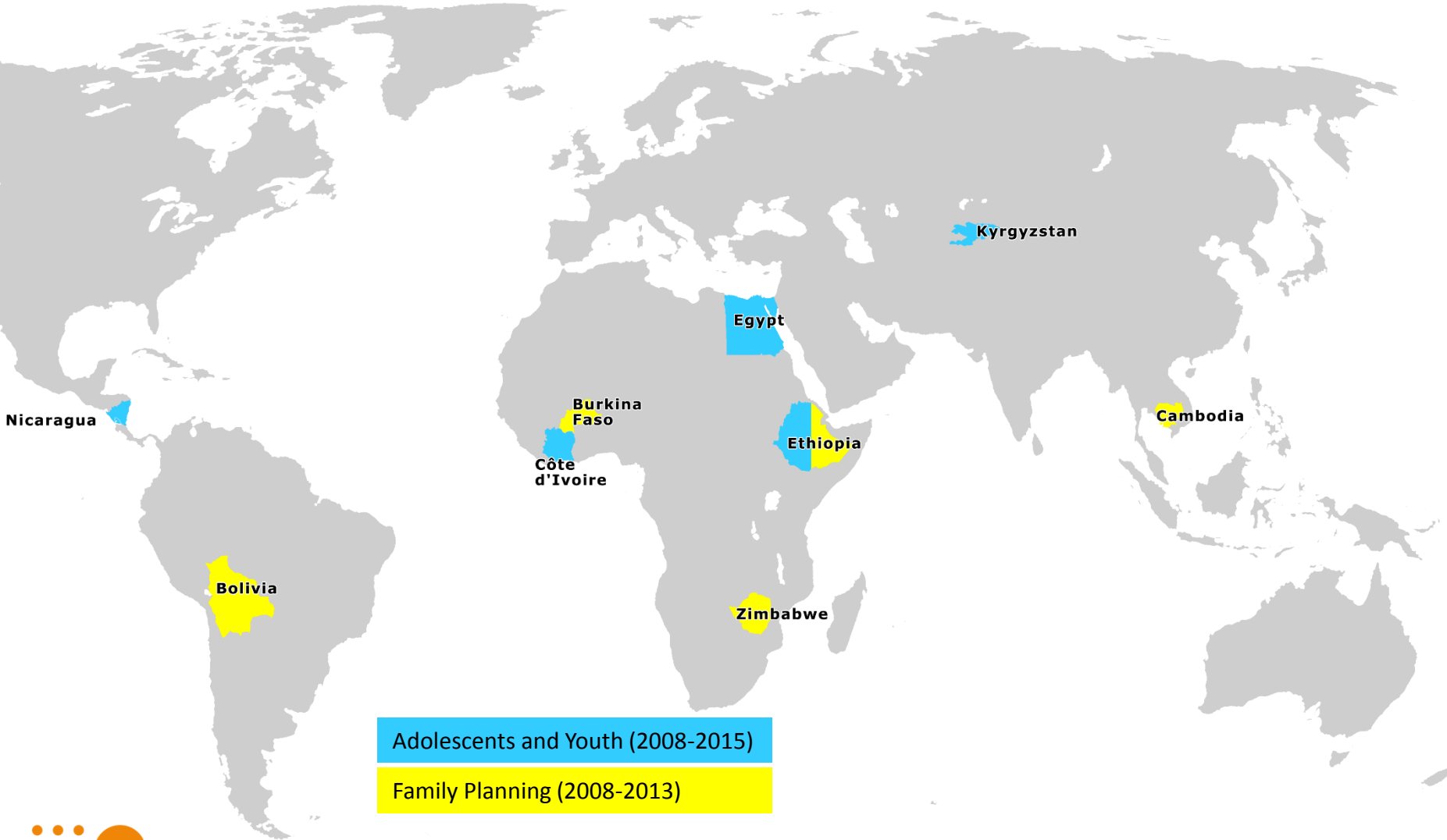


Kyrgyzstan



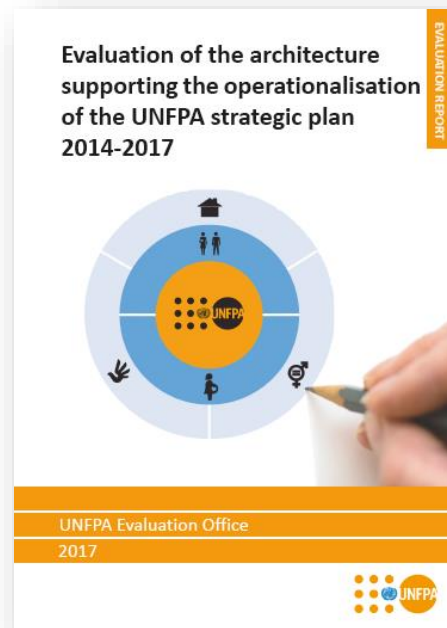
Nicaragua

Geographical distribution of in-country case studies for completed corporate evaluations: A&Y and Family Planning



Corporate Evaluations

Evaluations completed (III)

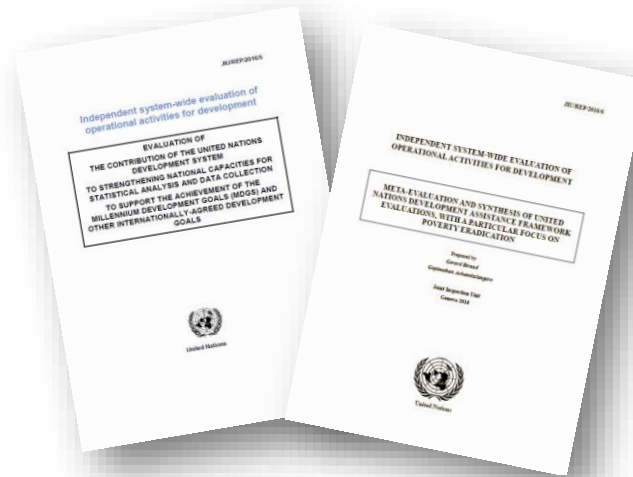


**Architecture supporting the operationalisation of the
UNFPA strategic plan 2014-2017**

Joint Evaluations Completed

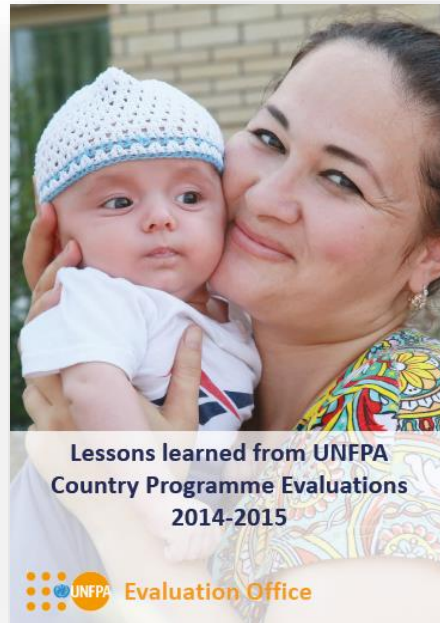


United Nations Independent System-Wide Evaluation



Other Evaluative Corporate Studies

Study completed



Lessons Learned from UNFPA Country Programme Evaluations (CPE) (2014-2015)

CPE Synthesis: Background

- ▶ A CPE synthesis is **undertaken every two years** by the EO (second time the exercise has been conducted) to contribute to organisational learning and evidence based programming.
- ▶ This exercise includes **country programme evaluations conducted in 2014 and 2015** (and quality assessed as “good” or higher).
- ▶ Lessons learned **varied by outcome area and across contexts** in which UNFPA works.

CPE Synthesis: Snapshot of Learning (I)

- ▶ Within **sexual and reproductive health**, the synthesis found:
 - support to interventions that target groups with influence on the sexual and reproductive health decisions of women – such as husbands, parents and community and religious leaders – helped to broaden women’s access to family planning and sexual and reproductive health services.
 - continuous advocacy and sensitization efforts, particularly with communities, were found to be crucial for the sustainability of sexual and reproductive health services.




- ▶ Within **adolescents and youth**, the synthesis underscored:
 - the importance of identifying creative entry points to innovatively target adolescents and youth: connecting sexual and reproductive health education with vocational training, for example, was found to improve the effectiveness of programming.

CPE Synthesis: Snapshot of Learning (II)

- ▶ To advance **gender equality**, the synthesis found that:
 - working together with grassroots groups, including via community dialogues, and ensuring the voices of women's rights groups in planning and programming, proved especially effective.
 - on addressing GBV specifically, the use of holistic approaches, combining, for example, service delivery for survivors with improved legal and police responses, awareness-raising trainings and dialogues, and network-building improved the effectiveness of programming.
- ▶ On **population and development**, the synthesis surfaced that:
 - systematically assessing the political and ethical dimensions of data collection, and their potential effect on dissemination, are critical to ensure UNFPA's ability to efficiently and effectively support the production and use of data.

