

Structured Funding Dialogue

Towards a
“Funding Pact for
Core”

Informal Briefing
for the Executive
Board

9 November 2017



Overview - Towards a “Funding Pact for core”

- **Recap on key elements of a “Funding Pact”**
- **Funding situation and estimates**
- **UNFPA funding pact - proposals**
 - Clearer delineation of what core constitutes and pays for
 - UNFPA Funding architecture for the new SP/transformational results
 - Other initiatives - Resource Mobilization, Digital Tools: Visibility & Recognition, Transparency etc.
- **Dialogue with member states**

**Recap on
key
elements
of a
“Funding
Pact”**



Key elements of a “PACT” between UNFPA and the Executive Board

In the spirit of the SG’s report on a “**Funding Compact**”, UNFPA intends to introduce the concept of a “pact” where:

- UNFPA commits to excellence in programming, and to transparency and accountability in management.
- In turn, partners commit to adequate levels of predictable funding for the strategic plan towards 2030: Multi-year funding; Early payment in the year; Exchange rate mitigation measures

UNFPA plans to foster a **more mature trust-based partnership with MSs using regular dialogues**, focusing on:

- Funding gaps
- Accountability and efficiencies
- Communication for results, visibility and recognition, digital tools
- Any other issue to be addressed to further the partnership

Alignment with ExBo Decision on Funding Dialogues

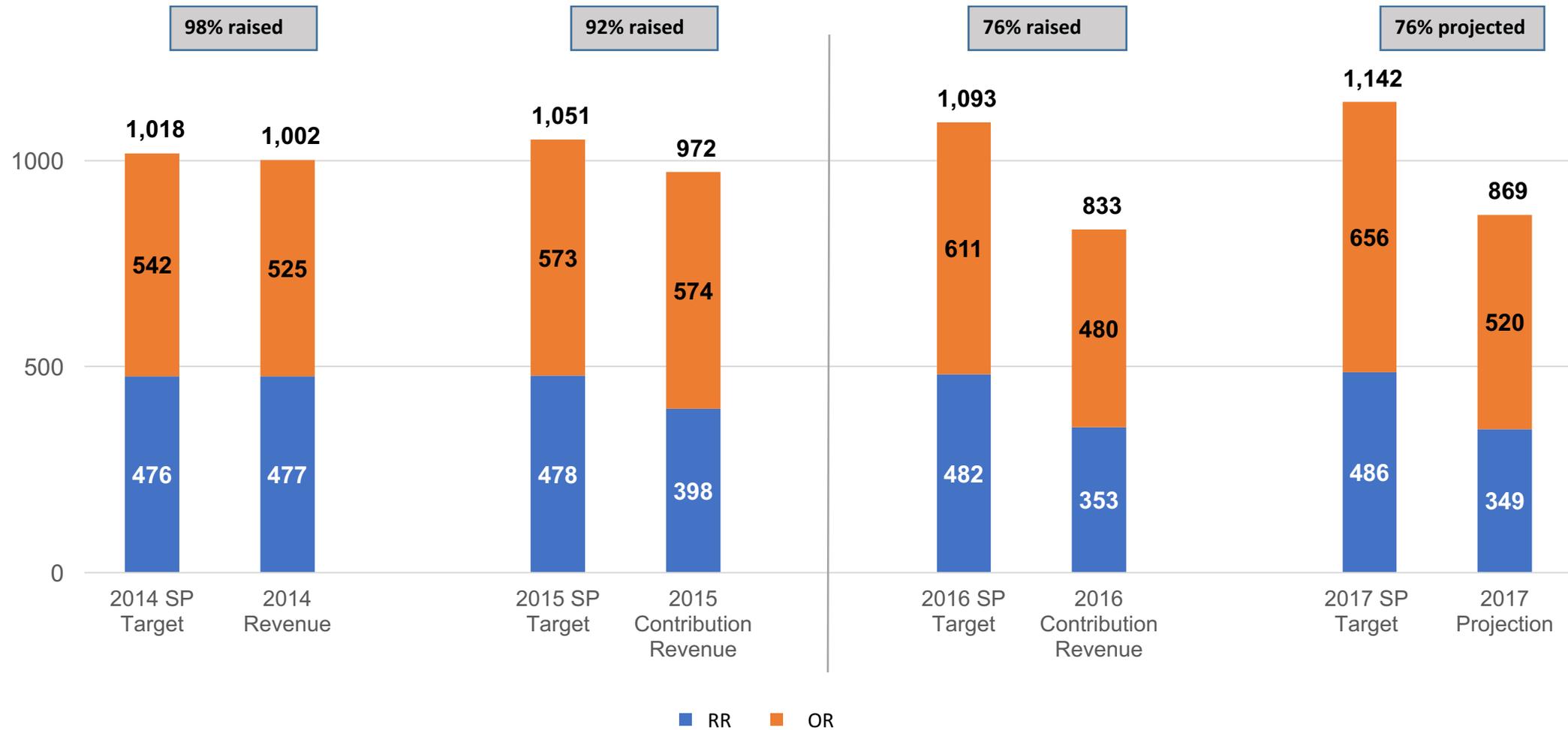
ExBo Decision (2017/25), requesting UNFPA:

