

THIS IS UNFPA



Strategic Plan 2018-2021

Mid-Term Review Executive Board Workshop, 17 Jan 2020

Workshop Agenda

1. Welcome
2. UNFPA Overview
3. UNFPA Strategic Plan (SP) 2018-2021
4. SP Implementation Highlights, 2018-2019
5. Strategic Plan Mid-Term Review
6. Discussion



1. Welcome

Introductory remarks
by Dereje Wordofa,
Deputy Executive
Director (Programme)



What **one word** would you use to describe UNFPA?

2. UNFPA Overview

UNFPA Supports...

- ❑ Reproductive health care for women and youth in more than 150 countries
- ❑ Reliable access to modern contraceptives sufficient to benefit 20 million women a year
- ❑ Training of thousands of health workers to help ensure at least 90 per cent of all childbirths are supervised by skilled attendants
- ❑ Prevention of gender-based violence, which affects 1 in 3 women and abandonment of female genital mutilation, which harms 3 million girls annually
- ❑ Efforts to end child marriage, which could affect an estimated 70 million girls over the next 5 years
- ❑ Delivery of safe birth supplies, dignity kits and other life-saving materials to survivors of conflict and natural disasters
- ❑ Censuses, data collection and analyses, which are essential for development planning



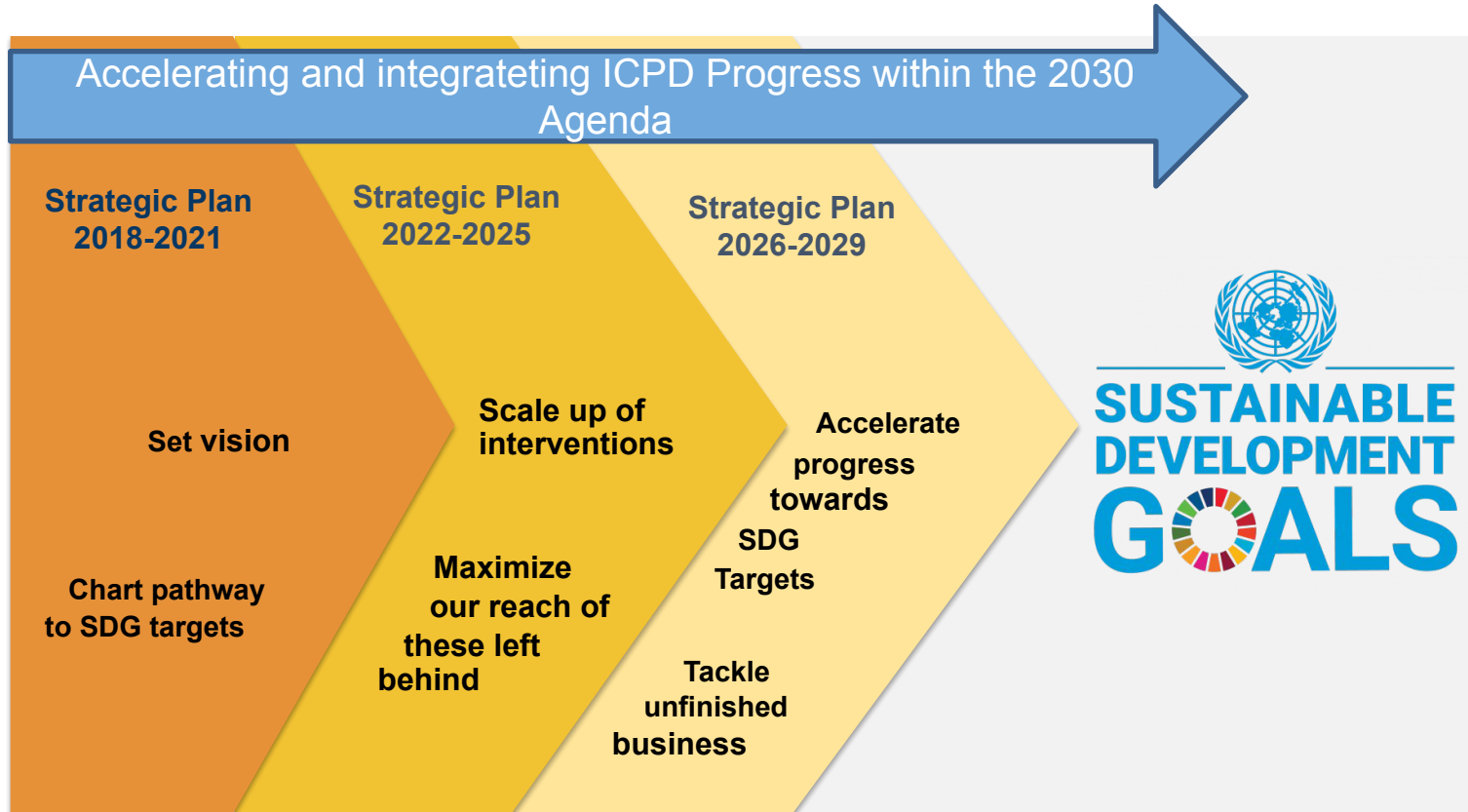
3. UNFPA Strategic Plan 2018-2021

Global Context



- Maternal mortality declining, though challenged remain - 211 deaths per 100,000 live births
- One in three women subjected to violence in their lifetime
- 214 million women of reproductive age, in developing countries, not using modern contraceptive methods
- Persistent inequality
- Humanitarian needs on the rise
- Implications of UN Development System Reform

Alignment to the 2030 Timeline



SP 2018-2021 Architecture



Goal



- zero preventable maternal deaths
- Zero unmet need for family planning
- zero violence and harmful practices against women and girls



What

Development Results and Resources Framework



How

Business Model



Enabler

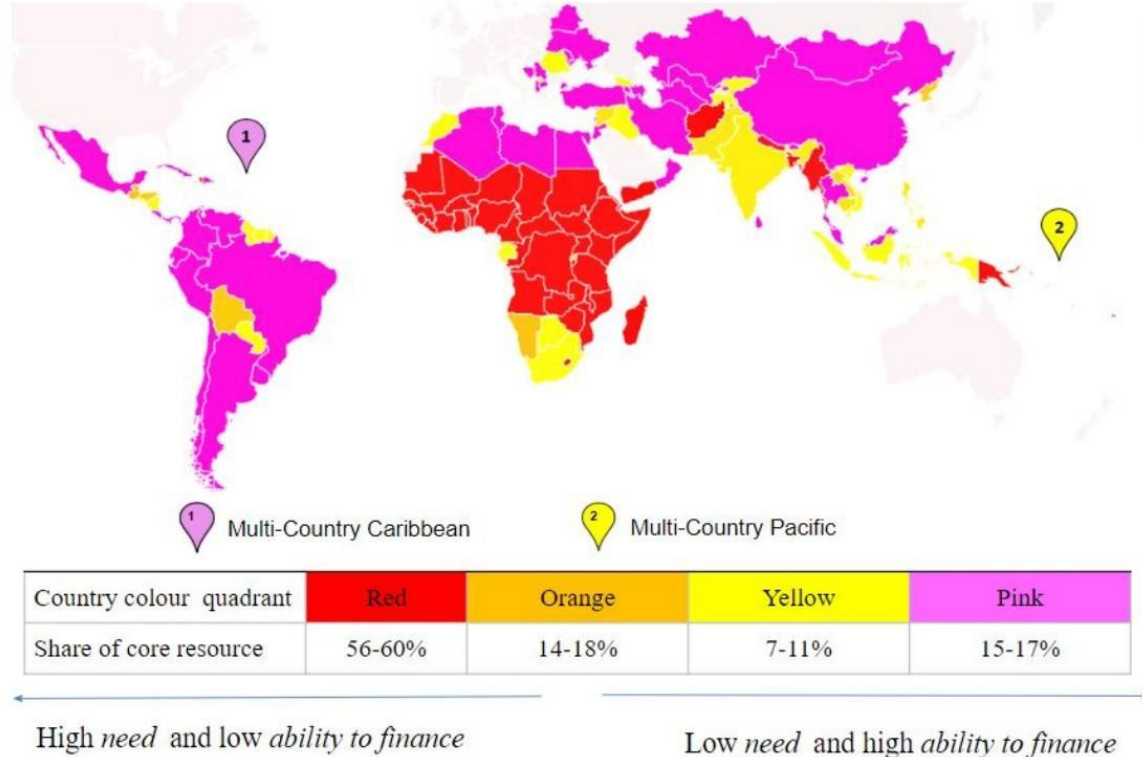
Organizational Effectiveness and Efficiency



