2022 Annual Report
on the evaluation function

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Overall performance
of the evaluation function

Out of 9 KPIs, 8 are achieved

Key performance indicator	Description	2014	2015	2016	2017	2018	2019	2020	2021	2022	Overall assessment
1. Financial resources invested in evaluation function	Budget for evaluation as a percentage of total UNFPA programme budget	0.45	0.69	0.91	0.83	0.96	0.98	0.83 0.94*	0.83 0.87*	0.80	Stable trend
2. Human resources for monitoring and evaluation	Offices staffed with a monitoring and evaluation focal point or officer	100.0	95.9	99.2	96.7	96.6	96.1	97.0	99.0	100	Achieved
3. Evaluation coverage	Percentage of country offices that have conducted a country programme evaluation once every two cycles	--	--	--	80.0	90.0	97.0	97.3	96.5	95	Achieved (target of 90 per cent)
4. Evaluation implementation rate	Percentage of planned evaluations being implemented	--	--	60.0	55.0	92.0	92.7	88.9	94.4	100	Achieved (target of 90 per cent)
5. Quality of evaluations	Percentage of evaluations rated "good" and above	50.0	77.0	92.0	95.0	80.0	100.0	100.0	100.0	96	Achieved (target of 90 per cent)
6. Evaluation reports posted on Evaluation Database	Percentage of completed evaluation reports posted on Evaluation Database	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100	Achieved
7. Management response submission	Percentage of completed evaluation reports submitted with management response	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100	Achieved
8. Implementation of management response	Percentage of management response actions completed	76.5	78.0	78.5	84.4	89.5	84.0	90.0	95.0	95	Achieved (e target of 90 per cent)
9. Use of evaluation in programme development	Percentage of new country programme documents whose design was clearly informed by evaluation	--	--	--	--	79.8	100.0	100.0	100	100	Achieved (target of 95 per cent)
10. Engagement in centralized system-wide and joint evaluations	Percentage of joint and system-wide evaluations out of total centralized evaluations	-	-	-	-	-	54	57	57	61	Achieved (target of 50 per cent)

KPI 1: Financial resources

	2014	2015	2016	2017	2018	2019	2020	2021	2022
Total UNFPA programme budget expenditure*	**820.2**	**798.6**	**763.5**	**752.9**	**872.3**	**933.8**	**1 027.9**	**1 086.4**	**1.223**
Total expenditure of the evaluation function	**3.69**	**5.52**	**6.94**	**6.30**	**8.40**	**9.13**	**8.53 (a)** **9.64 (b)**	**9.03 (a)** **9.48 (b)**	**9.7**
Evaluation Office	2.38	2.63	3.71	3.36	4.23	3.9	3.2 (a) 4.31 (b)	3.88 (a) 4.33 (b)	4.2
Decentralized evaluation function	1.31**	2.89	3.23	2.94	4.17***	5.23	5.33	5.15	5.5
Total expenditure of the evaluation function as a percentage of UNFPA programme budget expenditures	*0.45%*	*0.69%*	*0.91%*	*0.83%*	*0.96%*	*0.98%*	*0.83%(a)* *0.94%(b)*	*0.83% (a)* *0.87% (b)*	*0.80%*

* Total UNFPA programme budget expenditure is generated from UNFPA statistical and financial reviews. The Evaluation Office budget is derived from the UNFPA financial system, while the budget for the decentralized function includes the budget for decentralized evaluations, internal and national evaluation capacity development activities, and staffing costs.

Investment in evaluation continued to steadily increase at both decentralized and centralized levels, having nearly tripled from 2014 to 2022. This represents 0.80% of the total UNFPA programme expenditure in 2022. Overall, in 2022 the expenditure for the evaluation function was $9.7 million, representing an increase of 7 per cent from the preceding year ($9.03 million). The regular resources expenditure of the evaluation function (including net institutional budget) was $7.68 million, representing 2.5% of UNFPA regular resources programme expenditure.

