



Midterm Review of UNFPA Strategic Plan 2018-2021 UNFPA Integrated Budget 2018-2021

Executive Board Informal

14 May 2020



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01 | Context

- ❑ **Historic milestones** for the rights of women and young people;
- ❑ **Multitude of challenges and opportunities** for achieving universal access to sexual and reproductive health and reproductive rights; and,
- ❑ **Growing impact of COVID-19** pandemic on health and rights of women, youth and older persons.





02 |

Results Achieved

(2018-2019)

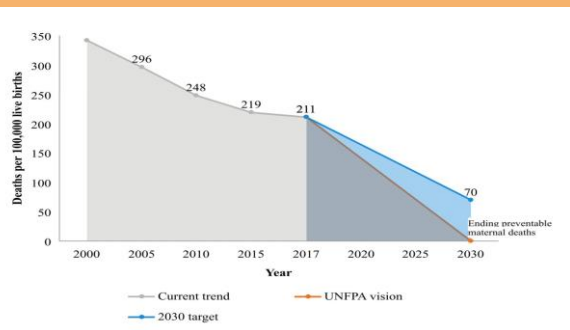


Progress in achieving the transformative results



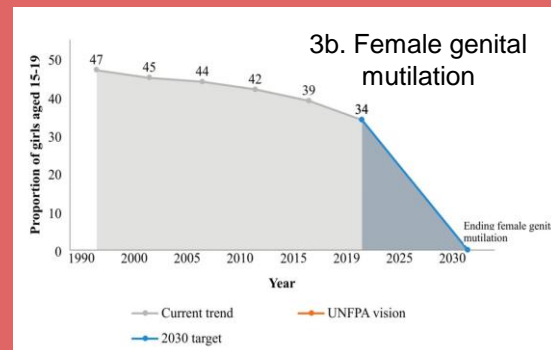
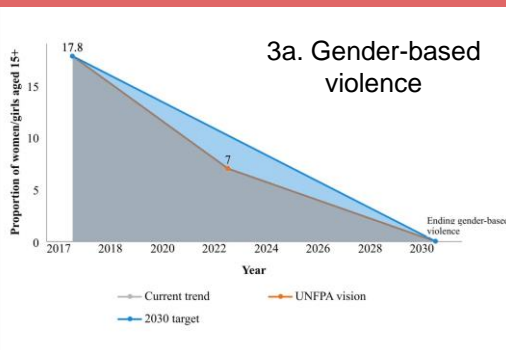
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Ending preventable maternal deaths



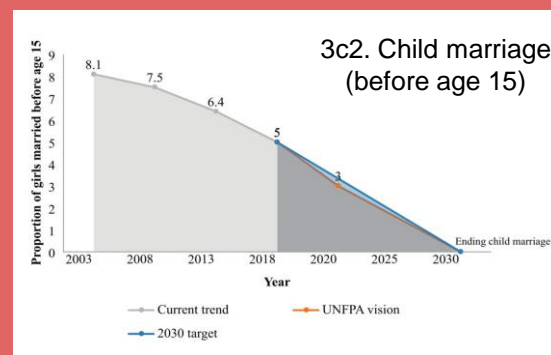
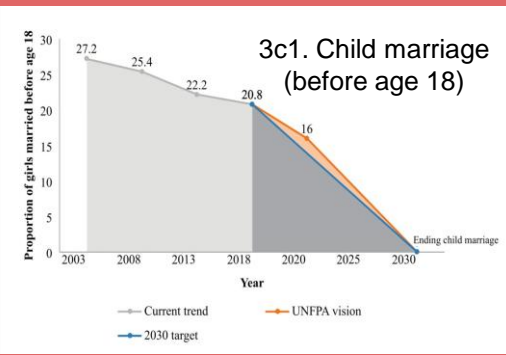
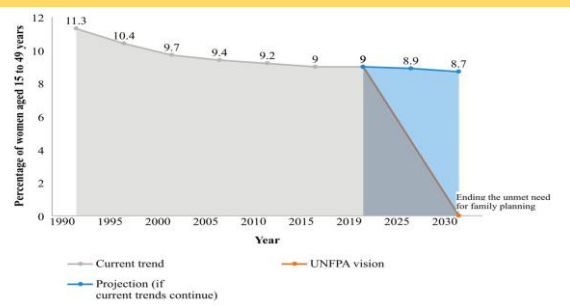
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Ending gender-based violence and harmful practices



