







EXECUTIVE BOARD DECISION TRACKING TABLE FOR 2019



The following matrix keeps track of the implementation of specific and time-bound requests to UNFPA contained in Executive Board decisions. The decision-tracking matrix is revised on a regular basis to keep the information relevant and up-to-date.




The full text of the Decisions per Executive Board sessions is available by clicking on the decision. The full compendium of Decisions adopted by the Executive Board in 2019 can be found on the [UNFPA Executive Board Website](#).




The status of a decision is indicated as follows: **(1) GREEN** ● signifies (a) 'completed' (action has been completed or decision is no longer relevant) or (b) 'ongoing' (action in progress, if a recurring item); **(2) YELLOW** ● signifies an action is 'partially completed' (action in progress, with a due date, if relevant).





Decision	Category	Responsible division(s)	Request	Deadline	Progress and follow-up action	Status
First Regular Session 2019 (21-25 January 2019)						
2019/1 Revised UNFPA evaluation policy	Evaluation	Evaluation Office	Para 4. <i>Requests</i> that UNFPA and the Evaluation Office always seek out opportunities with other United Nations agencies for joint evaluations of joint programming as well as the common chapter of the strategic plan;	Ongoing	The Evaluation Office seeks out opportunities with other United Nations agencies for joint evaluations of joint programming as well as the common chapter of the strategic plan. As result, 50% of corporate evaluations planned in 2019/2020 are either joint or system-wide.	Completed ●
	Evaluation	Policy and Strategy Division, Evaluation Office	Para 5. <i>Encourages</i> UNFPA management to work with the Evaluation Office to continue its efforts to increase the implementation rate of decentralized evaluations and to ensure that management at all levels use evaluation findings as a key source of evidence to make decisions about enhancing programmes, as well as to duly communicate and disseminate such evaluation findings and implementations;	Ongoing	UNFPA has been making large efforts toward the implementation of decentralized evaluations. The proportion of programme-level evaluation completion rate has increased from 49% before the Strategic Plan 2018-2021, to 60% in 2018 and 92% in 2019. Factoring the evaluative evidence into programming is one of the criteria for developing new CPDs. UNFPA has also further expanded its efforts in disseminating the evaluative evidence, including good practices.	Completed and ongoing ●
	Evaluation	Evaluation Office	Para 6. <i>Requests</i> UNFPA to report to the Executive Board, as part of the annual report on the evaluation	Annual sessions (recurring)	The Evaluation Office reported on this item in the framework of the annual report of the evaluation function presented at the	Completed





			function, starting in 2019, on all actions taken at all levels to increase spending on evaluations to a minimum 1.4 per cent and to a maximum 3 per cent, including detail of how funds for evaluation have been ringfenced as foreseen by the policy;		2019 Annual Session. Evaluation Office will continue to do so in future annual reports too.	
	Evaluation	Evaluation Office	Para 7. <i>Encourages</i> UNFPA to report to the Executive Board, as part of the annual report on the evaluation function, in 2020 on how evaluations are generating the specific knowledge and evidence UNFPA needs to deliver on the 2030 Agenda as well as on how such knowledge and evidence are duly communicated and disseminated;	2020 Annual Session	UNFPA is committed to report to the Executive Board, as part of the annual report on the evaluation function, in 2020 on how evaluations are generating the specific knowledge and evidence UNFPA needs to deliver on the 2030 Agenda, as well as on how such knowledge and evidence are duly communicated and disseminated.	Completed and ongoing 
	Evaluation	Evaluation Office	Para 8. <i>Requests</i> UNFPA to report, as part of the annual report on the evaluation function, on progress made on implementing management responses of evaluations and resulting changes on policies, programmes and practices.	2020 Annual Session	UNFPA is committed to report, as part of the annual report on the evaluation function, on progress made on implementing management responses of evaluations and resulting changes on policies, programmes and practices.	In Progress 
2019/2 Reports of UNDP, UNFPA and UNOPS on the implementation of the recommendations of the Board of Auditors, 2017	Internal audit and investigations	Office of the Executive Director	Para 13.1. <i>Encourages</i> UNFPA efforts to continue to improve the maturity of risk management at all levels of the organization (including strengthened approaches to fraud risk, inventory audit and supply chain management), encourages UNFPA to continue to adopt a risk-based approach to audit coverage of implementing partners to mitigate the risk of overcontrol,	Ongoing	Based on the HLCM guidance note, UNFPA will undertake self-assessment of its risk maturity model (RMM) in the beginning of 2020 and will report the results. Fraud risk management was strengthened through the release of a Fraud Strategy and Fraud Scenarios documents for key business processes. UNFPA continues to drive risk-based and cost-effective differentiation and has introduced new criteria for 2019 implementing partner expenditure audits to re-direct audit efforts from consistently well performing partners (previously not considered for low risk) to focus on those where an increasingly comprehensive set of indicators signals higher risks. UNFPA has progressed significantly in the design	Completed and ongoing 





