



# Proposed Transitional Quadrennial Budgeted Evaluation Plan 2020-2023

**UNFPA Evaluation Office**

Executive Board informal consultation  
16<sup>th</sup> January 2020

# Why?

- QBEP is a rolling plan, flexible and responsive to the changing context.
- It is periodically revised to ensure its constant relevance to the organization, its goals and the evolving external environment.
- To facilitate a balanced approach between strategic coverage and utility of evaluation, the plan covers four years. Firm proposals are presented for 2020-2021, with indicative proposals for 2022-2023 to be validated in 2021.
- In 2018, the Evaluation Office carried out a series of consultations with key stakeholders that led to the adjustments presented in the framework of the 2018 Annual Report (AR) of the Evaluation Function and approved by the ExBo at the 2019 Annual Session.
- The 2018 AR stated that “these adjustments will be validated at the Executive Board at its annual session 2020”.

# What is its scope?

- Each of the 4 Outcomes
- Organizational Effectiveness and Efficiency
- Specific focus on Humanitarian

- ✓ Centralized evaluations managed by the central Evaluation Office, and
- ✓ Decentralized programme-level evaluations managed by field offices:
  - ✓ country programme evaluation
  - ✓ regional programme evaluations

## Consultative process

- ✓ Evidence-gap analysis was conducted by assessing the coverage of corporate evaluations managed during 2013-2019 against the outcomes of the UNFPA strategic plan.
- ✓ Consultations with major stakeholders held to assess their relevance and utility



# Evidence Gap Map: UNFPA Corporate Evaluations conducted in 2013-2019

	2013	2014	2015	2016	2017	2018	2019
OUTCOME 1 SRH			Evaluation of the UNFPA support to family planning 2008-2013		Mid-Term Evaluation of the UNFPA Supplies Programme (2013-2020)		Evaluation of UNFPA support to HIV prevention  System-wide Midterm Evaluation of the UNAIDS 2016-2021 Unified Budget, Results & Accountability Framework
				End Line Joint Evaluation of the H4+ Joint Programme Canada and Sweden (SIDA) 2011 – 2016 (Led by UNFPA EO)			
OUTCOME 2 EMPOWERING YOUTH			Evaluation of UNFPA Support to Adolescents and Youth 2008-2015				
OUTCOME 3 GENDER AND WOMEN'S EMPOWERMENT	Joint Evaluation UNFPA-UNICEF JP on FGM 2008-2012 Phase I (Led by UNFPA EO)				Evaluation of UNFPA support to the prevention, response to and elimination GBV and harmful practices, including in humanitarian settings (2012-2017)		Evaluation of UNFPA support to Gender Equality and Women's Empowerment (2012-2020)
	Joint Evaluation of Joint Programmes on Gender Equality in the United Nations System (Led by UNWomen EO)					Joint evaluation of the UNFPA-UNICEF joint programme on the abandonment of FGM: Accelerating change Phase I+II 2008-2017 (led by UNFPA EO) Joint Formative Evaluation of UNFPA-UNICEF Global Programme to Accelerate Action to End Child Marriage (Led by UNICEF EO)	
OUTCOME 4 POPULATION DATA			Evaluation of UNFPA support to population and housing census data to inform decision-making and policy formulation 2005-2014 Independent System wide Evaluation on the UN support to Statistics (Led by JIU, UNFPA EO member of management group)				
HUMANITARIAN					Clustered country programme and meta-analysis of UNFPA engagement in humanitarian settings		System-wide Inter-Agency Humanitarian Evaluation of UN response to the drought crisis in Ethiopia
							Evaluation of UNFPA's capacity to respond to Humanitarian crisis  Evaluation of UNFPA response to Syria Crisis
ORGANIZATIONAL EFFECTIVENESS AND EFFICIENCY				Evaluation of the architecture supporting the operationalisation of the UNFPA Strategic Plan			Developmental evaluation of Results Based Management approaches
				Formative evaluation of the UNFPA innovation initiative			Baseline of Joint UNFPA-UNDP-UNICEF-UN Women evaluation of the common chapter of Strategic Plans
							Evaluation of UNFPA support to south-south and triangular cooperation

# Overview: Proposed Centralized Evaluations (2020-2023)

- 24 centralized evaluation planned over 4 years, out of which **13** (54 per cent) are joint or system-wide
- Gender equality, Humanitarian and Youth, in addition to be evaluated as a stand-alone area, are also mainstreamed in all evaluations
- “Evaluation package” approach to evaluate UNFPA Strategic Plans:
  - Comprehensive: Each and every SP area are evaluated in depth
  - Strategic: Strategic plan as a whole will be evaluated every two years with a strategic focus, producing unique and real-time evaluative evidence to inform either the MTR of the current strategic plan, or the design of the future one.