2

Ending unmet need for family planning



Notable progress made. However, **acceleration is needed.**

Foundations for acceleration

- ❑ Striving to **achieve Strategic Plan results**, including via further aligning with the UN reform;
- ❑ Ensuring institutional **“ability to deliver”**, building on what works and on lessons from the previous Strategic Plan;
- ❑ Growing focus on **humanitarian work**; and
- ❑ Estimating **financial needs** for achieving the transformative results by 2030 and mobilizing 1,250+ voluntary commitments for accelerating the achievement of transformative results and the ICPD PoA.



Key achievements: 2018-19



44 million
Unintended pregnancies averted*



121,000



Maternal deaths averted*



7.3 million

Women benefited with sexual and reproductive health services in humanitarian settings**

12.8 million



Unsafe abortions averted*

228,000



Girls saved from female genital mutilation

67.1 per cent



Of the population that was scheduled to be counted in the 2020 census round was counted



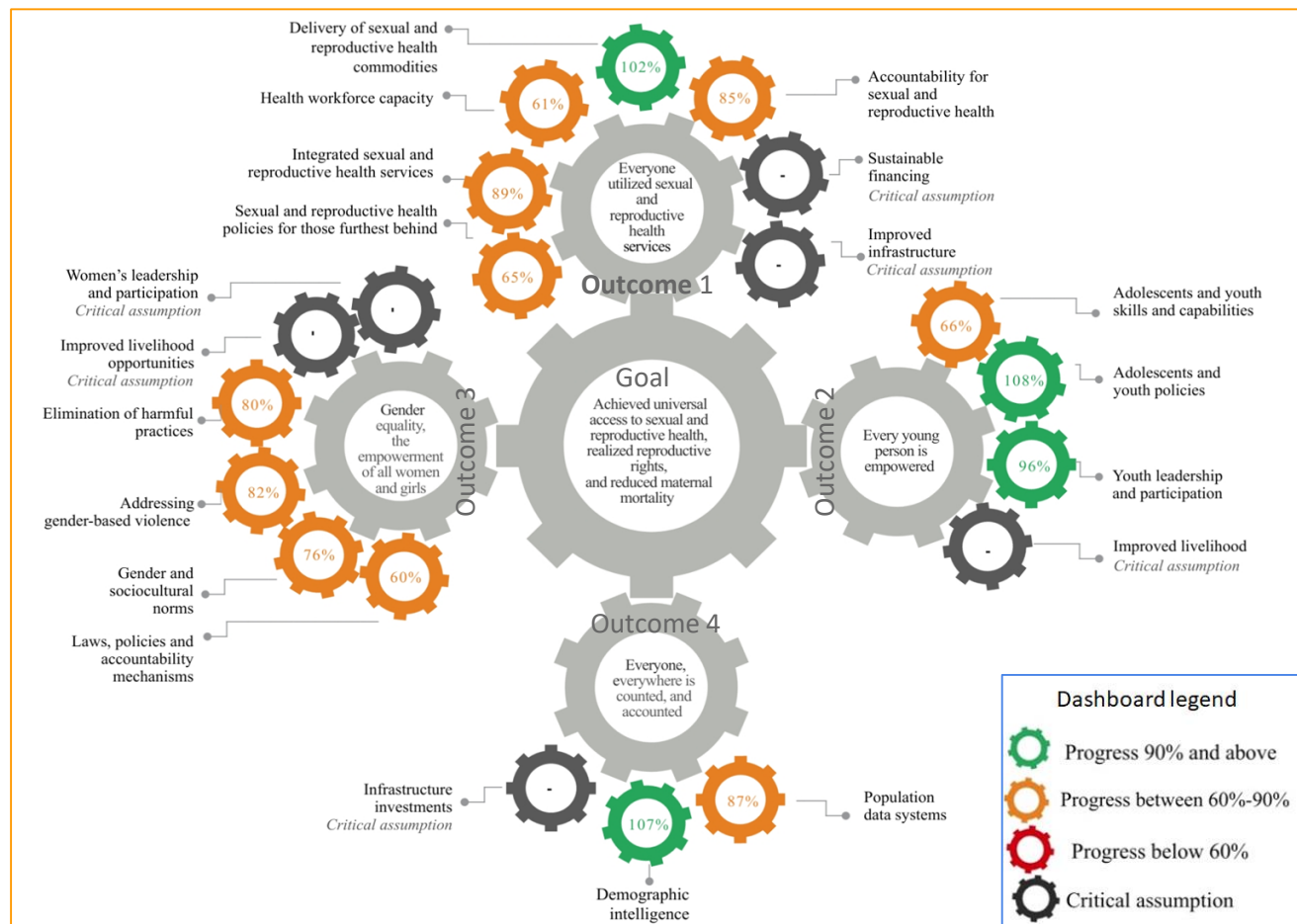
280,000

New HIV infections averted*

SP development output performance scorecard



- ❑ 4 outputs achieved $\geq 90\%$
- ❑ 10 outputs achieved 60-89%
- ❑ No outputs achieved $< 60\%$



Organizational effectiveness and efficiency

- ❑ **Mainstreamed results-based management** at all levels;
- ❑ **Surpassed resource mobilization targets** for 2018 and 2019;
- ❑ **Enhanced leadership skills**: 35% managers certified;
- ❑ **Maintained overall gender parity**: 50.3% UNFPA staff are women; and,
- ❑ **Maintained a zero-tolerance policy** for all forms of sexual harassment, and strengthened response: 100% managers certified PSEA compliance..





