

THIS IS UNFPA



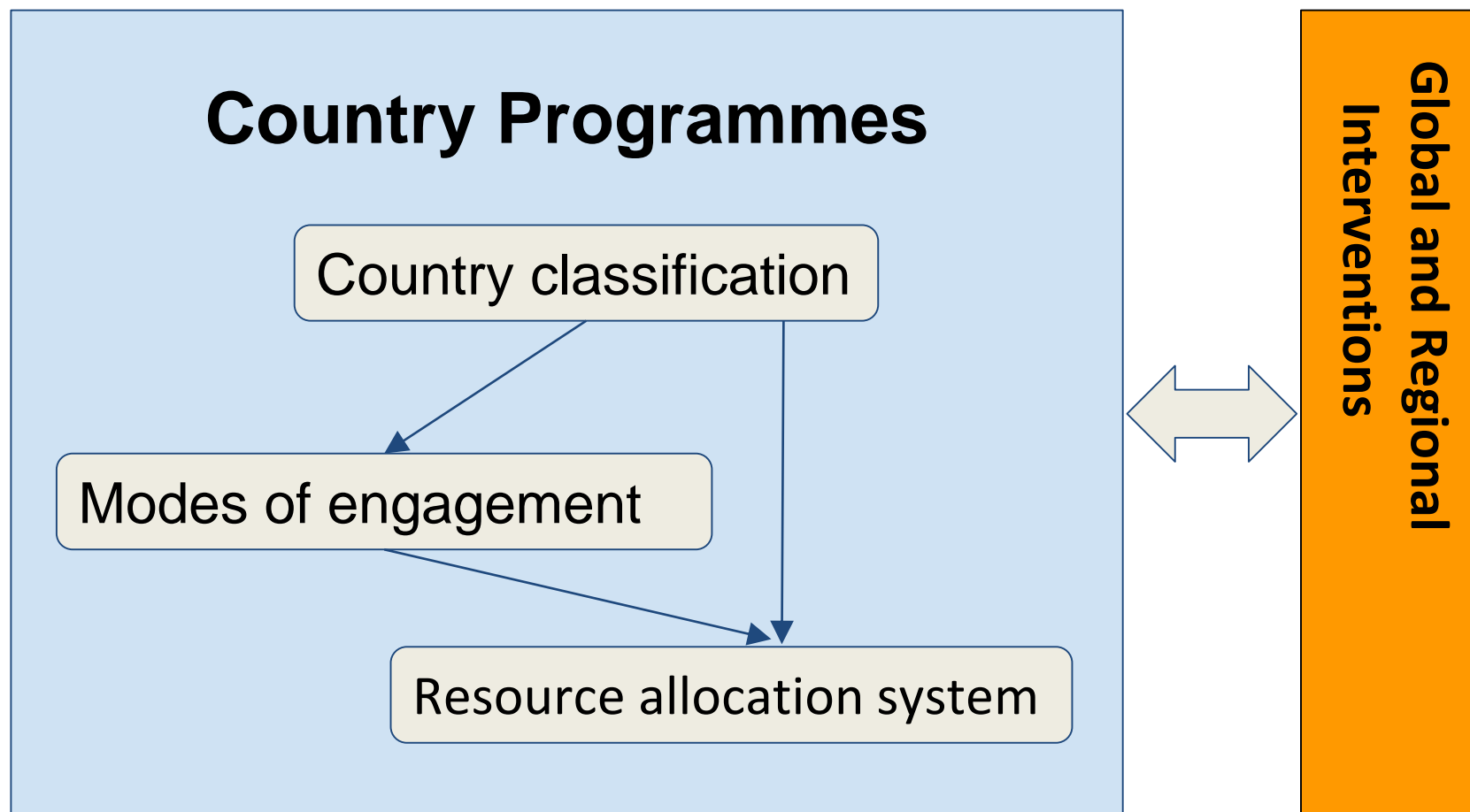
Strengthening UNFPA's Business Model

**Executive Board Workshop
December 20, 2016**

Introduction



- UNFPA has a system of diversified country presence that is unique in the UN system
- The current business model remains relevant to the 2030 Agenda with a view to leave no one behind and reach those furthest behind first
- Adjustment to the business model is required primarily to address changes in the environment



