



Working together to support
implementation of the 2030 Agenda



Strategic Plan and Integrated Budget 2022-2025

Executive Board Consultation
25 May 2021



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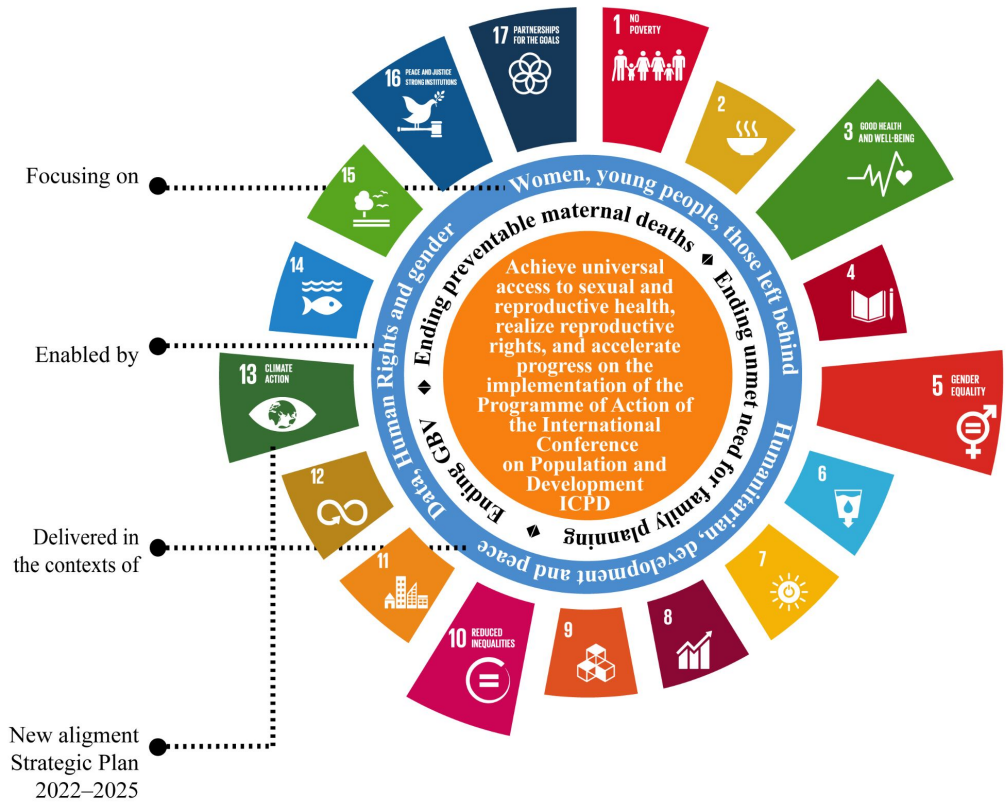
Outline

01. Strategic Plan
02. Integrated Budget
03. Timelines

01. Strategic Plan



Achieving the Sustainable Development Goals by fulfilling the ICPD PoA



Strategic Plan 2022-2025 at a glance



Results

Goal

Achieve universal access to sexual and reproductive health and realize reproductive rights for all, and accelerate the implementation of ICPD PoA

Outcomes

Reduction in the unmet need for family planning accelerated

Reduction in preventable maternal deaths accelerated

Reduction in gender-based violence and harmful practices accelerated

Outputs



Policy and accountability



Quality of care and services



Gender and social norms



Population change & data



Humanitarian response



Adolescents and youth

Execution

Pathways (new)

Integration of FP into SRH/RR interventions

Scaling up demand-side interventions

Delivering high-quality FP information & Service

Ensuring RH commodity security

Ensuring FP contraceptives in humanitarian settings

Scaling up comprehensive SRH package

Positioning SRH/RR within the UHC

Scaling up quality care, incl. provision & experience of care

Access to SRH services in humanitarian and fragile settings

Scaling up midwifery

Strengthening policy, legal & accountability frameworks

Strengthening social movements

Tackling harmful or discriminatory gender & social norms

Promoting positive masculinity towards gender equality

Scaling up access to development services in humanitarian settings

Increasing women and girl's agency and decision making

** New
* Scale-up

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Modes of engagement

Advocacy & policy dialogue

Knowledge management

Coordination, partnership & SSTC

capacity development

Service delivery

Game changers (new)