Corporate Evaluations / Studies Ongoing

Ongoing Corporate Evaluations/Studies (2016-2017)

Outcomes	2016	2017
Outcome 1	H4+ JPCS 	
	UNFPA Supplies Midterm Evaluation	
Outcome 2	Child Marriage Evaluability Assessment 	
Outcome 3	Gender Based Violence and Harmful Practices	
		FGM 
Outcome 4		
Organizational effectiveness and efficiency	Formative Evaluation Innovation Initiative	
Crosscutting	Cluster CPE (highly vulnerable contexts) Meta Analysis	
Others		Whole of Syria

Thematic

Programme

Institutional



Joint evaluation

Joint Evaluations (2016-2017)

Ongoing

H4+

**H4+ Joint Programme
supported by Canada and
Sweden (Sida) (2011-2016)**



**DRC, Liberia, Zambia
and Zimbabwe**



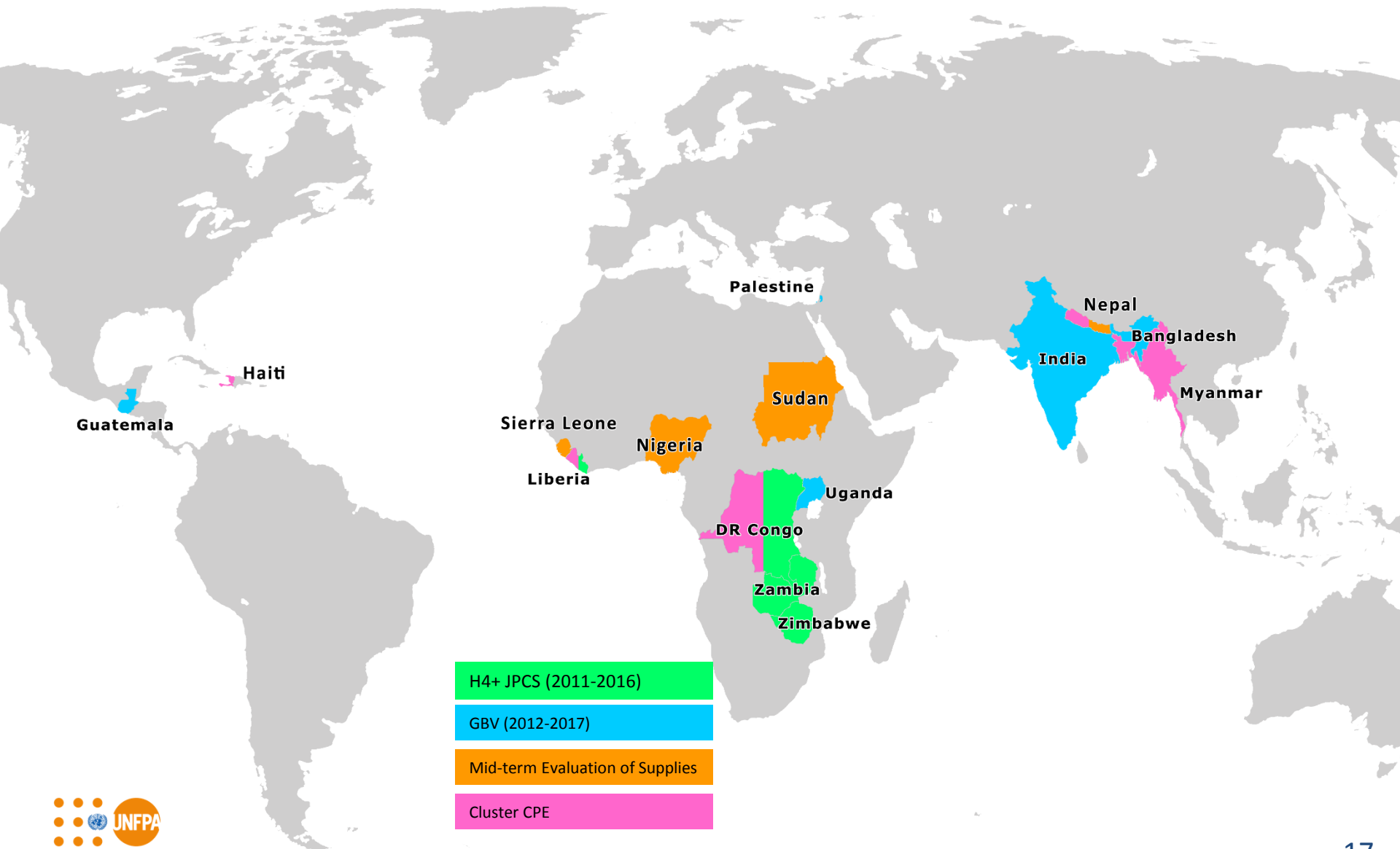
**Global Programme to Accelerate Action to
End Child Marriage evaluability assessment**



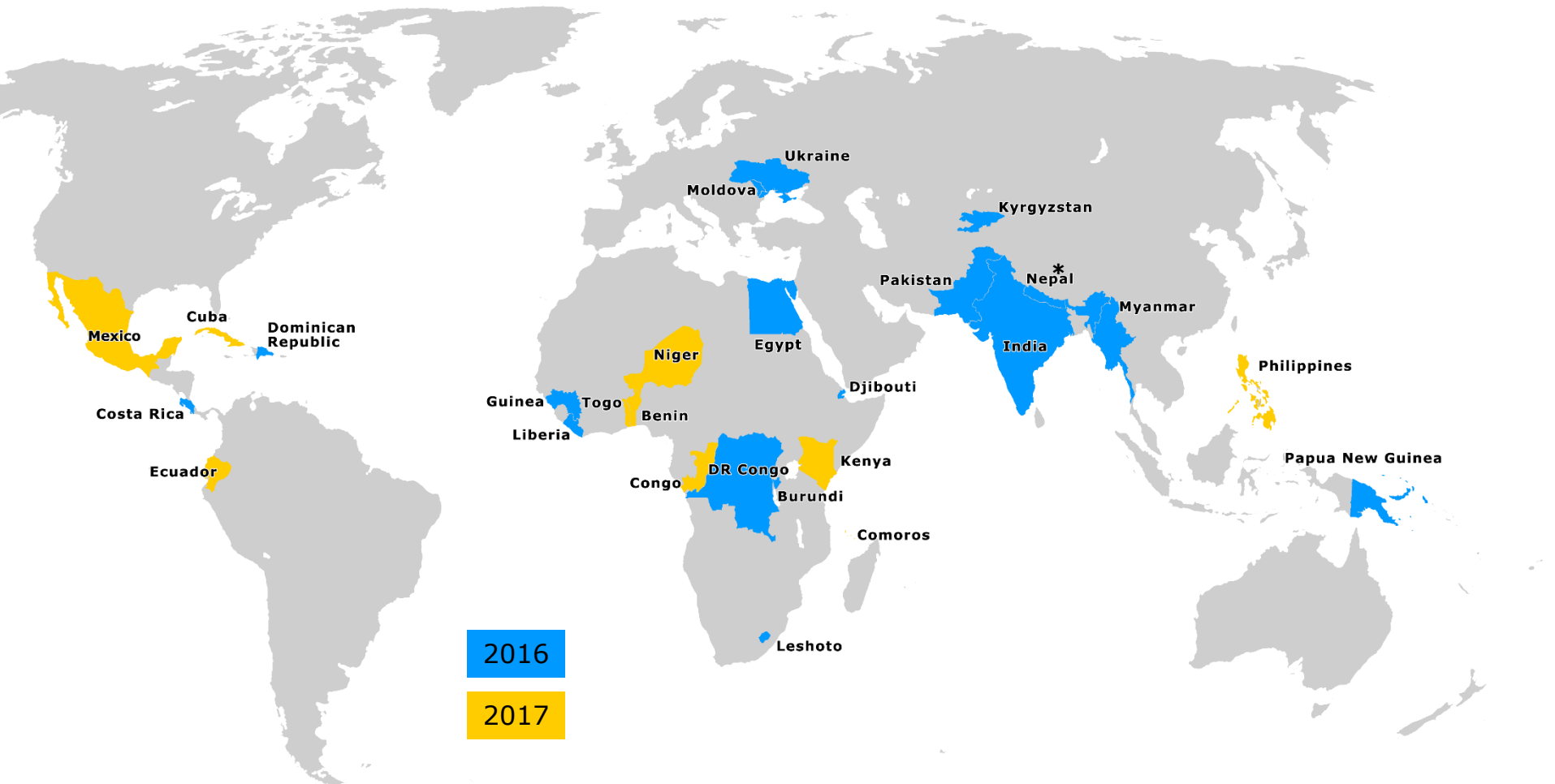
**Joint Programme on Female Genital
Mutilation (2008-2017)**



Geographical distribution of in-country case studies for currently ongoing corporate evaluations



Decentralized country programme evaluations (CPEs) in 2016-2017



Changes to the quadrennial evaluation plan (I)

Evaluation Office Additional studies

- ▶ Formative evaluation of the **UNFPA Innovation Initiative**



Evaluation Office Re-scoped studies

- ▶ Re-scoped from “the Evaluation of the Strategic framework for UNFPA Global and Regional Interventions” to the “Institutional evaluation of the **architecture supporting the operationalization of the UNFPA Strategic Plan 2014-2017**”

Changes to the quadrennial evaluation plan (II)

Country programme evaluations

Added

- ▶ 2016: India, Moldova, Ukraine, Lesotho
- ▶ 2017: Cuba

Cancelled

- ▶ 2016: Malaysia, Sri Lanka, Bolivia, Nicaragua, Cape Verde, Central African Republic, Equatorial Guinea, Gambia
- ▶ 2017: Cameroon, Nigeria

Postponed

- ▶ 2016: Philippines

Change in scope

- ▶ 2016: Pacific Island countries
- ▶ 2017: Rwanda



Regional level evaluations

Cancelled 2016

- ▶ Thematic evaluation of the gender component of regional and country programmes (EECAR)
- ▶ Evaluation of partnerships for maternal health and reduction of maternal mortality (ESAR)
- ▶ Evaluation of humanitarian response (WCAR)