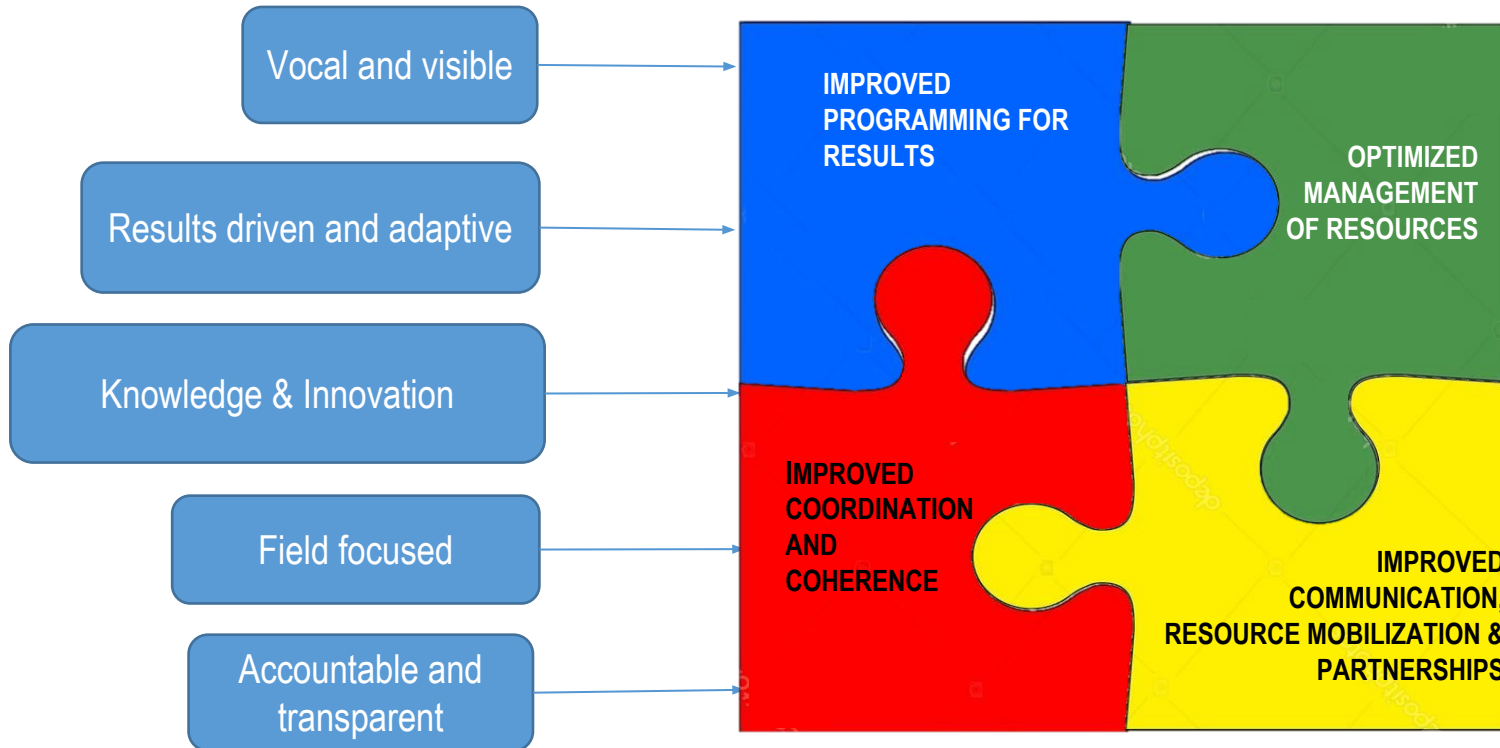
SP 2018-2021 Goal



UNFPA Presence and Focus Worldwide



Organizational Effectiveness & Efficiency



SP implementation risks & mitigation strategies



Mitigation

Resource mobilization campaign and funding compacts

Advocacy at all levels and in partnership with key stakeholders

Continuous review of evidence and performance, embracing Innovation and leveraging ICT

Risks

Failure to mobilize resources, especially domestic resources

Opposition to some elements of the ICPD PoA

Ineffectiveness of interventions and partnerships

Major Opportunities



- ❑ Decade of Action for the SDGs
- ❑ Momentum from ICPD25
- ❑ Harnessing the demographic dividend
- ❑ 2020 round of censuses
- ❑ Dedicated humanitarian structure
- ❑ UN Reform



4. Strategic Plan Implementation Highlights 2018-2019