Country Classification



UNFPA's 2014-2017 Strategic Plan focuses on 121 countries, classified into 4 groups based on criteria considering their:

- Development needs
- Capacity to finance the needs

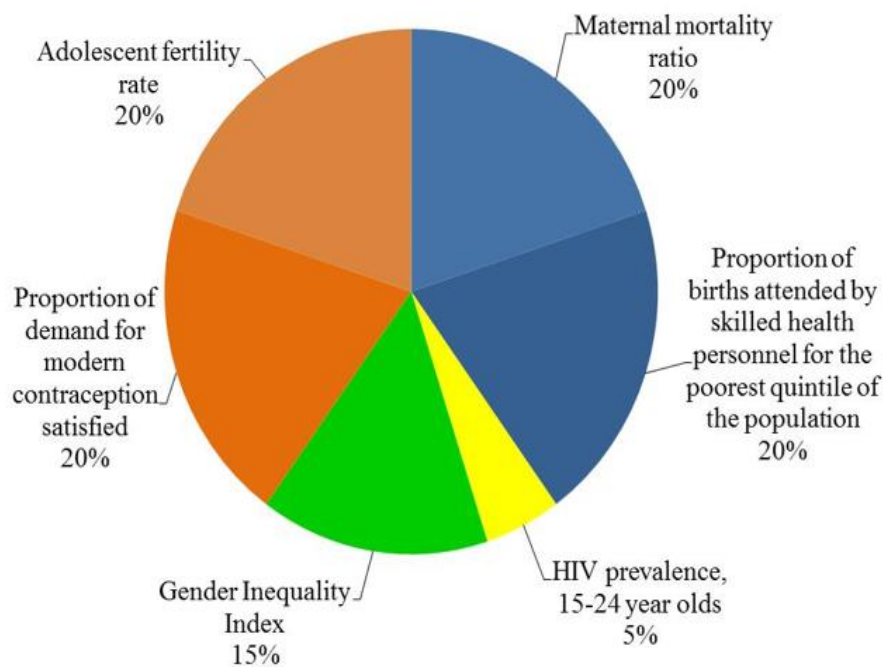
Indicators selection criteria:

- Relevant to the UNFPA Strategic focus
- Credible international source
- Country coverage
- Unique dimension to calculate country's need