					and implementation of its Last Mile Assurance process, designed to provide assurance about the proper management and use of reproductive health commodities provided to implementing partners.	
Internal audit and investigations	Office of the Executive Director	Para 13.2. <i>Requests</i> UNFPA to report to the Board on the implementation, enforcement and resourcing of the updated enterprise risk management policy and the policy and procedures on the management of programme supplies at its annual session of 2019, as appropriate, and as part of its report on the implementation of the recommendations of the Board of Auditors;	Annual Session 2019 and 2020 First Regular Session	The report was provided at the annual session of 2019 and is part of the report on the implementation of the recommendations of the Board of Auditors. UNFPA is currently drafting a revision to its ERM policy and the process is expected to be complete mid-year. Efforts for a comprehensive implementation of the Programme Supplies policy continued during 2019, with focus on (i) the design and roll-out of the Last Mile Assurance process, which will provide ongoing assurance about the proper management of commodities provided to implementing partners, (ii) generation of reports measuring the performance of down-stream supply-chain management activities.	Completed and ongoing 	
Internal audit and investigations	Office of the Executive Director, Policy and Strategy Division, Information Technology Services Office	Para 14. <i>Also encourages</i> UNFPA to ensure that its investment in a new enterprise resource planning system produces actionable information for managers to drive improvements in the identification, prioritization and management of strategic delivery risks, including relating to commodity inventory losses and the performance of its implementing partners, and to work with other funds and programmes to ensure compatibility of enterprise resource planning systems;	Ongoing	Management is currently discussing risk management systems and processes within the parameters of the new ERP implementation. One of the key deliverables from new ERP will be provision of better and more timely information to drive management action.	In Progress 	



2019/3 Working methods of the Executive Board	Working Methods	Executive Board Branch/Office of Executive Director	Para 4. <i>Requests</i> the Executive Board secretariats to support the core group, upon request, in analysing the effects of its findings and suggestions;	As needed	The four Board secretariats have supported the Core Group for their meetings and responded to queries they have had. They also compiled all responses in a multi-part annex to the Written Account of the Core Group, presented to the Board at its annual session in 2019.	Completed 
	Working Methods	Member States, Office of Executive Director	Para 5. Looks forward to the written account of the core group, to be presented at the joint meeting of the Executive Boards in May 2019, for subsequent consideration of its findings and recommendations by the members and observers of the respective Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP.	May 2019	The Written Account was finalised by the Core Group on 17 May 2019.	Completed 
2019/4 Implementation of General Assembly resolution 72/279 of 31 May 2018 on the repositioning of the United Nations development system in the context of the quadrennial comprehensive policy review of operational activities for development of the United Nations system	UN Reform	Policy and Strategy Division	Para 2. <i>Recognizes</i> the continuing contributions of UNDP, UNFPA and UNOPS in operationalizing resolution 72/279 and requests them, in line with General Assembly resolution 71/243 of 21 December 2016 on the quadrennial comprehensive policy review of operational activities for development of the United Nations system, resolution 72/279 and the Secretary General's implementation plan, to continue to support and contribute to the full implementation of the reinvigorated resident coordinator system including a matrixed, dual reporting model, with United Nations country team members accountable and reporting to their respective entities on individual mandates, and periodically reporting to the resident coordinator on their individual activities;	Ongoing	An information note on the status of implementation of the UNDS resolution 72/279 was provided for the 2019 annual sessions and 2019 second regular sessions.	Completed 