Centralized evaluations

Implementation rate of centralized evaluations during 2022-2023 is **100%** (61% system-wide or joint)

#	Title	Status	Management response issued	Presentation to Executive Board/ steering committees
1	Evaluation of UNFPA engagement with UN development system reform	Completed	Yes	Presented to the Executive Board at the 2023 First Regular Session
2	Evaluation of UNFPA support to adolescents and youth	Completed	Yes	Presented to the Executive Board at the 2023 Annual Session
3	Evaluation of UNFPA support to population dynamics and data: including links to ageing, low fertility and the demographic dividend	Completed	Yes	Presented to the Executive Board at the 2023 Annual Session
4	System-wide meta-synthesis to support the Implementation of the UN Youth Strategy (part 2 on Peace and resilience building)	Completed	No*	To be presented to OSGEY Technical Working Group in 2023
5	Inter-Agency Humanitarian Evaluation (IAHE) of the humanitarian response to the COVID-19 pandemic	Completed	Not yet	To be presented to IASC in 2023
6	Joint Impact Feasibility Study of UNFPA-UNICEF Joint Programme to end Child Marriage	On Track	No*	To be presented to the Child Marriage steering committee in 2023
7	System-wide synthesis on SDG 5	On Track	No*	To be completed in 2023
8	Formative evaluation of the organizational resilience of UNFPA in light of its response to the COVID-19 pandemic	On track	Not yet	To be completed in 2023
9	System-wide evaluation on integration of HIV into primary health care	On track	Not yet	To be completed in 2023
10	System-wide evaluation of SDG 3 – Global Action	On track	Not yet	To be completed in 2024
11	System-wide humanitarian evaluation – crisis-specific (Ukraine)	On track	Not yet	To be completed in 2024
12	Evaluation of UNFPA Strategic Plan 2022-2025	On track	Not yet	To be completed in 2024
13	System-wide synthesis of evidence of SDG – Partnership pillar	On track	No*	To be completed in 2024

* Management responses are only issued for evaluations, and not meta-analyses and evaluability assessments

Innovation in evaluation approaches

1. Meaningful engagement of young people in evaluation

o EO piloted a Youth Steering Committee to accompany the formative evaluation of UNFPA support to adolescents and youth

2. Leveraging Artificial Intelligence (AI) to increase the efficiency and effectiveness of the entire evaluation function

EO is exploring innovative ways of <u>leveraging Artificial Intelligence (AI) to increase the efficiency and effectiveness of the entire evaluation function</u>

In partnership with ITSO and Innovation Unit (and PSD and TD), EO is preparing a feasibility study in this area.