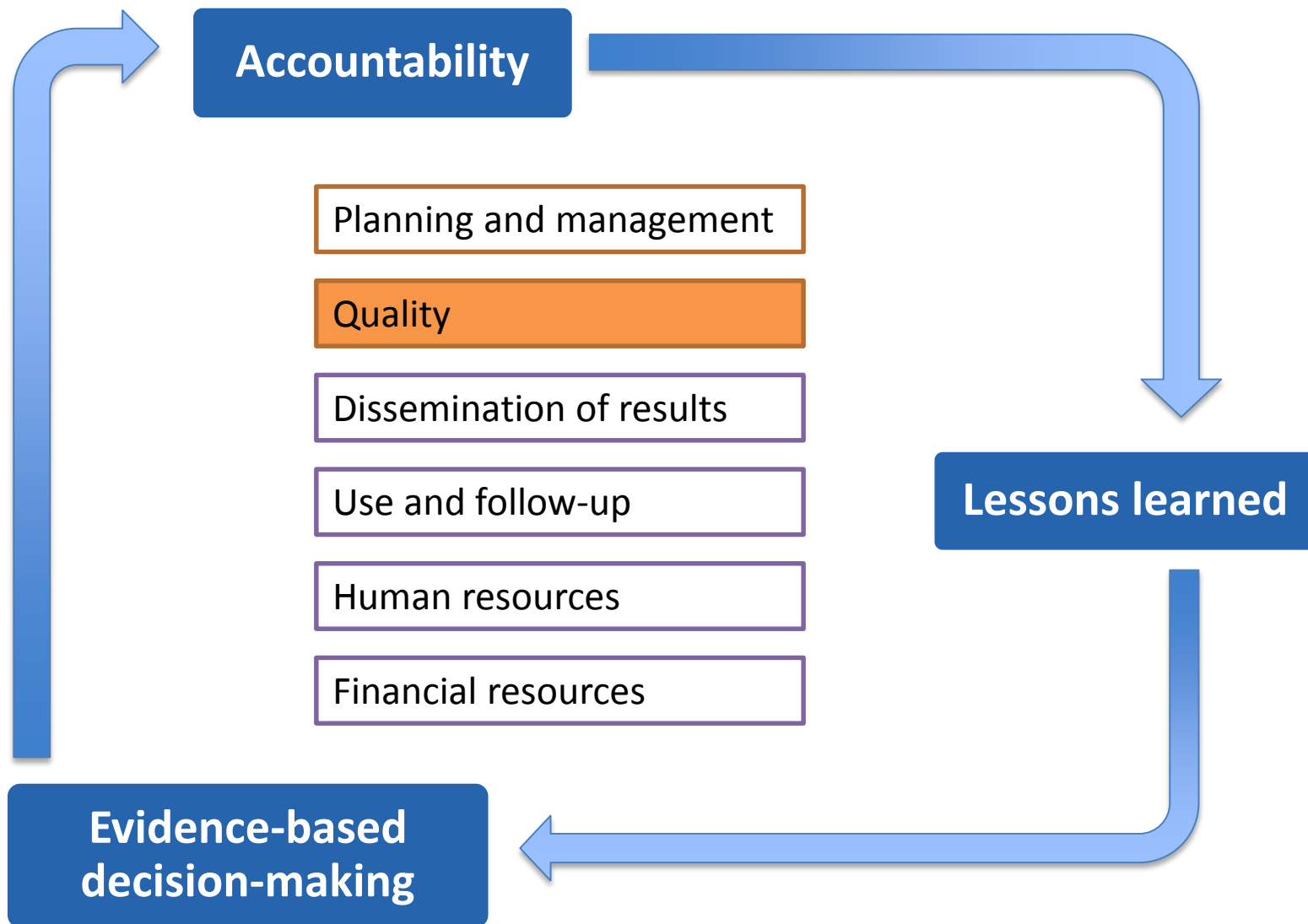
Change in scope 2016

- ▶ Mid term review of the Regional Programme (LACR)

Cancelled 2017

- ▶ Evaluation on Youth and Evaluation on Y-PEER alumni programme (ASR)
- ▶ Evaluation of Reproductive Health Commodity Security Programme (LACR)
- ▶ Evaluation of Regional Programme Action Plan (WCAR)

Performance of the evaluation function (II)



Evaluation Quality Assurance and Assessment system

Evaluation Quality Assurance: introduction of an external quality assurance panel for corporate evaluations

Provides expert independent advice and feedback on quality of:

- ▶ Draft terms of reference
- ▶ Draft inception report
- ▶ Draft final evaluation report

Evaluation Quality Assessment (EQA): implementation of the revised evaluation quality assessment grid

Key changes include:

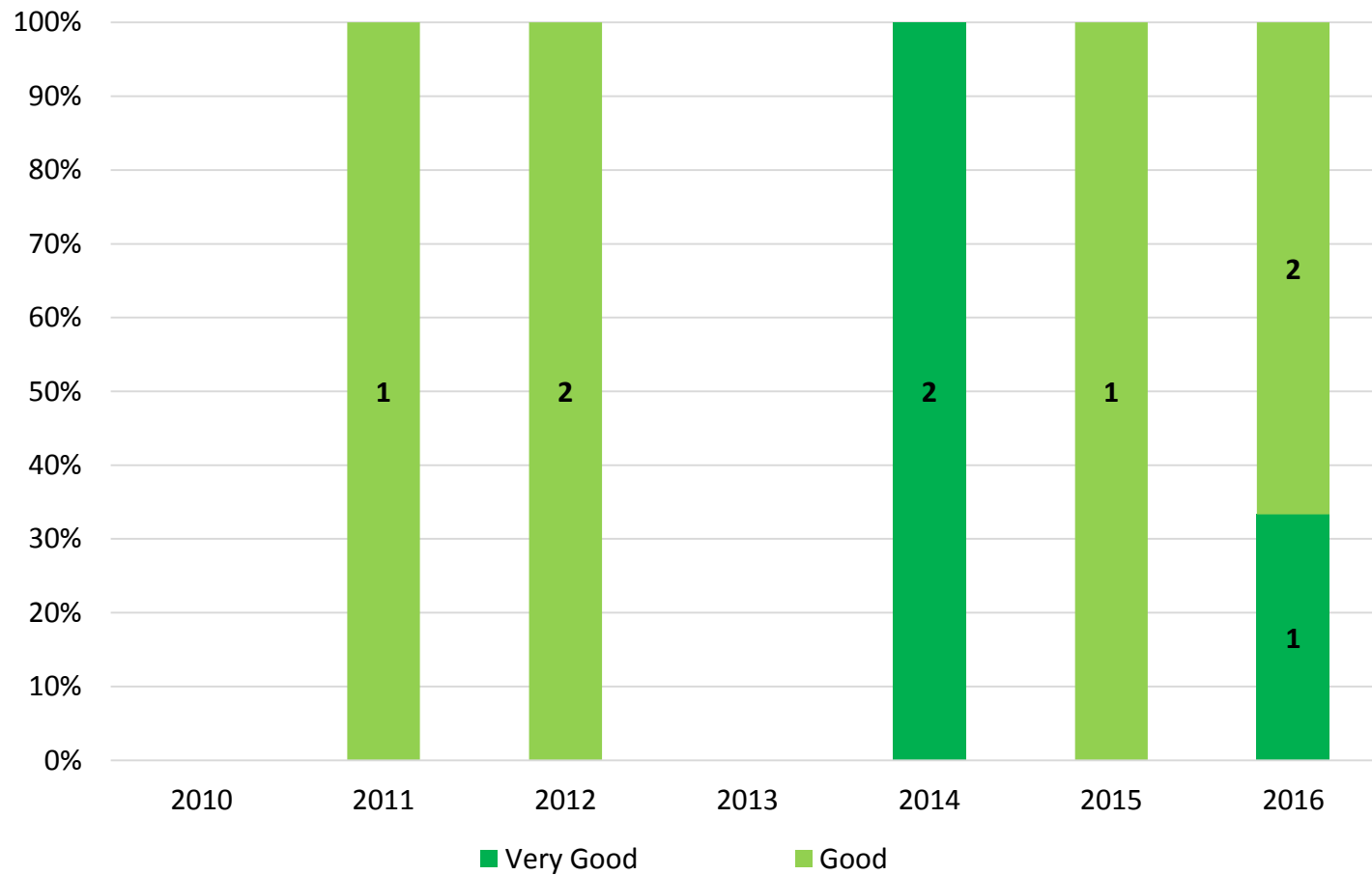
- ▶ Incorporation of the evaluation performance indicator of the UN system wide action plan on gender equality and the empowerment of women into the EQA grid as a stand alone assessment criteria
- ▶ Further fleshed out the EQA sub-criteria