	UN Reform	Policy and Strategy Division, Office of Executive Director	Para 3. <i>Calls on</i> UNDP, UNFPA and UNOPS to provide written, harmonized agency-specific information to the Executive Board at its annual session 2019 on the implementation of General Assembly resolution 72/279, based on the information previously provided during informal consultations;	2019 Annual Session	UNFPA has collaborated with UNDP, UNOPS, UNICEF and UN Women providing written, harmonized agency-specific information on implementation of GA Resolution 72/279 as part of separate ‘ Informal Notes’ that have been shared with the Board in advance of the 2019 Annual Session and 2019 Second Regular Session	Completed 
	UN Reform	Policy and Strategy Division, Division management Services	Para 4. <i>Recognizes</i> the importance of improving efficiency and effectiveness in administrative support services through inter alia enhancing inter-agency cooperation, and encourages the executive heads of UNOPS, UNFPA and UNDP to continue to take action as appropriate in these areas;	Ongoing	An information note on the status of implementation of the UNDS resolution 72/279 was provided for the 2019 annual sessions and 2019 second regular sessions. UNFPA will continue to be a member of the UNSDG Business Innovation Group (BIG) tasked with implementing reform of UN Operations. UNFPA will continue to implement related initiatives as proposed through this group.	In Progress 
	UN Reform	Policy and Strategy Division, Office of Executive Director	Para 6. <i>Requests</i> UNDP, UNFPA and UNOPS to continue to support the Secretary-General to collaboratively implement a new generation of United Nations country teams, with needs-based tailored country presence, to be built on the United Nations Development Assistance Framework and finalized through open and inclusive dialogue between the host Government and the United Nations development system, facilitated by the resident coordinator, to ensure the best configuration of support on the ground, as well as enhanced coordination, transparency, efficiency and impact of United Nations development activities, in accordance with national development policies, plans, priorities and needs;	Ongoing	UNFPA continues to support the SG in such efforts. UNFPA and UNESCO co-chaired the redesign of the UNDAF which has now been renamed the United Nations Sustainable Development Cooperation Framework (UNSDCF), or “Cooperation Framework”. The Development Coordination Office (DCO) will spearhead the roll-out of the new guidance. UNFPA will be adjusting its internal procedural guidelines, systems and processes for country programme documents (CPDs) with the new guidance, particularly those related to monitoring, evaluation and reporting at country, regional and global levels. An internal pool of trainers will be created to support offices in the roll-out countries. UNFPA will support the RCs to coordinate and lead the UNSDCF planning process, making use of regional and global expertise to maximize the impact, safeguard United Nations norms and values and anchor it in regional and transboundary concerns.	In Progress 