3. Co-create and validate recommendations for centralized evaluations, while maintaining independence

Decentralized evaluation system

Decentralized evaluation system

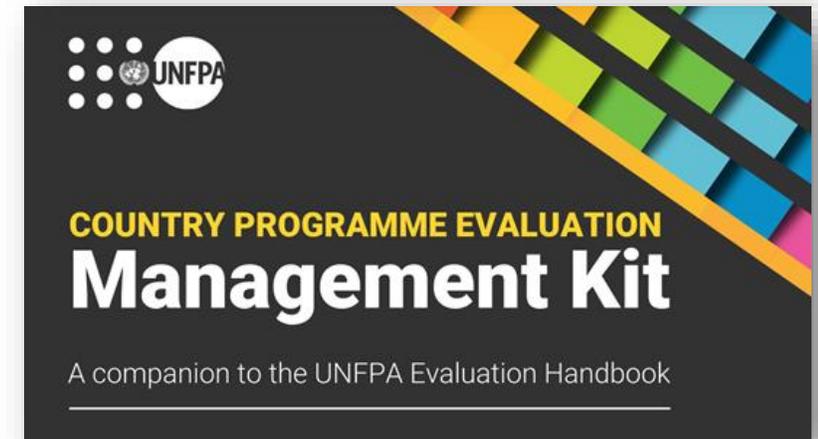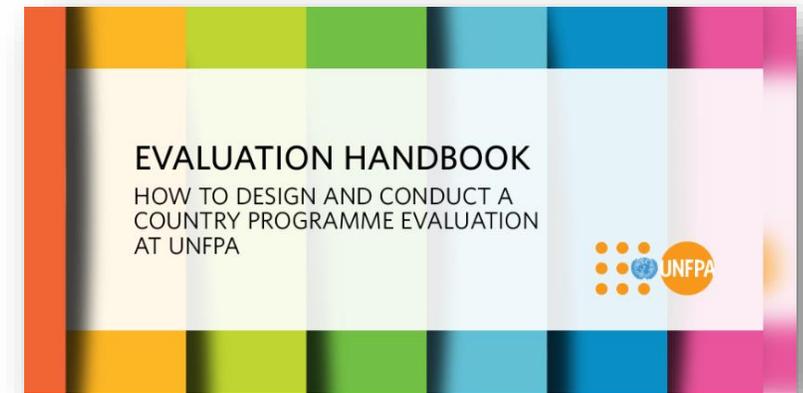Systems to improve the quality, credibility and use of decentralized evaluations

o 21 decentralized programme level evaluations completed in 2022

o An effective evaluation quality assurance and assessment system in place, contributing to the improvement in quality and credibility of evaluations

o Multi-year costed evaluation plans continued to be reviewed by EO and submitted alongside new CPDs

o EO continued to sharpen a human rights-based and gender responsive approach in evaluations through its latest guidance on integrating LNOB in evaluation, as well as social and environmental standards in UNFPA evaluations

o A ring-fencing mechanism maintained to safeguard a sustainable financing mechanism for country programme evaluations

Guidance on integrating the principles of leaving no one behind and reaching the furthest behind in UNFPA evaluations

UNFPA Evaluation Office
July 2022

Guidance on integrating social and environmental standards into evaluations

UNFPA Evaluation Office
August 2022

Decentralized evaluation system

Internal evaluation capacity development

- A comprehensive methodological framework consisting of **a Handbook, a Management Kit, an evaluation e-learning training course and a strategy to enhance evaluation use through communications and knowledge management**

- Customized solutions to further strengthening evaluation capacity with special attention to offices with capacity gaps

- A series of regional learning events and webinars organized

EVALUATION HANDBOOK
HOW TO DESIGN AND CONDUCT A
COUNTRY PROGRAMME EVALUATION
AT UNFPA

UNFPA
COUNTRY PROGRAMME EVALUATION
Management Kit
A companion to the UNFPA Evaluation Handbook

Strategy to enhance evaluation
use through **communications
and knowledge management**
2022-2025

Enhancing coherence in the UN system evaluation functions

Enhancing coherence in the UN system's evaluation functions

o UNEG and Regional Evaluation Groups

o System-wide and joint evaluations and mechanisms, including Meta-synthesis to support the implementation of UN Youth Strategy - Priority 5: Peace and Resilience Building

o Supported 17 UNSDCF evaluations

o EO co-led the Cape Verde Common Country Programme Evaluation (CCPE) together with the EOs of UNDP and UNICEF

o UNFPA offices actively engaged in and provided leadership to UNCT M&E groups in 19 countries

United Nations System-wide Action Plan on Gender Equality and the Empowerment of Women

o For the <u>fourth year in a row, UNFPA 'exceeded requirements' of the EPI</u>, with a score of 10.5

o Although there was variation in the way in which disability was addressed, in 2022 all evaluations included some level of analysis on the extent to which the programme under review considered <u>persons with disabilities</u>.