03 |

Lessons learned

Lessons learned



- ❑ **Community level and first level referral facility** - most cost effective and inclusive means of delivering health services;
- ❑ **Essential integrated SRH package that applies the life-course approach** - critical to close SRH gap;
- ❑ Integrating **mental healthcare support** into humanitarian efforts improves community ability to recover from human-caused or natural disasters;
- ❑ Developing **adolescent and youth investment cases** helps countries prioritize financing for young people;
- ❑ Addressing **harmful gender and socio-cultural norms** - instrumental in advancing gender equality and women's empowerment; and,
- ❑ Rising global interest in **geospatial data** requires a balance between the need for data versus respect for privacy.

04 | Proposed Adjustment to SP 2018-2021



Adjustment to “What”

- ❑ **Strengthen thematic focus on:**
 - ❑ Mental health in humanitarian settings
 - ❑ Climate change
 - ❑ Ageing and low fertility

- ❑ **Address challenges of:**
 - ❑ Leaving no one behind
 - ❑ Need for population data
 - ❑ Quality of sexual and reproductive health care



Adjustments to “How”

Accelerate SP implementation

- Track the implementation of commitments made to achieve three zeros and ICPD PoA
- Use innovation as a programme strategy for scaled impact
- Increased support to MICs and SIDS

Enhance UNFPA ability to deliver

- Further align with UN reforms
- Shift towards adaptive management and enhanced measurability
- Enhance transformational leadership
- Advance the implementation of change-management initiatives

