

Annex 1 Output scorecard and indicator updates, 2014-2017

Executive Director Annual report to the Executive Board 2017



Providing humanitarian assistance to flood affected woman in Myanmar.

Introduction

This annex provides a scorecard on UNFPA performance against Strategic Plan 2014-2017 output targets, and an update on the achievement of each output indicator target.

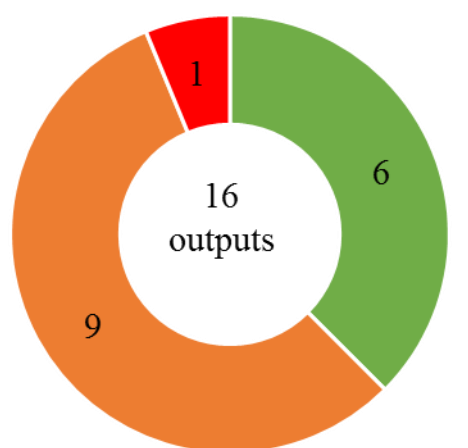
Section I: Output scorecard

During the strategic plan period 2014-2017, UNFPA made a solid progress towards its goal of universal access to sexual and reproductive health and realization of reproductive rights, and also promoting gender equality and the empowerment of women. The following outputs were fully achieved: (1) improved demand for and supply of modern contraceptives and quality family planning; (2) provided sexual and reproductive health services in humanitarian settings; (3) Strengthened international and national protection systems for advancing reproductive rights; (4) prevented gender-based violence and harmful practices; (5) engaged civil society organizations; and (6) increased adaptability through innovation, partnership and communications.

Overall UNFPA fully achieved (100 per cent and above) six outputs and partially achieved nine, including five that registered progress at 95 per cent and above. One output (increased national capacity to deliver HIV programmes) was achieved by only 55 per cent (figure 1) due to partial achievement of one of its three indicators; *Number of countries with HIV prevalence over one per cent that have implemented at least 8 of the UNFPA 10-step strategic approach to comprehensive condom programming*¹.

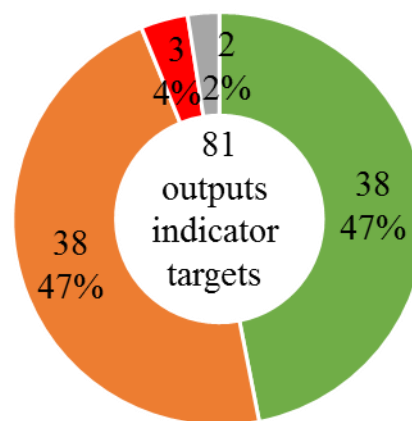
The reasons for partial achievement are: 1) funding constraints; 2) countries prioritised to integrate condom programming with other sexual and reproductive health policies and programmes; and 3) humanitarian context. It should be noted, however, that many UNFPA-supported countries are in the pipeline of implementing all 10 steps to comprehensive condom programming.

Figure 1: Achievement of strategic plan outputs, as of 2017



■ 100 per cent and above
 ■ 60-99 per cent
 ■ Below 60 per cent

Figure 2: Achievement of strategic plan output indicators, as of 2017



■ 100 per cent and above
 ■ 60-99 per cent
 ■ Below 60 per cent
 ■ Data not available/Targets not set

UNFPA fully achieved 47 per cent (38) of 81 output indicator targets, and partially achieved 47 per cent (38), of which nearly half were achieved at a high rate in the 90th percentile (figure 2). Three output indicator targets fell below the 60 per cent threshold including the condom programming output indicator target noted above, and two

¹ 2014, Indicator edited during the midterm review to focus on high prevalence countries

other output indicator targets, which are related to organizational effectiveness and efficiency:




















1. Percentage of corporate and programme-level evaluations completed as planned; and
2. Percentage increase in the share of total resources expended on advocacy/policy.

In 2017, UNFPA completed 52 per cent of corporate and programme-level evaluations due to cancellation, or postponement for valid programmatic reasons. For example, one country programme (Rwanda) evaluation was replaced with an UNDAF evaluation; another (Mexico) was postponed to accommodate an extension in the country programme; another country programme (Malawi) evaluation, originally planned for 2019, was conducted earlier at the request of the government; and another country programme (Philippines), originally planned for 2016, was postponed to 2017. A total of eight were cancelled due to financial and human resources constraints and, of these, three were replaced by an assessment or survey. A detailed analysis is available in the annual report of the evaluation function 2017 (DP/FPA/2018/05).

UNFPA expended 14 per cent of resources on advocacy and policy in 2017, a decrease of 1.3 per cent from 2016, due in part to the high amount of earmarked (other) resources mobilised during the year.



Table 1: Scorecard, cumulative achievement of strategic plan outputs, 2014-2017

				Expenditure for programme activities, 2014-2017 In millions of dollars			Expenditure with gender equality as a significant or principal objective
		Performance, 2014- 2017	Regular resources	Other resource	Percentage ²		
 (Green)	If the average percent achievement of output indicator targets is equal to or above 100%						
 (Orange)	If the average percent achievement of output indicator targets is between 60% and 99%						
 (Red)	If the average percent achievement of output indicator targets is less than 60%						
Outcome 1: Increased availability and use of integrated sexual and reproductive health services			553.2	1,383.8	61.8%	1,096.5	
1	Delivered integrated sexual and reproductive health services	80%		174.0	168.8		
2	Improved demand for and supply of modern contraceptives and quality family planning	105%		131.4	688.8		
3	Delivered comprehensive maternal health services	95%		162.9	291.6		
4	Delivered HIV programmes	55%		26.2	76.3		
5	Provided sexual and reproductive health services in humanitarian settings	116%		58.7	158.3		
Outcome 2: Increased priority on adolescents, especially on very young adolescent girls, in national development policies and programmes			131.4	130.1	8.3%	160.9	
6	Conducted evidence-based advocacy for incorporating adolescent and youth	95%		104.0	97.0		
7	Designed and implemented comprehensive sexuality education	60%		21.9	15.8		
8	Designed and implemented comprehensive programmes to reach marginalized girls	83%		5.5	17.3		
Outcome 3: Advanced gender equality, women's and girls' empowerment, and reproductive rights			131.4	304.8	13.9%	385.9	
9	Strengthened international and national protection systems for reproductive rights	129%		18.5	26.2		
10	Prevented gender-based violence and harmful practices	123%		94.9	261.5		
11	Engaged civil society organizations	106%		18.0	17.1		
Outcome 4: Strengthened national policies and international development agendas			237.4	175.1	13.2%	160.7	
12	Strengthened national population data eco-systems	88%		87.8	123.3		
13	Integrated population dynamics and health and social data into policies and programmes	96%		149.6	51.8		
Organizational effectiveness and efficiency			72.8	15.2	2.8%	36.1	
14	Improved programme effectiveness	96%		38.1	10.2		
15	Mobilization, management and alignment of resources	95%		2.4	1.9		
16	Increased adaptability through innovation, partnership and communications	111%		32.3	3.1		

² Out of total expenditure



Section II: Indicator updates, 2017

	Indicator	Baseline	2017 end-of-the plan target	2017 End-of- the plan progress
Goal: Achieve universal access to sexual and reproductive health, realize reproductive rights, and reduce maternal mortality to accelerate progress on the ICPD agenda, to improve the lives of adolescents and youth, and women, enabled by population dynamics, human rights, and gender equality				
1	Maternal mortality ratio	246 ³ (2010)	160	216 (2015)
2	Adolescent birth rate	47.2 ⁴ (2010)	42	44 (2015)
3	Number of HIV new infections per 1,000 uninfected population ⁵ (by age group, sex and key populations)	-	-	0.26 (2017)
4	Percentage of women 20-24 married/in-union before age 18	28.6 ⁶ (2010)	27	26.7 (2015)
5	Proportion of ever-partnered women and girls aged 15 years and older subjected to physical, sexual or psychological violence by a current or former intimate partner, in the last 12 months, by age group and place of occurrence ⁷	28.5	-	18.9 (2016)
6	Number of countries that have ratified the Covenant on Economic, Social, and Cultural Rights, the Convention to Eliminate All Forms of Discrimination Against Women, the Convention on the Rights of Disabled People, and their corresponding optional protocols	10 (2013)	30	20
Outcome 1: Increased availability and use of integrated sexual and reproductive health services (including family planning, maternal health and HIV) that are gender-responsive and meet human rights standards for quality of care and equity in access				
1	Percentage of countries in which at least 95% of service delivery points have seven life-saving maternal/reproductive health medicines from the WHO priority list**	40% ⁸	50%	58%
2	Contraceptive prevalence rate, (<i>Total</i>)	63%	70%	63%
3	Proportion of women of reproductive age (aged 15- 49) who have their needs for family planning satisfied with modern methods ⁹	-	- ¹⁰	77.8%

³ Baseline adjusted for comparison purpose

⁴ Baseline adjusted for comparison purpose

⁵ Indicator added during the midterm review process

⁶ Baseline adjusted for comparison purpose

⁷ Indicator added during the midterm review process. No target set

⁸ Baseline edited for comparison purpose

⁹ Indicator introduced during the midterm review process

¹⁰ Target not set



4	Percentage of countries in which at least 60% of service delivery points have no stock-out of contraceptives in the last six months	73%	80%	78%
5	Percentage of countries in which at least 80% of live births are attended by skilled health personnel	53%	65%	62%
6	Number of countries that have adapted and implemented protocols for family planning services that meet human rights standards, including freedom from discrimination, coercion and violence	0	23	20
7	Percentage of women and men aged 15-49 who had more than one sexual partner in the past 12 months who reported use of a condom during their last intercourse, (<i>female</i>)	19%	24%	20.7% ¹¹
	Percentage of women and men aged 15-49 who had more than one sexual partner in the past 12 months who reported use of a condom during their last intercourse (<i>male</i>)	24%	30%	25.9%
8	Number of countries that have increased the national budget for sexual and reproductive health by at least 5 per cent	26 (2013-2014)	42	43
9	Number of resolutions adopted by regional bodies that include specific commitments on sexual and reproductive health	Not applicable	48	61 ¹²
10	Percentage of official development assistance that is dedicated to maternal health and family planning	7.77% (2011)	8.5%	5.08% (2016)
11	Countries that have mainstreamed risk reduction/resilience, inclusive of climate change into national health strategies and plans	- ¹³	40	61