o In 2022 EO launched a guidance on "<u>Integration of LNOB into evaluations", </u>with the aim to deepen the meaningful integration of the LNOB principles and factors of vulnerability in all UNFPA evaluations
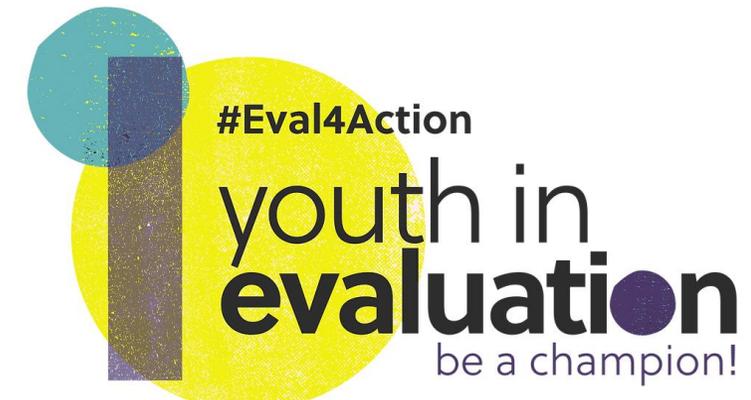
Multi-stakeholder partnerships for national evaluation capacity development

Advocating for influential evaluation during the Decade of Action (Eval4Action campaign)

In partnership with EvalYouth and the Global Parliamentarians Forum for Evaluation (GPFE), EO continued to implement the 'Eval4Action campaign'

o The campaign rallied more than 160 partners around the world in three years to accelerate the delivery of the SDGs in the Decade of Action

o Youth in Evaluation initiative launched in 2022, intensifying the global momentum and commitment to advancing meaningful engagement of youth and young evaluators in evaluation

o Youth in Evaluation manifesto in six languages has 600 signatories

o Standards on enhancing meaningful youth engagement in evaluation co-created to step up the practice and accountability towards engaging youth in evaluation

Multi-stakeholder partnerships for national evaluation capacity development

- EO continued to be a member of global evaluation coalitions:

  - The <u>EvalPartners Executive Committee</u>, together with WFP

  - <u>EvalGender+ Management Group</u>, together with UN Women

  - Global Evaluation Initiative Implementation Committee

  - Global Evaluation Forum organizing committee

- <u>EO co-leads the Eval4Action campaign at the global level</u>, together with EvalYouth and Global Parliamentarians Forum for Evaluation, with ROs supporting regional mobilization

UNEG Peer Review of UNFPA's Evaluation function

Timeline to update Evaluation Policy

Peer review of the evaluation function

Revised Evaluation Policy

November 2022 – June 2023

June 2023 – February 2024

Peer Review's members

Lori Bell
UNEG Vice Chair
Head of the Evaluation Office UNHCR

Peer Review Panel Chair

Urs Nagel
Regional Evaluation Adviser
UNICEF

Peer Review Panel Member

Derek Mueller
Deputy Head of the Evaluation and Controlling service
Swiss Agency for Development and Cooperation

Panel Member

Hon. Kabir Hashim
Chair
Global Parliamentarians Forum for Evaluation

Peer Review Panel Member

Gabriela Flores
Chair
EvalYouth Global Network

Peer Review Panel Member

Angela Bester
Director, Communication Works
Evaluation and institutions expert

Senior support / consultant to the panel

Timeline of Peer Review

1. Preparation

(November – December 2022)

- Consultation with UNEG Peer Review Working Group

- Development of TOR

- Consultation with senior management (EC, OAC)

- Establishment of PR Panel

2. Self-assessment

(November 2022- January 2023)

- Evaluation Office staff and Regional Office M&E Advisors

3. Preliminary assessment

(December 2022 – January 2023)

- Document review

- Review of quality of a sample of evaluations

4. Interviews with key stakeholders

(February 2023)

- In-person visit to HQ to interview senior managers, and other key stakeholders

5. Peer Review report

(May 10, l 2023)

To be presented to senior management

6. Final Peer Review report and Management Response

(July/August 2023 - TBC)

To be presented to the Executive Board

UNFPA Evaluation Office

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