



**Executive Board of the
United Nations Development
Programme, the United Nations
Population Fund and the United
Nations Office for Project Services**

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Item 1 of the provisional agenda

Organizational matters

**Provisional agenda, annotations, list of documents and
workplan**

Note by the Executive Board secretariat

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Item 1 Organizational matters

Under this item, the Executive Board will adopt the agenda for the second regular session 2021 and agree on the workplan for the session as presented by the Secretary of the Board. The Board may wish to approve the report of its annual session 2021. A draft report was distributed to members of the Board for their comments; the final report reflects the comments received.

In accordance with decision 96/25, a draft workplan for 2022 is being submitted to the Executive Board. The document will be finalized by the secretariat in close consultation with the Bureau of the Board and will be submitted to the Board for adoption at its first regular session 2022.

Documentation:

Provisional agenda, annotations, list of documents and workplan (DP/2021/L.3)

Report of the annual session 2021 (DP/2021/26)

Decisions adopted at the annual session 2021 (DP/2021/27)

Draft annual workplan of the Executive Board for 2022 (DP/2022/CRP.2)

UNDP segment

Item 2 UNDP Strategic Plan, 2022-2025

The UNDP Strategic Plan, 2022-2025, outlines how UNDP will work with countries to expand people's choices for a fairer, sustainable future, to build the world envisioned by the 2030 Agenda for Sustainable Development with planet and people in balance. The challenge of the next four years, during the Strategic Plan, 2022-2025, period, is to accelerate and scale up development results so significantly that we bring the Goals back within reach. Towards that end, UNDP will support change in three directions:

- (a) Structural transformation, particularly green, inclusive and digital transitions;
- (b) Leaving no one behind, a rights-based approach centered on human agency and human development; and
- (c) Building resilience to respond to systemic uncertainty and risk

UNDP will continue to work through its six signature solutions on poverty and inequality, governance, resilience, environment, energy and gender equality. These are where country needs are greatest and where UNDP's capabilities and position within the United Nations development system best equip it to work. Learning from the lessons of the last four years, UNDP will adapt the signature solutions to better match countries' evolving priorities. Collaborating across the strengthened United Nations system and beyond, UNDP will develop integrated approaches that apply combinations of solutions for greater impact and resilience. Powerful enablers - innovation, digitalization and development finance - will further accelerate and scale results.

The Strategic Plan is presented to the Board for approval, together with its annexes. The Board may wish to adopt a decision on the UNDP Strategic Plan, 2022-2025.

Documentation:

UNDP Strategic Plan, 2022-2025 (DP/2021/28)

Item 3

Financial, budgetary and administrative matters

The integrated resources plan and the integrated budget estimates for 2022-2025, as presented in document DP/2021/29 and its annexes, set out the estimated financial resources to support the UNDP Strategic Plan, 2022–2025. As such, they are an integral complement to the Strategic Plan. The integrated resources plan includes regular and other resources, and it encompasses the integrated budget estimates, which cover regular resources only. These estimates are presented in line with the harmonized approach agreed by UNDP, UNFPA, the United Nations Children’s Fund and UN-Women.

Building on progress from the period 2018-2021, and with continued strong support to low- and middle-income countries, the UNDP integrated resources plan and integrated budget will enable capabilities and approaches that can scale up development impact, including in the areas of strategic innovation, digitalization, development financing and partnerships. Investments in its business model will allow UNDP to continue on its path as a more agile and anticipatory organization. Coupled with its unparalleled global presence, UNDP is uniquely positioned to meet the objectives of the Strategic Plan. With global insights and practices from around the world, UNDP programmes are driven by countries’ priorities, based on a theory of change through which each country develops its own transformation pathway.

UNDP has presented the institutional component of the integrated resources plan and integrated budget estimates, 2022-2025, to the Advisory Committee on Administrative and Budgetary Questions (ACABQ). The ACABQ will issue its own report on this topic to the Executive Board.

The Executive Board may wish to approve the UNDP integrated budget, 2022-2025.