	UN Reform	Policy and Strategy Division, Office of executive Director	Para 7. <i>Welcomes</i> the strong commitment of UNDP, UNFPA and UNOPS, as part of the United Nations Sustainable Development Group, to redeploy their efficiency gains from United Nations development system reform for development activities, including coordination, and requests the three agencies to contribute to the Secretary-General's report on the cost-savings and efficiency gains and their redeployments and to update the Executive Board through existing reporting mechanisms;	Ongoing	UNFPA continues to update the Executive Board on the progress through existing reporting mechanisms and information notes on the status of implementation of the UNDS resolution 72/279. The annual reports to the EB have covered related elements on organizational effectiveness and efficiency.	In Progress 
Annual Session 2019 (30 May, 3-4 and 6-7 June 2019)						
2019/10 Annual report of the UNFPA Executive Director	Annual Report and Strategic Plan	Policy and Strategy Division; Office of Executive Director	Para 4. <i>Recognizes</i> the inter-agency efforts to make progress against the common chapter of the strategic plans of UNDP, UNFPA, UNICEF and UN-Women, and urges UNFPA to continue working in close partnership with these organizations to further enhance effectiveness and delivery of results in line with their commitment to United Nations reform;	Ongoing	UNFPA continues to work in close partnership with the other organizations in this regard.	Completed and ongoing 
2019/11 UNFPA evaluation	Evaluation	Evaluation Office, Policy and Strategy Division	Para 3. <i>Notes</i> the current promising trend of evaluation investment but encourages faster progress to reach 1.4 per cent as a minimum of total programme expenditures by 2021, as committed to in the evaluation policy;	2021	UNFPA is fully committed to provide adequate resources for its evaluation function.	In Progress 
	Evaluation	Evaluation Office	Para 4. <i>Welcomes</i> the Evaluation Office's commencement of the development of a strategy to strengthen evaluation use through communications and knowledge management, and encourages the Evaluation Office to finalize the evaluation use strategy in 2019, and report against it in the 2019 annual	2020 Annual Session	The evaluation use strategy has been finalized, launched and rolled out. The Evaluation Office is committed to report against it in the 2019 annual report on evaluation to the Executive Board.	In Progress 





			report on evaluation to the Executive Board;			
2019/13 Reports of the ethics offices of UNDP, UNFPA and UNOPS	Ethics	Ethics Office, Division for Human Resources, Office of Executive Director	Para 1. <i>Welcomes</i> the reports of the ethics offices of UNDP, UNFPA and UNOPS (DP/2019/20, DP/FPA/2019/7 and DP/OPS/2019/3), and encourages their management to continue to instil and improve a culture of ethics in the three organizations, including robust whistle-blower protection policies;	Ongoing	The Ethics Office is working closely with the Office of the Executive Director to strengthen a culture of ethics and compliance to UNFPA rules and standards.	Completed and ongoing 
	Ethics	Office of the Executive Director, Office of Audit and Investigations Services (OAIS)	Para 2. <i>Encourages</i> the management of UNDP, UNFPA and UNOPS in its reporting on sexual exploitation and abuse and sexual harassment to further enhance transparency on how implemented actions ensure a victim-centred approach and are aligned with United Nations system-wide efforts;	2020 Annual Session	UNFPA is committed to report transparently on all actions implemented and to ensure a victim-centred approach aligned with UN system-wide efforts. OAIS continues to implement a victim-centric approach in its investigation work.	In Progress 
	Ethics	Ethics Office, Division for Human Resources, Office of Executive Director	Para 4. <i>Welcomes</i> the continued progress in the work of the UNFPA Ethics Office and encourages management to consider its request to increase the staff capacity of the Ethics Office;	Ongoing	The new Ethics Advisor will assess staff capacity in conjunction with opportunities to share resources with other UN agencies finds and programs.	In Progress 
	Ethics	Office of the Executive Director	Para 6. <i>Takes note with appreciation</i> of the independent review of UNDP, UNFPA and UNOPS policies and procedures to tackle sexual exploitation and abuse and sexual harassment (DP/FPA/OPS/2019/1) and welcomes the joint UNDP, UNFPA and UNOPS management response (DP/FPA/OPS/2019/2); requests UNDP/UNFPA/UNOPS to provide an update on implementation of actions set out in the independent review and management response at the annual session in 2020, within existing reporting;	2020 Annual Session	Updates will be provided as requested at the annual session 2020.	In Progress 