Human rights-based and gender transformative approaches

Innovation & digitalization

Partnerships, SSTC & financing

Data and evidence

Leaving no one behind and furthest behind first

Resilience and adaptation

Org. Readiness

Improved programming for results

Optimised management of resources

Expanded partnerships for impact

Mega trends (climate change, migration, low fertility/aging, urbanization)

Key strategic considerations and shifts

01 Aligning organization's focus on achieving three transformative results	02 Increasing the focus on populations left behind, furthest behind first	03 Expanding the humanitarian response architecture	04 Mainstreaming resilience, prevention, preparedness, early action and the complementarity in all settings
05 Tackling structural gender inequality, via a whole-of-system UN approach	06 Enabling youth leadership and participation to effect change	07 Expanding beyond the availability and quality of services to address the quality of care	08 Integrating the effects of megatrends, tapping the power of UN integrated policy support in programming
09 Strengthening the normative role in all countries where UNFPA is present	10 Shifting the focus from 'funding' to 'financing' the ICPD agenda	11 Reinvigorating and expanding partnerships, and South-South and triangular cooperation	12 Tailoring business model to better respond to local contexts: LDCs, SIDs, LLDC, MICs, countries in humanitarian & fragile settings

Annex to the Strategic Plan



Integrated results and resource framework

- UNFPA indicators
- Common and complementary indicators



Theory of change

- Causal link: conditions & results
- Risks & assumptions



Business model

- What, where, who and how
- RAS/RDS



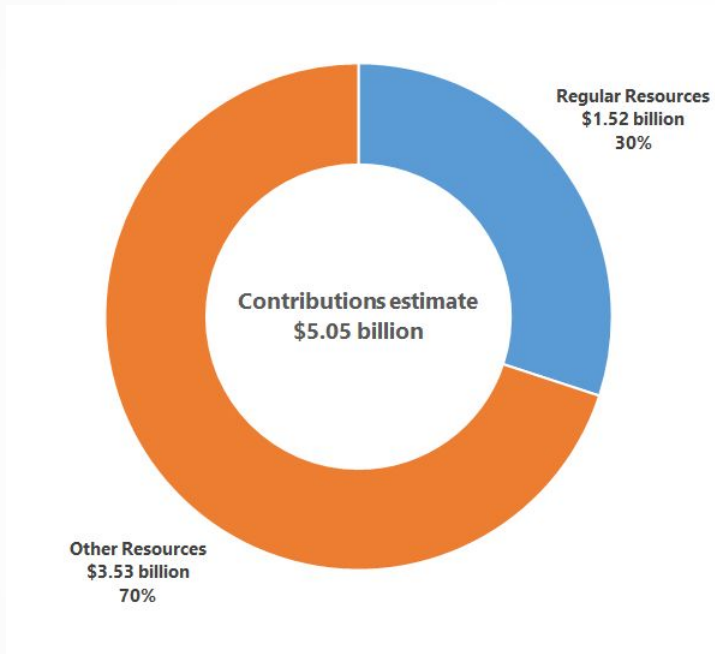
Global and regional programmes

- Purpose and focus
- Global and regional priorities



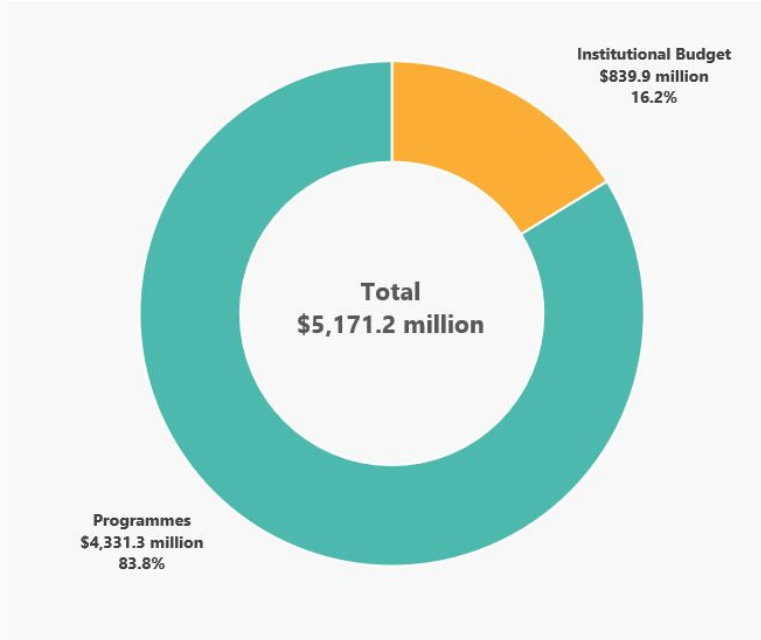
02. Integrated budget

Contributions



- 2022-2025 SP target 35% higher compared to current SP
- Compared to actual/projected revenue of the current SP (\$5.06bn), the 2022-2025 target (\$5.04bn) is the same
- Majority of contributions continue to be from other resources

By key components



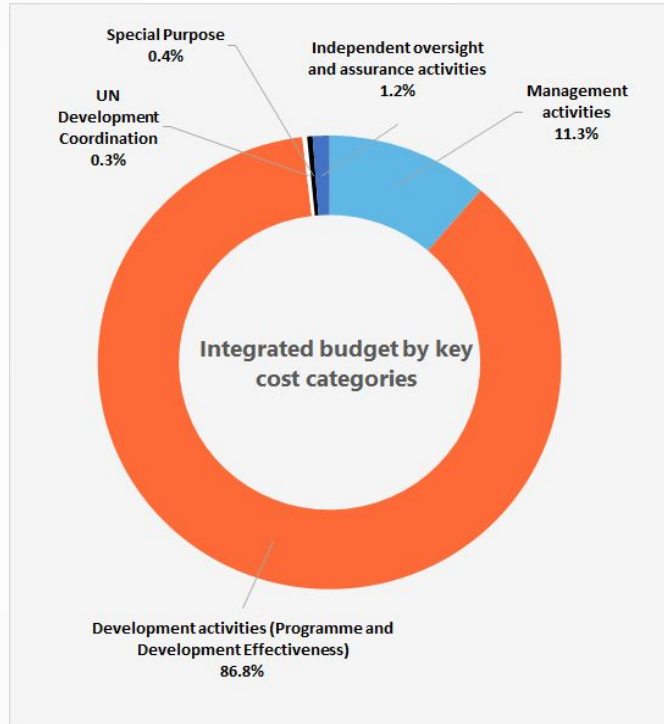
PROGRAMMES
(\$4,331.3 million)

- Country programmes: **\$3,844.7 million**
- Global and regional programmes: **\$446.6 million**
- Emergency fund: **\$40.0 million**

INSTITUTIONAL BUDGET
(\$839.9 million)