Documentation:

UNDP integrated resources plan and integrated budget estimates, 2022-2025 (DP/2021/29)

Report of the ACABQ on the UNDP integrated resources plan and integrated budget estimates, 2022-2025 (DP/2021/30)

Item 4

Structured funding dialogue

The present report responds to Executive Board decisions on the UNDP structured funding dialogue, including recent decisions 2019/18 and 2020/14, in which the Board requested UNDP to present harmonized annual reporting on the entity-specific commitments of the funding compact, and update the Board on its efforts to mitigate the effects of potential decreases in global official development assistance. The report provides an update on the structured funding dialogues and an overview of resource trends and progress made to date in supporting the UNDP Strategic Plan, 2018-2021. A full review of the 2020 financial situation is presented in annex I, and progress on the entity-specific commitments of the funding compact is detailed in annex II.

The Executive Board may wish to adopt a decision, elements of which are contained in the report.

Under this item, the Board will also have before it the report on the annual review of the financial situation of the United Nations Capital Development Fund (UNCDF) for 2020. The report undertakes a comprehensive review and analysis, from the financial perspective, of UNCDF activities at an organizational level. The overview assesses the performance of the organization against the various sources for programming:

UNCDF regular resources, other resources, and provides the financial position at the end of 2020 with illustrative comparators to the previous year. The Executive Board may wish to take note of the report.

Documentation:

Structured dialogue on financing the results of the UNDP Strategic Plan, 2018-2021 (DP/2021/31)

Annual review of the financial situation of the United Capital Development Fund, 2020 (DP/2021/32)

Item 5
Country programmes and related matters

Under this item, the Executive Board will be asked to: (a) take note of the first one-year extensions of the country programmes for Gambia, Montenegro, Morocco, Niger, Sao Tome and Principe, South Sudan, and the Sudan from 1 January to 31 December 2022; (b) approve the first, two-year extension of the country programme for Djibouti from 1 January 2023 to 31 December 2024; (c) approve the second, one-year extensions of the country programmes for Lebanon and Libya from 1 January to 31 December 2022; and (d) review and approve, in accordance with Executive Board decision 2014/7, the country programme documents for Botswana, Cameroon, Comoros, Eritrea, Madagascar, Zimbabwe, Bangladesh, the Lao People's Democratic Republic, Albania, and Guatemala.

Documentation:

Extensions of country programmes (DP/2021/23)

Africa

Country programme document for Botswana (DP/DCP/BWA/3)

Country programme document for Cameroon (DP/DCP/CMR/4)

Country programme document for Comoros (DP/DCP/COM/3)

Country programme document for Eritrea (DP/DCP/ERI/4)

Country programme document for Madagascar (DP/DCP/MDG/4)

Country programme document for Zimbabwe (DP/DCP/ZWE/4)

Asia-Pacific

Country programme document for Bangladesh (DP/DCP/BGD/4)

Country programme document for the Lao People's Democratic Republic (DP/DCP/LAO/4)

Europe and the Commonwealth of Independent States

Country programme document for Albania (DP/DCP/ALB/3)

Latin America and the Caribbean

Country programme document for Guatemala (DP/DCP/GTM/4)

UNFPA segment

Item 6 **UNFPA strategic plan, 2022-2025**

Under this item, the Executive Board will consider the UNFPA strategic plan, 2022-2025.

The UNFPA strategic plan, 2022-2025, while reaffirming the relevance of the current strategic direction of the Fund, calls for urgent action to achieve universal access to sexual and reproductive health, realize the reproductive rights for all, and accelerate the implementation of the ICPD Programme of Action. With this ‘call to action’, the Fund contributes directly to the 2030 Agenda for Sustainable Development, in line with the Decade of Action for the Sustainable Development Goals.