A black and white photograph of three people in a wooden boat on a river. The person in the back is a man wearing a white t-shirt and a white cap, smiling and holding a long wooden pole. The person in the middle is a woman wearing a white t-shirt and a white cap, looking towards the camera. The person in the front is a man wearing a white t-shirt and a white cap, smiling and holding a long wooden pole. The background shows a riverbank with trees and a fence.

How UNFPA laid foundation to the SP in the first two years of implementation

Resource mobilisation at a historical high ->\$1 billion

Implementing change-management initiatives

Prioritising the furthest behind in programming

Addressing development, humanitarian action and sustaining peace nexus

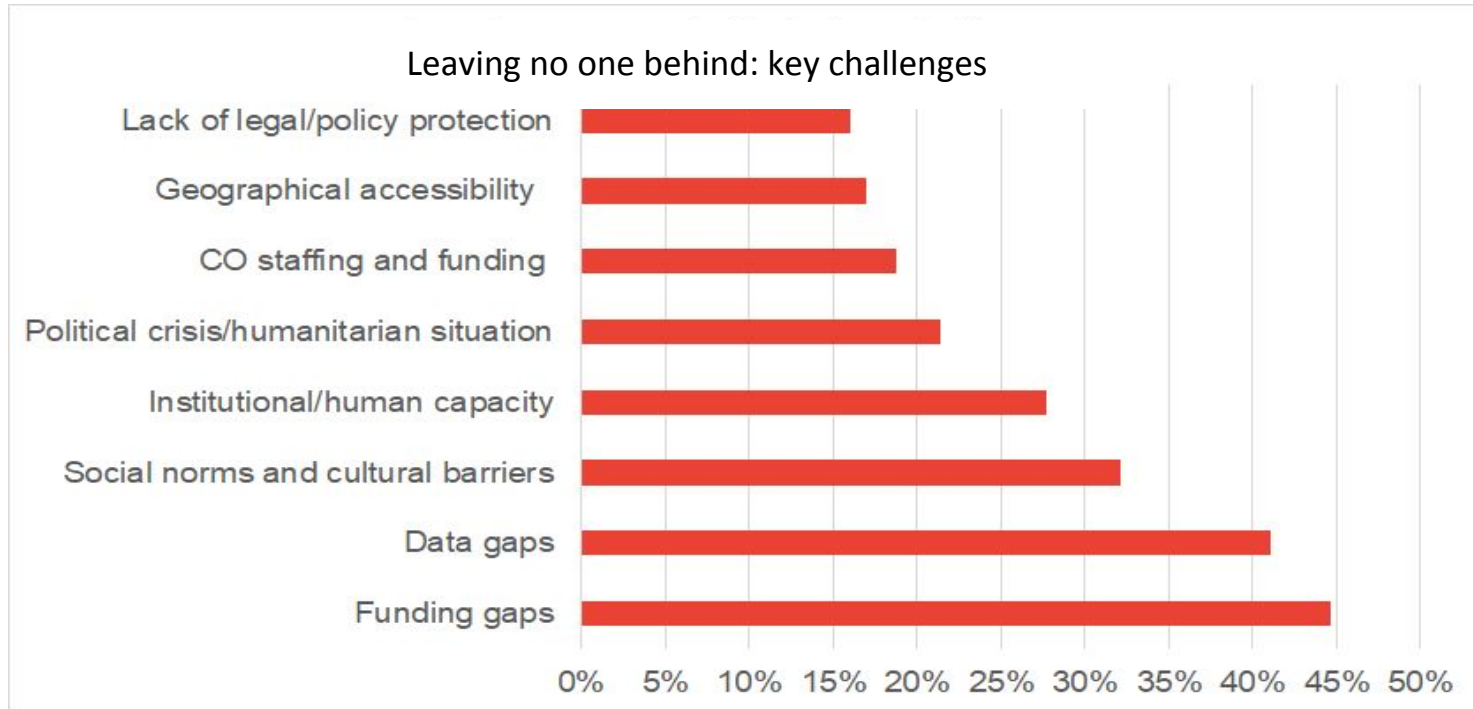
Aligning UNFPA programmes to achieve transformative results

