


THIS IS UNFPA



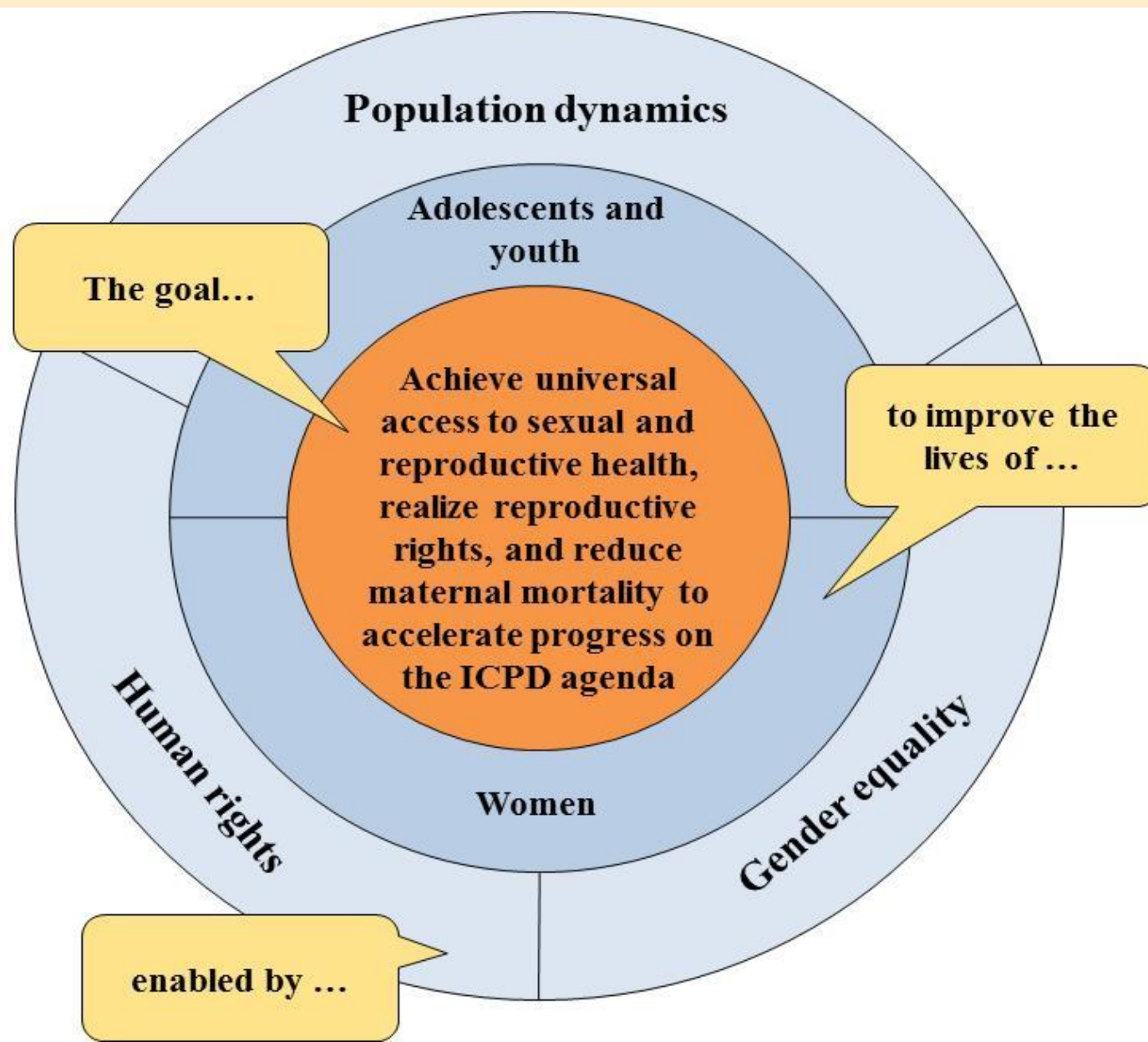
UNFPA Strategic Plan 2018-2021
Executive Board Meeting
1 February 2017

A woman wearing a blue sari and a blue headwrap is shown from the chest up. She is looking upwards and to the left. A hand from the left is holding a blue bag with orange dots and a UNFPA logo. The background shows a rural setting with trees and a fence.