The strategic plan for 2022-2025, is the second of three consecutive UNFPA strategic plans in the lead up to 2030. It focuses on critical pathways and strategies necessary to accelerate the achievement of three transformative results: (a) ending the unmet need for family planning; (b) ending preventable maternal deaths; and (c) ending gender-based violence and harmful practices, which UNFPA committed to in the strategic plan, 2018-2021. These transformative results cannot be achieved at the current rate of progress. The COVID-19 pandemic has harmed women’s and girls’ access to sexual and reproductive health and reproductive rights; the pandemic has, in many cases, reversed much of the progress made in recent decades and further stalled the progress towards the three results.

In response, this strategic plan calls upon United Nations Member States, organizations and individuals to build forward better from the pandemic, recover the gains lost, and accelerate the already lagging progress.

The strategic plan, 2022-2025, was developed through an extensive consultative process and building on good practices and lessons learned, including during the COVID-19 response. It is informed by the best available evidence on the most impactful solutions that can accelerate progress.

The Board may wish to adopt a decision on the UNFPA strategic plan, 2022-2025.

Documentation:

UNFPA strategic plan, 2022-2025 (DP/FPA/2021/8)

Annexes to the strategic plan are available on the UNFPA website.

Item 7 **Financial, budgetary and administrative matters**

Under this item, the Executive Board will consider the UNFPA integrated budget, 2022-2025.

The proposed UNFPA integrated budget for 2022-2025 presents the resources that will contribute to the achievement of the three transformative results for UNFPA. The integrated budget should be considered in conjunction with the UNFPA strategic plan for 2022-2025 (DP/FPA/2021/8) and its annexes.

The income projections are based on indications from donors and analysis of actual contribution trends and the funding environment. For 2022-2025, UNFPA proposes a total contributions estimate of \$5,045.6 million, compared to estimates of \$4,051.8 million and actuals of \$5,059.8 million for 2018-2021. As a result, the total resources available for 2022-2025 are estimated to reach \$5,497.4 million. This represents an

increase when compared to estimates for the previous cycle but a slight decrease when compared to the actuals.

For 2022-2025, UNFPA proposes to allocate 86.8 per cent of the total available resources to development activities, compared to 85.9 per cent during 2018-2021. UNFPA estimates that \$4,331.3 million will be available for programmes during 2022-2025, compared to \$3,507.6 million during 2018-2021. This represents an increase of \$823.7 million, or 23.5 per cent. As a percentage of total resources, the resources available for programmes will increase – from 82.3 per cent during 2018-2021 to 83.8 per cent for 2022-2025.

The institutional budget is proposed at \$839.9 million. As a share of total resources, this represents a significant decrease – down from 17.7 per cent during 2018-2021 to 16.2 per cent for 2022-2025.

UNFPA has presented the integrated budget proposal also to the Advisory Committee on Administrative and Budgetary Questions (ACABQ).

The Board may wish to adopt a decision on the UNFPA integrated budget, 2022-2025.

Documentation:

UNFPA integrated budget, 2022-2025 (DP/FPA/2021/9)

Annexes to the integrated budget are available on the UNFPA website.

Report of ACABQ on the UNFPA integrated budget, 2022-2025 (DP/FPA/2021/12).

Item 8

UNFPA structured funding dialogue

Under this item, the Executive Board will consider the report on UNFPA structured funding dialogue.

The present report is prepared in response to General Assembly resolution 75/233 to further improve the functioning and effectiveness of the structured dialogues on how to fund the development results agreed in the strategic plans, including through the implementation of the Funding Compact commitments.

UNFPA structured funding dialogues are informed by General Assembly resolution 72/279 on the repositioning of the United Nations development system and conducted under the UNFPA proposal to the Executive Board on structured funding dialogues (DP/FPA/2018/10/Add.1), within the framework of system-wide funding and collaboration, as spelled out in the United Nations Funding Compact, endorsed in May 2019 at the operational activities for development segment of the United Nations Economic and Social Council (A/74/73/Add.1).

Following Executive Board decisions, this report has been adjusted to further improve its format, content and analytical dimension, including reporting on the annual implementation of entity-specific commitments and contribution to the Funding Compact.