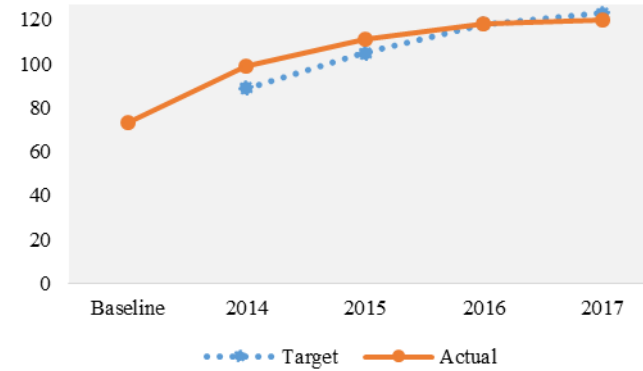
¹¹ 2016

¹² 2016

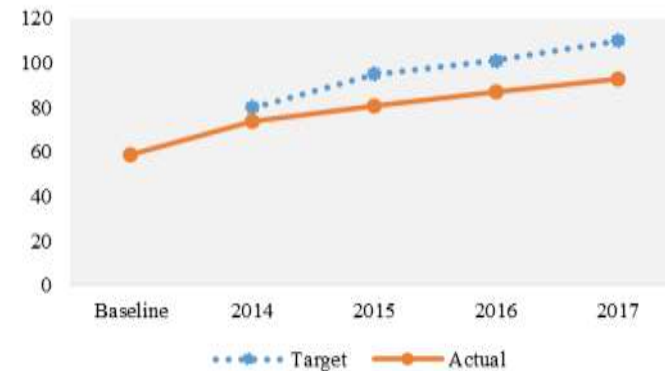
¹³ Indicator introduced during the midterm review process



Indicator	Baseline	2014 target	2014 actual	2015 target	2015 actual	2016 target	2016 actual	2017 end-of-the plan target	2017 End-of-the plan progress
Output 1: Increased national capacity to deliver integrated sexual and reproductive health services									
1.1 Number of countries that have guidelines, protocols and standards for health care workers for the delivery of quality sexual and reproductive health services for adolescents and youth	73	89	99	105	111	118	118	123	120



1.2 Number of countries that have a costed integrated national sexual and reproductive health action plan	59	80	74	95	81	101	87	110	93
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Indicator	Baseline	2014 target	2014 actual	2015 target	2015 actual	2016 target	2016 actual	2017 end-of-the plan target	2017 End-of-the plan progress	
Output 2: Increased national capacity to strengthen enabling environments, increase demand for and supply of modern contraceptives and improve quality family planning services that are free of coercion, discrimination and violence										
2.1	Number of countries using a functional logistics management information systems for forecasting and monitoring reproductive health commodities	75	90	84	98	97	105	102	111	105



2.2	Number of countries that have trained all levels of personnel to implement the new family planning human rights protocol	0	0	0	0	0	6	13	13	13
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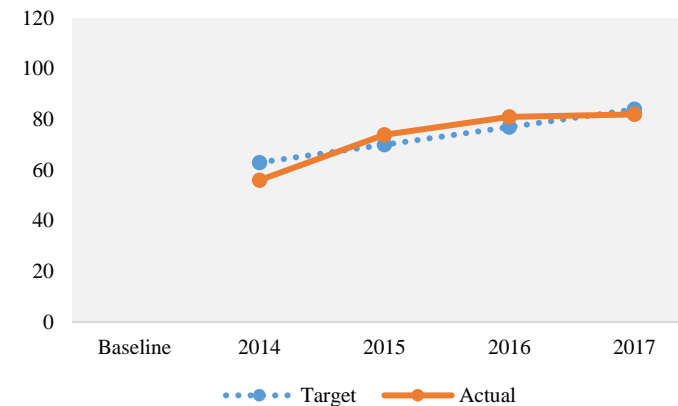




Indicator	Baseline	2014 target	2014 actual	2015 target	2015 actual	2016 target	2016 actual	2017 end-of-the plan target	2017 End-of-the plan progress
2.3 Number of countries in which UNFPA supports at least four elements of demand generation for family planning	18	25	24	32	36	36	39	41	48



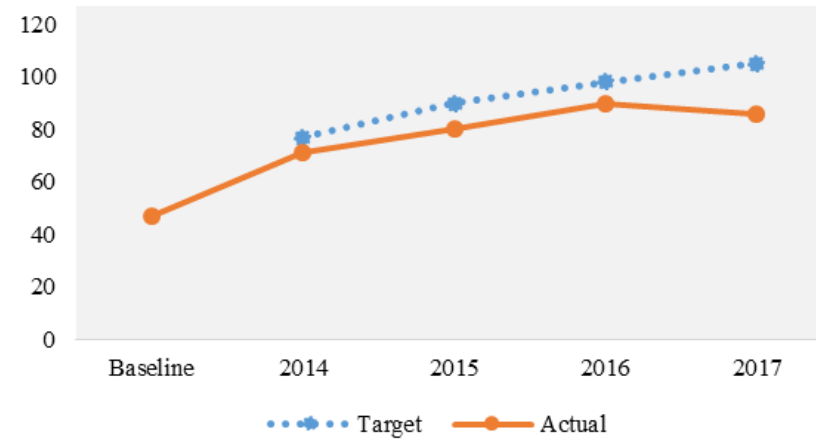
Output 3: Increased national capacity to deliver comprehensive maternal health services									
3.1 Number of countries in which the development of midwifery workforce policies was based on the ICM-WHO standards	- ¹⁴	63	56	70	74	77	81	84	82



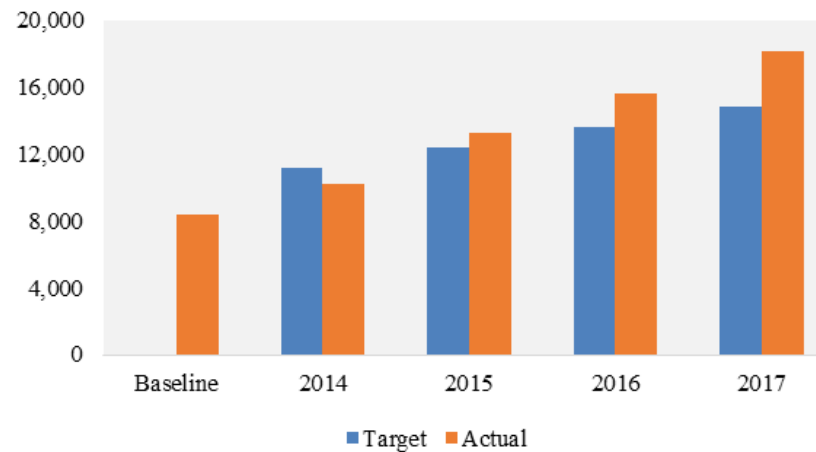
¹⁴ Baseline not available



Indicator	Baseline	2014 target	2014 actual	2015 target	2015 actual	2016 target	2016 actual	2017 end-of-the plan target	2017 End-of-the plan progress
3.2 Number of countries that have used the results of an emergency obstetric and newborn care (EmONC) needs assessment to develop a costed national action plan to scale-up maternal and newborn health services	47	77	71	90	80	98	90	105	86

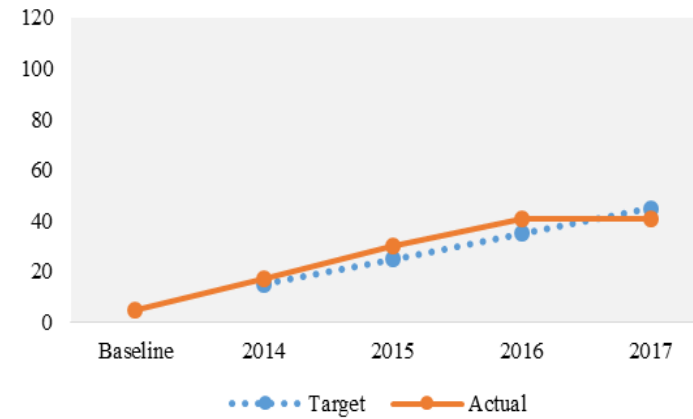


3.3	Number of fistula repair surgeries	8,400	11,200	10,175	12,400	13,404	13,600	15,638	14,800	18,168
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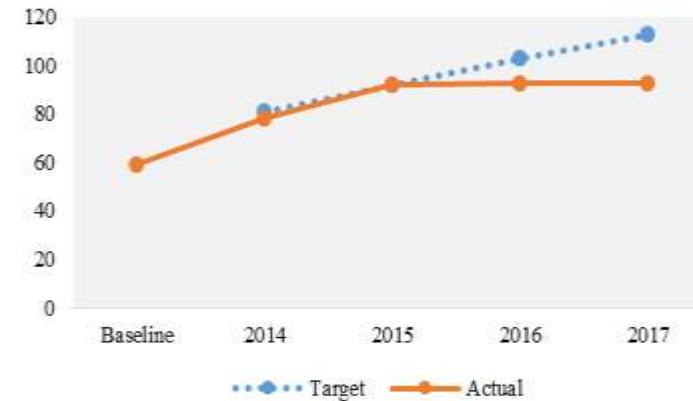