2014-2017 Country Classification Method



Need



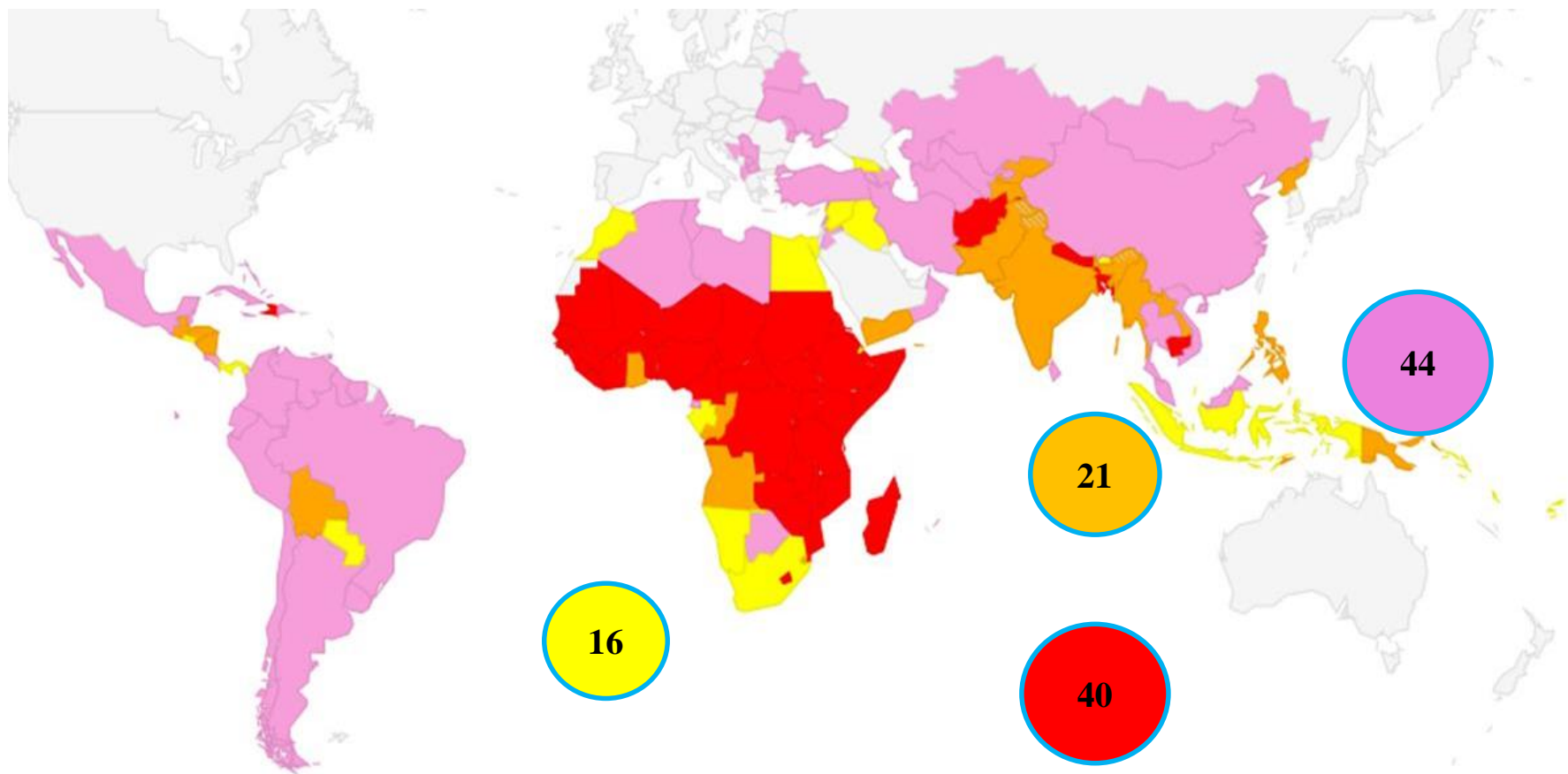
Ability to finance

Gross National Income per capita (GNI pc):

- LIC
- LMIC
- UMIC
- HIC

Additional criteria: 1. Risk for humanitarian crises, and 2. Income inequality

Geographic Distribution 2014-2017



Modes of Engagement based on Country Classification 2014-2017



Modes of engagement:

- Advocacy and Policy dialogue/advice (A/P)
- Capacity Development (CD)
- Knowledge Management (KM)
- Service Delivery (SD)

Application of modes of engagement in different settings:

Red Countries: All four modes of engagement (A/P, KM, CD, SD)

Orange Countries: Three modes of engagement (A/P, KM, CD)

Yellow Countries: Two modes of engagement (A/P, KM)