Strengthening partnerships and collaboration of UNDS

Implementing the Common Chapter of the Strategic Plan

ICPD25 Nairobi Summit

Strategic Plan Implementation: key challenges



% of COs



5. UNFPA Strategic Plan Mid-Term Review

UNFPA SP MTR Objectives



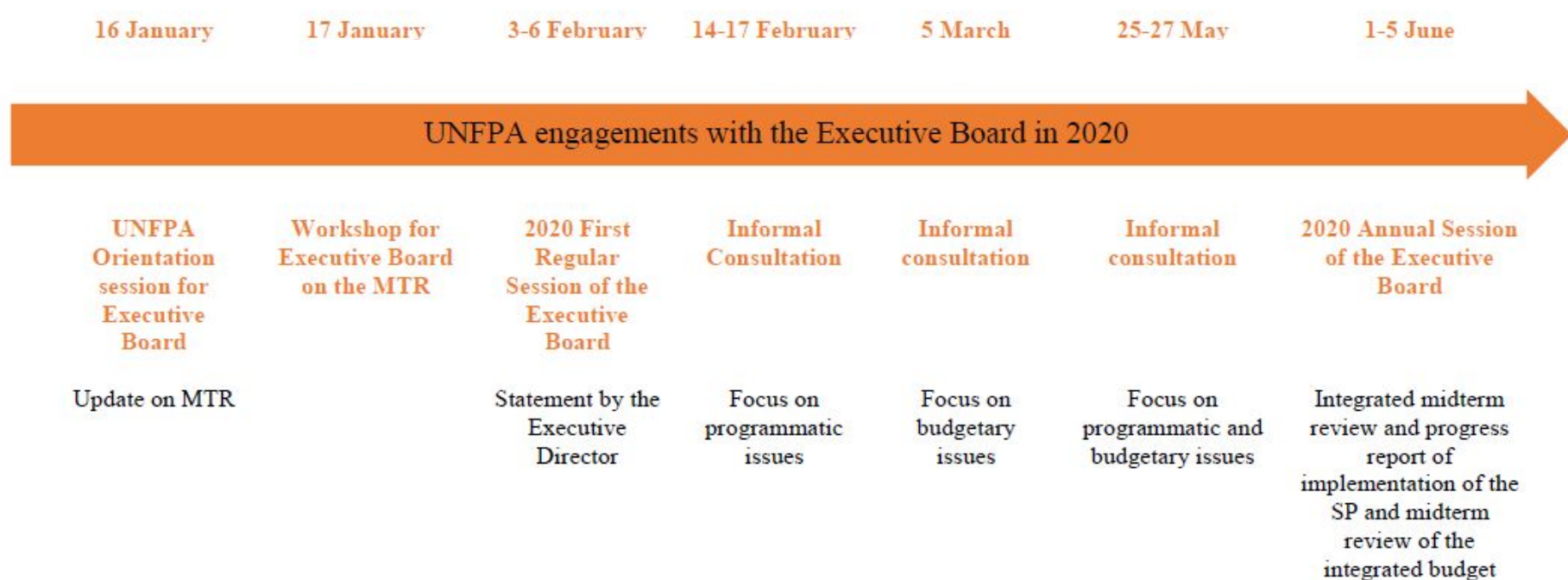
Accelerate implementation of the SP



Maximize the likelihood of achieving results

Mid-term review of the UNFPA Strategic Plan 2018-2021:

Board engagement timeline



MTR Workshop - Focused Group Discussions



a. Three transformative results



b. Leaving no one behind

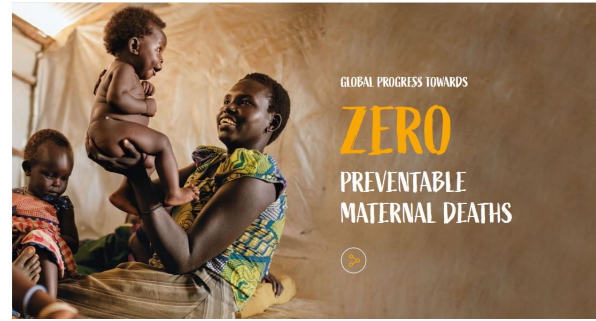


c. UN reform and working collectively toward
SDGs



d. Managing for results - accountable,
learning and adaptive

a. Three transformative results



Accelerating three transformative results



- Building on the Nairobi Summit momentum

- Costing of the three transformative results established
- Establishing costing at country level ongoing

- Ensure alignment of the transformative results, in line with national priorities.