Indicator	Baseline	2014 target	2014 actual	2015 target	2015 actual	2016 target	2016 actual	2017 end-of-the plan target	2017 End-of-the plan progress
3.4 Number of countries that have established national systems for maternal death surveillance and response	5	15	17	25	30	35	41	45	41

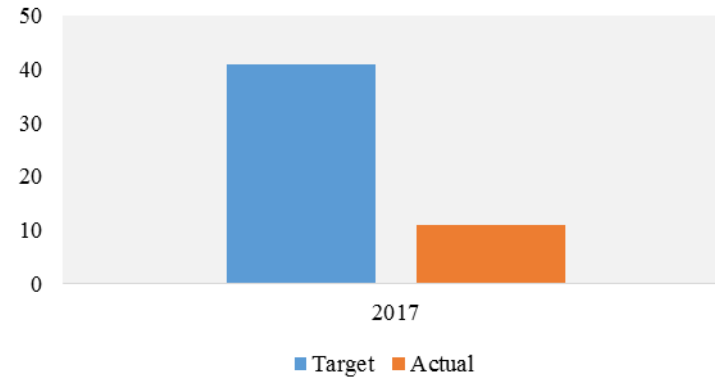


Output 4: Increased national capacity to deliver HIV programmes that are free of stigma and discrimination, consistent with the UNAIDS unified budget results and accountability framework (UBRAF) commitments										
4.1	Number of countries that have social behaviour change communication (SBCC) strategies for adolescent and youth including those from key populations	59	81	78	92	92	103	93	113	93





Indicator	Baseline	2014 target	2014 actual	2015 target	2015 actual	2016 target	2016 actual	2017 end-of-the plan target	2017 End-of-the plan progress
4.2 Number of countries with HIV prevalence over one per cent that have implemented at least 8 out of the UNFPA 10-step strategic approach to comprehensive condom programming ¹⁵								41	11



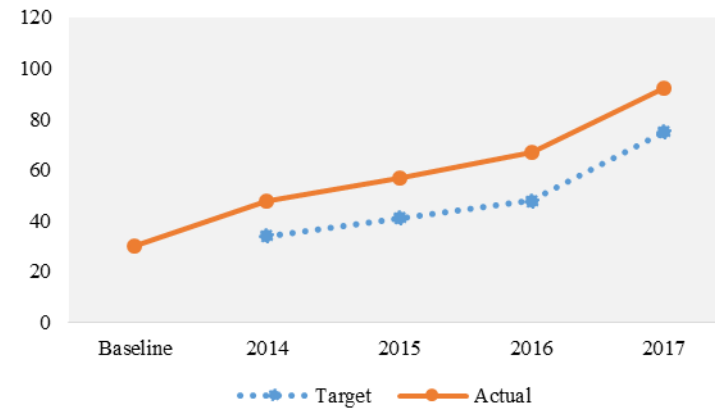
4.3 Number of countries that have at least one community based sex worker-led organization engaged in the design, implementation, and monitoring of programmes that address HIV and sexual and reproductive health needs of sex workers	32	37	38	44	46	51	47	56	50
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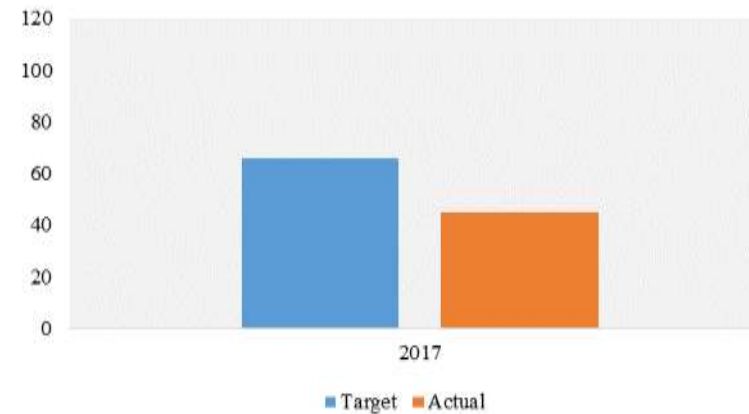
¹⁵ 2014, Indicator edited during the midterm review to focus on high prevalence countries



Indicator	Baseline	2014 target	2014 actual	2015 target	2015 actual	2016 target	2016 actual	2017 end-of-the plan target	2017 End-of-the plan progress
Output 5: Increased national capacity to provide sexual and reproductive health services in humanitarian settings									
5.1 Number of countries that have capacity to implement Minimum initial Service Package (MISP) at the onset of a crisis	30	34	48	41	57	65	67	75	92



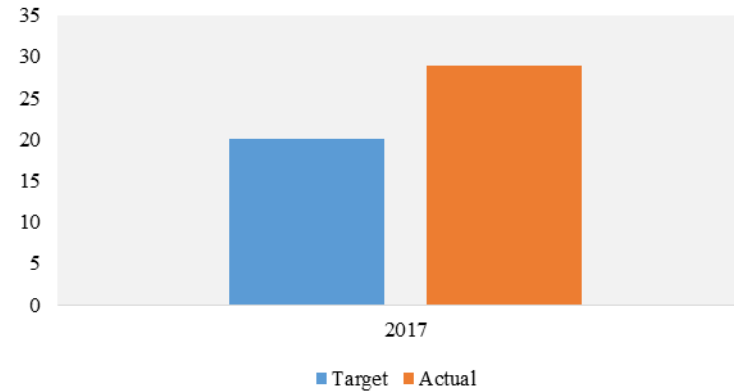
5.2 Number of countries that have budgeted humanitarian contingency plans that include elements for addressing sexual and reproductive health needs of women, adolescents and youth including services for survivors of sexual violence in crises ¹⁶								66	45
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¹⁶ Indicator edited during the midterm review to capture the budgeted plans



Indicator	Baseline	2014 target	2014 actual	2015 target	2015 actual	2016 target	2016 actual	2017 end-of-the plan target	2017 End-of-the plan progress
5.3 Proportion of countries in early recovery stage where reproductive health facilities affected during crisis were rehabilitated								20	29



Indicator	Baseline	2017 end-of-the plan target	2017 End-of- the plan progress
Outcome 2: Increased priority on adolescents, especially on very young adolescent girls, in national development policies and programmes, particularly increased availability of comprehensive sexuality education and sexual and reproductive health			
1 Percentage of young women and men aged 15-24 who correctly identify ways of preventing the sexual transmission of HIV and who reject major misconceptions about HIV transmission (<i>female</i>)	22%	28%	21.4%
Percentage of young women and men aged 15-24 who correctly identify ways of preventing the sexual transmission of HIV and who reject major misconceptions about HIV transmission (<i>male</i>)	32%	38%	30.7%
2 Number of countries that have laws and policies that allow adolescents (regardless of marital status) access to sexual and reproductive health services	83	88	99

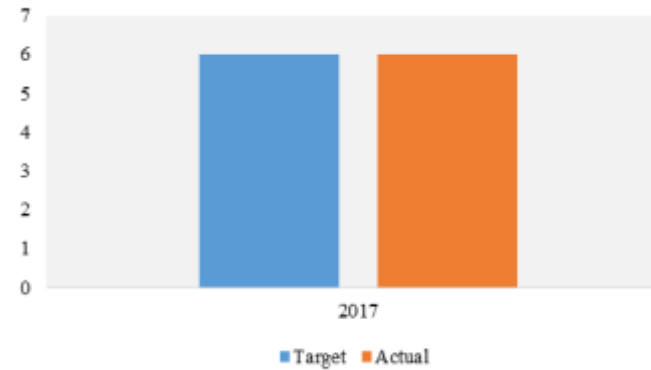


Indicator	Baseline	2014 target	2014 actual	2015 target	2015 actual	2016 target	2016 actual	2017 end-of-the plan target	2017 End-of-the plan progress																		
Output 6: Increased national capacity to conduct evidence-based advocacy for incorporating adolescents and youth and their human rights/needs in national laws, policies, programmes, including in humanitarian settings																											
6.1 Number of countries with participatory platforms that advocate for increased investments in marginalized adolescents and youth, within development and health policies and peacebuilding programmes ¹⁷	Not applicable							100	100																		
	<table border="1"> <caption>Data for Indicator 6.1 Chart</caption> <thead> <tr> <th>Year</th> <th>Target</th> <th>Actual</th> </tr> </thead> <tbody> <tr> <td>2017</td> <td>100</td> <td>100</td> </tr> </tbody> </table>									Year	Target	Actual	2017	100	100												
Year	Target	Actual																									
2017	100	100																									
6.2 Number of countries where UNFPA advocates for allowing adolescents and youth to have legal access to quality sexual and reproductive health counselling and HIV services	42	36	35	23	21	23	21	19	19																		
	<table border="1"> <caption>Data for Indicator 6.2 Chart</caption> <thead> <tr> <th>Year</th> <th>Target</th> <th>Actual</th> </tr> </thead> <tbody> <tr> <td>Baseline</td> <td>-</td> <td>42</td> </tr> <tr> <td>2014</td> <td>36</td> <td>35</td> </tr> <tr> <td>2015</td> <td>23</td> <td>21</td> </tr> <tr> <td>2016</td> <td>23</td> <td>21</td> </tr> <tr> <td>2017</td> <td>19</td> <td>19</td> </tr> </tbody> </table>									Year	Target	Actual	Baseline	-	42	2014	36	35	2015	23	21	2016	23	21	2017	19	19
Year	Target	Actual																									
Baseline	-	42																									
2014	36	35																									
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2017	19	19																									