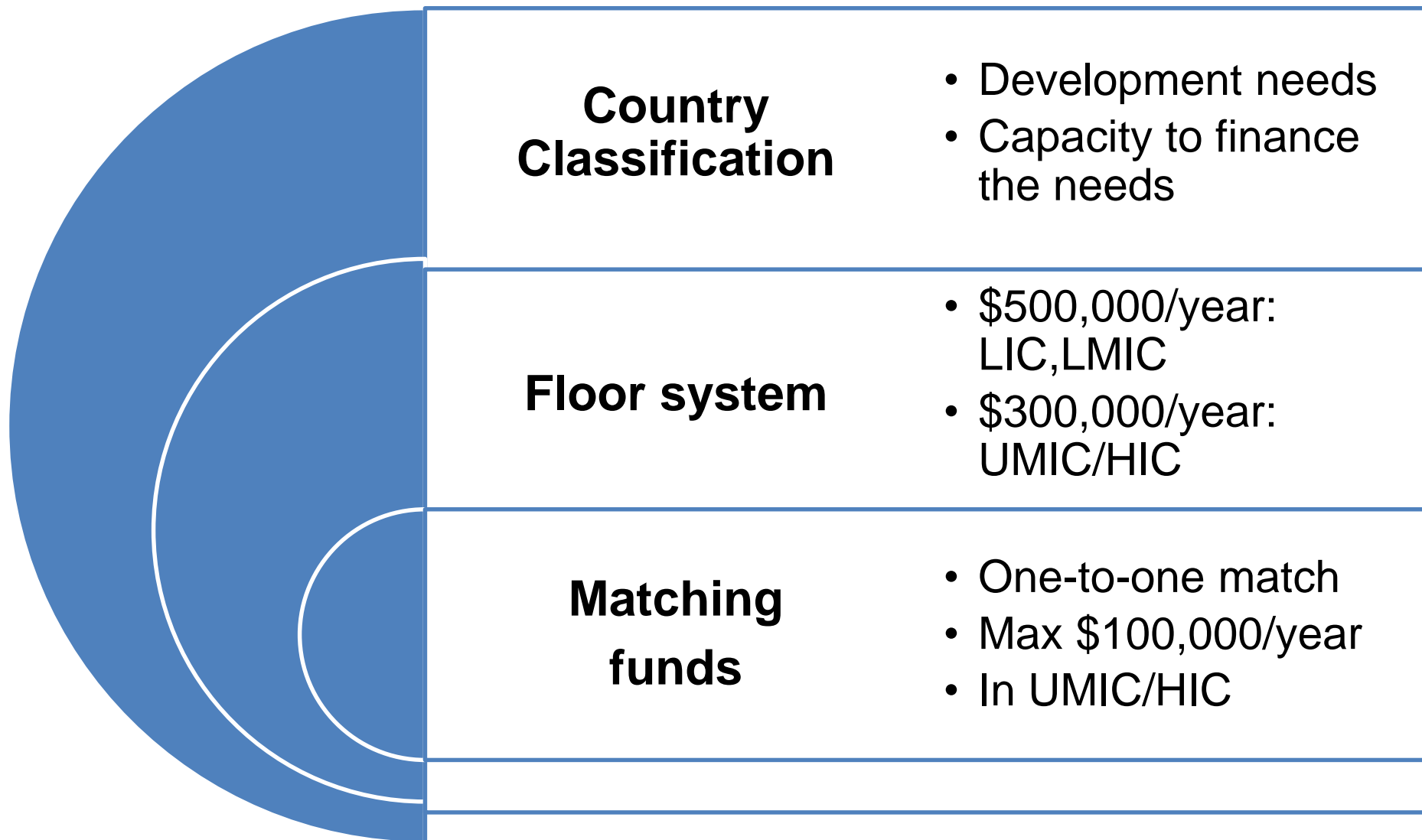
Pink Countries: One mode of engagement (A/P)