	Ethics	Office of the Executive Director, Office of Audit and Investigations Services (OAIS)	Para 8. <i>Welcomes</i> the progress made so far, and urges the management of UNDP, UNFPA and UNOPS to ensure a continued focus on all matters related to prevention and response, including investigation, to sexual harassment and sexual exploitation and abuse going forward.	Ongoing	Continued focus on all such matters is occurring and remains a priority.	In Progress 
2019/14 Reports of UNDP, UNFPA and UNOPS on internal audit and investigations and management responses	Internal Audit and Investigations	Office of the Executive Director, Office of Audit and Investigations Services (OAIS)	Para 3. <i>Encourages</i> the management of UNDP, UNFPA and UNOPS in its reporting on sexual exploitation and abuse and sexual harassment to further enhance transparency on how implemented actions ensure a victim-centred approach and are aligned with United Nations system-wide efforts;	2020 Annual Session	This has been provided to the Executive Board for the 2019 Second Regular Session as an annex to the Information Note on the implementation of GA resolution 72/279. Regarding investigation, OAIS continues to use a victim-centric approach to its work.	Completed 
	Internal Audit and Investigations	Office of Audit and Investigation Services(OAIS), Office of the Executive Director	Para 15. <i>Expresses</i> its continuing support for the strengthening of the audit and investigation functions at UNFPA, and urges management to provide sufficient resources to the Office of Audit and Investigative Services to fully discharge its mandate while recognizing the importance of audit and investigation functions to the organization's activities;	Ongoing	OAIS has put a proposal to management for strengthening the audit and investigation functions, after review by the Oversight Advisory Committee.	In Progress 
2019/15 Update on implementation of General Assembly resolution 72/279 of 31 May 2018 on the repositioning of the United Nations development system in the context of the quadrennial comprehensive policy review of	UN Reform	Policy and Strategy Division	Para 2. <i>Requests</i> UNDP, UNFPA and UNOPS to work towards adequately sequencing entity-specific country programme documents so that the individual programmes derive directly from the new United Nations Development Assistance Framework (now renamed United Nations Sustainable Development Cooperation Framework), which is to be prepared and finalized in full consultation and agreement with national Governments and is the most important planning document of the United Nations development system at the country level; and requests	2019 Second Regular Session	The new UNSDCF guidance has been issued and the work is underway to develop the companion pieces. UNFPA moved swiftly to internalize the new guidance and held discussions among its representatives, country directors, heads of offices and regional programme advisors. A series of webinars have been conducted to familiarize staff with the new guidance and discuss alignment with UNFPA country programming process. In June 2019, UNFPA organized a UNSDCF workshop at its headquarters to build a community of practice in all regions, develop regional support plans, compile UNSDCF resource/toolbox and establish a	Completed 




operational activities for development of the United Nations system			UNDP, UNFPA and UNOPS to provide an update at the next session of the Executive Board on adjustments required;		global consulting group for UNSDCF roll-out countries.	
	UN Reform	Policy and Strategy Division	Para 3. <i>Requests</i> UNDP, UNFPA and UNOPS to provide, for information at the next session of the Executive Board, a detailed mapping of their regional assets and capacities, in accordance with General Assembly resolution 72/279 and mindful of ongoing discussions on the revamping of the regional approach of the United Nations development system;	2019 Second Regular Session	The Information Note on the implementation of General Assembly resolution 72/279 on the repositioning of the United Nations development system was presented to the Executive Board during its 2019 second regular session. It included the Annex: mapping of regional assets and capacities.	Completed 
	UN Reform	Policy and Strategy Division, Division Management Services	Para 4. <i>Welcomes</i> the preliminary updates provided by UNDP, UNFPA and UNOPS on efficiencies, including through shared business operations and premises; calls upon the executive heads of UNOPS, UNFPA and UNDP to continue to take action to ensure full achievement of efficiency gains and their redeployment in line with relevant existing mandates, including from General Assembly resolutions 71/243 of 21 December 2016 on the quadrennial comprehensive policy review of operational activities for development of the United Nations system and 72/279 on repositioning of the United Nations development system, as well as to take into account the applicable recommendations of the Joint Inspection Unit in the report on opportunities to improve efficiency and effectiveness in administrative support services by enhancing inter-agency cooperation (JIU/REP/2018/5);	Ongoing	UNFPA is an integral part of an inter-agency project team formed in the fall of 2018 under the UNSDG Business Innovation Group (BIG) to deliver on the ambitious targets set in the Secretary-General's report. Representing UN-Women and UNESCO in the project team, UNFPA provides the perspective of both a medium-sized organization and an intended recipient of common back office services. An information note on the status of implementation of the UNDS resolution 72/279 was provided for the 2019 annual sessions and 2019 second regular sessions.	In Progress 