- *“to present an overview of **funding gaps** and an analysis on their impact on the implementation of the SP”*
- *“to elaborate **proposals for predictable and sustainable funding of the SP** and to regularly engage with the ExBo on funding issues **throughout the year**”*
- *“to present a proposal on how it plans to use the dialogues as a **tool to improve the quality and transparency of funding** and better **match resources to the outcomes of the SP**”;*
- *“to continue to further explore **incentives and mechanisms** to encourage MSs to increase and prioritize regular resources”.*

Funding situation - Update

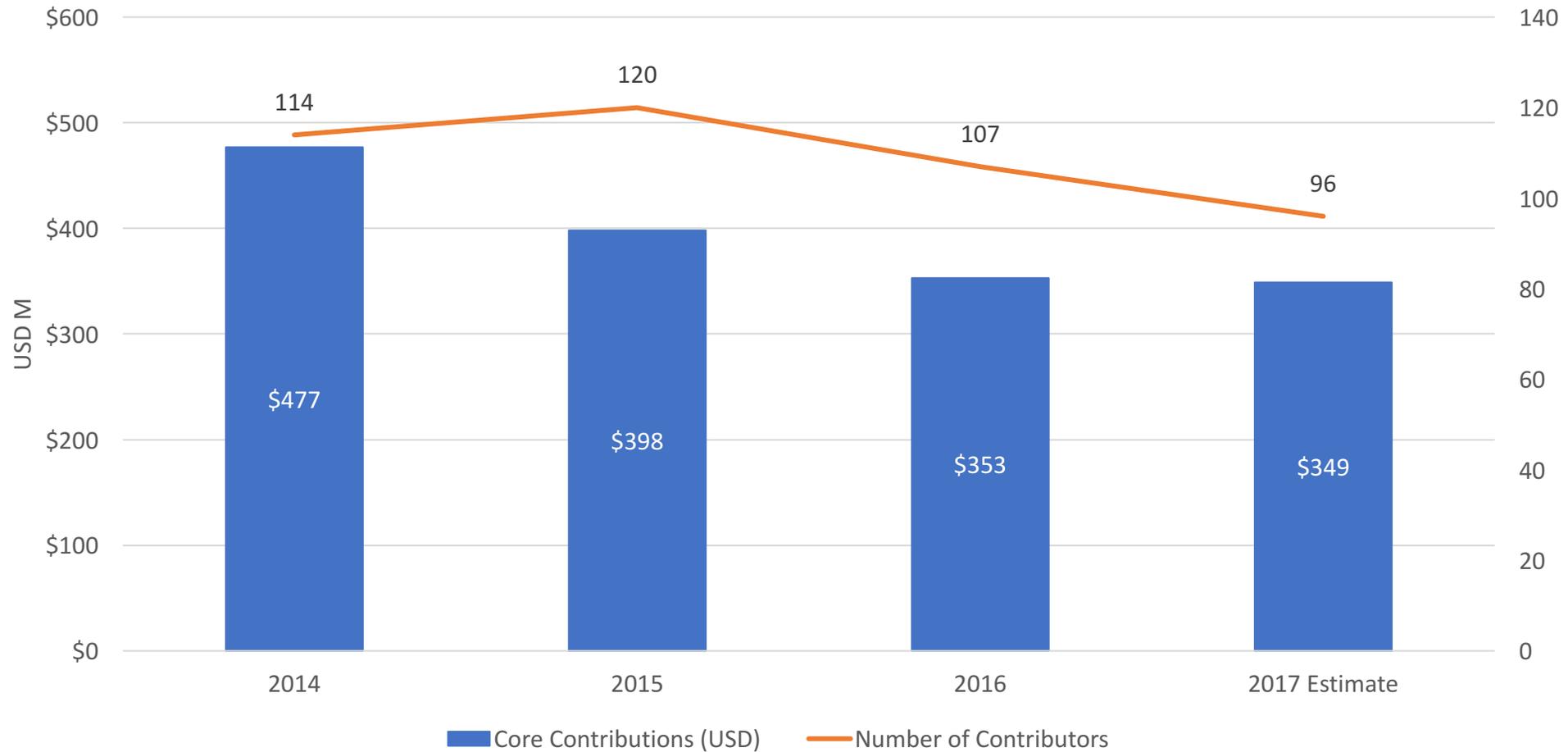


Updated SP Targets and Revenues, 2014-17

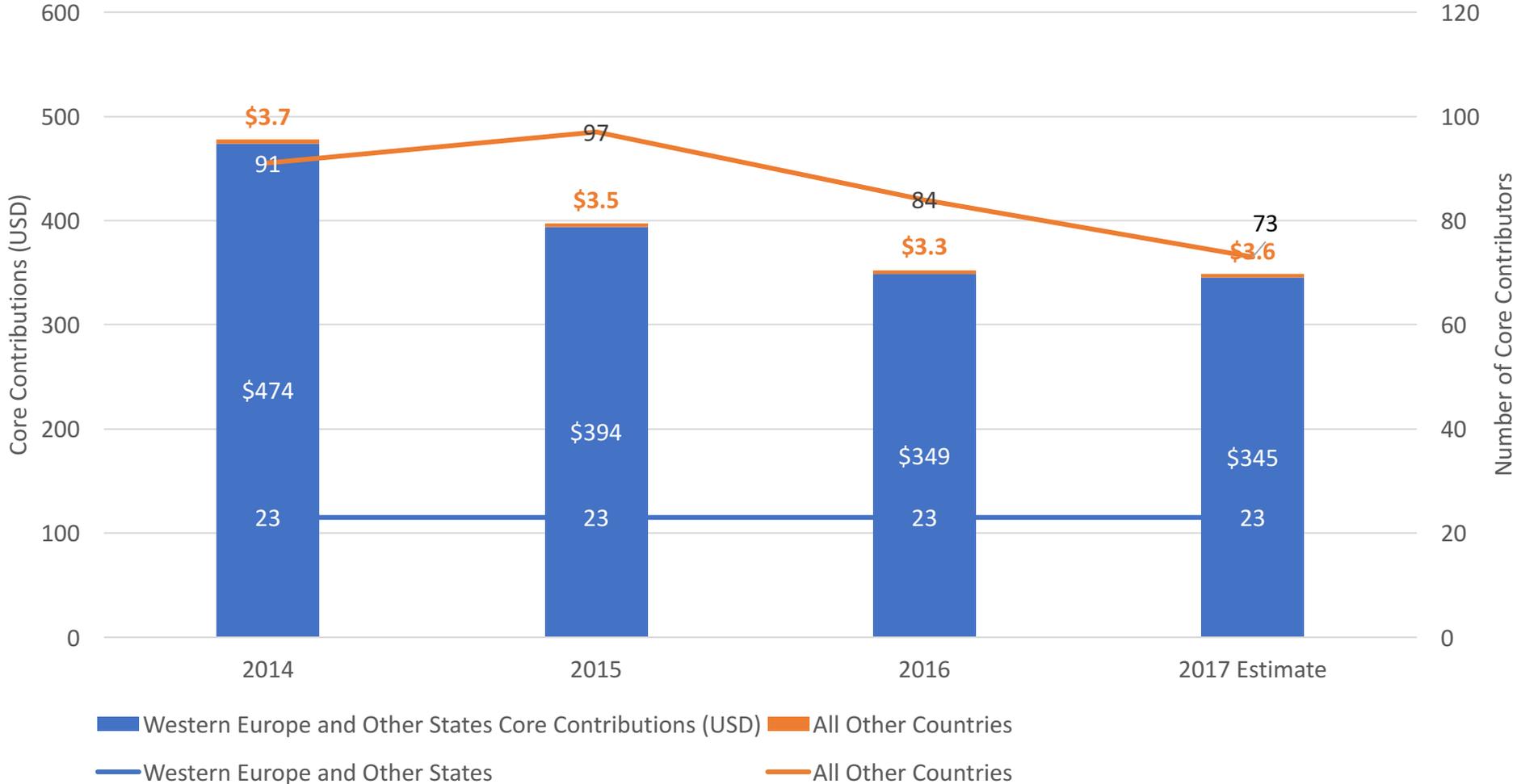


2017 projection reflects provisional figures as of 1 Nov 2017