Areas for Improvement

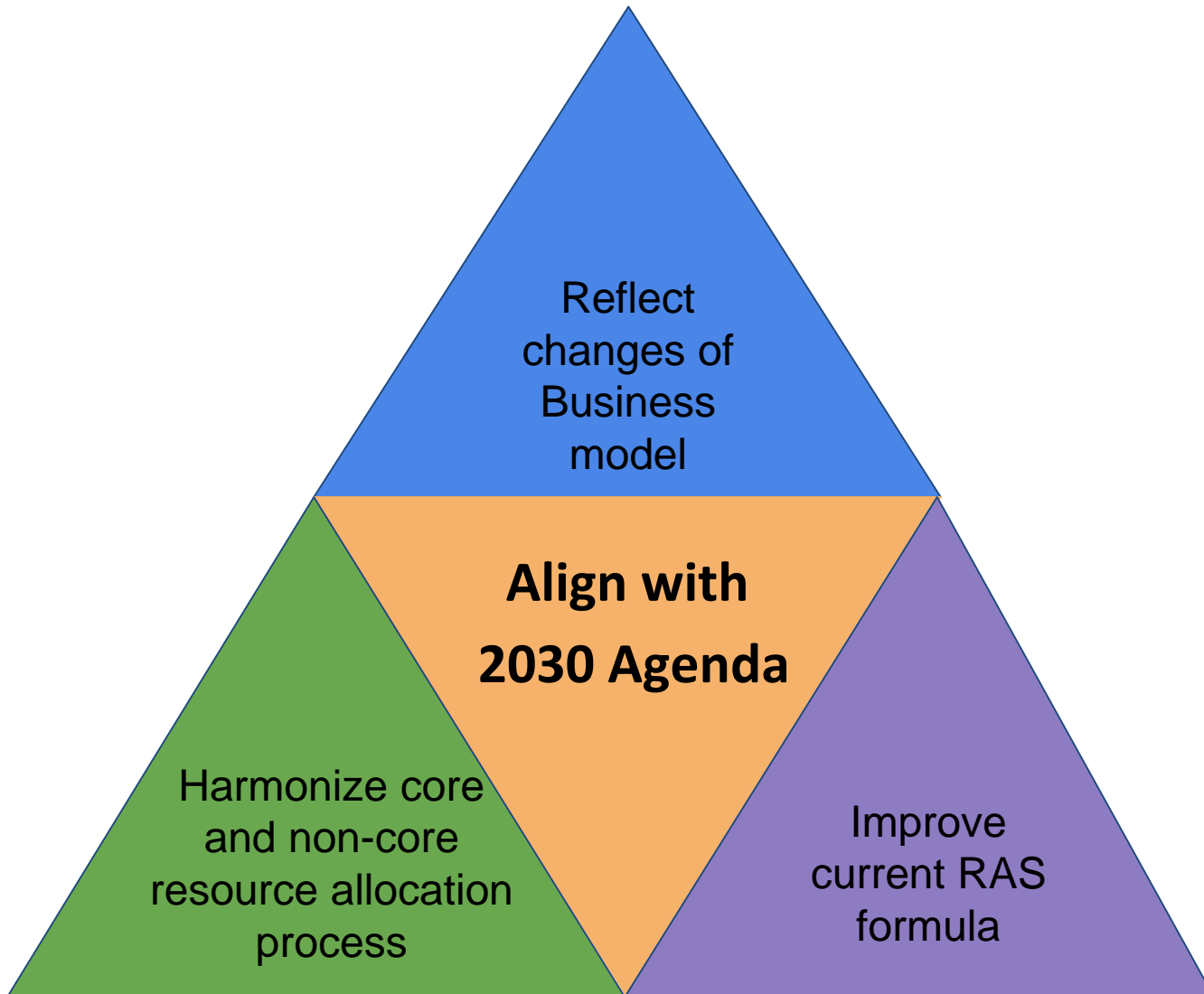


- Flexibility to more effectively respond **to the needs of the countries** and improve UNFPA operation efficiency
- Specificity on **application of Modes of Engagement under different country contexts**, and in humanitarian settings
- Clarity on the Modes of Engagement at different organizational levels, and their **interlinkages with other Strategic Plan implementation strategies**