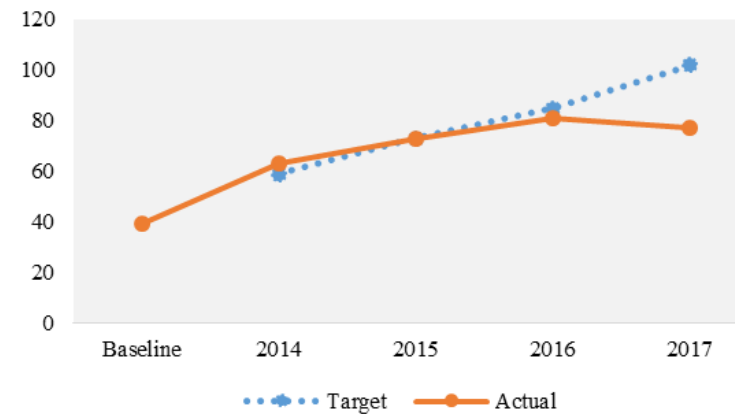
¹⁷ Indicator edited during the midterm review process



Indicator	Baseline	2014 target	2014 actual	2015 target	2015 actual	2016 target	2016 actual	2017 end-of-the plan target	2017 End-of-the plan progress
6.3 Number of peacebuilding countries that have institutional mechanisms to engage youth in the development of conflict mitigation programmes	Not applicable ¹⁸							6	6



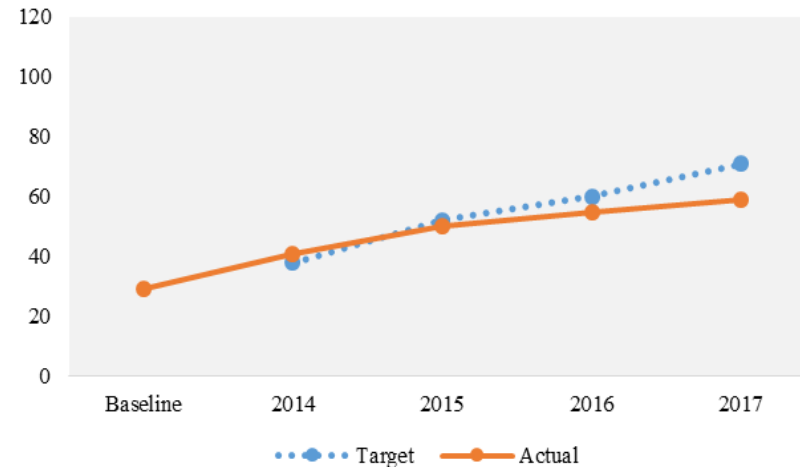
Output 7: Increased national capacity to design and implement community and school based comprehensive sexuality education (CSE) programmes that promote human rights and gender equality									
7.1 Number of countries in which all national comprehensive sexuality education curricula are aligned with international standards	39	59	63	73	73	85	81	102	77



¹⁸ Indicator added during the midterm review process



Indicator	Baseline	2014 target	2014 actual	2015 target	2015 actual	2016 target	2016 actual	2017 end-of-the plan target	2017 End-of-the plan progress
Output 8: Increased capacity of partners to design and implement comprehensive programmes to reach marginalized adolescent girls including those at risk of child marriage									
8.1 Number of countries that have health, social and economic asset-building programmes that reach out adolescent girls at risk of child marriage	29	38	41	52	50	60	55	71	59



Indicator	Baseline	2017 end-of-the plan target	2017 End-of-the plan progress
Outcome 3: Advanced gender equality, women's and girls' empowerment, and reproductive rights, including for the most vulnerable and marginalized women, adolescents and youth			
1 Number of countries with gender equality national action plans that integrate reproductive rights with specific targets and national public budget allocations	45 ¹⁹	82	70
2 Proportion of countries that have taken action on all of the Universal Periodical Review (UPR) accepted recommendations on reproductive rights from the previous reporting cycle	-	25% ²⁰	12%
3 Percentage of women aged 15–49 who think that a husband/partner is justified in hitting or beating his wife/partner under certain circumstances	47%	40%	40.1%

¹⁹ Baseline changed

²⁰ Target adjusted during the midterm review process



Indicator	Baseline	2014 target	2014 actual	2015 target	2015 actual	2016 target	2016 actual	2017 end-of-the plan target	2017 End-of-the plan progress
Output 9: Strengthened international and national protection systems for advancing reproductive rights, promoting gender equality and non-discrimination and addressing gender-based violence									
9.1	1	4	6	9	10	14	30	19	33

Number of countries in which a National Human Rights Institution has conducted a national inquiry concerning the exercise of reproductive rights and right to sexual and reproductive health



9.2	49	53	49	66	54	75	71	64 ²¹	61
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Number of countries with a functioning tracking and reporting system to follow up on the implementation of reproductive rights recommendations and obligations



²¹ Target adjusted during midterm review process



Indicator	Baseline	2014 target	2014 actual	2015 target	2015 actual	2016 target	2016 actual	2017 end-of-the plan target	2017 End-of-the plan progress	
Output 10: Increased capacity to prevent gender-based violence and harmful practices and enable the delivery of multisectoral services, including in humanitarian settings										
10.1	Number of countries with gender-based violence prevention, protection and response integrated into national sexual and reproductive health programmes	56 ²²	63 ²³	67 ²⁴	74	87	84 ²⁵	90	98 ²⁶	108



10.2	Percentage of countries affected by a humanitarian crisis that have a functioning inter-agency gender-based violence coordination body as a result of UNFPA guidance and leadership	38%	42%	54%	45%	66%	70%	83%	75% ²⁷	77%
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²² Baseline changed to match with the GBV survey findings

²³ 2014 and 2015 targets changed to match with the GBV survey findings

²⁴ 2014 actual changed with triangulating data with GBV survey

²⁵ Target revised at the midterm review stage

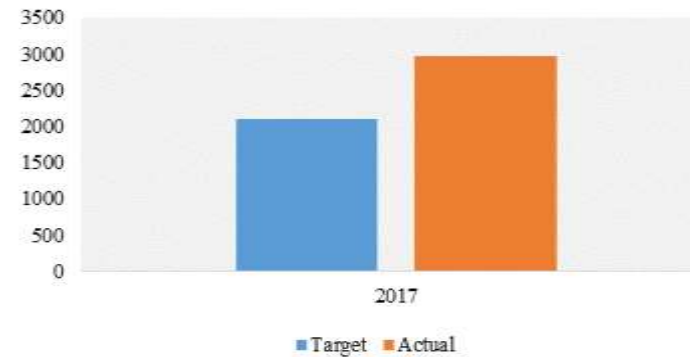
²⁶ Target adjusted during the midterm review process

²⁷ Target adjusted during midterm review process



Indicator	Baseline	2014 target	2014 actual	2015 target	2015 actual	2016 target	2016 actual	2017 end-of-the plan target	2017 End-of-the plan progress
10.3 Number of communities that declared the abandonment of female genital mutilation (FGM) under support of UNFPA-UNICEF joint programme								2,100	2,960

Not applicable²⁸



Output 11: Strengthened engagement of civil society organizations to promote reproductive rights and women's empowerment, and address discrimination, including of marginalized and vulnerable groups, people living with HIV and key populations

11.1 Number of countries in which civil society organizations have implemented accountability mechanisms for addressing the reproductive rights of women and girls and marginalized and key populations	12	15	19	17	28	19	29	64 ²⁹	80
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²⁸ Indicator edited during the midterm review process to capture the joint programme support

²⁹ Target adjusted during midterm review process



Indicator	Baseline	2014 target	2014 actual	2015 target	2015 actual	2016 target	2016 actual	2017 end-of-the plan target	2017 End-of-the plan progress
11.2 Number of countries in which civil society organizations have supported the institutionalization of programmes to engage men and boys on gender equality (including gender-based violence), sexual and reproductive health and reproductive rights	17	27	30	38	43	43	47	54	47



Indicator	Baseline	2017 end-of-the plan target	2017 end-of- the plan progress
Outcome 4: Strengthened national policies and international development agendas through integration of evidence-based analysis on population dynamics and their links to sustainable development, sexual and reproductive health and reproductive rights, HIV and gender equality			
1 Number of countries that had at least one census of good quality that was processed, analysed and disseminated following internationally agreed recommendations (during the last 10 years)	66	117	114
2 Number of countries that have collected, analysed and disseminated a national household survey that allows for the estimation of key population and reproductive health indicators (in the last 5 years)	69	110	109
3 Number of countries that have completed evaluations on strategic interventions around sexual and reproductive health and adolescent and youth	26	108	97
4 Proportion of outcome documents of high-level global and regional intergovernmental meetings that address sexual and reproductive health, reproductive rights, gender equality, the needs of adolescents and youth, and population dynamics	Not available	90%	96%
5 Proportion of new national development plans that address population dynamics by accounting for population trends and projections in setting development targets	Not applicable	70%	95%