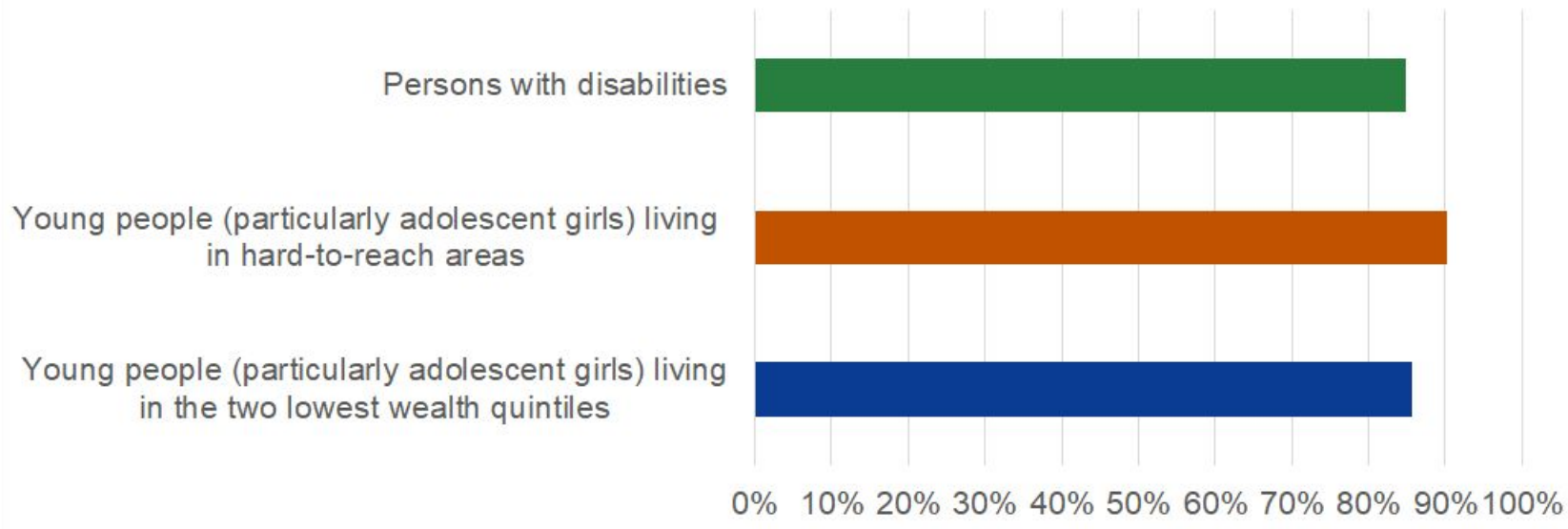
b. Leaving no one behind



Proportion of UNFPA country programmes targeting key populations



% of UNFPA country programmes targeting key populations

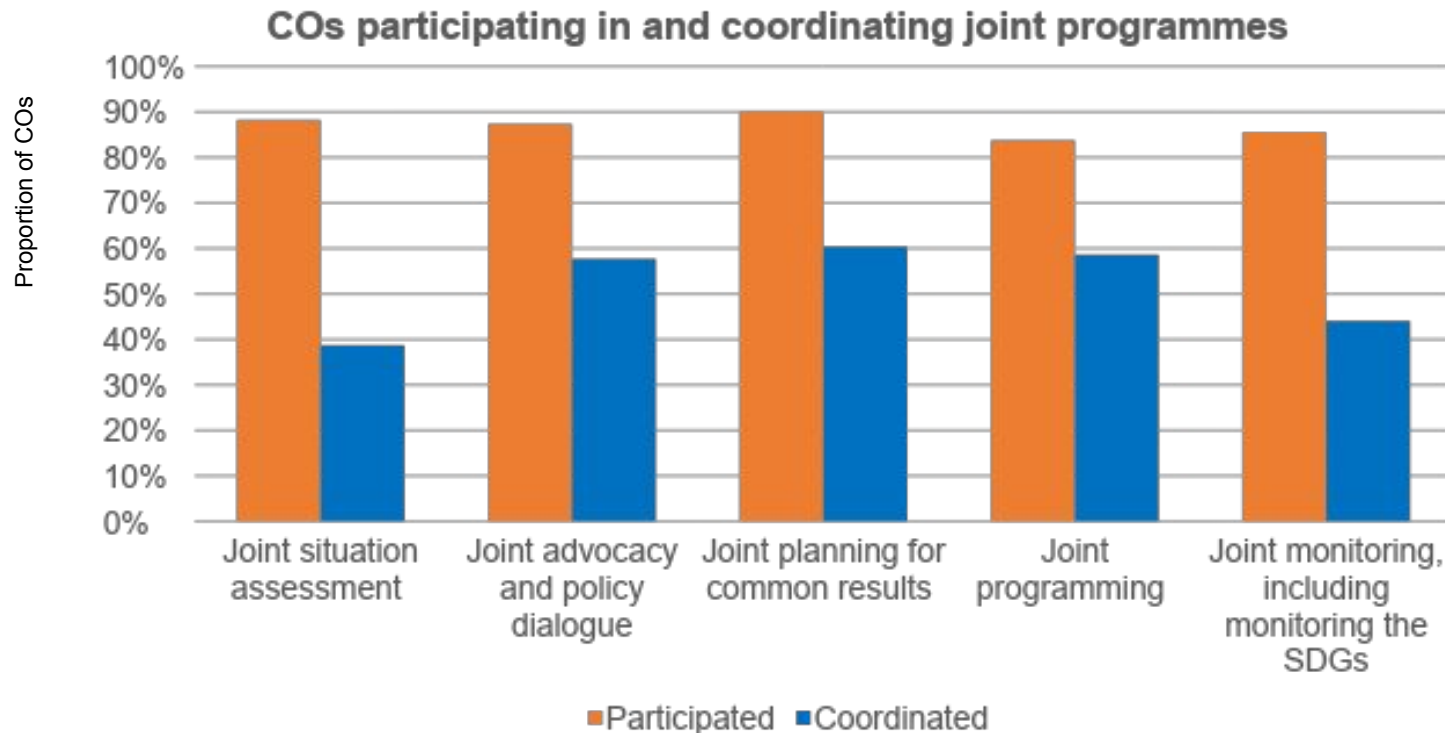


Source: UNFPA SP MTR Country Office Survey

c. UN reform and working collectively toward SDGs in the Decade of Action

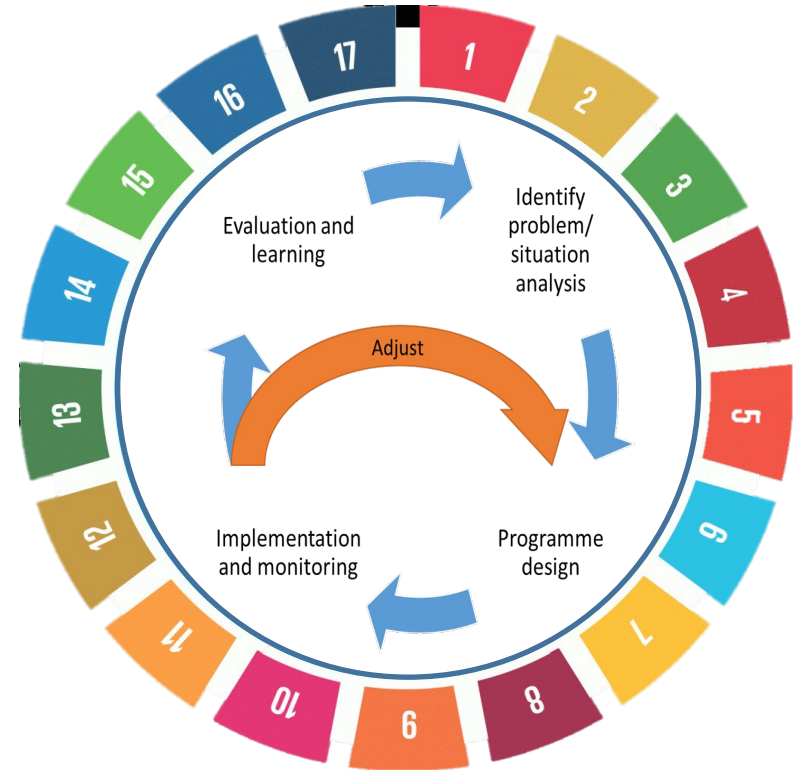


Joint programming