Outcome	2013-2019	2020-2023	Total
Outcome 1 (Sexual and Reproductive Health and Rights)	3	5	8
Outcome 2 (Adolescents and Youth)	1	1	2
Outcome 3 (Gender Equality and Women's Empowerment)	5	5	10
Outcome 4 (Population and Development)	2	2	4
Humanitarian	4	3	7
Organizational effectiveness and efficiency	5	8	13

# Proposed UNFPA Centralized Evaluations 2020-2023

	2020	2021	2022	2023
OUTCOME 1 SRH	Evaluation of UNFPA support to HIV prevention <u>System-wide</u> Midterm Evaluation of the UNAIDS 2016-2021 Unified Budget, Results & Accountability Framework		<u>System-wide</u> evaluation of SDG3- Global Action Plan (TBC)	
	Evaluation of UNFPA Supplies Programme			
	Mid Term Evaluation of Maternal Health Thematic Fund			
OUTCOME 2: YOUTH		Formative evaluation of UNFPA Support to Adolescents and Youth		
OUTCOME 3 GENDER AND WOMEN'S EMPOWERMENT	Evaluation of UNFPA support to Gender Equality and Women's Empowerment (2012-2020)		<u>Joint</u> Formative Evaluation of UNFPA-UNICEF Global Programme to Accelerate Action to End Child Marriage (TBC)	
	<u>System-wide</u> evaluation of UNAIDS Programme's work on preventing and responding to GBV		<u>Joint</u> evaluation of Spotlight Initiative (TBC)	
		<u>Joint</u> evaluation of the UNFPA-UNICEF joint programme on the abandonment of FGM: accelerating change, 2018-2021, Phase III		
OUTCOME 4 POPULATION DATA	Evaluation of UNFPA support to the use of population data in humanitarian preparedness and response			Evaluation of UNFPA support to 2020-round of population and housing census data (TBC)
HUMANITARIAN		System-wide Inter-Agency Humanitarian Evaluation – crisis specific TBD		
	<u>System-wide</u> Inter-Agency Humanitarian Evaluation of UN response to empowering women and girls in humanitarian crisis		System-wide Inter-Agency Humanitarian Evaluation - thematic TBD	
ORGANIZATIONAL EFFECTIVENESS AND EFFICIENCY				Evaluation of UNFPA's use of a human rights based approach (TBC)
	<u>Joint</u> UNFPA-UNDP-UNICEF-UN Women baseline study and evaluability assessment of the common chapter of Strategic Plans	<u>Joint</u> UNFPA-UNDP-UNICEF-UN Women evaluation of the common chapter of Strategic Plans		
	Formative evaluation of UNFPA support to south-south and triangular cooperation	<u>Joint</u> Meta-synthesis of UN evaluations or Meta-synthesis of UNFPA country programme evaluations (TBD)		<u>Joint</u> Meta-synthesis of UN evaluations or Meta-synthesis of UNFPA country programme evaluations (TBD)
		Formative evaluation of UNFPA engagement with UN reform (TBC)		Evaluation of UNFPA approach to the development/humanitarian/peace nexus (TBC)

# Proposed Country Programme Evaluations 2020-2023

<b>Country Programme Evaluation by Region</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>Total</b>
<b>Asia and the Pacific</b>	6	6	3	0	15
<b>Arab States</b>	6	4	0	1	11
<b>Eastern Europe and Central Asia</b>	1	3	0	0	4
<b>East and Southern Africa</b>	5	1	5	1	12
<b>Latin America and the Caribbean</b>	3	1	0	1	5
<b>West and Central Africa</b>	3	3	2	1	9
<b>Total</b>	24	18	10	4	56



## Proposed Regional Programme Evaluations 2020-2023

Regional Programme Evaluation	2020	2021	2022	2023	Total
Asia and the Pacific	1	1	0	0	2
Arab States	1	0	0	0	1
Eastern Europe and Central Asia	1	0	0	0	1
East and Southern Africa	0	1	0	0	1
Latin America and the Caribbean	1	0	0	0	1
West and Central Africa	1	0	0	0	1
<b>Total</b>	<b>5</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>7</b>

# Overview: Proposed Decentralized Evaluations (2020-2023)

- Total number of planned country programme evaluation: **56** (with an estimated average of 14 yearly)
- Total number of planned regional programme evaluations: **7**
- UNFPA to engage to 100% of UNSDCF Evaluations

# Overview of estimated budgeted cost of the evaluation function 2020-2023

---

	<i>2020-2023 (in million USD)</i>
Centralized Evaluations	5.46
Evaluation Office costs*	10.98
Decentralized Programme Level Evaluations - Estimated Costs	4.84
<b>Estimated budget of the evaluation function (2020-2023)</b>	<b>21.28</b>

---

*\*Evaluation Office costs include: (a) posts, (b) consultants, (c) furniture and equipment, and (d) operating expenses*