Core Funding Overview – All Donors



Core Funding Overview – Donor Base



Expanding the donor base for core-funding : A high priority



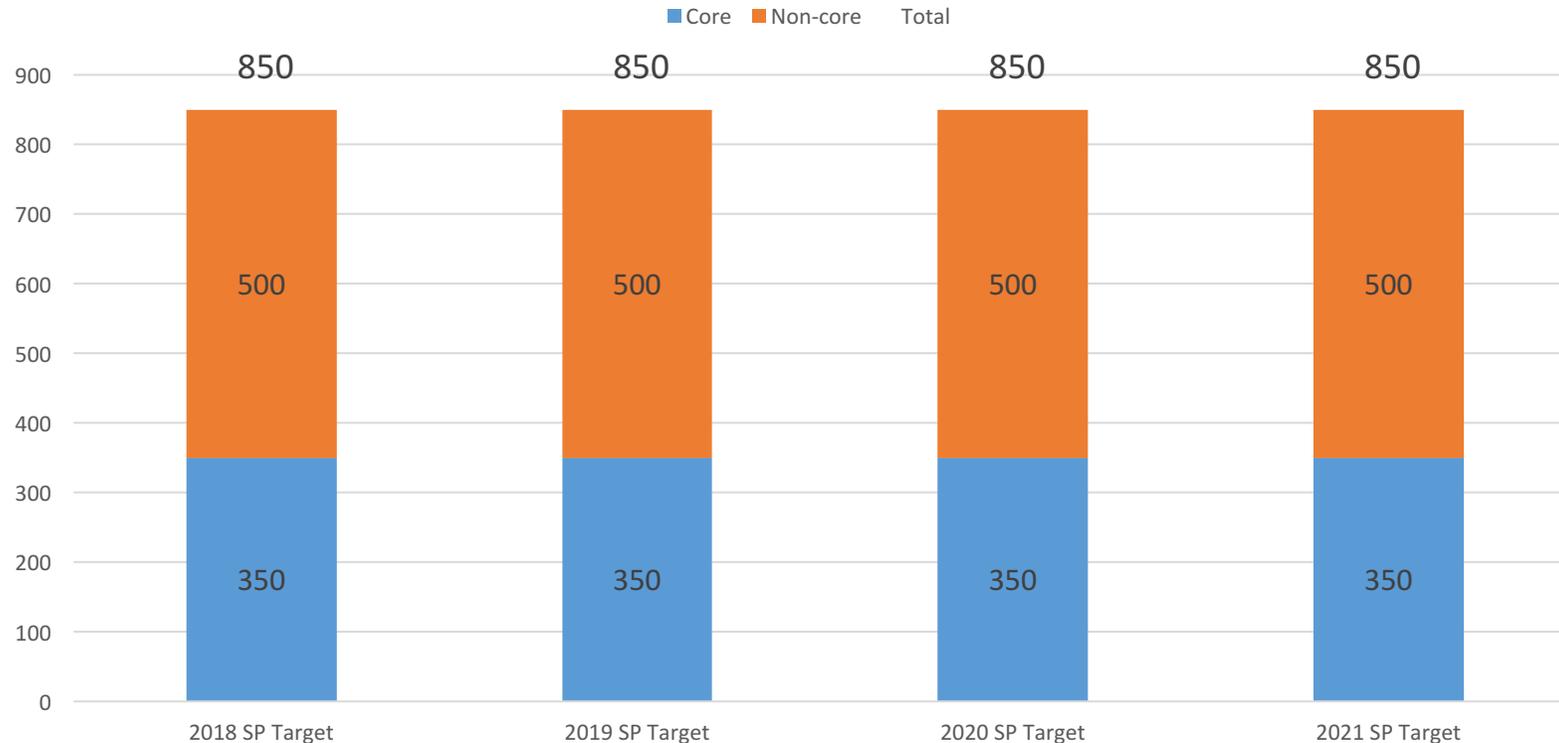
In keeping with the “Funding Pact”, UNFPA calls on **all member states, including programme countries** to become “shareholders” of the Fund, by contributing to core-funding, and thereby:

- demonstrating **political support** to UNFPA’s mandate;
- investing in their **own development priorities**;
- contributing to the achievements of our collective **global agenda for sustainable development**

Funding Estimates



Funding estimates for Strategic Plan 2018 - 2021



Regular Resources Total: \$1,400 M
 Other Resources Total: \$2,000 M
 Overall Total: \$3,400 M

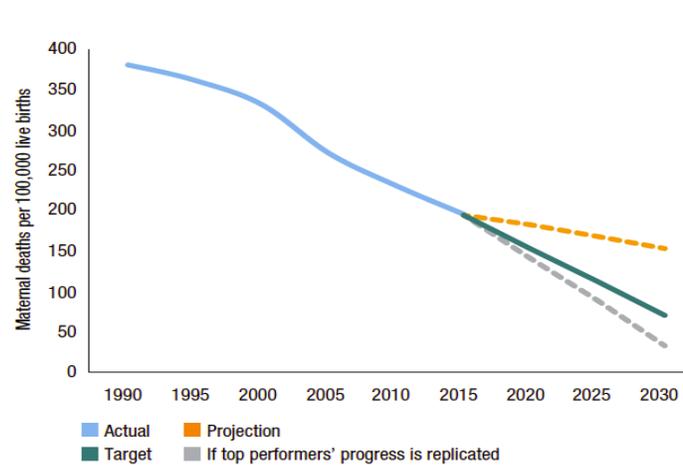
- **Funding targets remains ambitious**
- **Budget is prudent** from a fiduciary perspective and **realistic** based on experience of the previous SP cycle
- Majority of the resources to be **allocated to programmes**, in support of the SP
- Additional resources mobilized would be **dedicated to the improved delivery of country programmes**
- UNFPA is exploring opportunities to **further mobilize resources beyond these targets** to achieve the ambition of A2030

Achieving the ambition of Agenda 2030 through the SP

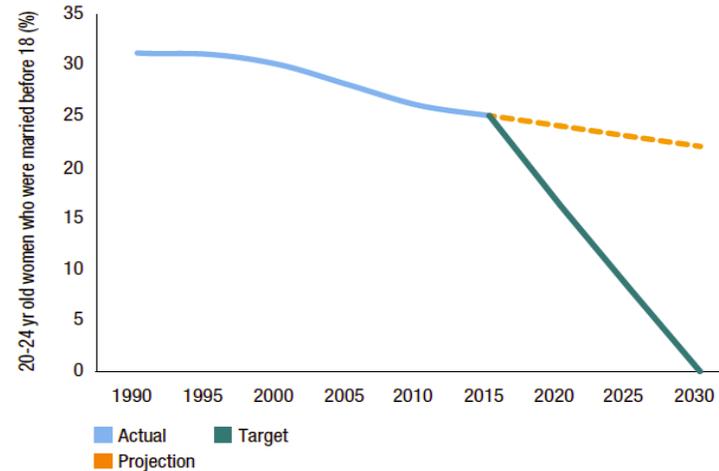


The 3 transformative results of the SP cannot be achieved without an adequate level of core-resources, intensifying programmatic approaches, maintaining a global presence, and mobilizing additional resources to scale-up results