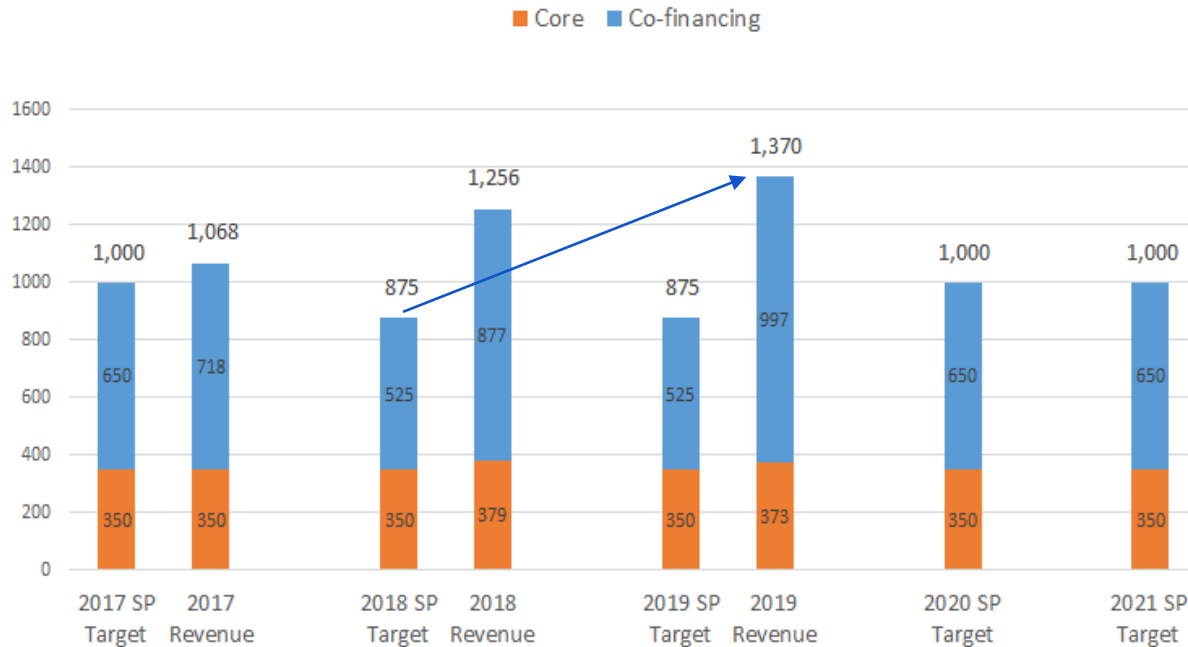


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Integrated Budget 2018-2021 MTR

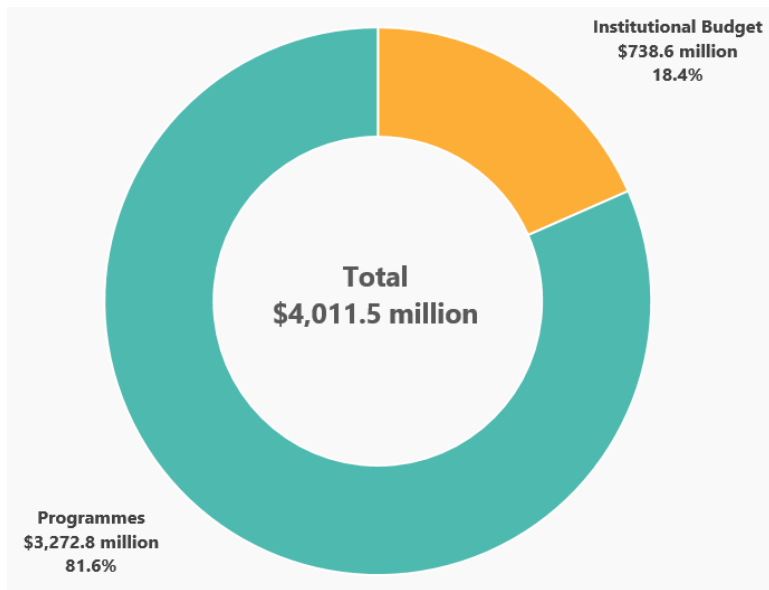


Income trends and targets



- While targets increased compared to current budget, they are conservative compared to actuals (approximately 27% lower)
- COVID-19 crisis and uncertainties confirm the need for prudent income estimates

Integrated budget 2018-2021 MTR highlights



PROGRAMMES (\$3,272.8 million)