**Leaving No One Behind
Reaching most marginalized
and furthest behind first
including in humanitarian and
fragile settings**

**Focusing on
Women, Adolescent Girls
and Young People**

Bull's Eye Continues to be the Goal



Delivering ICPD within the 2030 Agenda



Accelerating ICPD Progress

**Strategic
Plan 2018-
2021**

Build on progress

Set vision

**Chart path to
SDG targets**

**Strategic
Plan 2022-
2025**

**Intensify
interventions**

**Consolidate
achievements**

**Strategic
Plan 2026-
2029**

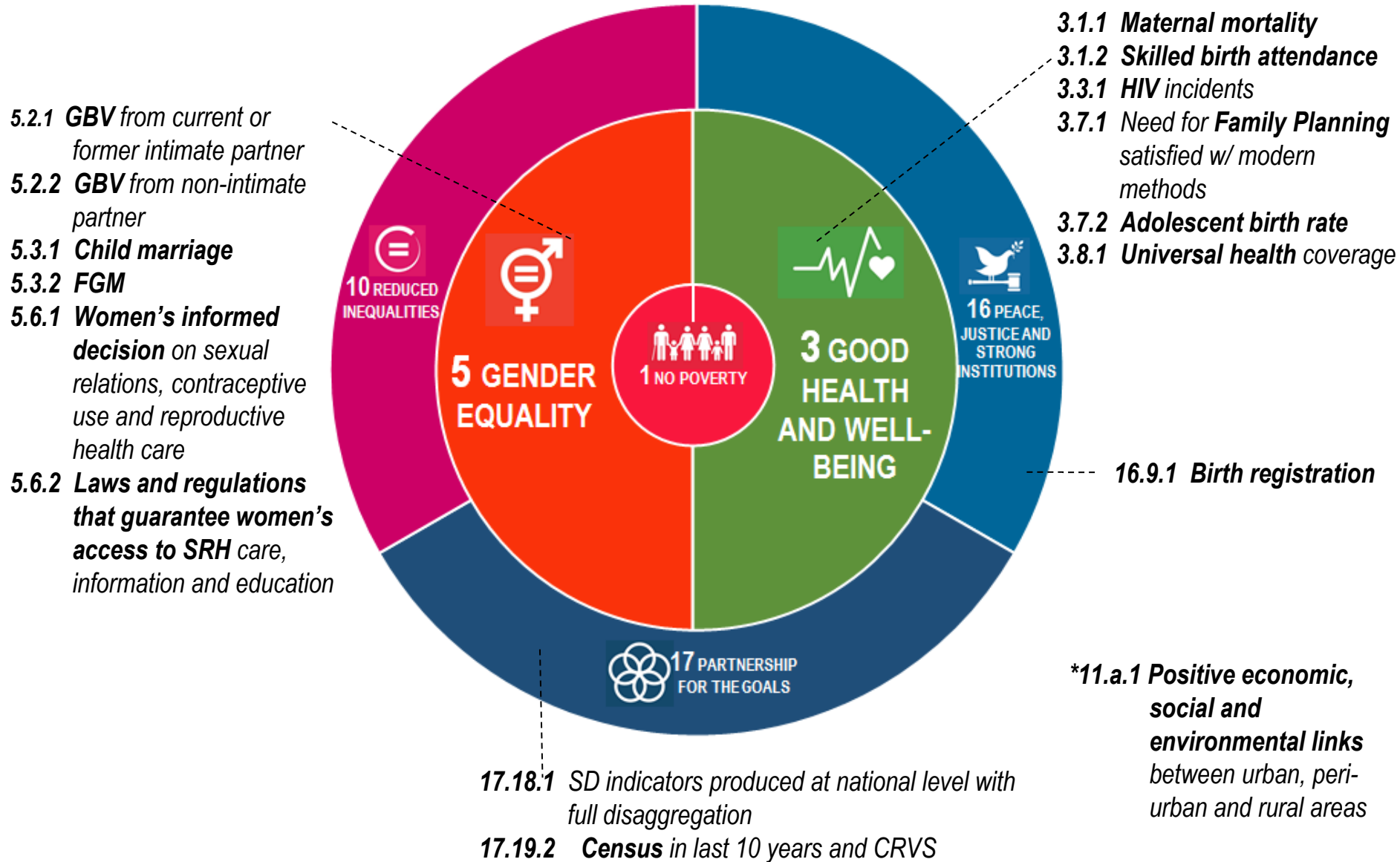
**Accelerate
progress
towards
SDG targets**