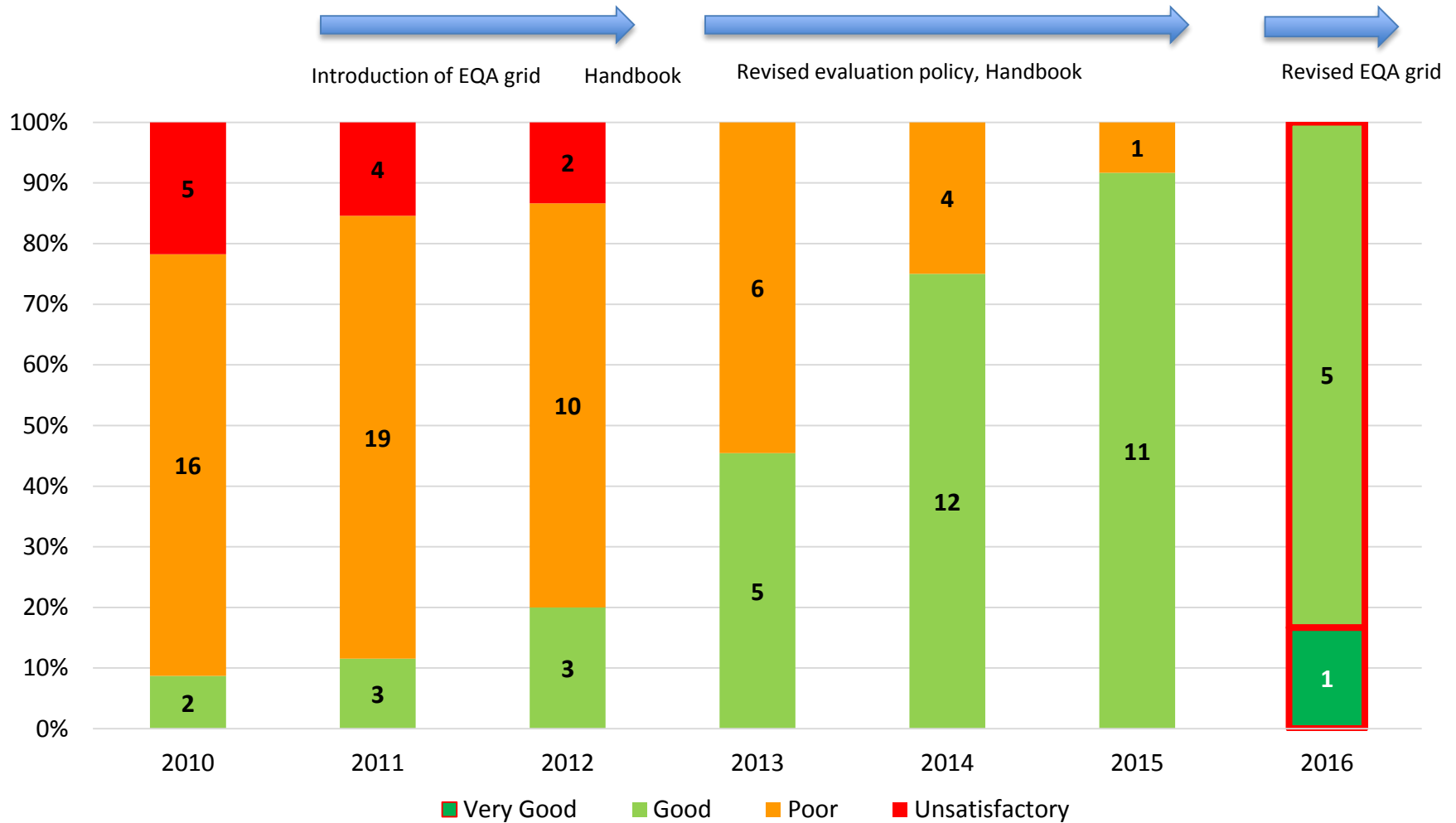
Quality assessment criteria (covering partner)	Overall Evaluation Quality Assessment			
	Very good	Good	Fair	Unsatisfactory
1. Structure and clarity of reporting (covering partner)				
2. Design and methodology (11)		13		1
3. Reliability of data (11)		11		
4. Evidence and findings (6)		40		
5. Conclusions (11)				
6. Recommendations (11)				
7. Integration of gender (7)	11			
Total scoring points		31		
Overall assessment level of evaluation report	11	33	7	7
	Very good - very confident to use	Good - confident to use	Fair - use with caution	Unsatisfactory - not confident to use

(1) All items having points associated with criteria in corresponding column (e.g., 7 finding and analysis) has been assessed as 'good' enter '40 into 'Good' column. (2) Assessment level with highest total scoring points determines Overall assessment level of evaluation report. Write corresponding assessment level in cell in (3). (3) Use 'Rating' function to give with corresponding colour.

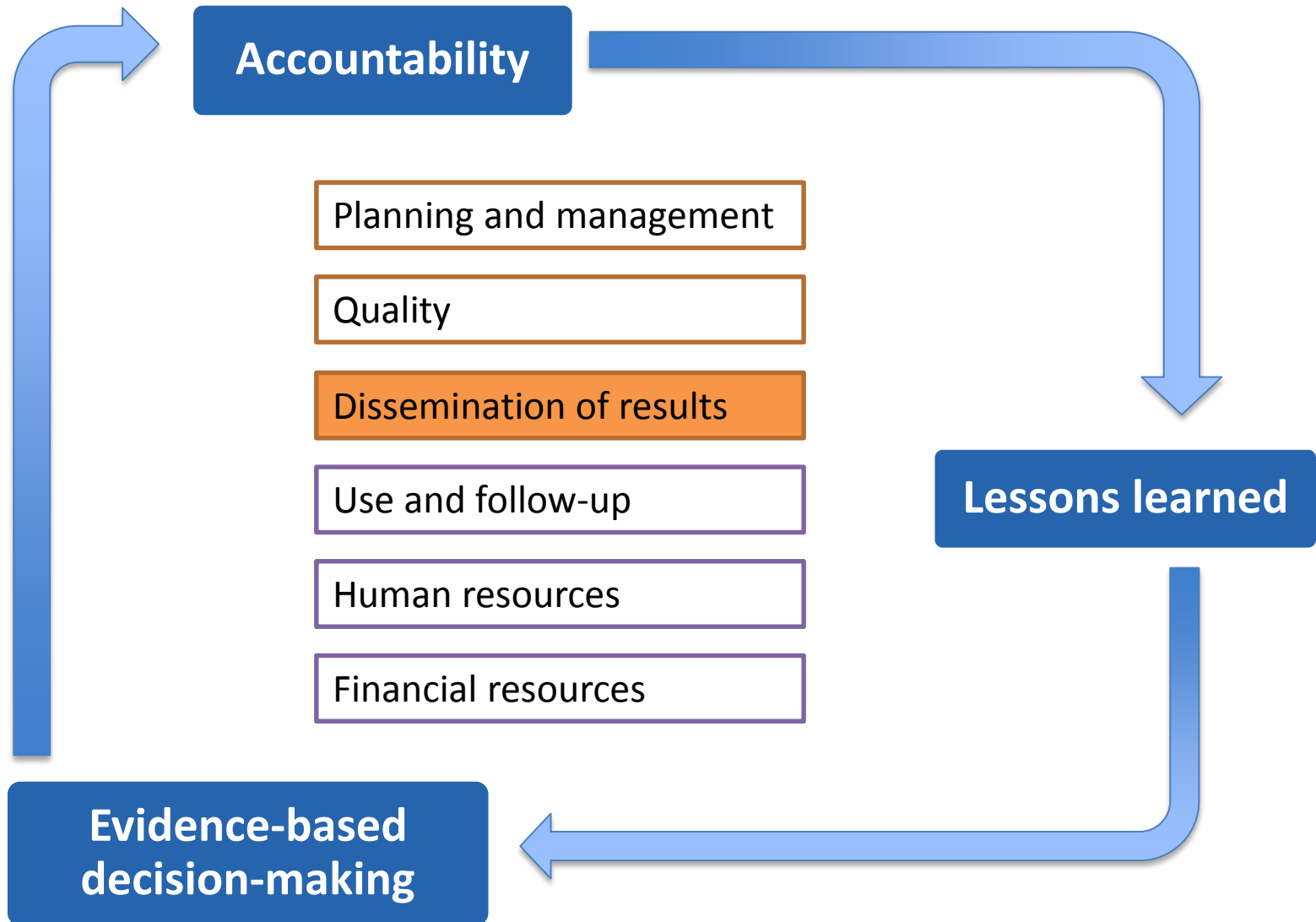
Assessed quality of corporate evaluation reports (3 Thematic Evaluations and 6 CPEs)



Assessed quality of decentralized country programme evaluation reports



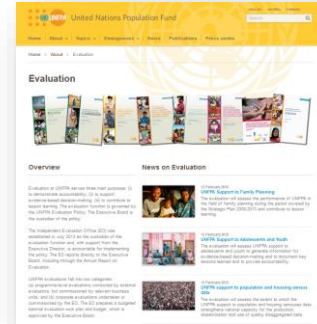
Performance of the evaluation function (III)