	Indicator	Baseline	2014 target	2014 actual	2015 target	2015 actual	2016 target	2016 actual	2017 end-of-the plan target	2017 End-of-the plan progress																		
	Output 12: Strengthened national population data eco-systems, including capacity and infrastructure to generate, archive, analyze, disseminate, and use data to advance ICPD objectives and achieve the 2030 Agenda																											
12.1	Proportion of countries experiencing a humanitarian crisis situation in which UNFPA provided technical assistance on the use of population-related data and support for assessments	65%	67%	69%	70%	73%	75%	77%	80%	84%																		
		<table border="1"> <caption>Data for Indicator 12.1 Chart</caption> <thead> <tr> <th>Year</th> <th>Target (%)</th> <th>Actual (%)</th> </tr> </thead> <tbody> <tr> <td>Baseline</td> <td>65%</td> <td>65%</td> </tr> <tr> <td>2014</td> <td>67%</td> <td>69%</td> </tr> <tr> <td>2015</td> <td>70%</td> <td>73%</td> </tr> <tr> <td>2016</td> <td>75%</td> <td>77%</td> </tr> <tr> <td>2017</td> <td>80%</td> <td>84%</td> </tr> </tbody> </table>								Year	Target (%)	Actual (%)	Baseline	65%	65%	2014	67%	69%	2015	70%	73%	2016	75%	77%	2017	80%	84%	
Year	Target (%)	Actual (%)																										
Baseline	65%	65%																										
2014	67%	69%																										
2015	70%	73%																										
2016	75%	77%																										
2017	80%	84%																										
12.2	Proportion of countries scheduled to implement census in next five years that are implementing the census plan according to internationally recommended census calendar ³⁰								³¹	25%																		
		Chart not available																										
12.3	The number of countries that have established a comprehensive plan to generate, disseminate and report on the UNFPA-supported global Sustainable Development Goal indicators ³²								24	21																		
		<table border="1"> <caption>Data for Indicator 12.3 Chart</caption> <thead> <tr> <th>Year</th> <th>Target</th> <th>Actual</th> </tr> </thead> <tbody> <tr> <td>2017</td> <td>24</td> <td>21</td> </tr> </tbody> </table>								Year	Target	Actual	2017	24	21													
Year	Target	Actual																										
2017	24	21																										

³⁰ Indicator introduced during the midterm review process

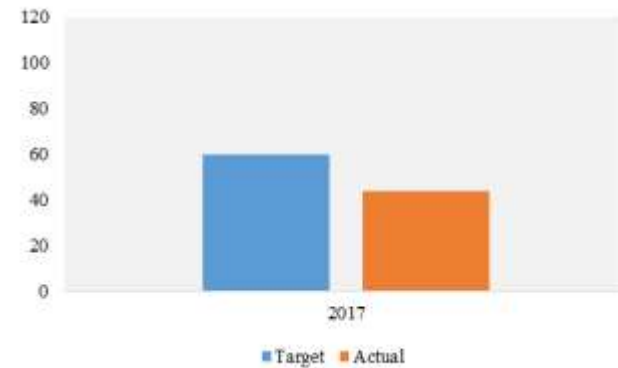
³¹ No target set

³² Indicator introduced during the midterm review process



Indicator	Baseline	2014 target	2014 actual	2015 target	2015 actual	2016 target	2016 actual	2017 end-of-the plan target	2017 End-of-the plan progress
12.4	Not applicable ³³							60	44

The number of countries with nationally representative population data from a census, civil registration and vital statistics (CRVS), or a household survey, no more than five years old, that are publicly accessible by users through web-based platforms, and which allow disaggregation and display of health, socio-economic and demographic inequalities



Output 13: Increased capacity to integrate population dynamics and health and social data into policies and programmes to advance human rights, redress inequalities and achieve equitable sustainable global, regional, national and sub-national development

13.1	Not applicable	80%	83%	80%	94%	80%	19 ³⁴	80%	95%
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Proportion of reports of global and regional intergovernmental and inter-agency processes that are supported by UNFPA and address population dynamics by accounting for population trends and projections in setting development targets

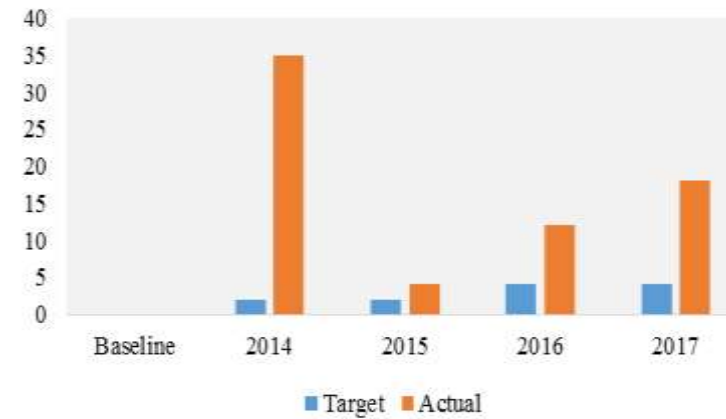


³³Indicator introduced during the midterm review process

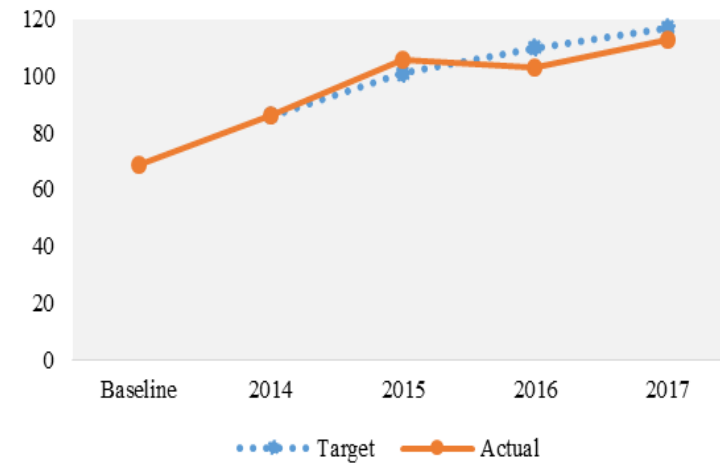
³⁴ Actual number reported



Indicator	Baseline	2014 target	2014 actual	2015 target	2015 actual	2016 target	2016 actual	2017 end-of-the plan target	2017 End-of-the plan progress
13.2 Number of tools developed at the global and regional level to make possible the incorporation of key findings in the implementation of the post-2015 development agenda	0	2	35	2	4	4	12	4	18



13.3 Number of countries in which the national statistical authorities have institutional capacity to analyse and use disaggregated data on a) adolescents and youth	69	86	86	101	106	110	103	117	113
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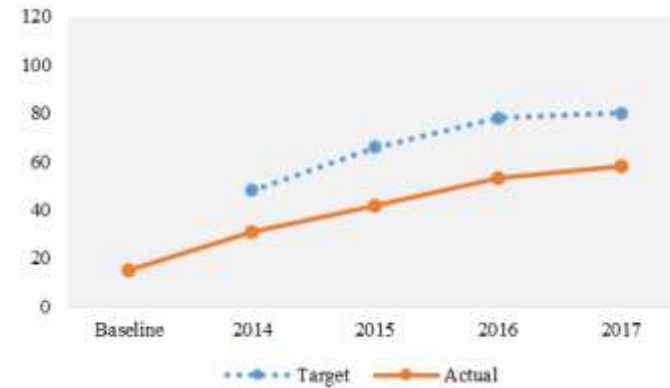




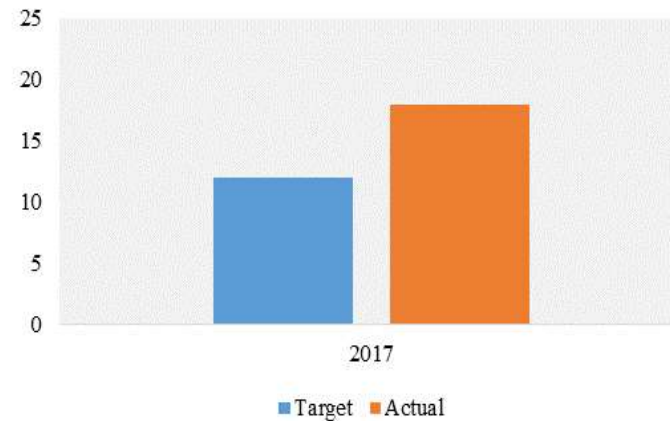
	Indicator	Baseline	2014 target	2014 actual	2015 target	2015 actual	2016 target	2016 actual	2017 end-of-the plan target	2017 End-of-the plan progress
13.3	Number of countries in which the national statistical authorities have institutional capacity to analyse and use disaggregated data on <i>b) gender-based violence</i>	0	5	5	10	7	15	15	20	15
13.4	Number of countries that have developed and applied scientifically sound monitoring and evaluation procedures when introducing new sexual and reproductive health, and adolescents and youth programmatic interventions	41	59	67	78	81	96	91	110	105



Indicator	Baseline	2014 target	2014 actual	2015 target	2015 actual	2016 target	2016 actual	2017 end-of-the plan target	2017 End-of-the plan progress
13.5 Number of countries that have implemented the population situation analysis (PSA) to identify priorities and formulate policies and programmes	15	48	31	66	42	78	53	80	58



13.6 Number of countries with capacity to generate, map and use sub-national estimates of population, health and social data to advance policies and programmes to redress sub-national inequalities ³⁵	Not applicable ³⁶							12	18
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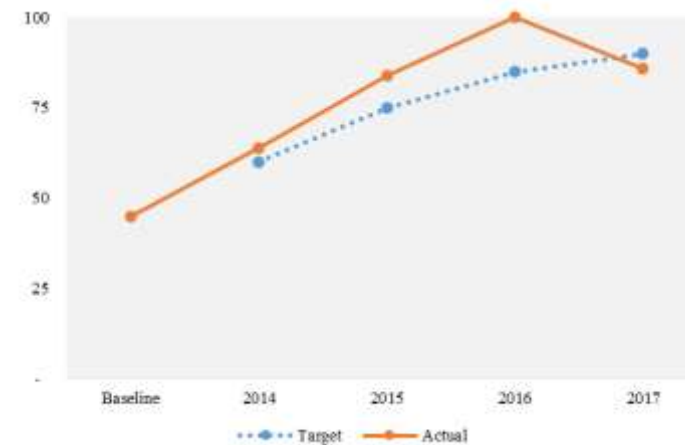
³⁶ Indicator introduced during the midterm process



