Structured Funding Dialogue

Towards a “Funding Pact for Core”
Informal Briefing for the Executive Board
9 November 2017
Overview - Towards a “Funding Pact for core"

- Recap on key elements of a “Funding Pact”
- Funding situation and estimates
- UNFPA funding pact - proposals
  - Clearer delineation of what core constitutes and pays for
  - UNFPA Funding architecture for the new SP/transformative results
  - Other initiatives - Resource Mobilization, Digital Tools: Visibility & Recognition, Transparency etc.
- Dialogue with member states
Recap on key elements of a “Funding Pact”
In the spirit of the SG’s report on a “Funding Compact”, UNFPA intends to introduce the concept of a “pact” where:

- UNFPA commits to excellence in programming, and to transparency and accountability in management.
- In turn, partners commit to adequate levels of predictable funding for the strategic plan towards 2030: Multi-year funding; Early payment in the year; Exchange rate mitigation measures

UNFPA plans to foster a more mature trust-based partnership with MSs using regular dialogues, focusing on:

- Funding gaps
- Accountability and efficiencies
- Communication for results, visibility and recognition, digital tools
- Any other issue to be addressed to further the partnership
Alignment with ExBo Decision on Funding Dialogues

ExBo Decision (2017/25), requesting UNFPA:

- “to present an overview of funding gaps and an analysis on their impact on the implementation of the SP”
- “to elaborate proposals for predictable and sustainable funding of the SP and to regularly engage with the ExBo on funding issues throughout the year”
- “to present a proposal on how it plans to use the dialogues as a tool to improve the quality and transparency of funding and better match resources to the outcomes of the SP”;
- “to continue to further explore incentives and mechanisms to encourage MSs to increase and prioritize regular resources”.

Funding situation - Update
<table>
<thead>
<tr>
<th>Year</th>
<th>SP Target</th>
<th>Revenue</th>
<th>Contribution</th>
<th>Core Co-financing</th>
</tr>
</thead>
<tbody>
<tr>
<td>2014</td>
<td>1,018</td>
<td>1,002</td>
<td>476</td>
<td>2014</td>
</tr>
<tr>
<td>2015</td>
<td>1,051</td>
<td>525</td>
<td>478</td>
<td>573</td>
</tr>
<tr>
<td>2016</td>
<td>1,093</td>
<td>611</td>
<td>482</td>
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<tr>
<td>2017</td>
<td>1,142</td>
<td>656</td>
<td>486</td>
<td>656</td>
</tr>
</tbody>
</table>

2017 projection reflects provisional figures as of 1 Nov 2017
Core Funding Overview – All Donors

<table>
<thead>
<tr>
<th>Year</th>
<th>USD M</th>
<th>Number of Contributors</th>
</tr>
</thead>
<tbody>
<tr>
<td>2014</td>
<td>$477</td>
<td>114</td>
</tr>
<tr>
<td>2015</td>
<td>$398</td>
<td>120</td>
</tr>
<tr>
<td>2016</td>
<td>$353</td>
<td>107</td>
</tr>
<tr>
<td>2017 Estimate</td>
<td>$349</td>
<td>96</td>
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</table>
Core Funding Overview – Donor Base

- **Western Europe and Other States Core Contributions (USD)**
  - 2014: $474, 23 contributors
  - 2015: $394, 23 contributors
  - 2016: $349, 23 contributors
  - 2017 Estimate: $345, 23 contributors

- **All Other Countries**
  - 2014: $3.7, 91 contributors
  - 2015: $3.5, 97 contributors
  - 2016: $3.3, 84 contributors
  - 2017 Estimate: $3.6, 73 contributors
Expanding the donor base for core-funding: A high priority

In keeping with the “Funding Pact”, UNFPA calls on **all member states, including programme countries** to become “shareholders” of the Fund, by contributing to core-funding, and thereby:

- demonstrating **political support** to UNFPA’s mandate;
- investing in their **own development priorities**;
- contributing to the achievements of our collective **global agenda for sustainable development**
Funding Estimates
Funding estimates for Strategic Plan 2018 - 2021

- Funding targets remains ambitious
- Budget is prudent from a fiduciary perspective and realistic based on experience of the previous SP cycle
- Majority of the resources to be allocated to programmes, in support of the SP
- Additional resources mobilized would be dedicated to the improved delivery of country programmes
- UNFPA is exploring opportunities to further mobilize resources beyond these targets to achieve the ambition of A2030

### Funding Targets

<table>
<thead>
<tr>
<th>Year</th>
<th>Core</th>
<th>Non-core</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>2018</td>
<td>350</td>
<td>500</td>
<td>850</td>
</tr>
<tr>
<td>2019</td>
<td>350</td>
<td>500</td>
<td>850</td>
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<tr>
<td>2020</td>
<td>350</td>
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</tr>
<tr>
<td>2021</td>
<td>350</td>
<td>500</td>
<td>850</td>
</tr>
</tbody>
</table>

**Regular Resources Total:** $1,400 M  
**Other Resources Total:** $2,000 M  
**Overall Total:** $3,400 M
Achieving the ambition of Agenda 2030 through the SP

The 3 transformative results of the SP cannot be achieved without an adequate level of core-resources, intensifying programmatic approaches, maintaining a global presence, and mobilizing additional resources to scale-up results.

