Workshop Agenda

1. Welcome
2. UNFPA Overview
3. UNFPA Strategic Plan (SP) 2018-2021
4. SP Implementation Highlights, 2018-2019
5. Strategic Plan Mid-Term Review
6. Discussion
1. Welcome

Introductory remarks by Dereje Wordofa, Deputy Executive Director (Programme)
What **one word** would you use to describe UNFPA?
UNFPA Supports…

- Reproductive health care for women and youth in more than 150 countries
- Reliable access to modern contraceptives sufficient to benefit 20 million women a year
- Training of thousands of health workers to help ensure at least 90 per cent of all childbirths are supervised by skilled attendants
- Prevention of gender-based violence, which affects 1 in 3 women and abandonment of female genital mutilation, which harms 3 million girls annually
- Efforts to end child marriage, which could affect an estimated 70 million girls over the next 5 years
- Delivery of safe birth supplies, dignity kits and other life-saving materials to survivors of conflict and natural disasters
- Censuses, data collection and analyses, which are essential for development planning
3. UNFPA
Strategic Plan
2018-2021
Global Context

• Maternal mortality declining, though challenges remain - 211 deaths per 100,000 live births
• One in three women subjected to violence in their lifetime
• 214 million women of reproductive age, in developing countries, not using modern contraceptive methods
• Persistent inequality
• Humanitarian needs on the rise
• Implications of UN Development System Reform
Alignment to the 2030 Timeline

Accelerating and integrating ICPD Progress within the 2030 Agenda

Strategic Plan 2018-2021
- Set vision
- Chart pathway to SDG targets

Strategic Plan 2022-2025
- Scale up of interventions
- Maximize our reach of these left behind

Strategic Plan 2026-2029
- Accelerate progress towards SDG Targets
- Tackle unfinished business

SUSTAINABLE DEVELOPMENT GOALS
SP 2018-2021 Architecture

**Goal**

- zero preventable maternal deaths
- Zero unmet need for family planning
- zero violence and harmful practices against women and girls

**What**

Development Results and Resources Framework

**How**

Business Model

**Enabler**

Organizational Effectiveness and Efficiency

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- Zero preventable maternal deaths
- Zero unmet need for family planning
- Zero violence and harmful practices against women and girls
SP 2018-2021 Goal

Achieve universal access to sexual and reproductive health, realize reproductive rights, and reduce maternal mortality to accelerate progress on the ICPD agenda.
UNFPA Presence and Focus Worldwide
Organizational Effectiveness & Efficiency

- Vocal and visible
- Results driven and adaptive
- Knowledge & Innovation
- Field focused
- Accountable and transparent

IMPROVED PROGRAMMING FOR RESULTS

OPTIMIZED MANAGEMENT OF RESOURCES

IMPROVED COORDINATION AND COHERENCE

IMPROVED COMMUNICATION, RESOURCE MOBILIZATION & PARTNERSHIPS
SP implementation risks & mitigation strategies

**Mitigation**
- Resource mobilization campaign and funding compacts
- Advocacy at all levels and in partnership with key stakeholders
- Continuous review of evidence and performance, embracing Innovation and leveraging ICT

**Risks**
- Failure to mobilize resources, especially domestic resources
- Opposition to some elements of the ICPD PoA
- Ineffectiveness of interventions and partnerships
Major Opportunities

- Decade of Action for the SDGs
- Momentum from ICPD25
- Harnessing the demographic dividend
- 2020 round of censuses
- Dedicated humanitarian structure
- UN Reform
4. Strategic Plan Implementation Highlights 2018-2019
How UNFPA laid foundation to the SP in the first two years of implementation

- Resource mobilisation at a historical high -> $1 billion
- Implementing change-management initiatives
- Prioritising the furthest behind in programming
- Addressing development, humanitarian action and sustaining peace nexus
- Aligning UNFPA programmes to achieve transformative results
- Strengthening partnerships and collaboration of UNDS
- Implementing the Common Chapter of the Strategic Plan
- ICPD25 Nairobi Summit
Strategic Plan Implementation: key challenges

Leaving no one behind: key challenges

- Lack of legal/policy protection
- Geographical accessibility
- CO staffing and funding
- Political crisis/humanitarian situation
- Institutional/human capacity
- Social norms and cultural barriers
- Data gaps
- Funding gaps

% of COs

Data sources: UNFPA SP MTR CO survey
5. UNFPA Strategic Plan Mid-Term Review
UNFPA SP MTR Objectives

- Accelerate implementation of the SP
- Maximize the likelihood of achieving results
Mid-term review of the UNFPA Strategic Plan 2018-2021:
Board engagement timeline

16 January 17 January 3-6 February 14-17 February 5 March 25-27 May 1-5 June

UNFPA engagements with the Executive Board in 2020

UNFPA Orientation session for Executive Board

Workshop for Executive Board on the MTR

2020 First Regular Session of the Executive Board

Informal Consultation

Informal consultation

Informal consultation

2020 Annual Session of the Executive Board

Update on MTR

Statement by the Executive Director

Focus on programmatic issues

Focus on budgetary issues

Focus on programmatic and budgetary issues

Integrated midterm review and progress report of implementation of the SP and midterm review of the integrated budget
MTR Workshop - Focused Group Discussions

a. Three transformative results

b. Leaving no one behind

c. UN reform and working collectively toward SDGs

d. Managing for results - accountable, learning and adaptive
a. Three transformative results
Accelerating three transformative results

- Building on the Nairobi Summit momentum

- Costing of the three transformative results established
- Establishing costing at country level ongoing

- Ensure alignment of the transformative results, in line with national priorities.
b. Leaving no one behind
Proportion of UNFPA country programmes targeting key populations

Source: UNFPA SP MTR Country Office Survey
c. UN reform and working collectively toward SDGs in the Decade of Action
Joint programming

COs participating in and coordinating joint programmes

<table>
<thead>
<tr>
<th>Activity</th>
<th>Participated</th>
<th>Coordinated</th>
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<tbody>
<tr>
<td>Joint situation assessment</td>
<td>90%</td>
<td>40%</td>
</tr>
<tr>
<td>Joint advocacy and policy dialogue</td>
<td>80%</td>
<td>50%</td>
</tr>
<tr>
<td>Joint planning for common results</td>
<td>90%</td>
<td>60%</td>
</tr>
<tr>
<td>Joint programming</td>
<td>80%</td>
<td>55%</td>
</tr>
<tr>
<td>Joint monitoring, including monitoring the SDGs</td>
<td>90%</td>
<td>30%</td>
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Source: UNFPA SP MTR Country Office Survey
d. Managing for results, adapting and learning
Moving towards the next generation of RBM

- Evaluative evidence points towards a need to move to:
  - Enhanced focus on use of results, learning and adaptive management
  - Joint accountability

- This requires a holistic approach, cultural and behavioral change and resources beyond current RBM funding
Group Discussion Questions

1. What opportunities should UNFPA pursue to scale up achievement of the three transformative results?

2. How do we ensure we leave no one behind?

3. In the context of UN reform - how should UNFPA leverage the Decade of Action?

4. How can UNFPA adapt its RBM approach to ensure it remains fit for purpose?

5. How can UNFPA leverage momentum post-ICPD25/Nairobi?
Next Steps