THE GLOBAL GOALS
For Sustainable Development

Alignment with SDGs

16 UNFPA-Prioritized Indicators

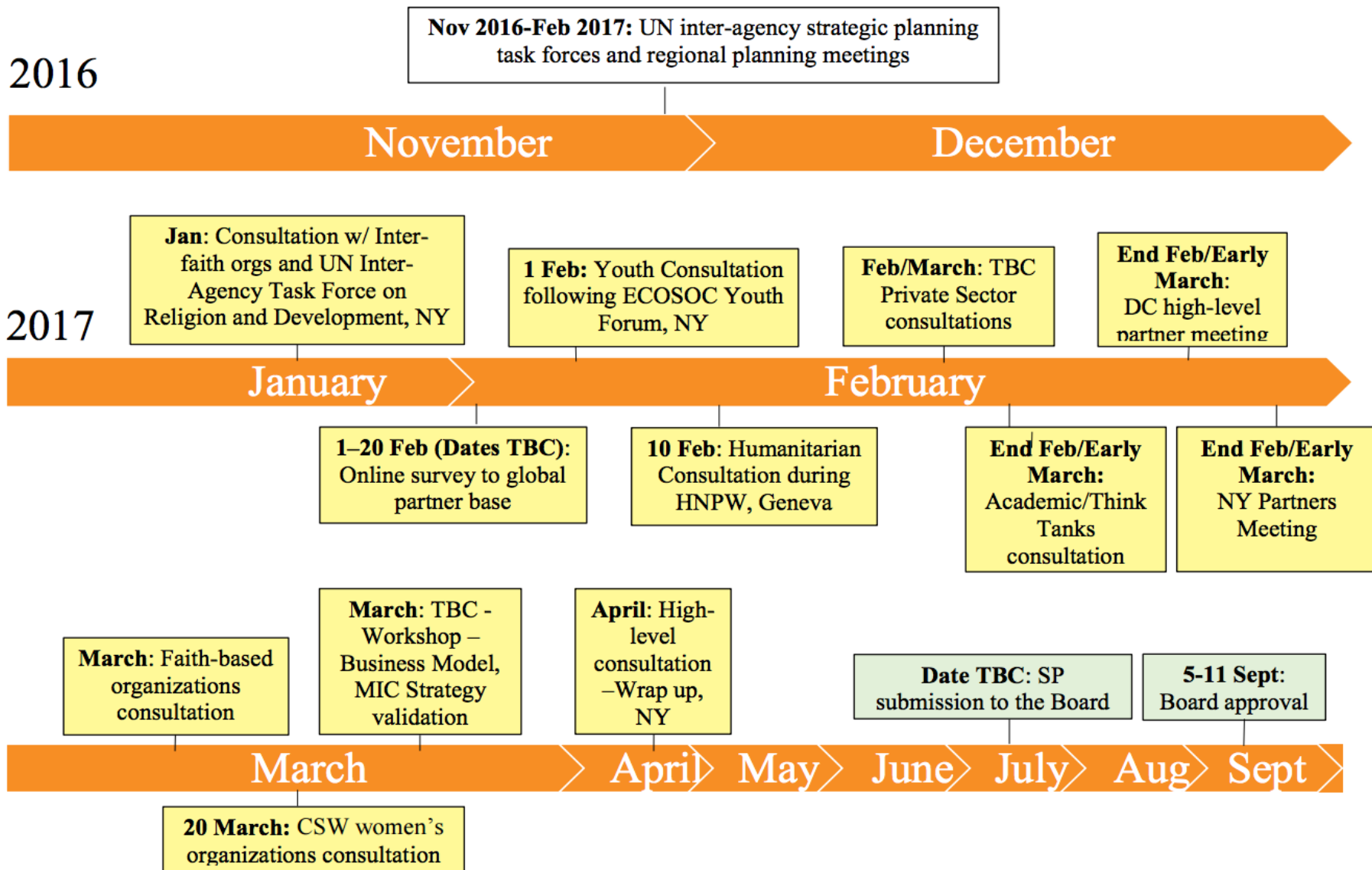


Adapting to a changing environment



- Focus on **transformative results** to 2030
- Be **vocal and visible** with strong partnerships, communications, advocacy
- **Adapt financing and funding strategies**
- Move from comparative to **collaborative advantages** with UN partners, **guided by QCPR**
- Strengthen work across **humanitarian, development and peace nexus**
- Transform knowledge management by **ICT and innovation**