Dissemination of evaluation results



Executive Board



Website



Executive Committee



Newsletters



2016 Asian Evaluation Week
5-9 September 2016 | Xi'an, People's Republic of China



EUROPEAN
EVALUATION
SOCIETY



African Evaluation Association
L' Association Africaine d'Evaluation

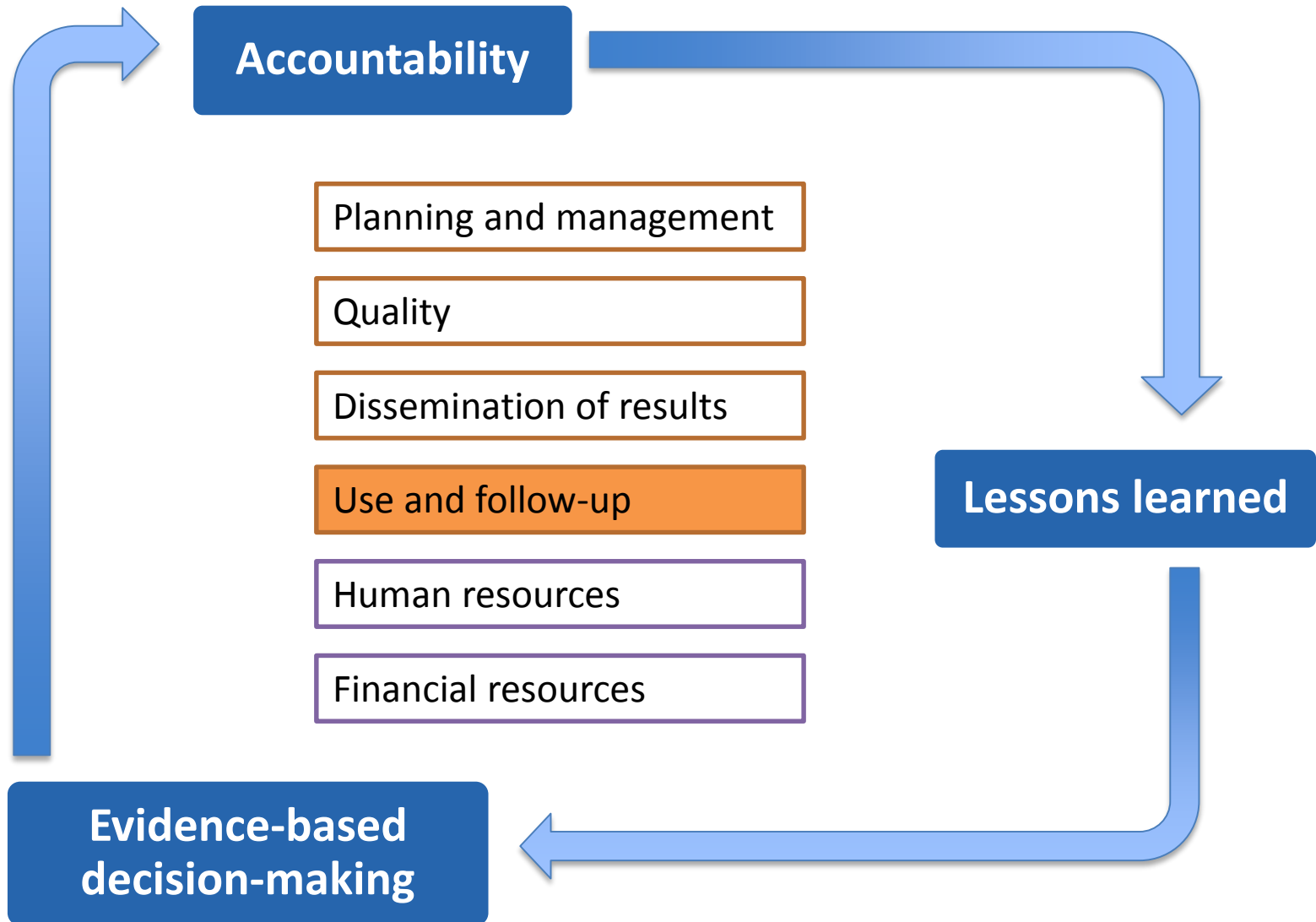
Conferences



Workshops, webinars

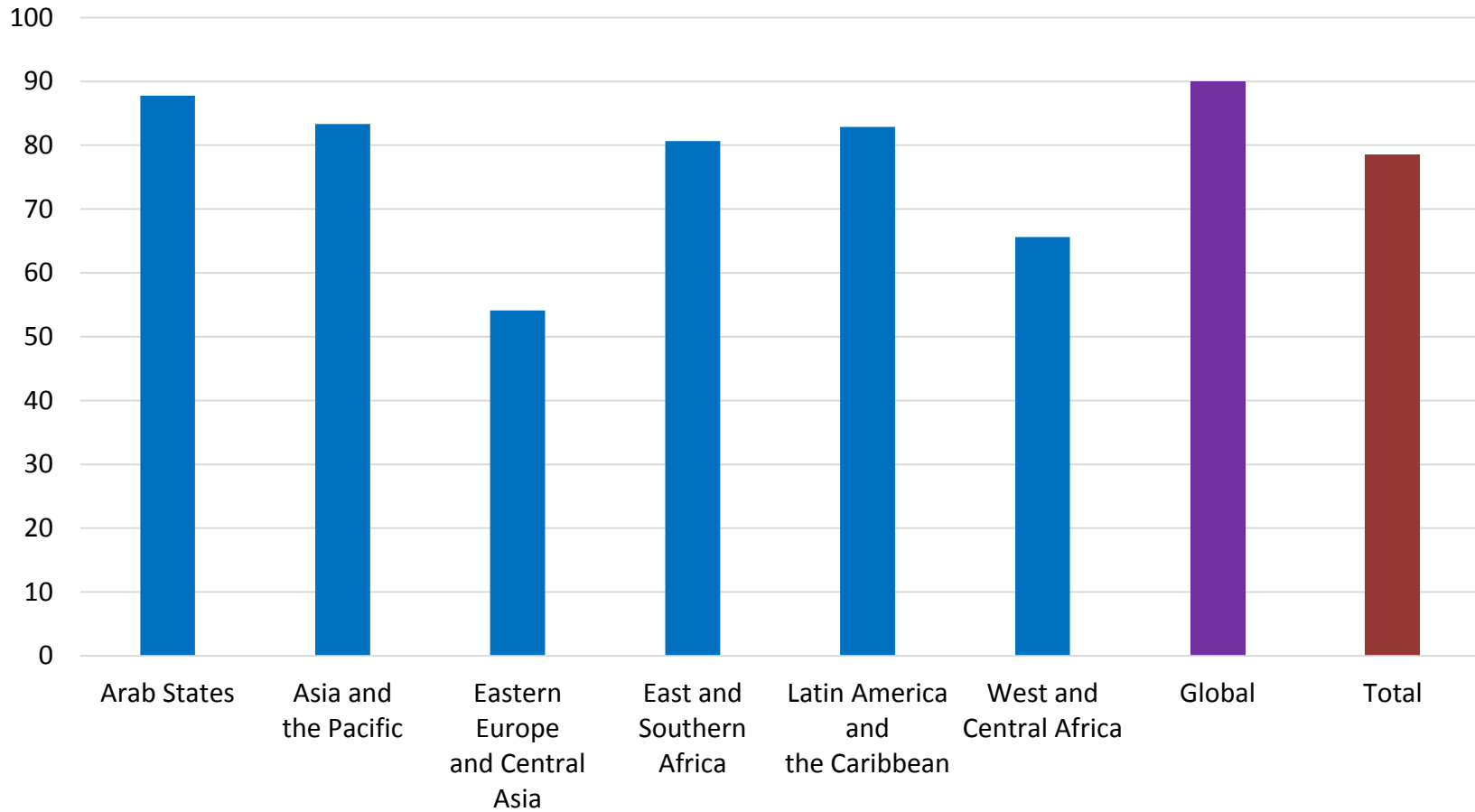


Performance of the evaluation function (IV)



Evaluation use and follow-up

Management Response Tracking System Implementation rates 2016



Evaluation use and follow-up

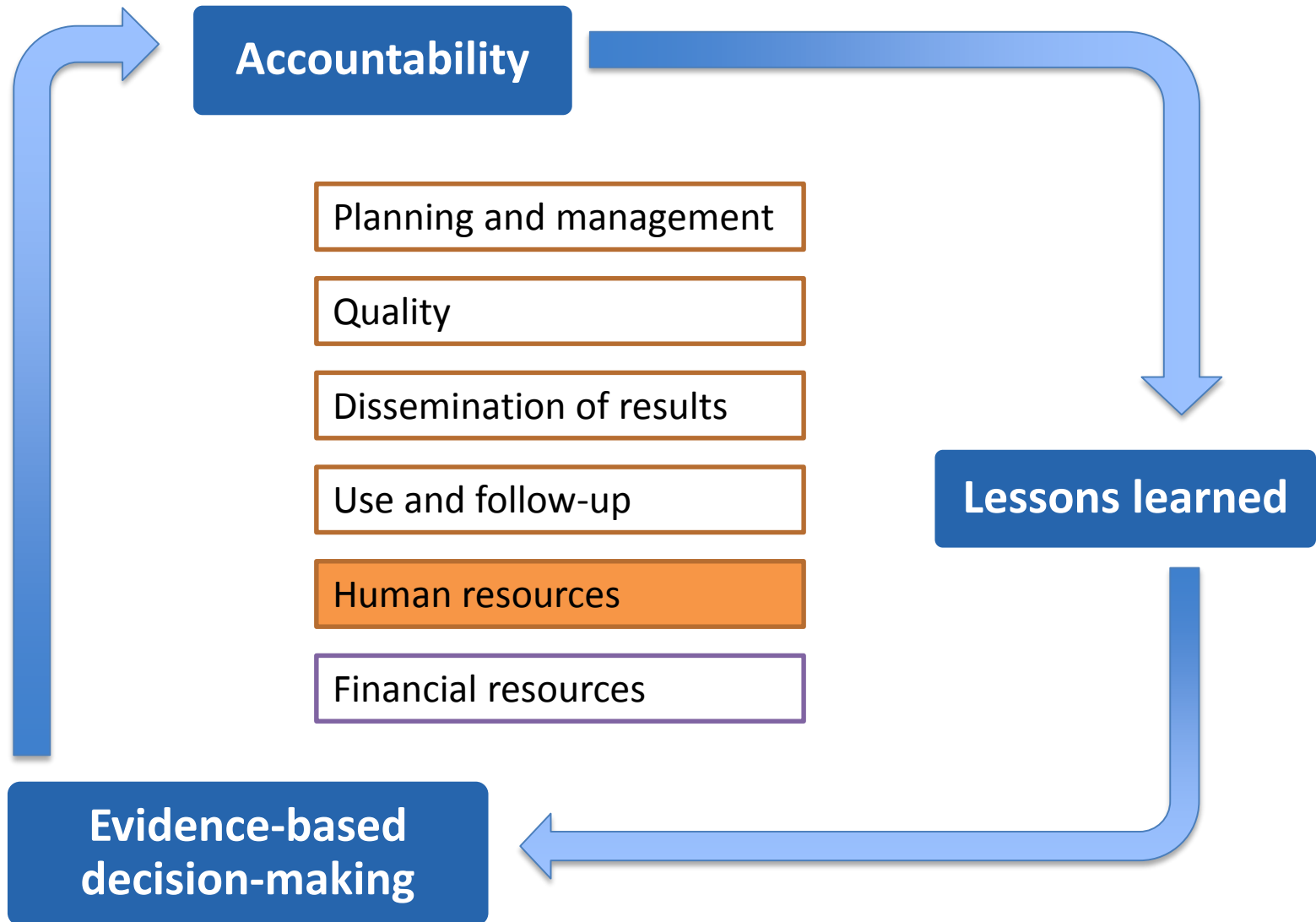
Management Response Tracking System New system