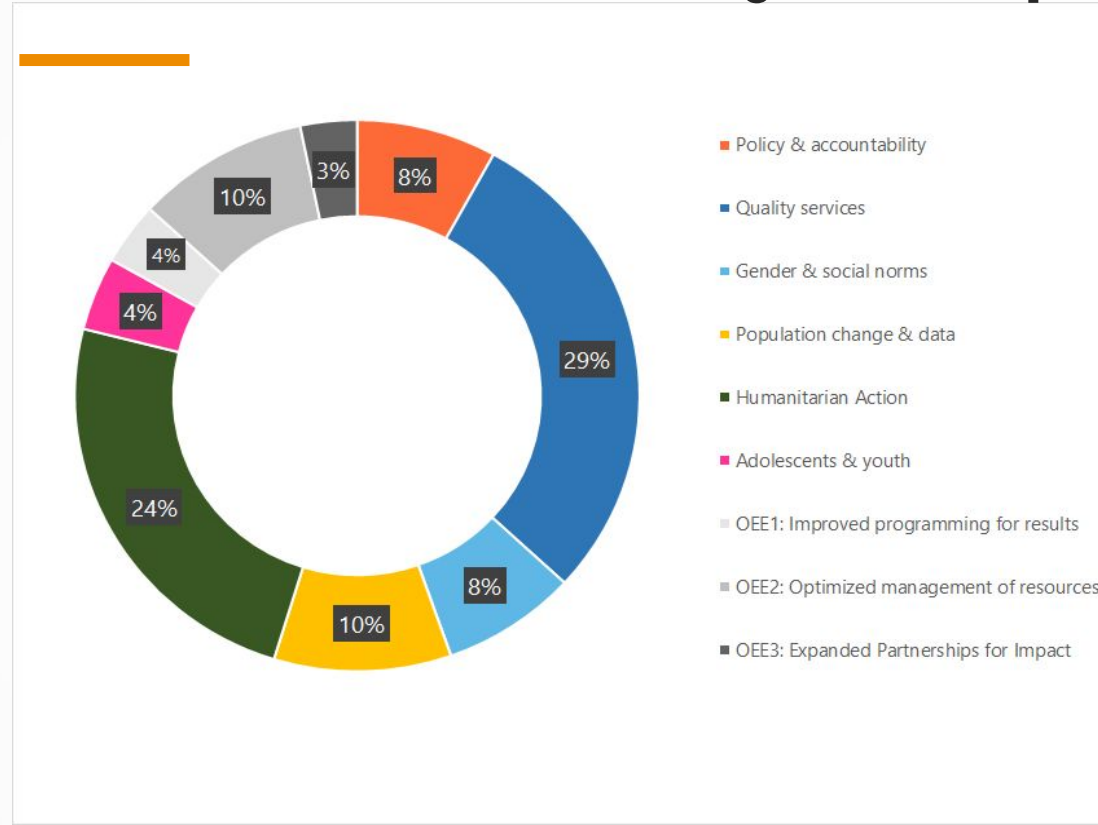
- Management activities: **\$584.5 million**
- Development effectiveness: **\$157.9 million**
- Independent oversight and assurance: **\$60.5 million**
- Special purpose: **\$19.8 million**
- United Nations development coordination: **\$17.1 million**

By cost classification



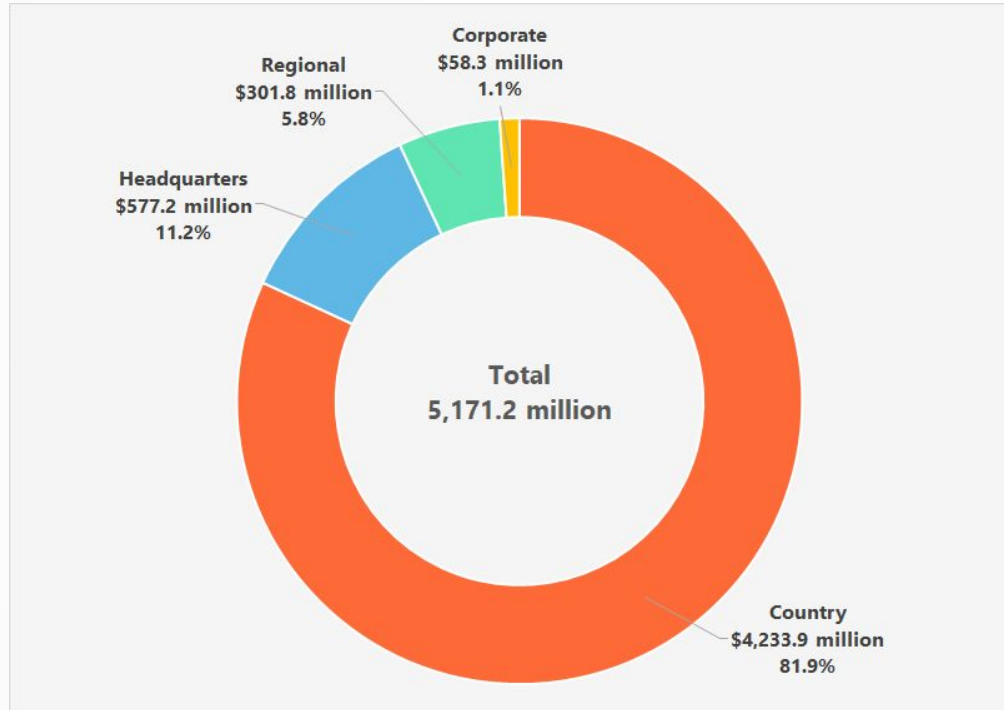
- Increased resources for development activities
- Proportional reduction of management activities, despite proposed investments
- Increased resources for independent oversight and assurance activities