- Improve organizational effectiveness and efficiency through **strengthened linkage of resources and results**

Strategic Plan 2018-21 - External Consultations



Key priority: Strengthening partnerships to reach furthest behind and achieve shared 2030 goals and targets



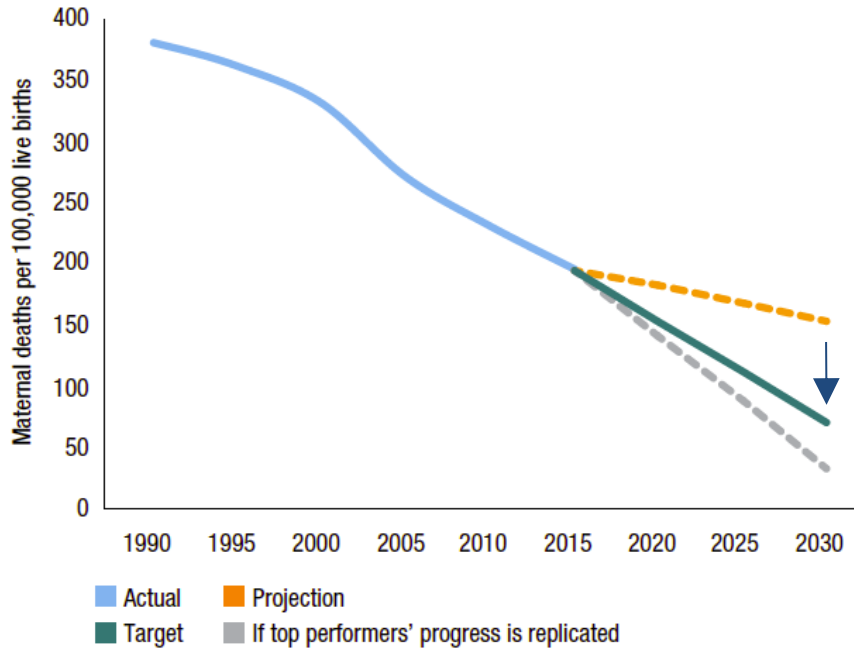
- Member States
- UN System (UNFPA co-leading UN Inter-Agency SP Development Process)
- Civil society organizations and networks
- Parliamentarians
- Women's rights groups
- Youth networks
- Faith-based organizations
- Academics and think tanks
- Foundations
- Private sector