TeamCentral
TeamMate

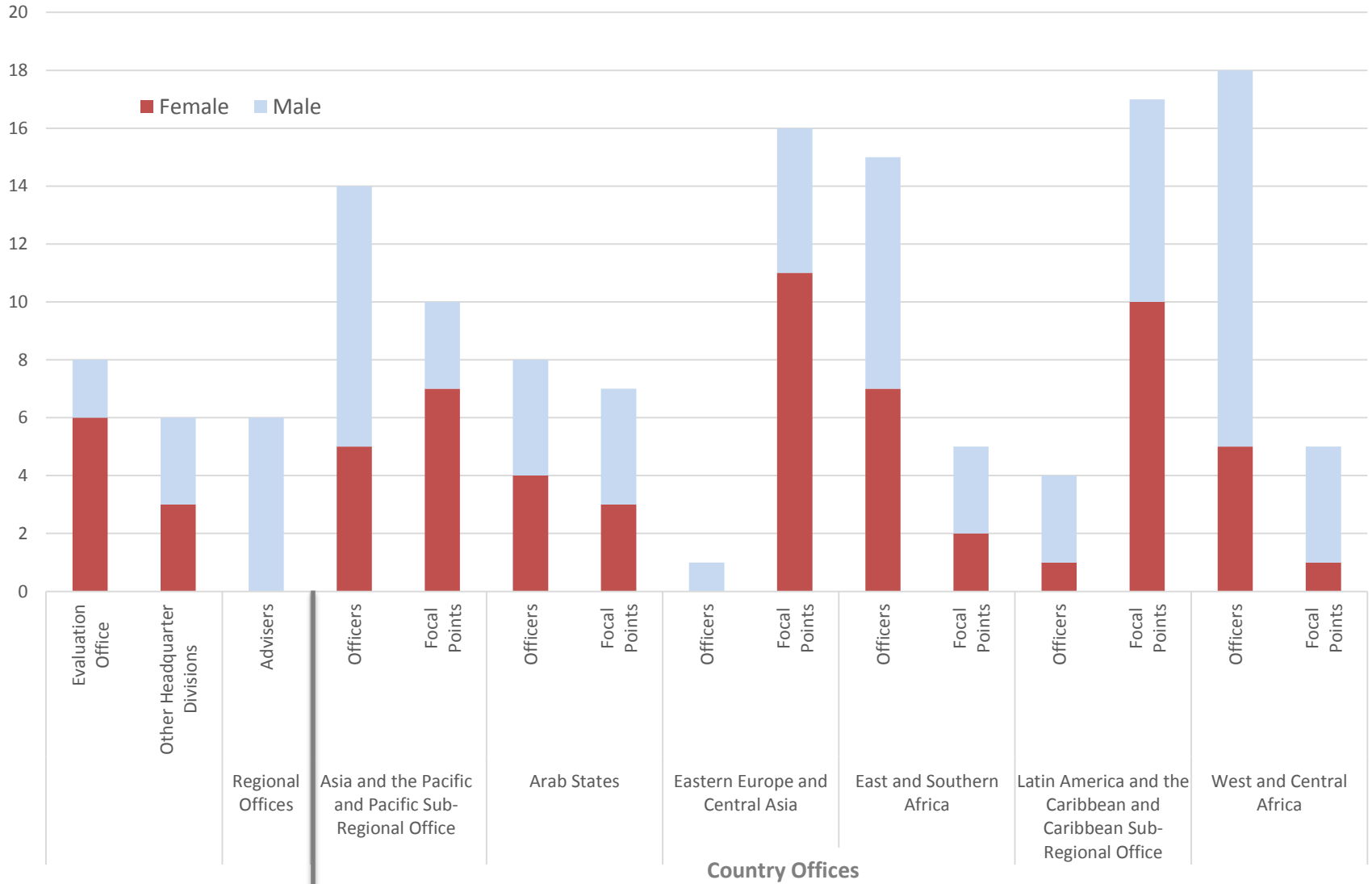


- ▶ Improve follow-up on recommendations
- ▶ Enable automated notifications
- ▶ Generate periodic status reports
- ▶ Improved clarity on roles and responsibilities

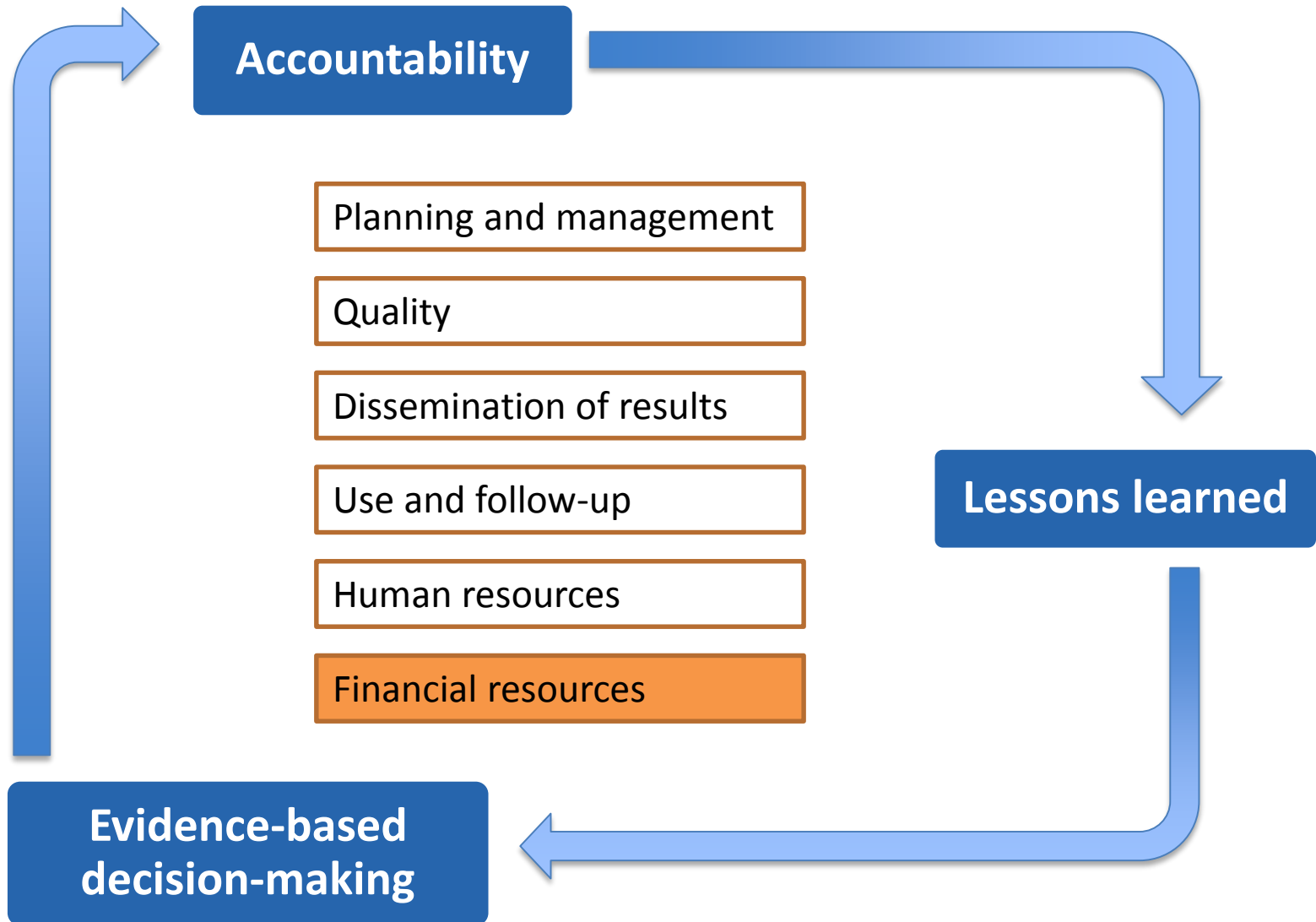
Performance of the evaluation function (V)



Human Resources



Performance of the evaluation function (VI)



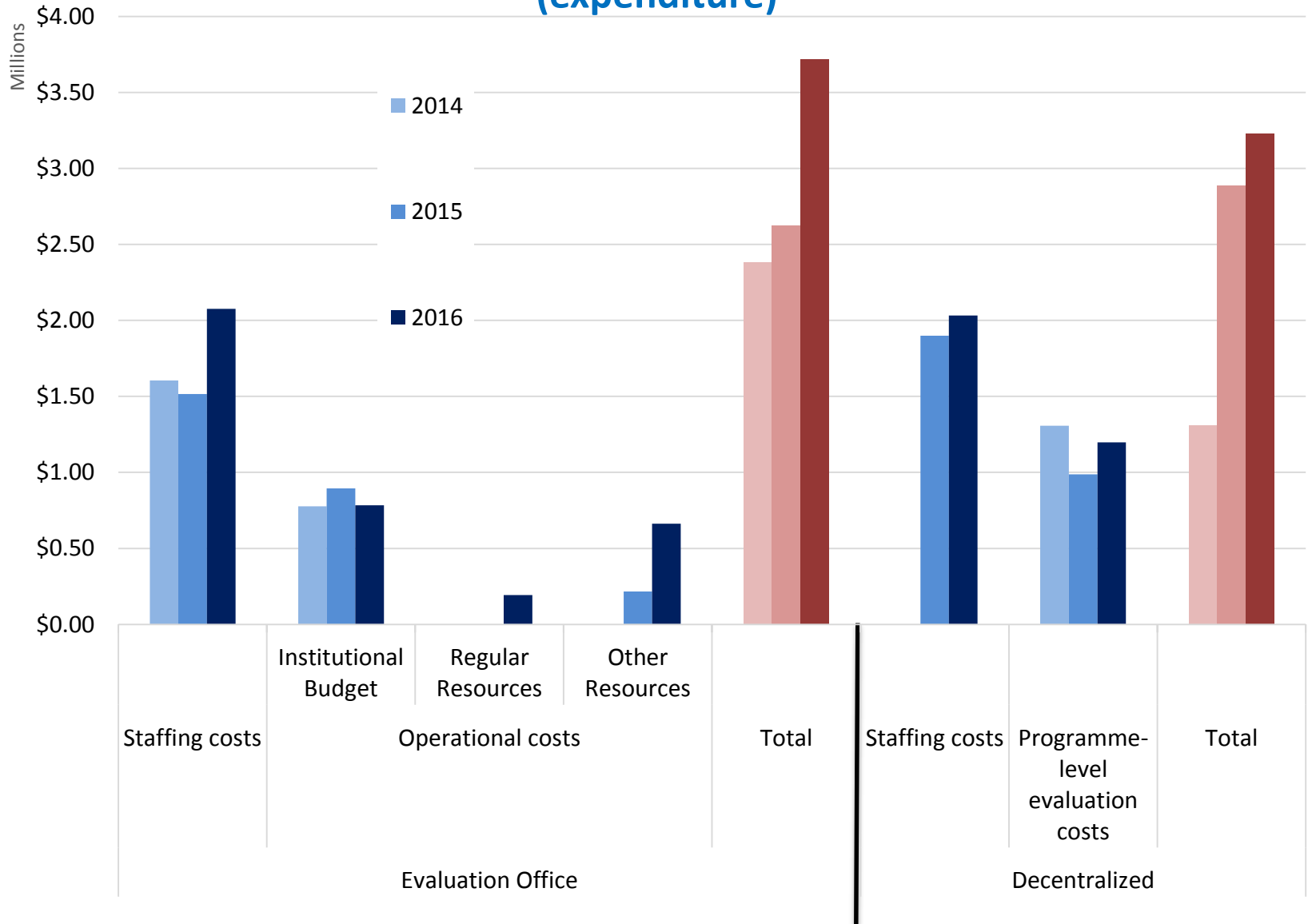
Financial resources

(expenditure in millions)