Source: UNFPA SP MTR Country Office Survey

d. Managing for results, adapting and learning



Moving towards the next generation of RBM

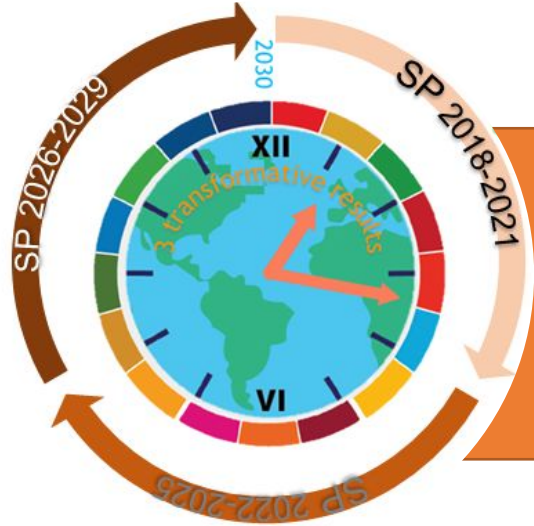
- ❑ Evaluative evidence points towards a need to move to:
 - *Enhanced focus on use of results, learning and adaptive management*
 - *Joint accountability*
- ❑ This requires a holistic approach, cultural and behavioral change and resources beyond current RBM funding



Group Discussion Questions



1. What opportunities should UNFPA pursue to scale up achievement of the **three transformative results**?
2. How do we ensure we **leave no one behind**?
3. In the context of **UN reform** - how should UNFPA leverage the **Decade of Action**?
4. How can UNFPA adapt its **RBM approach** to ensure it remains **fit for purpose**?
5. How can UNFPA **leverage momentum** post-ICPD25/Nairobi?



Next Steps