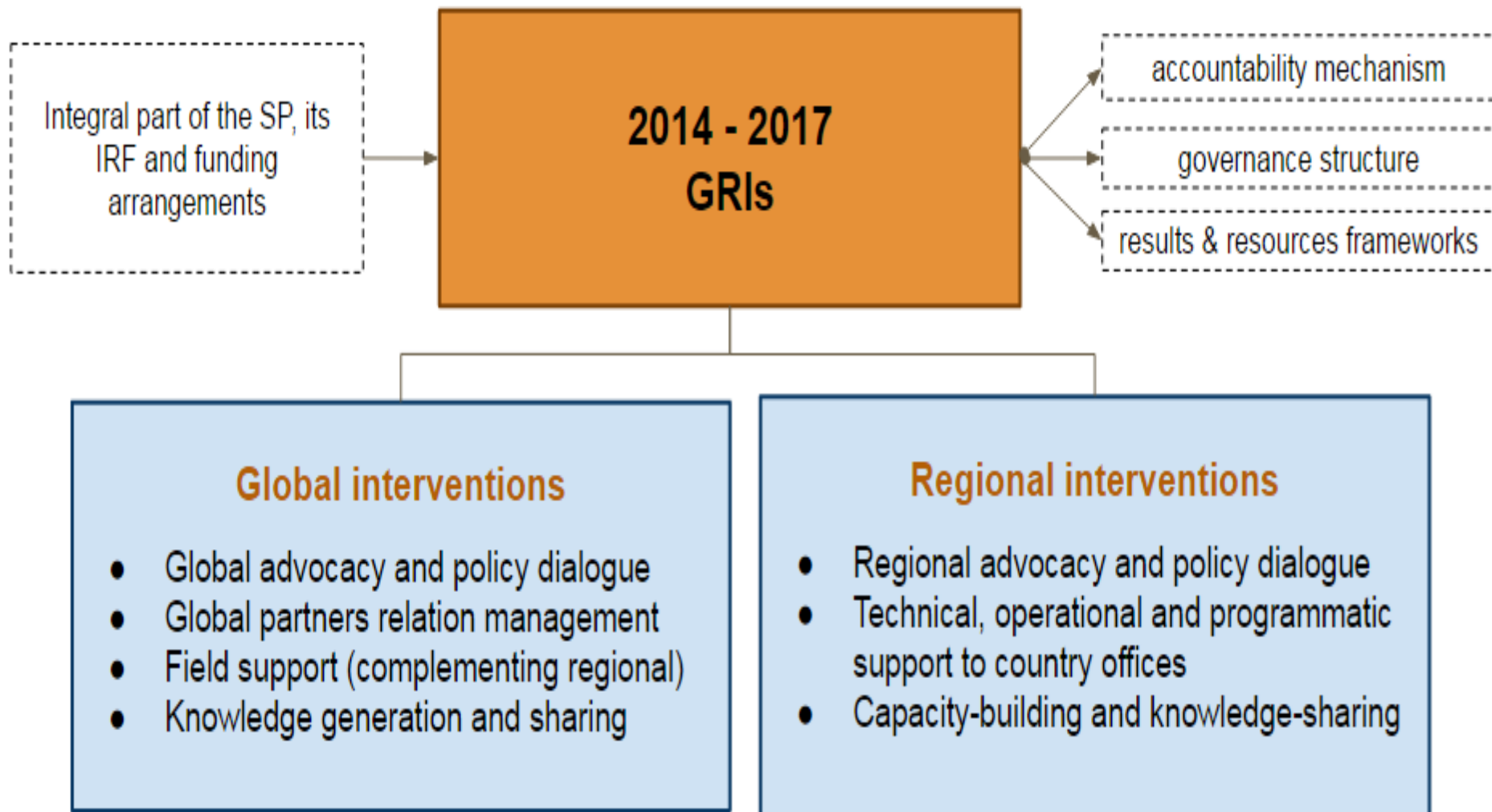
- **Align indicators to SDGs**
- **Reflect the SP directions and focuses**
- **Improve measurement of national capacity to finance health**
- **Enhance robust measurement to better reflect countries' realities**
- **Reflect development humanitarian peacebuilding nexus following QCPR requirements**



Summary of considerations Resource Allocation System 2018-2021



Current Global & Regional Interventions



Potential areas of improvement strategic plan 2018-2021



- Improve clarity on nature of 2018-2021 GRIs
- Better demonstrate 2018-2021 GRIs results towards achieving Strategic Plan results
- Consider one global programme and six regional programmes
- Harmonize with other UN agencies

Programmatic improvements for greater Organizational Effectiveness & Efficiency



- Improve programme budgeting
- Streamline programme interventions
- Reduce programme fragmentation
- Strengthen results monitoring and reporting
- Transform knowledge management for cross-country and cross-regional knowledge sharing and synergies

FUTURE 2030

For people, the planet
and prosperity



Thank You!

We welcome your comments and suggestions.