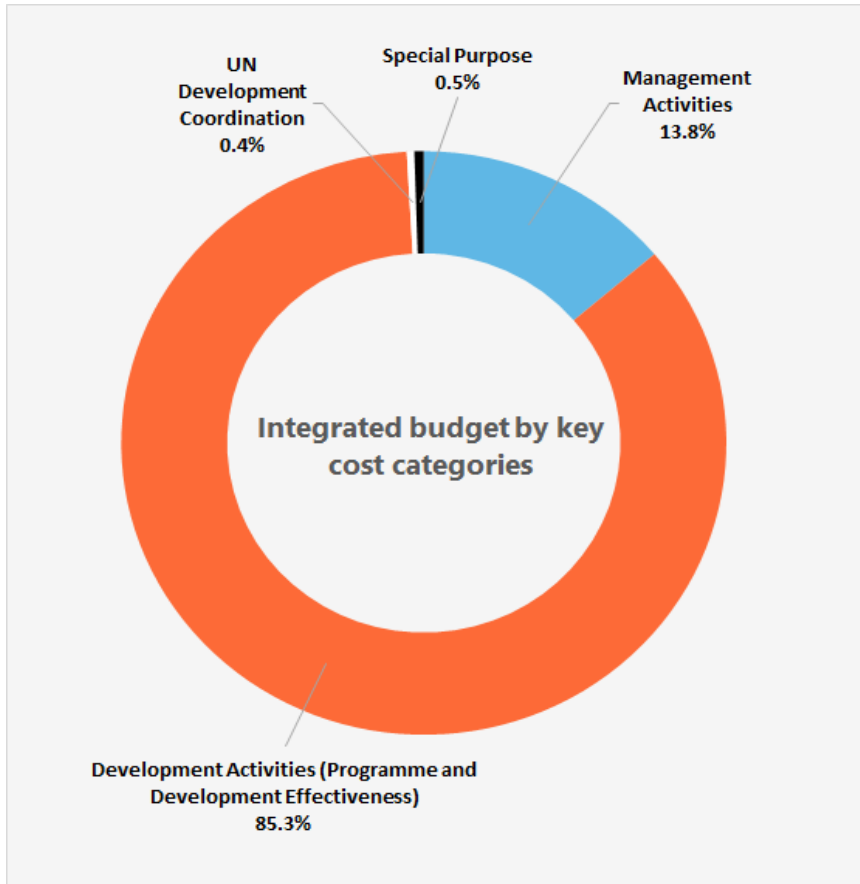
- Country programmes: **\$3,080.7 million**
- Global and regional interventions: **\$162.7 million**
- Emergency fund: **\$29.5 million**

INSTITUTIONAL BUDGET (\$738.6 million)

- Management activities: **\$553.5 million**
- Development effectiveness: **\$148.9 million**
- Special purpose: **\$20 million**
- United Nations development coordination: **USD 16.3 million**

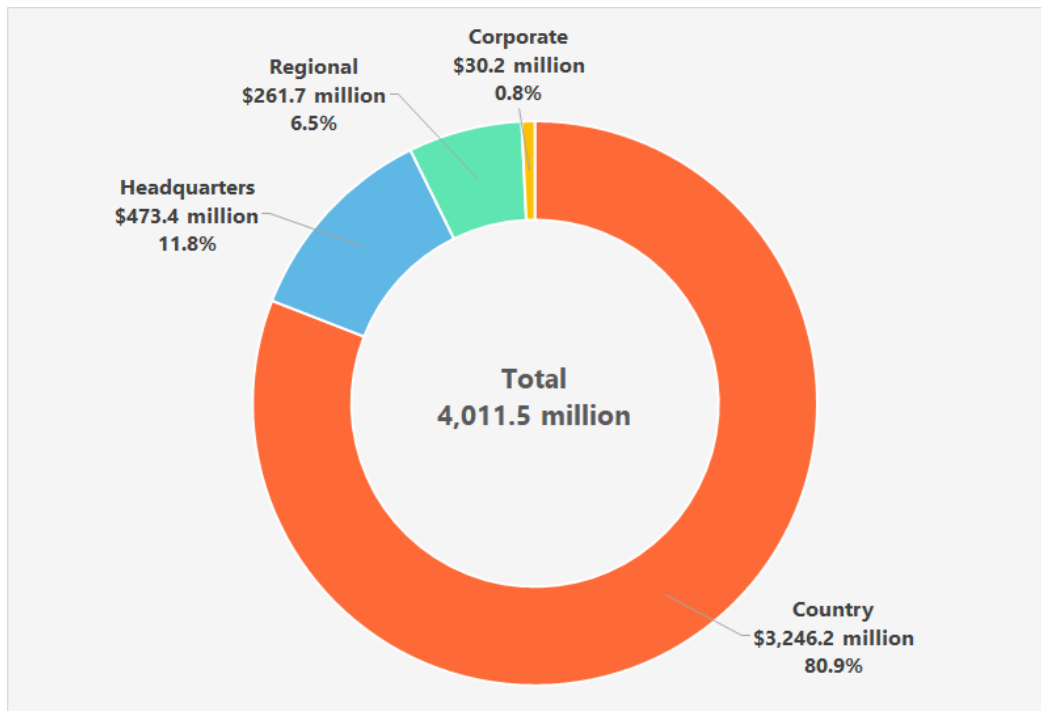
Note: totals may not add up due to rounding