In line with the UNFPA strategic plan, 2018-2021, and the UNFPA corporate resource mobilization strategy (DP/FPA/2015/11), the present report provides an overview of the resource trends, current situation and funding perspectives, taking into account both core and non-core resources, and the UNFPA trajectory from funding to financing. The report also takes into consideration the additional challenges created by the COVID-19 pandemic – and the lessons learned in responding to it – and presents measures taken so far to respond to the crisis as well as forward-looking perspectives.

The Board may wish to adopt a decision on the UNFPA structured funding dialogue.

Documentation:

UNFPA structured funding dialogue (DP/FPA/2021/10)

Item 9 Country programmes and related matters

The Executive Board will be asked to:

(a) approve, per decision 2014/7, the country programme documents for Albania, Bangladesh, Botswana, Comoros, Guatemala, Lao People's Democratic Republic, Madagascar and Zimbabwe;

(b) take note of the first one-year extensions, approved by the UNFPA Executive Director, of the country programmes for Central African Republic, Chad, Democratic People's Republic of Korea, Gambia, Iran, Mongolia, Morocco, Niger, Sao Tome and Principe, South Sudan and Sudan;

(c) approve the second one-year extensions of the country programmes for Lebanon, Libya, Tajikistan and Zambia.

Documentation:

Country programme documents for:

Albania (DP/FPA/CPD/ALB/5); Bangladesh (DP/FPA/CPD/BGD/10); Botswana (DP/FPA/CPD/BWA/7); Comoros (DP/FPA/CPD/COM/7); Guatemala (DP/FPA/CPD/GTM/8); Lao People's Democratic Republic (DP/FPA/CPD/LAO/7); Madagascar (DP/FPA/CPD/MDG/8); and Zimbabwe (DP/FPA/CPD/ZWE/8)

Extensions of UNFPA country programmes (DP/FPA/2021/11)

UNOPS segment

Item 10 UNOPS strategic plan, 2022-2025

The UNOPS strategic plan, 2022-2025, is rooted in the UNOPS mandate, the current global context and the international agreements shaping the 2030 Agenda for Sustainable Development. It details what UNOPS will contribute to expand implementation capacity for countries to achieve the Sustainable Development Goals amid the COVID-19 crisis and the climate emergency. The plan is guided by resolution 75/233 on the quadrennial comprehensive policy review, and Executive Board decision 2020/20 on the midterm review of the UNOPS strategic plan, 2018-2021. The plan establishes the UNOPS strategic framework, framing operational and management ambitions for the planning period. It has particular emphasis on contributions based on technical expertise in quality infrastructure, public procurement, and sustainable investments in infrastructure and innovation.

The Board may wish to adopt a decision, elements of which are contained in the report

Documentation:

UNOPS strategic plan, 2022-2025 (DP/OPS/2021/5)

Item 11
Financial, budgetary and administrative matters

The budget estimates for the 2022-2023 biennium are rooted in the UNOPS strategic plan, 2022-2025, and the UNOPS purpose, mission and vision statements. The UNOPS results framework, consisting of three mutually reinforcing contribution goals and four management goals, supports the 2030 Agenda for Sustainable Development and the requirements of the quadrennial comprehensive policy review of operational activities for development of the United Nations system. The proposed budget supports UNOPS contribution goals by dedicating resources to the underlying management results. For each management result, the aspiration for the two-year period is articulated, together with the indicators of progress for which UNOPS will be held accountable. To reassure partners that UNOPS can deliver on its commitments, the minimum operational reserve requirements have been reviewed with an external consultant considering the risks related to its increasingly complex engagement portfolio and a change in the calculation formula for minimum requirement for the operational reserve is requested. To reassure partners about the multi-year funding framework of the Sustainable Investment in Infrastructure and Innovation ('S3I') initiative, a separate reserve is requested for valuation of the underlying assets.

The Board may wish to adopt a decision, elements of which are contained in the report.