Organizational effectiveness and efficiency										
Indicator	Baseline	2014 target	2014 actual	2015 target	2015 actual	2016 target	2016 actual	2017 end-of-the plan target	2017 End-of-the plan progress	
Output 1: Enhanced programme effectiveness by improving quality assurance, monitoring, and evaluation										
1.1 Percentage of country programmes that meet quality criteria (QCPR)(a) After programme review committee (PRC) review	92%	92%	88%	92%	100%	92%	100%	92%	90%	

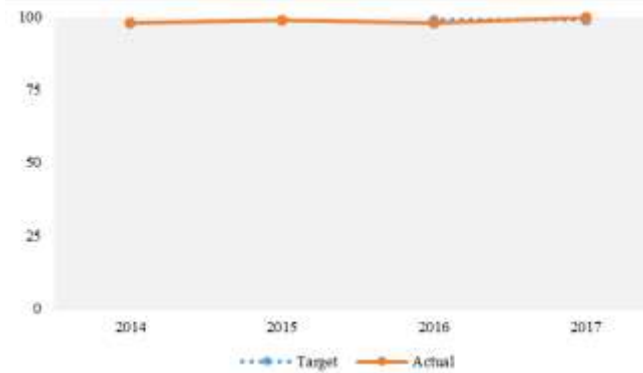
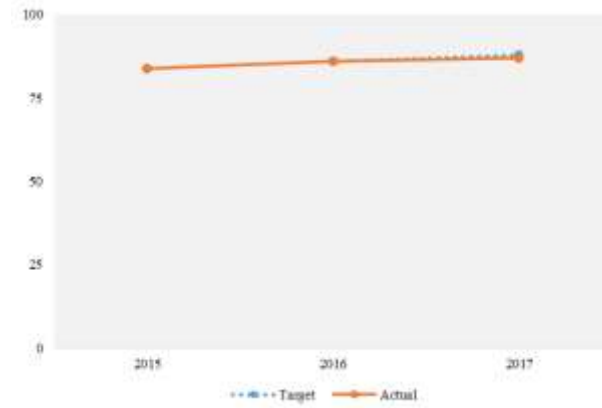


Percentage of country programmes that meet quality criteria (QCPR) (b) Prior to programme review committee (PRC) review	45%	60%	64%	75%	84%	85%	100%	90%	86%
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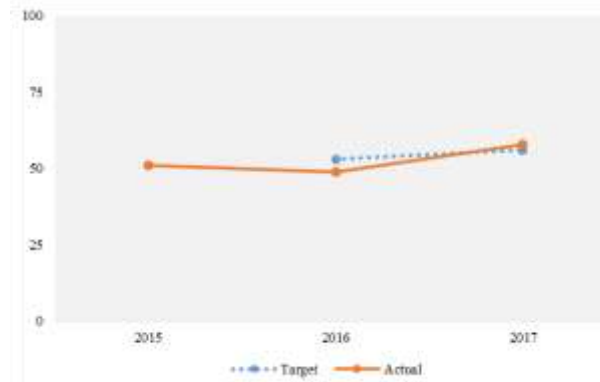


	Indicator	Baseline	2014 target	2014 actual	2015 target	2015 actual	2016 target	2016 actual	2017 end-of-the plan target	2017 End-of-the plan progress
1.2	Percentage of country programmes rated as “good” performers	-	*	-	*	84%	86%	86%	88%	87%
1.3	Percentage of country offices using common results-based management tools and principles (<i>shared QCPR</i>)	Not applicable	*	98%	*	99%	99%	98%	99%	100%

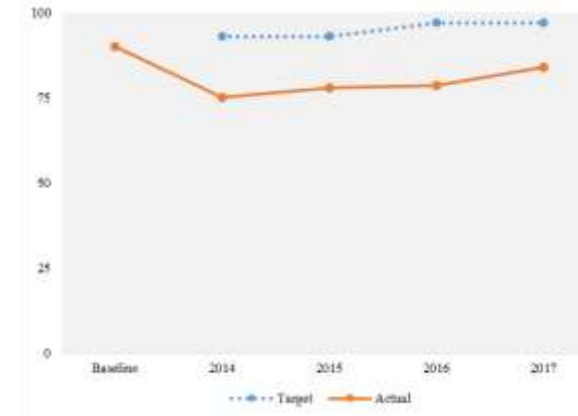




	Indicator	Baseline	2014 target	2014 actual	2015 target	2015 actual	2016 target	2016 actual	2017 end-of-the plan target	2017 End-of-the plan progress
1.4	Percentage of country offices using the common UNDG capacity measurement approach (<i>shared QCPR</i>)	Not applicable	*	-	*	51% ³⁷	53%	49%	56%	58%



1.5	Percentage of accepted programme evaluation recommendations for which the actions due in the year have been completed (<i>QCPR</i>)	90%	93%	75%	93%	77.96%	97%	78.54%	97%	84%
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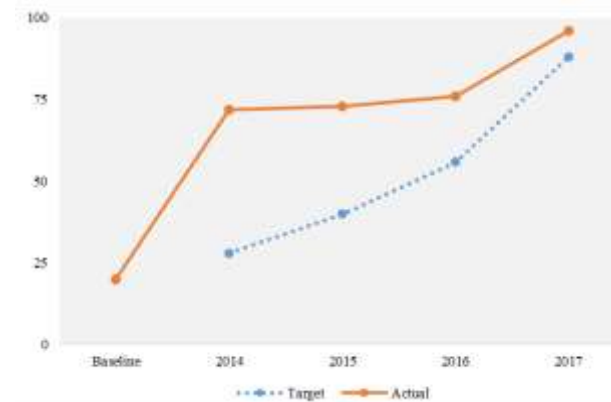
³⁷ Countries using common United Nations capacity measurement approaches



	Indicator	Baseline	2014 target	2014 actual	2015 target	2015 actual	2016 target	2016 actual	2017 end-of-the plan target	2017 End-of-the plan progress
1.6	Percentage of corporate and programme-level evaluations completed as planned (QCPR)	Not applicable	100%	77.9%	100%	100%	100%	77%	100%	52%



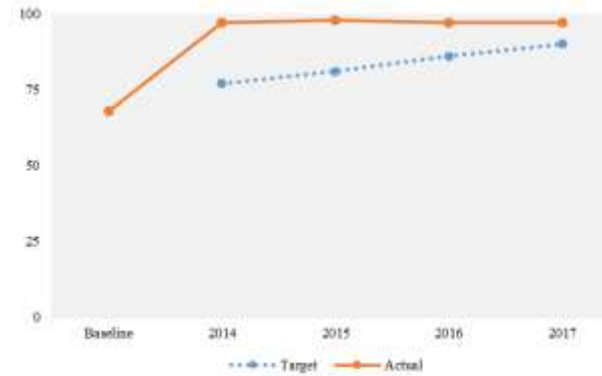
1.7	Percentage of Country Offices in high risk countries that have up-to-date humanitarian preparedness plans	20%	28%	72%	40%	73%	56%	76%	88% ³⁸	96%
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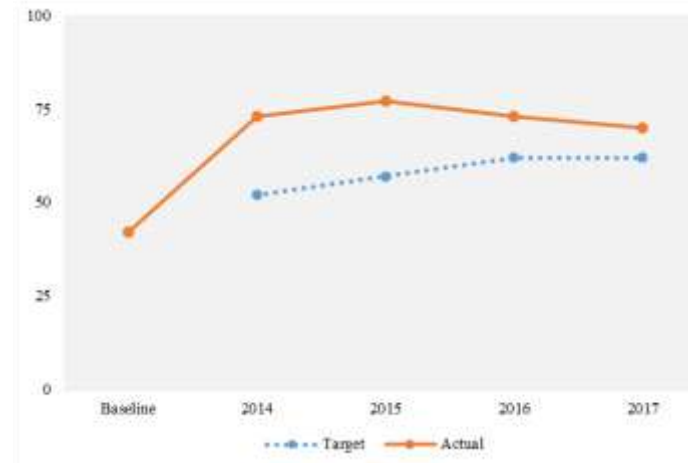
³⁸ Target adjusted during the midterm review process



	Indicator	Baseline	2014 target	2014 actual	2015 target	2015 actual	2016 target	2016 actual	2017 end-of-the plan target	2017 End-of-the plan progress
1.8	Percentage of Country Offices that receive effective support from Regional Offices	68%	77%	97%	81%	98%	86%	97%	90%	97%



1.9	Percentage of UNFPA field units that use south-south or triangular cooperation to achieve results (<i>QCPR</i>)	42%	52%	73%	57%	77 ³⁹ %	62%	73%	62%	70%
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³⁹ 2014 and 2015 numbers changed for comparison purpose



Indicator		Baseline	2014 target	2014 actual	2015 target	2015 actual	2016 target	2016 actual	2017 end-of-the plan target	2017 End-of-the plan progress
1.10	Number of UNSWAP performance indicators on which UNFPA meets requirements (QCPR)	9	10	10	8	7	8	12	8	9
	Number of UNSWAP performance indicators on which UNFPA exceeds requirements (QCPR)	2	3	3	5	4	6	2	7	5
1.11	Rating in the Aid Transparency Tracker (QCPR)	Unambitious	Moderately ambitious	Ambitious	Ambitious	Ambitious	Ambitious	Ambitious	Ambitious	Ambitious