Integrated budget by cost classification



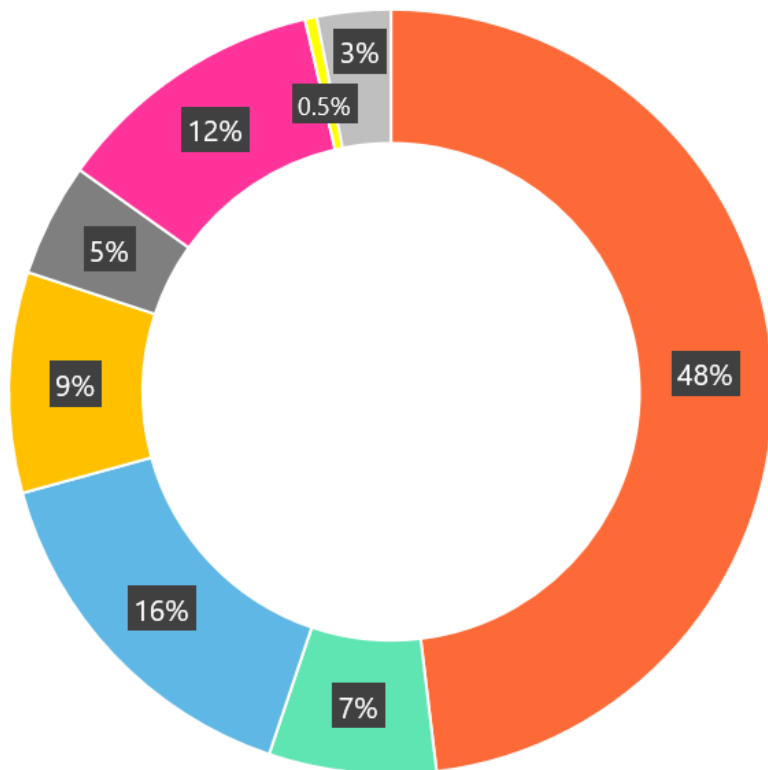
- ❑ **Increased resources** for development activities, both programme and development effectiveness
- ❑ **Proportional reduction** of management activities, despite proposed investments

Integrated budget by location



- UNFPA remains a field-focused organization with 87.4% of resources in the field