In its resolution 39/220 the General Assembly established the need for recurrent reporting of statistical data on procurement by United Nations agencies on operational activities. As of 2008 and pursuant to Executive Board decision 2007/38, the Executive Director of UNOPS has assumed the responsibility of compiling and submitting the report. The current report presents an analysis of the \$22.3 billion of goods and services procured by 39 United Nations organizations in 2020, including those procured in response to the COVID-19 pandemic. It is complemented by the full statistics published online on the United Nations Global Marketplace (UNGM). The Board may wish to adopt a decision.

Documentation:

UNOPS budget estimates for the biennium 2022-2023 (DP/OPS/2021/6)

Report of the ACABQ on the UNOPS budget estimates for the biennium 2022-2023 (DP/OPS/2021/7)

Annual statistical report on the procurement activities of United Nations system, 2020 (DP/OPS/2021/8)

Item 12
Other matters

**TENTATIVE WORKPLAN
EXECUTIVE BOARD OF UNDP, UNFPA and UNOPS
SECOND REGULAR SESSION 2021
(30 August – 2 September 2021, New York)**

<i>Day/date</i>	<i>Time</i>	<i>Item</i>	<i>Subject</i>
Monday, 30 August	10 a.m.-1 p.m.	1	ORGANIZATIONAL MATTERS <ul style="list-style-type: none"> Adoption of the agenda and workplan for the session Adoption of the report of the annual session 2021 <p style="text-align: center;">UNDP segment</p> <p style="text-align: center;">INTERACTIVE DIALOGUE WITH THE UNDP ADMINISTRATOR</p>
		2	UNDP STRATEGIC PLAN, 2022-2025 <ul style="list-style-type: none"> UNDP Strategic Plan, 2022-2025
	3 – 5 p.m.	3	FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS <ul style="list-style-type: none"> UNDP integrated resources plan and integrated budget estimates, 2022-2025 Report of the ACABQ on the UNDP integrated resources plan and integrated budget estimates, 2022-2025
Tuesday, 31 August	10 a.m. – 1 p.m.	6	UNFPA segment
			STATEMENT BY THE EXECUTIVE DIRECTOR
	3 – 5 p.m.	7	FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS <ul style="list-style-type: none"> UNFPA integrated budget, 2022-2025 Report of the ACABQ on the UNFPA integrated budget, 2022-2025
Wednesday, 1 September	10 a.m. – 1 p.m.	10, 11	UNOPS segment
			STATEMENT BY THE EXECUTIVE DIRECTOR <ul style="list-style-type: none"> UNOPS strategic plan, 2022-2025 UNOPS budget estimates for the biennium 2022-2023 Report of the ACABQ on the UNOPS budget estimates for the biennium 2022-2023 Annual statistical report on the procurement activities of United Nations system organizations, 2020
	3 – 5 p.m.	4	UNDP segment (cont'd)
			UNDP STRUCTURED FUNDING DIALOGUE <ul style="list-style-type: none"> Structured dialogue on financing the results of the UNDP Strategic Plan Annual review of the financial situation of the United Nations Capital Development Fund, 2020 <p style="text-align: center;">UNFPA segment (cont'd)</p>
		8	UNFPA STRUCTURED FUNDING DIALOGUE <ul style="list-style-type: none"> Report on the UNFPA structured funding dialogue 2020-2021

Thursday, 2 September	10 a.m. – 1 p.m.	9	<p style="text-align: center;">UNFPA segment (cont'd)</p> <p>UNFPA COUNTRY PROGRAMMES AND RELATED MATTERS</p> <ul style="list-style-type: none"> • Presentation and approval of country programme documents • Extensions of country programmes
		5	<p style="text-align: center;">UNDP segment (cont'd)</p> <p>UNDP COUNTRY PROGRAMMES AND RELATED MATTERS</p> <ul style="list-style-type: none"> • Presentation and approval of country programme documents • Extensions of country programmes
	3 - 4 p.m.	12	<p>OTHER MATTERS</p> <ul style="list-style-type: none"> • Adoption of pending decisions
		1	<p>ORGANIZATIONAL MATTERS</p> <ul style="list-style-type: none"> • Draft annual workplan of the Executive Board for 2022 • Adoption of the tentative workplan for the first regular session 2022