		2015	2016
Evaluation Office	Staffing costs	\$1.52 M	\$2.08 M
	Operational Costs	\$1.10 M	\$1.64 M
Total Evaluation Office		\$2.62 M	\$3.72 M
Decentralized	Staffing costs	\$1.90 M	\$2.03 M
	Operational Costs	\$0.99 M	\$1.20 M
Total Decentralized		\$2.89 M	\$3.23 M
TOTAL		\$5.51 M	\$6.95 M

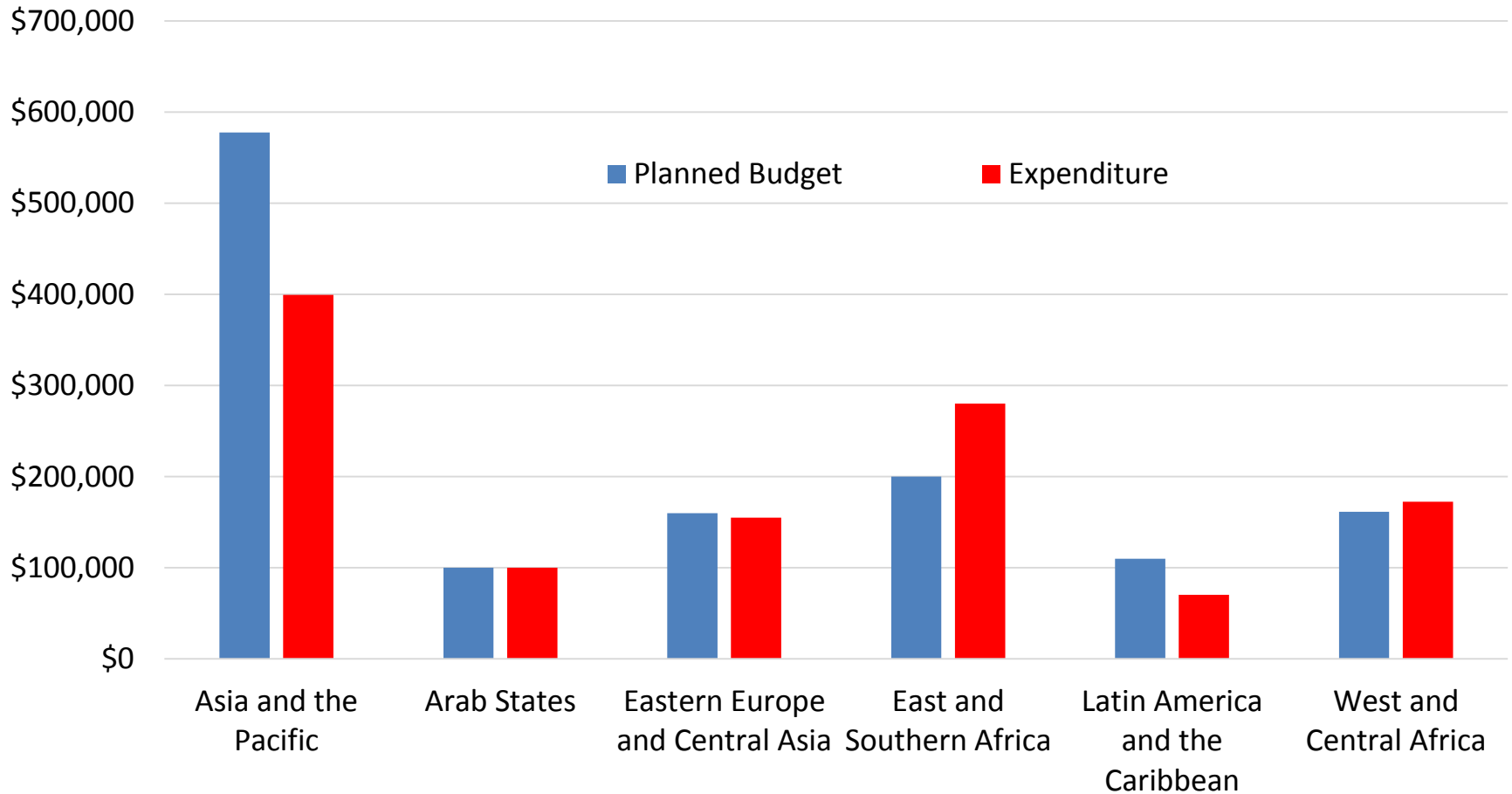
Financial resources

(expenditure)



Financial resources

Planned vs. actual budget for decentralized evaluations 2016



Financial resources

Evaluation expenditure as percentage of total UNFPA expenditure (2015-2016)



STRENGTHENING EVALUATION CAPACITY

Strengthening evaluation capacity

Corporate initiatives



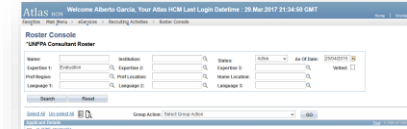
International Program for Development Evaluation Training



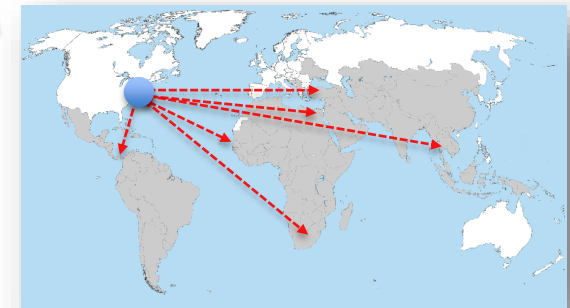
Professional development calendar



Handbook workshop in Yaoundé (Cameroon)



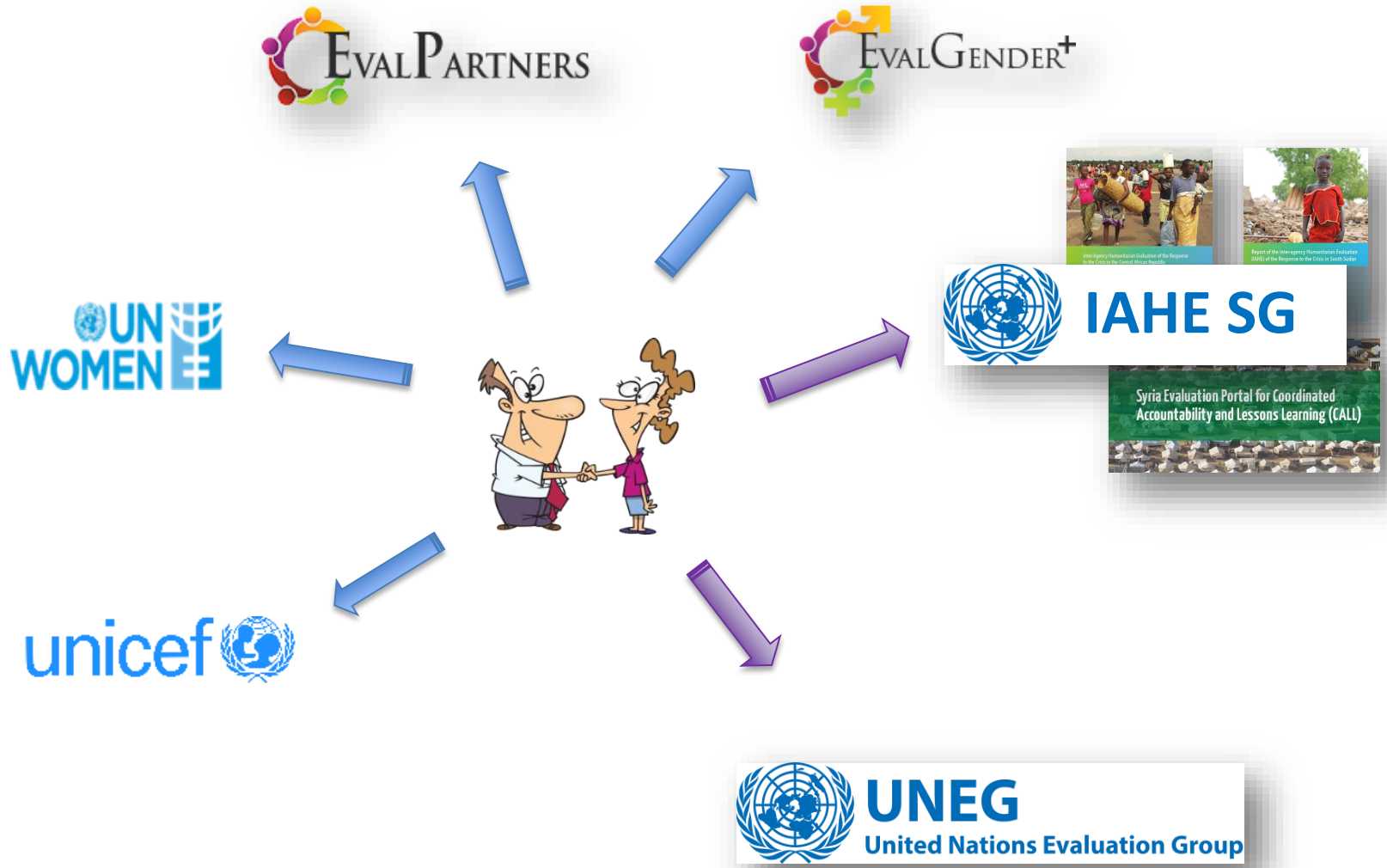
Roster of consultants



EO Focal points

UNFPA EVALUATION PARTNERSHIPS

Partnerships



Partnerships: UNEG

Strategic Objective 1
Evaluation functions of UN entities meet the UNEG Norms and Standards for evaluation