Current Progress too slow

Partnerships crucial to achieve shared results



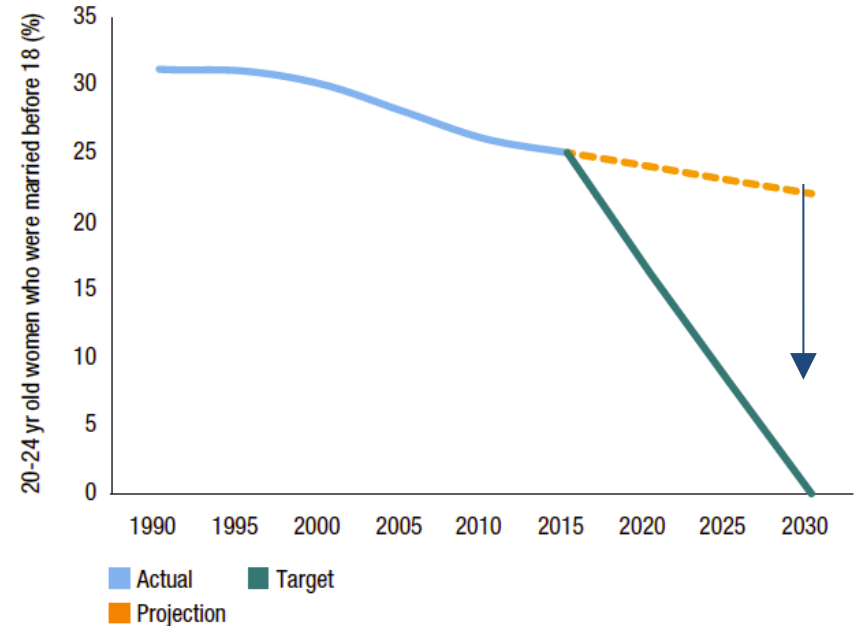
Maternal mortality



Source: WHO, 2015

Progress would need to be almost three times faster to meet the SDG target

Child marriage



Source: UNICEF, 2014

Progress would need to be around eight times faster to meet the SDG target

The top ten best performing countries on maternal mortality have been Maldives, Bhutan, Cambodia, Romania, Lao PDR, Cabo Verde, Rwanda, Timor-Leste, Eritrea and Nepal.

**130 million people need humanitarian aid
UNFPA reached 11.4 million in 2016**



Time to Close the Gaps



- 222 million women who want to avoid pregnancy are not using effective contraceptives
- 303,000 maternal deaths in 2015, majority in countries affected by humanitarian crises & fragility
- 1 in 3 women experience gender-based violence in their lifetime
- Daily more than 39,000 girls under 18 are married
- Pregnancy and childbirth-related complications - leading cause of death among girls aged 15 to 19
- 2 million new HIV infections annually

Updates



Developments since Board Workshop



- Maintained **separate outcome on gender equality & women's empowerment**, mainstreamed throughout
- Focused on **sexual and reproductive health and reproductive rights** in all areas
- Reinforced **strong focus on adolescent girls**
- **Addressed inequalities and disability** in business model considerations
- **Mainstreamed humanitarian** in each outcome area
- **Aligned with QCPR** focusing on collaborative advantages and Delivering as One
- Initiated work on **organizational effectiveness & efficiency scope and outputs**

Evidence-based Planning: Evaluation SP operationalization



- Data collection completed in January 2017
- Extensive document review (including external reviews, audit and evaluation reports)
- Interviews with key informants at UNFPA HQ
- Interviews with other key external partners (including Executive Board members and donors), UN partners and stakeholders
- Nine country visits & 15 remote studies
- Three electronic surveys with UNFPA CO representatives, selected national counterparts, Executive Board members and donors
- Analysis and synthesis phase started in January 2017
- Final report by April 2017