Indicative resources by SP outputs



Integrated budget 2022–2025

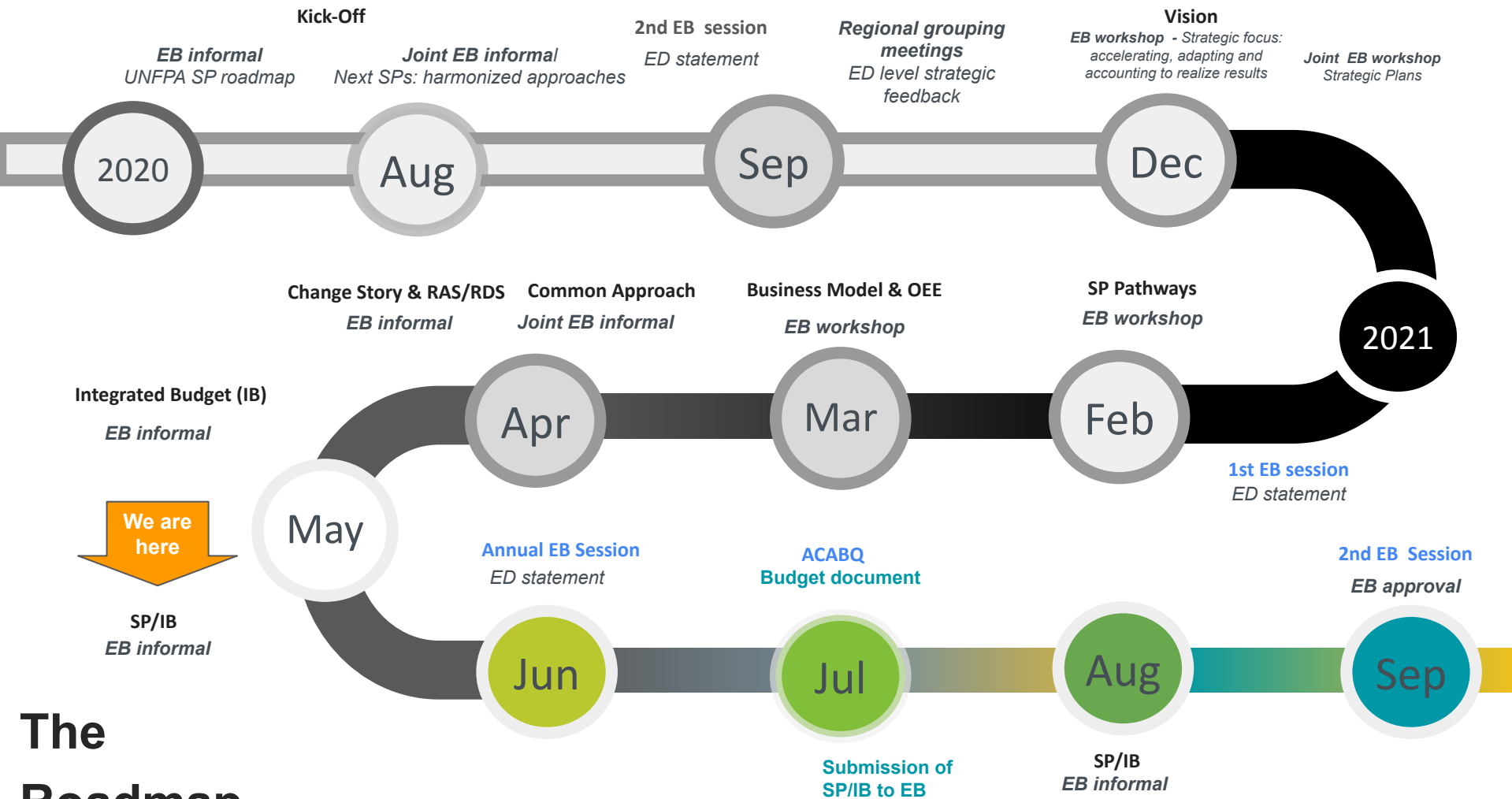
By location



UNFPA remains a **field-focused organization** with 88% of resources in the field

03. Timelines





The Roadmap



Thank you!
Q&A