	UN Reform	Policy and Strategy Division	Para 5. <i>Requests</i> regular updates to the Executive Board on efficiency gains and their redeployments, through existing reporting mechanisms;	Ongoing	An information note on the status of implementation of the UNDS resolution 72/279 was provided for the 2019 annual sessions and 2019 second regular sessions.	Completed and ongoing 
	UN Reform	Policy and Strategy Division	Para 6. <i>Requests</i> UNDP, UNFPA and UNOPS to continue to support the efforts of the Secretary-General to develop a tracking system to monitor efficiency gains;	Ongoing	An information note on the status of implementation of the UNDS resolution 72/279 was provided for the 2019 annual sessions and 2019 second regular sessions.	Completed and ongoing 
	UN Reform, Budget	Policy and Strategy Division, Division Management Services	Para 8. <i>Welcomes</i> that UNDP, UNFPA and UNOPS contributed their doubled contributions to the resident coordinator cost-sharing, and calls on UNDP, UNFPA and UNOPS to implement the 1 per cent levy, as applicable, as per the operational guidance for implementing the coordination levy (12 March 2019) issued by the United Nations Development Coordination Office;	Ongoing	UNFPA has implemented the 1% levy mechanism, and has been reporting to and settling with the United Nations Development Coordination Office on collections.	Completed and ongoing 
	UN Reform, Budget	Policy and Strategy Division, Division Management Services	Para 9. <i>Recalls</i> decisions 2018/16, 2018/18 and 2018/20 and notes that the agency-administered option for collecting the coordination levy adds administrative tasks to UNDP, UNFPA and UNOPS and requires adjustments to agency administrative processes, and requests UNDP, UNFPA and UNOPS to provide information on the adjustments and to promptly report to the Executive Board on any additional transaction and administrative costs associated with the administration of the levy, within existing reporting;	Ongoing	An information note on the status of implementation of the UNDS resolution 72/279 was provided for the 2019 annual sessions and 2019 second regular sessions.	In Progress 
	UN Reform, Budget	Policy and Strategy Division	Para 11. <i>Encourages</i> UNDP and UNFPA, in collaboration with UN-Women and UNICEF, to place special emphasis on the implementation of their respective Strategic Plans, including the	2020 Annual Session	UNFPA has worked closely with UNDP, UNICEF and UN Women, including through harmonizing approaches to the MTR and joint efforts in implementing the Common Chapter. The integrated annual report and MTR will be presented to the	In Progress 

			common chapter on joint programming, in accordance with their respective mandates and comparative and collaborative advantages, and to report at the annual session in 2020, including through the midterm reviews of their respective Strategic Plans, where and how the inter-agency process among the United Nations funds and programmes has led to greater efficiencies and effectiveness.		EB at the annual session in 2020, with a report on the Common Chapter as an annex.	
2019/16 Working methods of the Executive Board	Working methods	Executive Board Branch/Office of the Executive Director	Para 5. <i>Requests</i> UNDP/UNFPA/UNOPS, in collaboration with UNICEF, UN-Women and WFP, to organize joint informal briefings/consultations and strongly encourages that they be scheduled within socially acceptable hours to allow the WFP Executive Board to participate from Rome;	Ongoing	Joint informal consultations and briefings will continue to be organized and will take place at socially acceptable hours to allow the WFP will participate.	Completed and ongoing 
	Working methods	Executive Board Branch/Office of the Executive Director	Para 6. <i>Requests</i> the secretariat of the UNDP/UNFPA/UNOPS Executive Board, in collaboration with the secretariats of the Executive Boards of UNICEF, UN-Women and WFP, to present initial proposals to improve the working methods of the joint meeting of the Boards, including an optimal timing for convening the joint meeting of the Boards, for consideration by Member States at the second regular session 2019, mindful that the joint meeting of the Boards does not have decision-making authority and of the need to avoid duplication and overlap with the functions of the Economic and Social Council operational activities segment;	2019 Second Regular Session	A joint response by the secretariats of the UNDP/UNFPA/UNOPS, UNICEF and UN-Women on working methods of the Executive Boards was produced and presented at the Second Regular Session 2019.	Completed 