UN Inter-agency SP Collaboration



- UNDP, UNFPA, UNICEF, UN Women engaged in ongoing consultations since SP mid-term review 2015 on harmonization of approaches
- Continued consultations in four working groups on:
 - Resources to results linkages
 - Alignment to SDGs
 - Gender
 - Results based management
- Unified and coherent approach towards Agenda 2030, Paris Agreement, Sendai Framework, Addis Ababa Action Agenda through joint programs, common indicators, strengthened collaboration in line with QCPR



- UNFPA has unique diversified country presence
- Current business model remains relevant
- **Adjustment required to address inequalities**
- Key consideration: adjust GNI by DALY* for maternal health

Moving Forward



Strategic Results for 2030

**End
preventable
maternal
deaths**

**Universal
access SRH
Reproductive
Rights**

**Zero unmet
need for
family
planning**

**End
Gender-
based
violence**



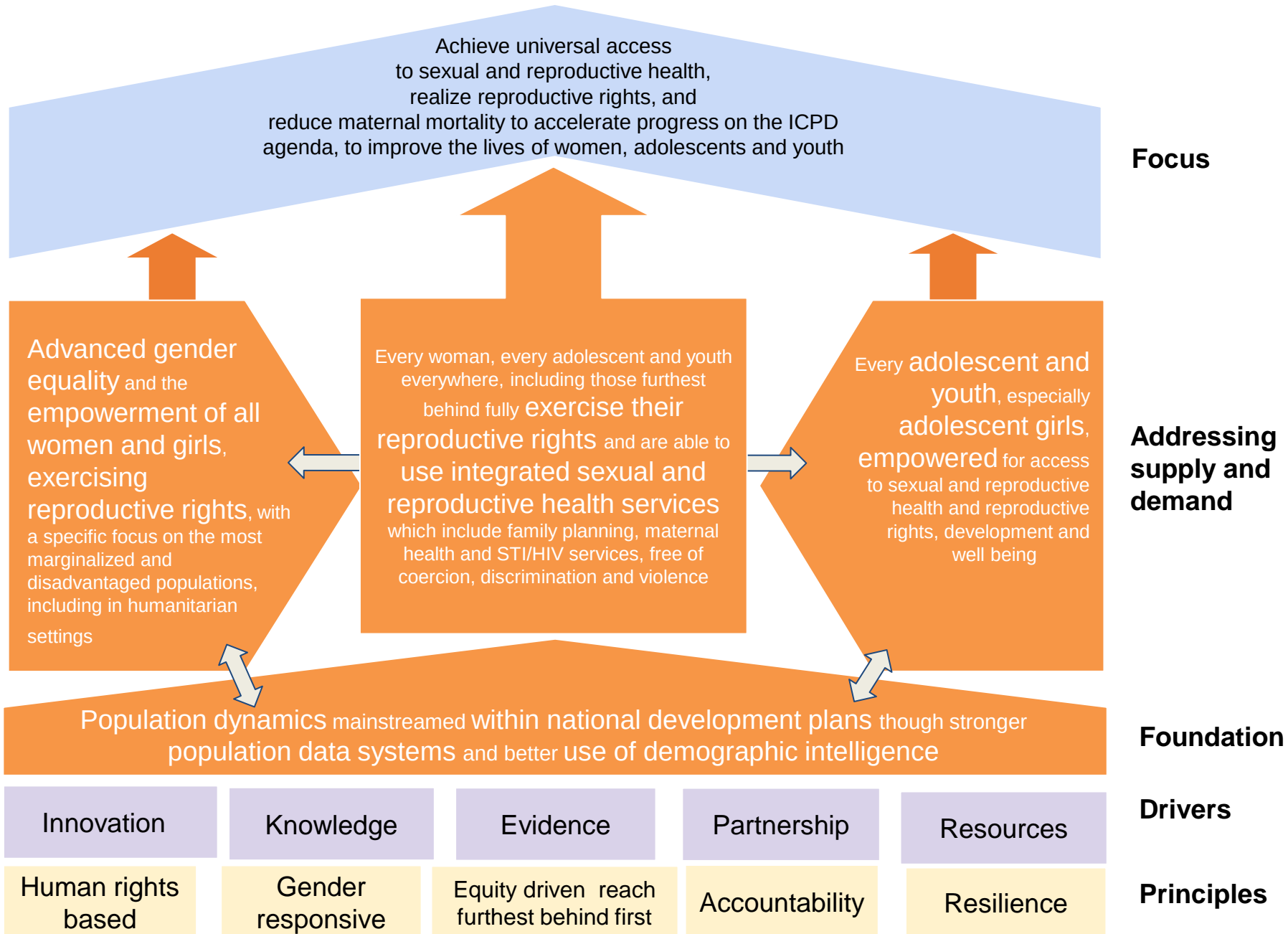
**End
Obstetric
Fistula**

**Every adolescent
and youth can act
on SRH and
Reproductive
Rights**

**Eliminate
FGM and
Child
Marriage**



Strategic plan change model



Achieve universal access to sexual and reproductive health, realize reproductive rights, and reduce maternal mortality to accelerate progress on the ICPD agenda, to improve the lives of women, adolescents and youth

Every woman and every adolescent and youth everywhere, including those furthest behind, fully exercise their reproductive rights and are able to use integrated sexual and reproductive health services, which include family planning, comprehensive maternal health and STIs and HIV services, free of coercion, discrimination and violence

Policies prioritizing access to SRH+RR

Output 1

Integrated quality SRH services

Output 2

Strengthened human resources

Output 3

Strengthened capacities for SRH commodities

Output 4

Improved accountability mechanisms

Output 5

Improved capacity of health system governance

Critical assumption

Increased/sustained SRH financing

Critical assumption

Prevent and address gender-based violence

Contribution from other outcome areas

Improved population data systems

Contribution from other outcome areas