Indicative resources by SP results



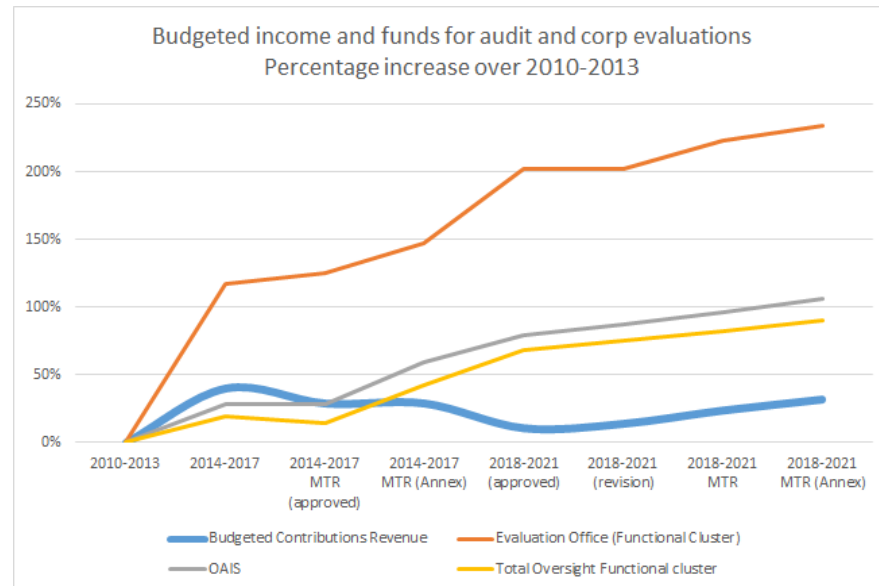
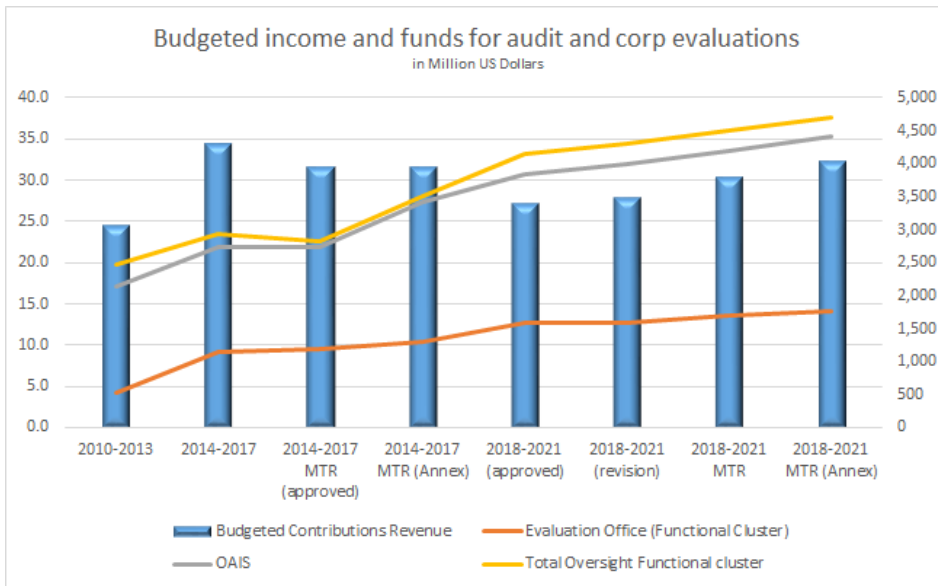
- Outcome 1: Use integrated sexual and reproductive health services
- Outcome 2: Youth empowerment
- Outcome 3: Gender equality and women empowerment
- Outcome 4: Population data
- OEE 1: Improved programming for results
- OEE2: Optimized management of resources
- OEE3: Increased contribution to the United Nations system-wide results, coordination and coherence
- OEE 4: Improved communication for impact, resource mobilization and partnerships

Key institutional budget investments

- ❑ Investments in **UNFPA capacity** in advocacy, resource mobilization and risk management;
- ❑ Investments in the basic management capacity of offices in the **most vulnerable, least developed countries**;
- ❑ **Scale-up of partnerships** to accelerate progress towards reaching the three zeros, completing the unfinished business of the ICPD Programme of Action and delivering on the 2030 Agenda;
- ❑ Strengthened programming **capacity for results**
- ❑ Further strengthening of the **independent oversight and assurance functions**; and,
- ❑ Investments in **field operations support**.



Investments in independent oversight and assurance functions



UNFPA has been consistently increasing investments in the independent oversight and assurance functions, in spite of income decreases over the years

06 |

Implementation in the context of COVID-19



Implementation during COVID-19



- in alignment with UN at global, regional and country levels

STRATEGIC PRIORITIES

- 1 Continuity of sexual and reproductive health services and interventions, including protection of the health workforce
- 2 Addressing gender-based violence
- 3 Ensuring the supply of modern contraceptives and reproductive health commodities

ACCELERATOR INTERVENTIONS

- 1 Leaving no one behind
- 2 Data
- 3 Risk communication and stigma reduction
- 4 Youth engagement

- Develop & implement the **Global Response Plan**;
- Structure **convergence** between COVID-19 response investments and three zeros
- Ensure **technical guidance** notes available in all key areas;
- Facilitate **knowledge sharing** within UNFPA and with key partners; and,
- Monitor and assess the **impacts of COVID-19** on SP implementation.

Resource management during COVID-19

- ❑ **Prudent income targets** to allow for possible volatility;
- ❑ **Long-term strategic approach** when dealing with higher than projected income from previous years;
- ❑ Not all regular resources available will be distributed due to uncertainty of donor commitment & exchange rate volatility; they will be **progressively used** over the remaining SP period and beyond; and,
- ❑ **Room for adjustments** if income projections do not materialize.



Thank you!



Delivering a world where
every pregnancy is wanted
every childbirth is safe and
every young person's
potential is fulfilled