Working methods	Executive Board Branch/Office of the Executive Director	Para 7. <i>Requests</i> that the secretariat propose different alternatives of adjusting the date of the second regular session, mindful that it does not overlap with the other schedules, for consideration by the Executive Board at the second regular session 2019;	2019 Second Regular Session	Alternatives for adjusting the date of the Second Regular Session were suggested in the joint response by the secretariats of the UNDP/UNFPA/UNOPS, UNICEF and UN-Women on working methods of the Executive Boards and were presented at the Second Regular Session 2019.	Completed 
Working methods	Executive Board Branch/Office of the Executive Director	Para 8. <i>Requests</i> that an informal, at no cost to the organizations, meeting of the Presidents of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP be held on a regular basis for enhanced harmonization of common issues, and for increased coordination among agencies, funds, programmes and entities and the respective Executive Boards, while bearing in mind that according to the rules of procedure of Executive Boards the Presidents remain under the authority of the respective Executive Boards and do not have the authority to make decisions on any substantive matters, and that the outcome of the meetings be shared with the wider membership;	Ongoing	UNFPA's Executive Board Branch is working with the Board secretariat and other agency secretariats to support all efforts towards having the Presidents of the Boards meet on a regular basis.	In Progress 
Working methods	Executive Board Branch/Office of the Executive Director	Para 12. <i>Requests</i> that the secretariat, in collaboration with the secretariats of the Executive Boards UNICEF and UN-Women, to continue convening consecutive formal sessions of the Executive Boards in order to avoid gaps between the formal sessions of the various Executive Boards;	Ongoing	The secretariats of the Boards will continue all efforts to convene consecutive formal sessions of the Executive Boards, with no gaps in between the Boards.	Completed and ongoing 
Working methods	Executive Board Branch/Office of the Executive Director	Para 13. <i>Requests</i> that the secretariat present practical proposals for improving the efficiency of the sessions of the Executive Board, including by reviewing the agenda items and the Board's efficient consideration of these, for	2019 Second Regular Session	Practical proposals for improving the efficiency of the sessions of the Executive board are captured in the joint response of the secretariats, and were presented at the Second Regular Session 2019. These issues are also reflected in the working	Completed 