Indicator	Baseline	2014 target	2014 actual	2015 target	2015 actual	2016 target	2016 actual	2017 end-of-the plan target	2017 End-of-the plan progress
Output 2: Improved mobilization, management and alignment of resources through an increased focus on value for money and systematic risk management									
2.1 Size and trend in funding from OECD-DAC countries, non-OECD-DAC countries and non-government partners (including international financial institutions, regional development banks, civil society, private sector) (<i>shared QCPR</i>), <i>Total in USD millions</i> ⁴⁰	\$963	\$1,018	\$1,002.5	\$1,051	\$972	\$940 ⁴¹	\$833	\$1,000	\$1,062
Size and trend in funding from OECD-DAC countries, non-OECD-DAC countries, and non-government partners (including international financial institutions, regional development banks, civil society, private sector) (<i>shared QCPR</i>), <i>Core in USD millions</i>	\$437	\$476	\$477.4	\$478	\$398	\$340 ⁴²	\$353	\$350	\$350

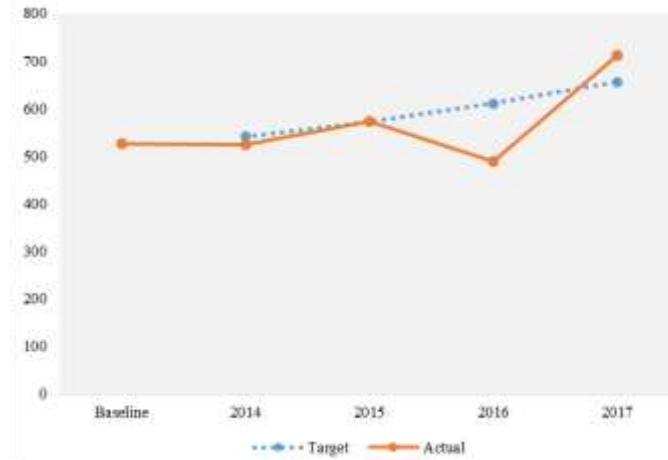
⁴⁰ This total contribution revenue of \$3,869 million for 2014-2017 period includes contributions only based on signed agreements; it does not include interest, other income and refunds from donors.

⁴¹ The total SP contribution targets for 2016 and 2017 were changed in line with the mid-term review of the Integrated Budget, 2014-2017. (DP/FPA/2016/3).

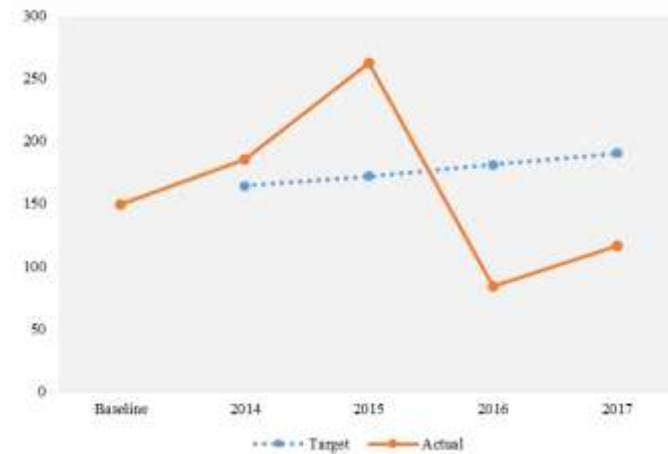
⁴² The total SP contribution targets for 2016 and 2017 were changed in line with the mid-term review of the Integrated Budget, 2014-2017. (DP/FPA/2016/3).



Indicator	Baseline	2014 target	2014 actual	2015 target	2015 actual	2016 target	2016 actual	2017 end-of-the plan target	2017 End-of-the plan progress
2.1 Size and trend in funding from OECD-DAC countries, non-OECD-DAC countries, and non-government partners (including international financial institutions, regional development banks, civil society, private sector) (shared QCPR), Non-core in USD millions	\$526	\$542	\$525.1	\$573	\$574	\$611	\$489	\$656	\$712



2.2 Dollar amount contributed by donors other than the top 15, in USD millions	\$149	\$164	\$185	\$172	\$262.2	\$181	\$84	\$190	\$116
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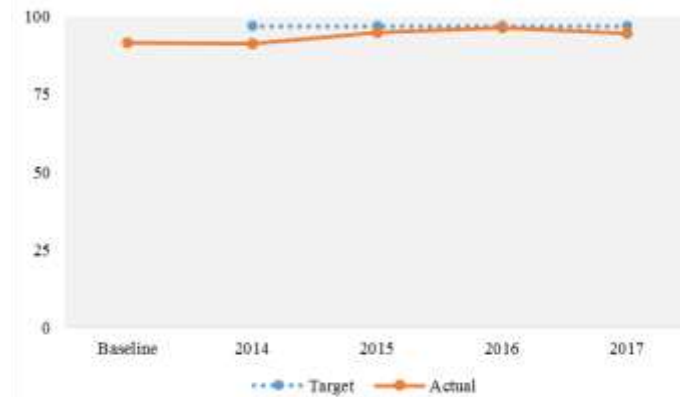




Indicator	Baseline	2014 target	2014 actual	2015 target	2015 actual	2016 target	2016 actual	2017 end-of-the plan target	2017 End-of-the plan progress
2.3 Percentage of total income used for recurring management costs	13.1%	11.2%	11.1%	11.2%	10.9%	11.5% ⁴³	12.4%	11.8% ⁴⁴	9.8%



2.4 Implementation rate for regular resources	91.6%	97%	91.40%	97%	94.9%	97%	96.5%	97%	94.6%
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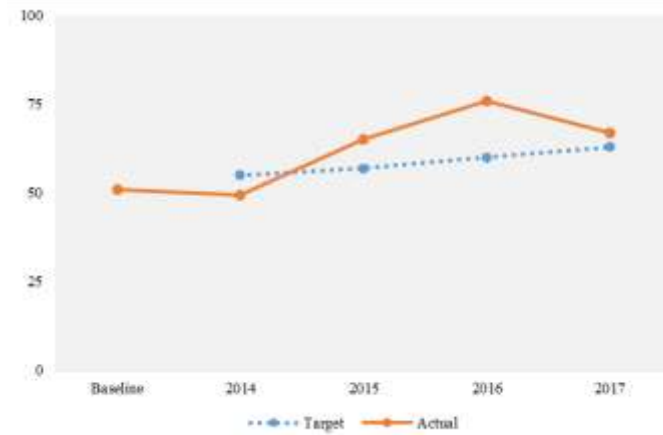


⁴³ Revised midterm review target

⁴⁴ Target adjusted during the midterm review process



Indicator	Baseline	2014 target	2014 actual	2015 target	2015 actual	2016 target	2016 actual	2017 end-of-the plan target	2017 End-of-the plan progress
2.5 Percentage of non-core donor agreements expiring in a given year that have spent 95% of original agreement amount by the end of the original agreement period	51.0%	55.0%	49.5%	57.0%	65%	60%	76%	63%	67%



2.6 Percentage of total operating fund account advances that are overdue	3.00%	6.00%	1.3%	6.00%	1.37%	5%	0.5%	5%	0.9%
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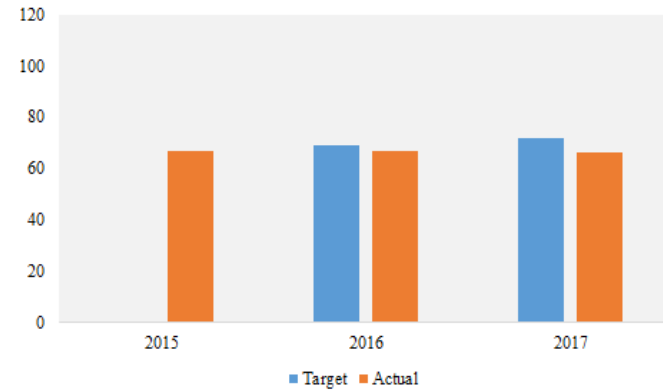
	Indicator	Baseline	2014 target	2014 actual	2015 target	2015 actual	2016 target	2016 actual	2017 end-of-the plan target	2017 End-of-the plan progress
2.7	Number of country offices that track and report on expenditure using gender markers validated by a quality assurance process (<i>shared QCPR</i>)	0	127	125	127	125 ⁴⁵	127	127	127	127
2.8	Number of country offices implementing common services (<i>shared QCPR</i>), (<i>a</i>) common long-term agreements	Not applicable	*	-	*	102	105 ⁴⁶	91	108	93

⁴⁵ 125 country office annual progress reports considered

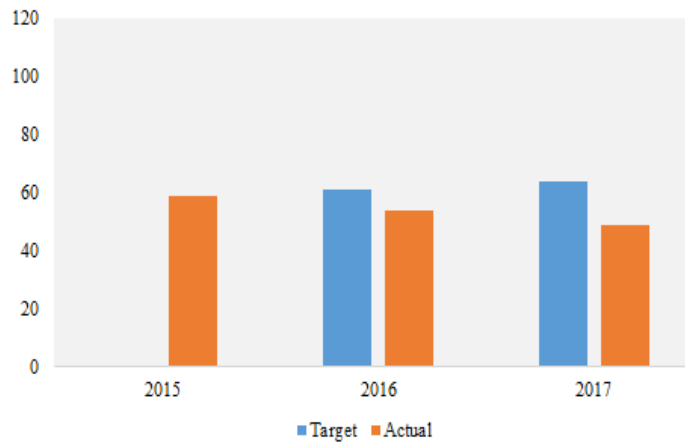
⁴⁶ Targets were set at the midterm review process