Maternal mortality

Child marriage

Unmet needs for Family Planning
**Humanitarian requirements**

- Since 2012, earmarked humanitarian budget has grown from **$23m** to **$151m** in 2017-- 32% of total UNFPA funding

- Global humanitarian trend is characterized by **protracted and complex crises** - the “new normal”

- **141 million** people in need globally in 2017, requiring a record **$23.5 billion**

- Mirroring global trend, UNFPA **humanitarian requirements increased** from **$78m** in 2006 to **$308m** in 2017

- In 2017 UNFPA raised **$132m**. (representing only 43% of needs), leaving a **funding gap of $176m. or 57%**
“Funding Pact for Core” Proposals
BUILDING A BETTER CASE FOR CORE

We are closely collaborating across divisions on the following working streams:

- **What core buys?** Better understanding of the Budget
- **Why is core needed and where?** Better recognition of the value of core resources, its multiplier effect on other resources
- **What core delivers?** Methodology to better report on core results (Annual Report 2018)

Developing a “shareholders” approach which recognizes every result achieved with core and non-core resources.
UNFPA funding architecture

Principle: Optimally complementary use of (1) core & non-core resources, (2) agency-specific & inter-agency instruments to drive results

Transformative Results

Universal Access to SRH, RR - ICPD

Zero unmet demand for FP
Zero preventable maternal deaths
Zero GBV and HP

Agency TFs

Reg./Issue-based progr.

Accelerators

Thematic joint programmes

Large MDTFs

Integrated delivery, cross-cutting impact

SRHS and RR realized
A&Y SRH and RR access
GEWE and RR in every setting
All counted & accounted for SD

UNFPA Supplies
Humanitarian TF

Maternal Health TF
Population & Data TF

SWEDD (WB)
HIV Prevention of maternal deaths
Gender-based Sex Selection
Census project

CPD Fund Model & Innovation Initiative & Blended Finance Project

UBRAF H6 Muskoka
FGM, CEFM, GBV services

EVAW Spotlight, Joint UN Fund, CERF, Peacebuilding Fund

Non-CORE – ranges from structured/multi-year programmes to ad hoc/short-term projects
Aim: consolidate towards flexibility, predictability and lower transaction costs
Target: $500m or more/year

CORE – foundation/bedrock
Highest correlation with the SP results
Most effective, flexible & predictable resources
Lowest transaction cost
Target: $350m or more/year

Integrated delivery, cross-cutting impact
Update on other initiatives

Resource Mobilization
- 150 donor Campaign
- End of Year Campaign: Acceleration of RM efforts by targeted outreach to traditional and emerging donors
- Boosting efforts at regional/country levels through: Tailored RM strategies for each Country Program Document, Specific RM plans for selected countries, boosting RMB capacities in the field
- “Donate” Button
- “Branding” of the Strategic Plan

Digital platforms
- Visibility & Recognition initiatives: “Donor Pages”: Live DEMO of UNFPA website featuring shared priorities, statements by Ministers & key results.
- Transparency and traceability of resources
  - International Aid Transparency Initiative (IATI)
  - UNFPA Data Portal: unfpa.org/data
Emergencies data portal

- Part of the new UNFPA Data Portal
- Interactive data-visualization by country including humanitarian needs, financing, and results
- Promotes transparency and partner recognition
- Going forward, data will be updated in real time on a rolling basis
- Access by clicking on the “Emergencies” tab on UNFPA website, or follow this link http://www.unfpa.org/data/dashboard/emergencies

Our humanitarian vision: every woman and girl affected by an emergency or crisis has the right to protection and services she needs for her health and dignity
Next steps …

Continue working with all UNFPA divisions to:

- Better define core and illustrate results achieved
- Review UNFPA funding architecture
- Consistency with the broader Comprehensive Change Management Process

Continue consulting the Board on the elements of and appetite for a “Funding Pact for Core”

Continue actively engaging in:

- the SG process on UN Reforms, including the “Funding Compact”
- discussion with the other Funds and Programs on common ways to improve Structured Funding Dialogues
Dialogue with Member States
UNFPA
Delivering a world where every pregnancy is wanted, every childbirth is safe and every young person’s potential is fulfilled

United Nations Population Fund
www.unfpa.org