Director of Evaluation Office
UNEG vice-chair

Norms and standards for evaluation

Professionalisation Working Group

Decentralized Evaluation Interest Group

Strategic Objective 2
UN entities and partners use evaluation in support of accountability and programme learning

Knowledge management Working Group

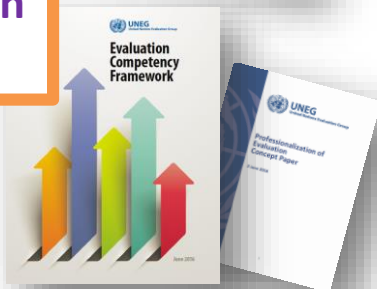
Strategic Objective 3
Evaluation informs UN system-wide initiatives and emerging demands

Working Group on Gender Equality and Human Rights

Humanitarian Evaluation Interest Group

Geneva Evaluation Practice Exchange

Geneva UNEG Annual General Meeting (2016)



 EO co-convenor of the group

Partnerships: No one left behind

Evaluating SDGs with an equity-focused and gender-responsive lens - event

Technical Seminar: “Towards an Equity-focused and Gender-responsive framework to evaluate the SDGs”



No one left behind

Evaluating SDGs with an equity-focused and gender-responsive lens

Technical Seminar: “Towards an Equity-focused and Gender-responsive framework to evaluate the SDGs”

Date: 16-17 March 2016, Location: UNICEF Headquarters, New York

Workshop 1: The relevance of 'new metrics' for the evaluation of SDGs - Data for development and indicators for equity and gender equality.

Date and time: 16 March 14.00 – 17:30 |

Organizer: UNFPA

Chair: Andrea Cook, UNFPA

Panelists:

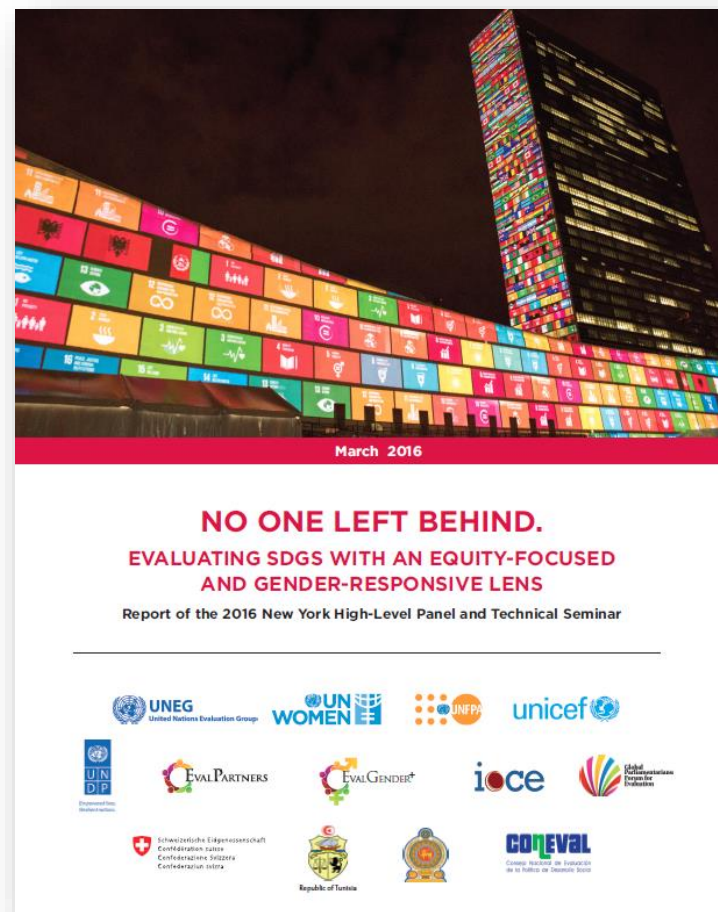
Workshop Keynote Speaker: Francesca Grum, Chief, Social and Housing Statistics Section, UN Statistics Division

Discussant: Alexandra Pittman, Independent expert (expertise on evaluation and gender)

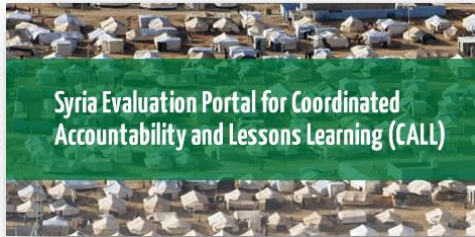
Discussant: Leyla Sharafi, Technical Specialist, UNFPA (expertise on gender)

Discussant: Elena Bardasi, Independent Evaluation Group, World Bank (expertise on evaluation, gender and equity)

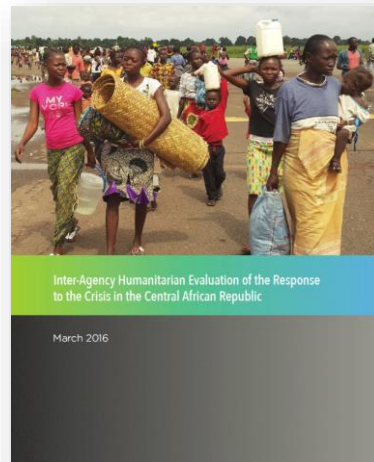
Moderator: Alexandra Chambel



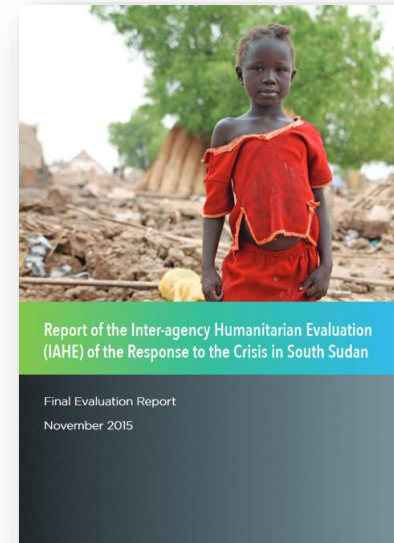
Partnerships: Inter-agency Humanitarian Evaluation (IAHE) Steering Group



Syria Evaluation Portal for Coordinated Accountability and Lessons Learning (CALL)



IAHE of the Response to the Crisis in the Central African Republic



Report of the IAHE of the Response to the Crisis in South Sudan

Looking Ahead

I. IMPLEMENTATION OF RECOMMENDATIONS FROM ANNUAL REPORT ON EVALUATION 2014

Planning and coverage of evaluations

Recommendation 1: Clarification of the **range of evaluations** to be conducted to ensure appropriate coverage and develop **comprehensive guidance** to inform evaluation planning, management and use

✓ **Implemented**

Guidance notes developed and disseminated to improve evaluation quality and use

Selectivity analysis for corporate level evaluations – ensure coverage of the SP (2015)

Continue to develop additional guidance notes in 2017 to fill remaining gaps

✓ **In progress**

Financial resources and budget allocation

Recommendation 2: Financial investment in evaluation should be commensurate to the required coverage of evaluations (vis a vis the Strategic Plan)

Evaluation expenditure should be monitored for the decentralized evaluation function

Clear normative framework needed to guide resource allocation

Several decentralized evaluations were cancelled in 2016/2017 due to funding constraints

EO and PD launched a specific tag for evaluation related activities in GPS

✓ ✓ **Implemented**

Budget lines on evaluation included in global initiatives subject to corporate evaluations (e.g. joint programmes; thematic funds)

Human resources dedicated to evaluation

Recommendation 3: Comprehensive **capacity development strategy** to ensure that staffing and structures at both central and decentralized levels are able to respond flexibly as the evaluation function evolves

The office continues to deliver trainings to M&E staff on how to manage country programme evaluations



Implemented

An evaluation capacity development specialist joined the office
A systematic review and needs assessment of evaluation capacity was conducted to inform the preparation of a capacity development strategy on evaluation



In progress

Management response tracking system

Recommendation 4: Strengthen the system for evaluation follow-up with reference to good practices in other organizations

New Management Response Tracking System
launched by Programme Division:

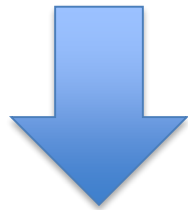
- ▶ Improve follow-up on recommendations and clarity of the process

✓ **In progress**

II. UNEG Peer Review 2018

UNEG Peer Review of UNFPA Evaluation Function

- Peer review will be conducted in 2018
- Will assess progress of the implementation of the UNFPA evaluation policy



Aims to strengthen the evaluation function, both at corporate and decentralized levels

III. Review of the EO Quadrennial Work Plan (2016-2019)

Revision of the Quadrennial Budgeted Evaluation Plan: 2016-2019

- The EO will review the plan, focusing on the remaining years 2018-2019
- Propose additional evaluations /studies for 2020-2021 period
- Assure alignment with forthcoming UNFPA Strategic Plan (2018-2021) and QCPR
- Revised plan to be presented to the EB in January 2018 for approval

Thank you!
Any questions?

<http://www.unfpa.org/evaluation>