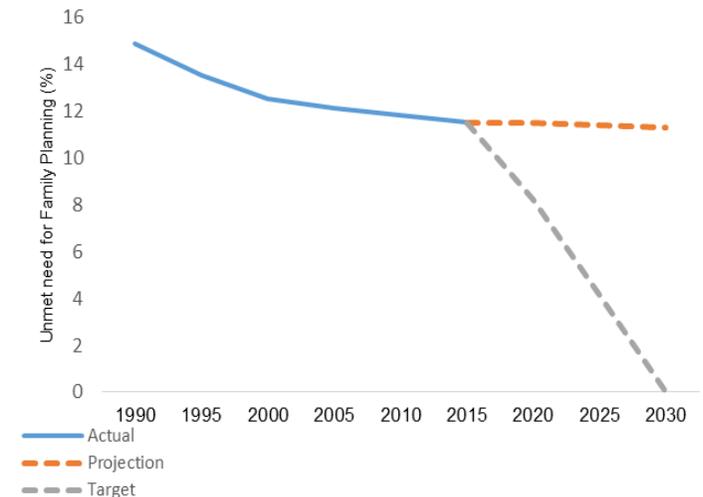
Maternal mortality



Child marriage



Unmet needs for Family Planning



Humanitarian requirements

- Since 2012, earmarked humanitarian budget has grown from **\$23m** to **\$151m** in 2017-- 32% of total UNFPA funding
- Global humanitarian trend is characterized by **protracted and complex crises** - the “new normal”
- **141 million** people in need globally in 2017, requiring a record \$23.5 billion
- Mirroring global trend, UNFPA **humanitarian requirements increased** from **\$78m** in 2006 to **\$308m** in 2017
- In 2017 UNFPA raised \$132m. (representing only 43% of needs), leaving a **funding gap of \$176m. or 57%**



“Funding Pact for Core”

Proposals



BUILDING A BETTER CASE FOR CORE

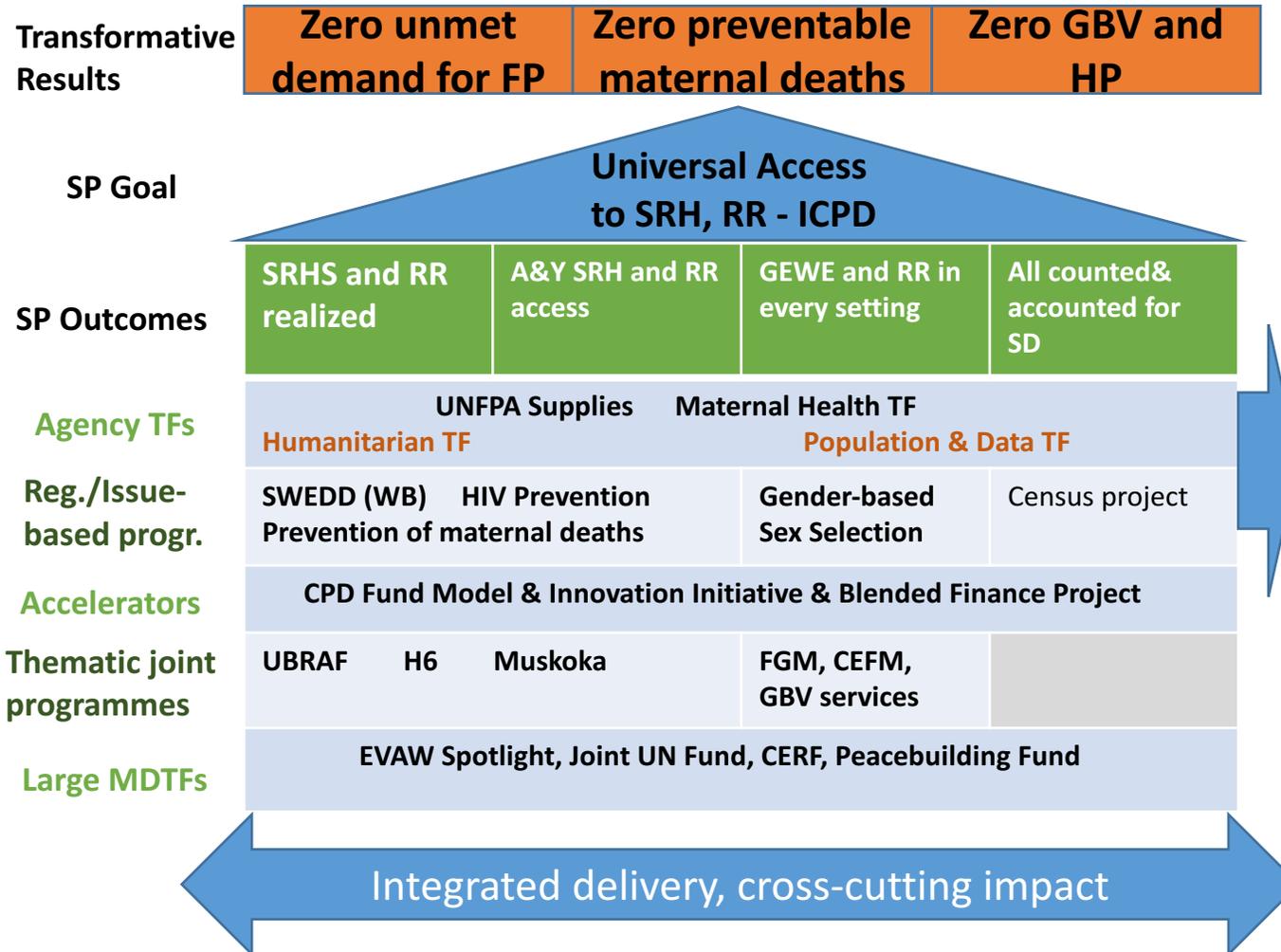
We are closely collaborating across divisions on the following working streams:

- **What core buys?** → Better understanding of the Budget
- **Why is core needed and where?** → Better recognition of the value of core resources, its multiplier effect on other resources
- **What core delivers ?** → Methodology to better report on core results (Annual Report 2018)
→ Developing a “shareholders” approach which recognizes every result achieved with core and non-core resources

UNFPA funding architecture

Principle:

Optimally complementary use of (1) core & non-core resources, (2) agency-specific & inter-agency instruments to drive results



Non-CORE – ranges from structured/multi-year programmes to ad hoc/short-term projects
 Aim: consolidate towards flexibility, predictability and lower transaction costs
 Target: \$500m or more/year

CORE – foundation/bedrock
 Highest correlation with the SP results
 Most effective, flexible & predictable resources
 Lowest transaction cost
 Target: \$350m or more/year

Update on other initiatives

Resource Mobilization

- 150 donor Campaign
- End of Year Campaign: Acceleration of RM efforts by targeted outreach to traditional and emerging donors
- Boosting efforts at regional/country levels through: Tailored RM strategies for each Country Program Document, Specific RM plans for selected countries, boosting RMB capacities in the field
- “Donate” Button
- “Branding” of the Strategic Plan

Digital platforms

- Visibility & Recognition initiatives: “Donor Pages”: Live DEMO of UNFPA website featuring shared priorities, statements by Ministers & key results.
- Transparency and traceability of resources
 - International Aid Transparency Initiative (IATI)
 - UNFPA Data Portal: unfpa.org/data
 - Emergency Data Portal: <http://www.unfpa.org/data/dashboard/emergencies>

Emergencies data portal

- Part of the new UNFPA Data Portal
- Interactive data-visualization by country including **humanitarian needs, financing, and results**
- Promotes transparency and partner recognition
- Going forward, data will be updated in **real time on a rolling basis**
- Access by clicking on the “Emergencies” tab on UNFPA website, or follow this link <http://www.unfpa.org/data/dashboard/emergencies>



Our humanitarian vision: every woman and girl affected by an emergency or crisis has the right to protection and services she needs for her health and dignity

Next steps ...

Continue working with all UNFPA divisions to:

- Better define core and illustrate results achieved
- Review UNFPA funding architecture
- Consistency with the broader Comprehensive Change Management Process

Continue consulting the Board on the elements of and appetite for a “Funding Pact for Core”

Continue actively engaging in:

- the SG process on UN Reforms, including the “Funding Compact”
- discussion with the other Funds and Programs on common ways to improve Structured Funding Dialogues

The background of the slide is a photograph of two young women sitting on a boat. The woman on the left is wearing a teal hijab, sunglasses, and a dark blue top. The woman on the right has long brown hair and is wearing a green and black striped top. Both women are smiling and making an 'L' hand gesture. The background shows the ocean and a blue sky with clouds.

Dialogue with Member States

UNFPA

Delivering a world where
every pregnancy is wanted
every childbirth is safe and
every young person's
potential is fulfilled



United Nations Population Fund
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