Midterm Review of
UNFPA Strategic Plan 2018-2021
UNFPA Integrated Budget 2018-2021

Executive Board Informal
14 May 2020
Content

01  |  Context
02  |  Results achieved, 2018-19
03  |  Analytical findings
04  |  Proposed adjustments to the SP
05  |  Integrated Budget MTR
06  |  Implementation in the context of COVID-19
01 | Context

- **Historic milestones** for the rights of women and young people;
- **Multitude of challenges and opportunities** for achieving universal access to sexual and reproductive health and reproductive rights; and,
- **Growing impact of COVID-19** pandemic on health and rights of women, youth and older persons.
Results Achieved

(2018-2019)
Progress in achieving the transformative results

1. Ending preventable maternal deaths

2. Ending unmet need for family planning

3. Ending gender-based violence and harmful practices

Notable progress made. However, acceleration is needed.
Foundations for acceleration

- Striving to achieve Strategic Plan results, including via further aligning with the UN reform;
- Ensuring institutional “ability to deliver”, building on what works and on lessons from the previous Strategic Plan;
- Growing focus on humanitarian work; and
- Estimating financial needs for achieving the transformative results by 2030 and mobilizing 1,250+ voluntary commitments for accelerating the achievement of transformative results and the ICPD PoA.
### Key achievements: 2018-19

<table>
<thead>
<tr>
<th>Category</th>
<th>Number</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Unintended pregnancies averted</td>
<td>44 million</td>
<td>Women benefited with sexual and reproductive health services in humanitarian settings</td>
</tr>
<tr>
<td>Maternal deaths averted</td>
<td>121,000</td>
<td></td>
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<tr>
<td>Unsafe abortions averted</td>
<td>12.8 million</td>
<td>Girls saved from female genital mutilation</td>
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<td>Of the population that was scheduled to be counted in the 2020 census round was counted</td>
<td>67.1 per cent</td>
<td></td>
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<tr>
<td>New HIV infections averted</td>
<td>280,000</td>
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More results may be found at: [www.unfpa.org/data/results](http://www.unfpa.org/data/results)
SP development output performance scorecard

- **4 outputs** achieved ≥ 90%
- **10 outputs** achieved 60-89%
- **No outputs** achieved < 60%

**Goal**

- Everyone utilized sexual and reproductive health services
- Accountability for sexual and reproductive health
- Sustainable financing
- Critical assumption

**Outcome 1**

- Everyone achieved sexual and reproductive health services
- 89% achieved ≥ 90%
- 85% achieved 60-89%
- No achieved < 60%

**Outcome 2**

- Every young person is empowered
- 96% achieved ≥ 80%
- 108% achieved 60-89%
- No achieved < 60%

**Outcome 3**

- Gender equality, the empowerment of all women and girls
- 76% achieved ≥ 90%
- 82% achieved 60-89%
- No achieved < 60%

**Outcome 4**

- Everyone, everywhere is counted, and accounted
- 76% achieved ≥ 90%
- 82% achieved 60-89%
- No achieved < 60%

**Dashboard legend**

- **Progress 90% and above**
- **Progress between 60%-90%**
- **Progress below 60%**
- **Critical assumption**
Organizational effectiveness and efficiency

- Mainstreamed results-based management at all levels;
- Surpassed resource mobilization targets for 2018 and 2019;
- Enhanced leadership skills: 35% managers certified;
- Maintained overall gender parity: 50.3% UNFPA staff are women; and,
- Maintained a zero-tolerance policy for all forms of sexual harassment, and strengthened response: 100% managers certified PSEA compliance.
Lessons learned
Lessons learned

- **Community level and first level referral facility** - most cost effective and inclusive means of delivering health services;

- **Essential integrated SRH package that applies the life-course approach** - critical to close SRH gap;

- Integrating **mental healthcare support** into humanitarian efforts improves community ability to recover from human-caused or natural disasters;

- Developing **adolescent and youth investment cases** helps countries prioritize financing for young people;

- Addressing **harmful gender and socio-cultural norms** - instrumental in advancing gender equality and women’s empowerment; and,

- Rising global interest in **geospatial data** requires a balance between the need for data versus respect for privacy.
Proposed Adjustment to SP 2018-2021
Adjustment to “What”

- **Strengthen thematic focus on:**
  - Mental health in humanitarian settings
  - Climate change
  - Ageing and low fertility

- **Address challenges of:**
  - Leaving no one behind
  - Need for population data
  - Quality of sexual and reproductive health care
Adjustments to “How”

- **Accelerate SP implementation**
  - Track the implementation of commitments made to achieve three zeros and ICPD PoA
  - Use innovation as a programme strategy for scaled impact
  - Increased support to MICs and SIDS

- **Enhance UNFPA ability to deliver**
  - Further align with UN reforms
  - Shift towards adaptive management and enhanced measurability
  - Enhance transformational leadership
  - Advance the implementation of change-management initiatives
Integrated Budget
2018-2021 MTR
While targets increased compared to current budget, they are conservative compared to actuals (approximately 27% lower).

COVID-19 crisis and uncertainties confirm the need for prudent income estimates.
Integrated budget 2018-2021 MTR highlights

Note: totals may not add up due to rounding

**PROGRAMMES**

($3,272.8 million)

- Country programmes: $3,080.7 million
- Global and regional interventions: $162.7 million
- Emergency fund: $29.5 million

**INSTITUTIONAL BUDGET**

($738.6 million)

- Management activities: $553.5 million
- Development effectiveness: $148.9 million
- Special purpose: $20 million
- United Nations development coordination: USD 16.3 million
Integrated budget by cost classification

- Increased resources for development activities, both programme and development effectiveness
- Proportional reduction of management activities, despite proposed investments
UNFPA remains a field-focused organization with 87.4% of resources in the field.
Indicative resources by SP results

- Outcome 1: Use integrated sexual and reproductive health services
- Outcome 2: Youth empowerment
- Outcome 3: Gender equality and women empowerment
- Outcome 4: Population data
- OEE 1: Improved programming for results
- OEE 2: Optimized management of resources
- OEE 3: Increased contribution to the United Nations system-wide results, coordination and coherence
- OEE 4: Improved communication for impact, resource mobilization and partnerships
Key institutional budget investments

- Investments in **UNFPA capacity** in advocacy, resource mobilization and risk management;
- Investments in the basic management capacity of offices in the **most vulnerable, least developed countries**;
- **Scale-up of partnerships** to accelerate progress towards reaching the three zeros, completing the unfinished business of the ICPD Programme of Action and delivering on the 2030 Agenda;
- Strengthened programming **capacity for results**
- Further strengthening of the **independent oversight and assurance functions**; and,
- Investments in **field operations support**.
UNFPA has been consistently increasing investments in the independent oversight and assurance functions, in spite of income decreases over the years.
Implementation in the context of COVID-19
Implementation during COVID-19

- in alignment with UN at global, regional and country levels

- Develop & implement the Global Response Plan;

- Structure convergence between COVID-19 response investments and three zeros

- Ensure technical guidance notes available in all key areas;

- Facilitate knowledge sharing within UNFPA and with key partners; and,

- Monitor and assess the impacts of COVID-19 on SP implementation.
Resource management during COVID-19

- Prudent income targets to allow for possible volatility;
- Long-term strategic approach when dealing with higher than projected income from previous years;
- Not all regular resources available will be distributed due to uncertainty of donor commitment & exchange rate volatility; they will be progressively used over the remaining SP period and beyond; and,
- Room for adjustments if income projections do not materialize.
Thank you!

Delivering a world where every pregnancy is wanted, every childbirth is safe and every young person’s potential is fulfilled.