			deliberation and consideration by the Executive Board at the second regular session 2019;		methods paper to be presented at the first regular session 2020.	
Working methods	Executive Board Branch/Office of the Executive Director		Para 14. <i>Requests</i> that the Executive Board, with the support of the secretariat, make its sessions interactive, while securing the time slot for group and national statements as appropriate and necessary;	Ongoing	The secretariat will support all efforts toward making the Board sessions more interactive while securing the time slot for group and national statements as appropriate and necessary.	Completed 
Working methods	Executive Board Branch/Office of the Executive Director		Para 15. <i>Requests</i> that while encouraging interactive discussions, any format for enhanced interaction with the heads of the agencies should contain follow-up actions within existing mechanisms;	Ongoing	Follow up actions will be contained within existing mechanisms.	Completed and ongoing 
Working methods	Executive Board Branch/Office of the Executive Director		Para 16. <i>Encourages</i> that the heads of agencies, funds, programmes and entities participating in Board sessions provide the full texts of their statements or opening remarks (presentation) online in advance and deliver shorter statements at the Executive Board sessions. The statements and presentations should be concise in highlighting the main issues, evidenced-based and action-oriented in addressing the challenges;	Ongoing	UNFPA has been providing detailed outlines of the Executive Director's statement in advance and will continue to do so, including exploring the full texts. The statement of the ED is concise, evidence-based and action-oriented in addressing the challenges and will continue to be so.	Completed and ongoing 
Working methods	Executive Board Branch/Office of the Executive Director		Para 20. <i>Requests</i> the Bureau, assisted by the secretariat, to consult with the Bureaux of the Executive Boards of UNICEF, UN-Women and WFP, to coordinate for the selection of field visits and to propose harmonized criteria for individual field visits, for evaluation by the Board at the first regular session 2020;	2020 First Regular Session	Coordination on the selection of field visits is currently ongoing. Also, proposed harmonised criteria for individual field visits will be presented at the First Regular Session 2020.	Completed and ongoing 
Working methods	Executive Board Branch/Office of the Executive Director		Para 21. <i>Requests</i> the secretariats of UNDP, UNFPA and UNOPS to circulate proposed draft decisions to the wider membership at least four weeks prior to each session, at the discretion of the Bureau, and	Four weeks prior to each session	The secretariat has started circulating draft decisions to the wider membership four weeks prior to the session.	Completed and ongoing 

			reiterates its strong encouragement to Member States to provide their comments on draft decisions, to the extent possible, prior to the start of the session, with a view to starting substantive consultations on the draft decisions on the first day of negotiations, without pre-empting bringing in additional proposals during negotiations;			
	Working methods	Executive Board Branch/Office of the Executive Director	Para 22. <i>Requests</i> the secretariat, in collaboration with the secretariats of the Executive Boards of UNICEF, UN-Women and WFP, to track the implementation of Executive Board decisions using the matrix of common use as attached to the written account of the core group;	Ongoing	As of 2019, the UNFPA decision tracking matrix has been synergised with the other UN agencies in line with the template attached to the written account of the core group.	Completed 
	Working methods	Executive Board Branch/Office of the Executive Director	Para 24. <i>Reiterates</i> the request that the secretariat of the Executive Board of UNDP, UNFPA and UNOPS regularly update the joint online calendar of all Board meetings in real time so as to avoid overlap of schedules with other funds and programmes as well as major official meetings including the Economic and Social Council operational activities segment.	Ongoing	UNFPA is regularly updating the joint calendar in real time.	Completed 
Second Regular Session 2019 (3-6 September 2019)						
2019/21 Joint review of the existing cost definitions and classifications of activities and associated costs	Financial, budgetary and administrative	Division for management services, Policy and Strategy Division	Para 3. <i>Endorses</i> recommendations 1 and 2 on further alignment, as contained in the joint review, for application effective in their integrated budgets, beginning in 2022, and requests UNDP, UNFPA and UNOPS, working with the UN-Women and UNICEF, to implement standardized terminology and formatting of integrated budget proposals and financial information in the annual reports, recognizing that while all cost categories and	2021 Second Regular Session	UNFPA will implement in 2022 the Executive Board recommendation.	In Progress 

			functional clusters will be shown, not all apply to each organisations;			
2019/22 Working methods of the Executive Board	Working methods	Executive Board Branch/Office of the Executive Director	Para 2. Requests the secretariat of UNDP/UNFPA/UNOPS, in collaboration with the Executive Boards of UNICEF and UN-Women, to present to the Executive Board for deliberation and consideration at the first regular session 2020 an exemplary annual programme of work, including informal briefings, for each of the three options presented in the joint response, with corresponding explanatory narratives on the envisaged changes and their expected effect on Board oversight, effectiveness and efficiency, as well as further elaboration on the listed issues of joint relevance and interest to all Boards.	2020 First Regular Session	UNFPA has been fully engaged in the production of the requested workplan, for presentation at the first regular session in 2020.	Completed and ongoing 