Achieve universal access to sexual and reproductive health, realize reproductive rights, and reduce maternal mortality to accelerate progress on the ICPD agenda, to improve the lives of women, adolescents and youth

Gearing up for 2030 Empowering Youth

Every adolescent and youth, especially adolescent girls, are empowered to access sexual and reproductive health and reproductive rights, development and well-being

Adolescents and Youth have the skills & information

Output 1

Youth leadership & participation

Output 2

Policies address adolescents & youth

Output 3

Enhanced possession of and control over economic assets

Critical assumption

Strengthened national rights protection systems

Contribution from other outcome areas

Eliminate harmful practices

Contribution from other outcome areas

Prevent and address gender-based violence

Contribution from other outcome areas

Improved population data systems

Contribution from other outcome areas

**Gearing up for 2030
Gender equality and
women's empowerment**

Achieve universal access
to sexual and reproductive health,
realize reproductive rights, and
reduce maternal mortality to accelerate progress on the ICPD agenda, to
improve the lives of women, adolescents and youth

Advanced gender equality and the empowerment of all women and girls, exercising
reproductive rights, with a specific focus on the most marginalized and
disadvantaged populations

Strengthened
national
rights
protection
systems

Output 1

Prevent and
address
gender-based
violence

Output 2

Eliminate
harmful
practices

Output 3

Women are
empowered
on social
and political
aspects

Critical assumption

Improved
livelihood
opportunities
economic autonomy
economic
dependency

Critical assumption

Improved
population data
systems

Contribution from other
outcome areas

Achieve universal access to sexual and reproductive health, realize reproductive rights, and reduce maternal mortality to accelerate progress on the ICPD agenda, to improve the lives of women, adolescents and youth

Population dynamics mainstreamed within national development plans through stronger population data systems and better use of demographic intelligence

Improved population data systems

Output 1

Mainstreamed demographic intelligence

Output 2

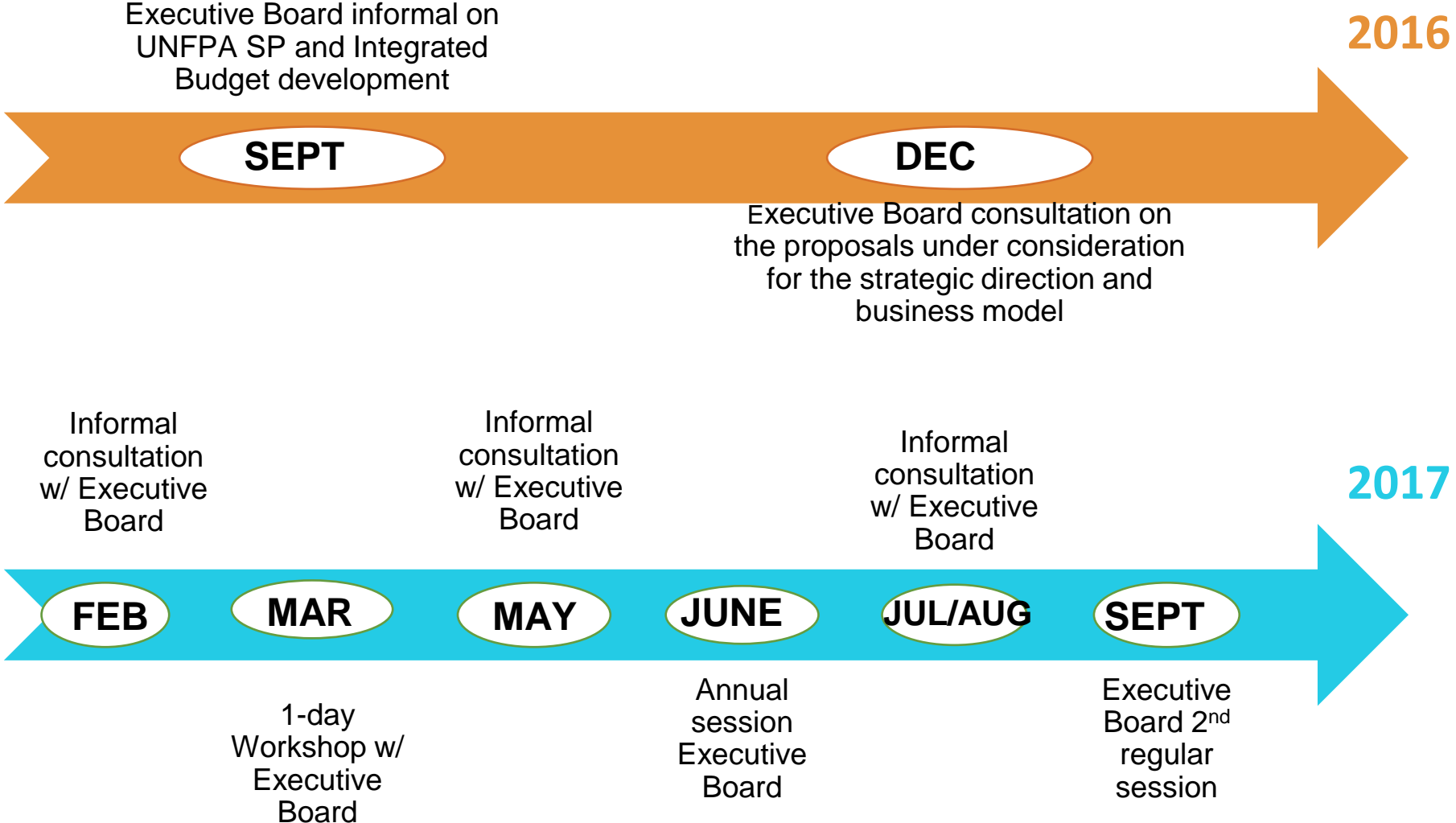
Improved national infrastructure investments including ICT

Critical assumption

Improved accountability mechanisms

Contribution from other outcome areas

Executive Board Consultation Timeline



FUTURE 2030

For people, the planet
and prosperity



Thank You!

We welcome your comments and suggestions.