Number of country offices implementing common services (shared QCPR), (b) harmonized approach to procurement	Not applicable	*	-	*	67	69	67	72	66
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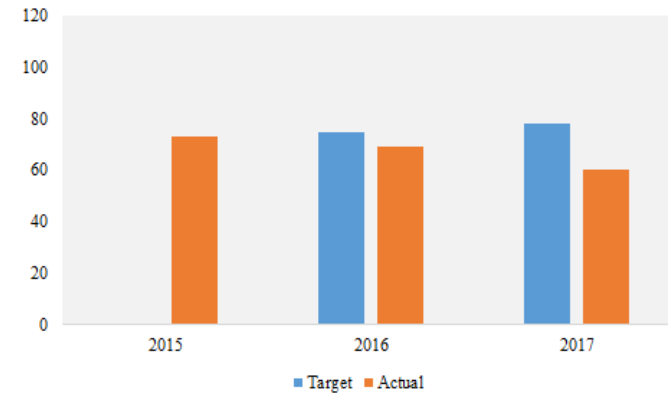
Number of country offices implementing common services (shared QCPR), (c) common human resources management	Not applicable	*	-	*	59	61	54	64	49
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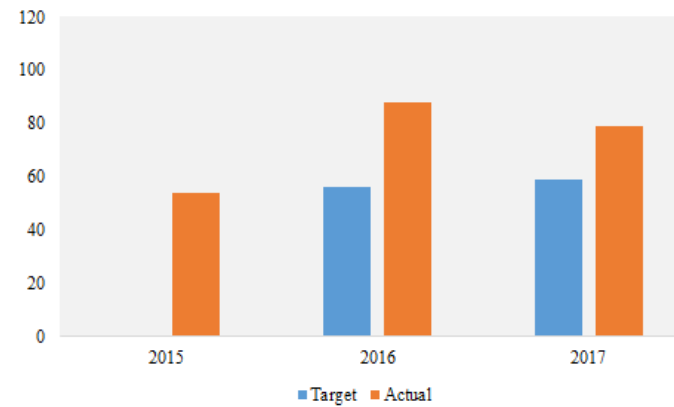
Number of country offices implementing common services
(shared QCPR), (d) information and communication
technology services

Not applicable	*	-	*	73	75	69	78	60
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Number of country offices implementing common services
(shared QCPR), (e) financial management services

Not applicable	*	-	*	54	56	88	59	79
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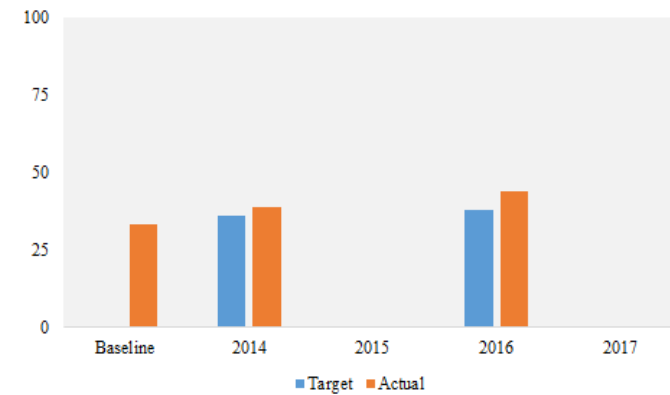




	Indicator	Baseline	2014 target	2014 actual	2015 target	2015 actual	2016 target	2016 actual	2017 end-of-the plan target	2017 End-of-the plan progress
2.9	Vacancy rate	15%	14%	17%	14%	13.1%	13%	14%	13%	16%



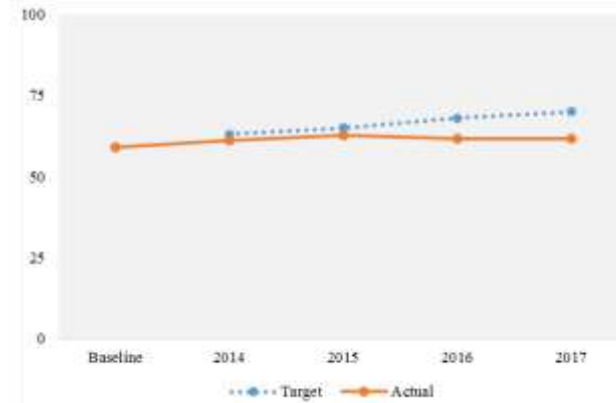
2.10	Percentage of staff who perceive that UNFPA deals effectively with underperformance	33%	36%	39%	Not applicable	Not applicable	38%	44%	Not applicable	Not applicable ⁴⁷
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⁴⁷ Staff survey is implemented every other year



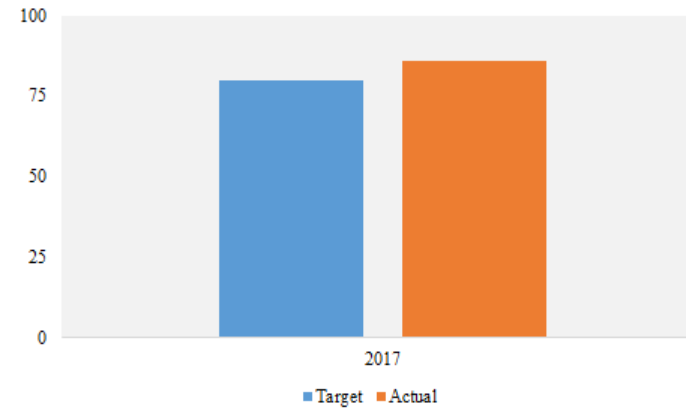
Indicator		Baseline	2014 target	2014 actual	2015 target	2015 actual	2016 target	2016 actual	2017 end-of-the plan target	2017 End-of-the plan progress
2.11	Percentage of total programme resources expended on Outcome 1	59%	63%	61.1%	65%	62.6%	68%	61.6%	70%	61.7%
2.12	Percentage increase in the share of total resources expended on advocacy/policy	Not applicable	Not applicable	Not applicable	4%	-1.9% ⁴⁸	4%	0.3%	4%	-1.2%



⁴⁸ Allocation to advocacy/policy decreased



Indicator	Baseline	2014 target	2014 actual	2015 target	2015 actual	2016 target	2016 actual	2017 end-of-the plan target	2017 End-of-the plan progress
2.13 Proportion of requests for surge deployment received from countries offices that were met								80%	86%

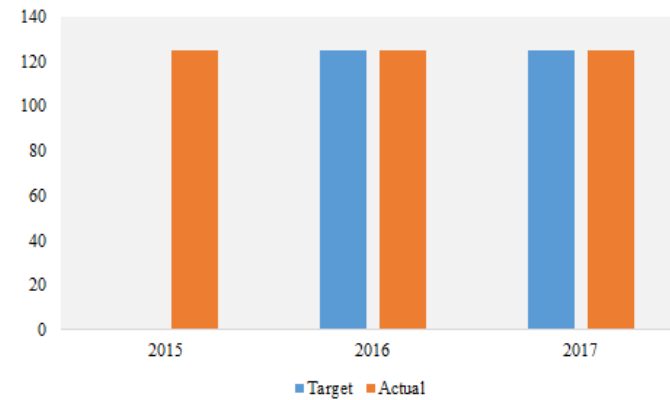


Output 3: Increased adaptability through innovation, partnership and communications									
3.1 Percentage of Country and Regional Offices that report on the implementation of comprehensive partnership plans	Not applicable	15%	48%	50%	51%	75%	60%	95%	100%

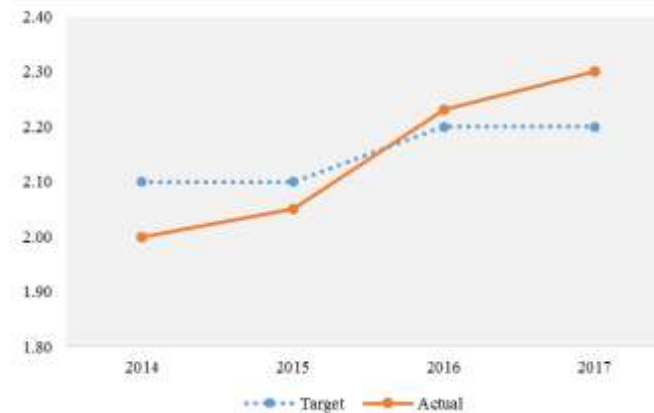




	Indicator	Baseline	2014 target	2014 actual	2015 target	2015 actual	2016 target	2016 actual	2017 end-of-the plan target	2017 End-of-the plan progress
3.2	Number of country offices that are applying the SOPs, or components of it (<i>shared QCPR</i>)	Not applicable	*	-	*	125	125	125	125	125

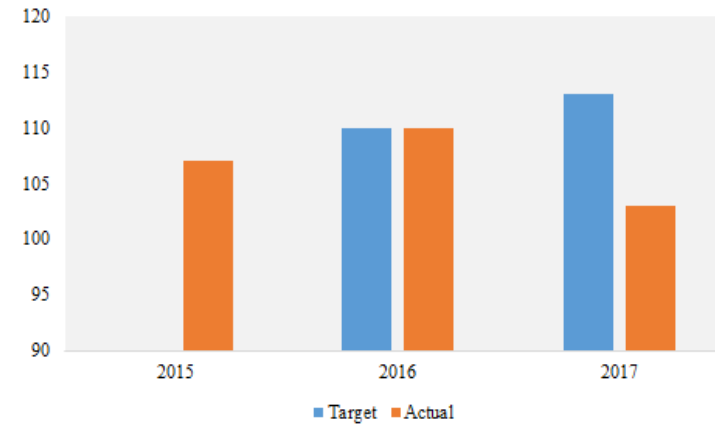


3.3	Contribution in cash provided to the resident coordinator system (<i>shared QCPR</i>) USD millions	-	\$2.10	\$2.00	\$2.10	\$2.05	\$2.20	\$2.23	\$2.2	\$2.3
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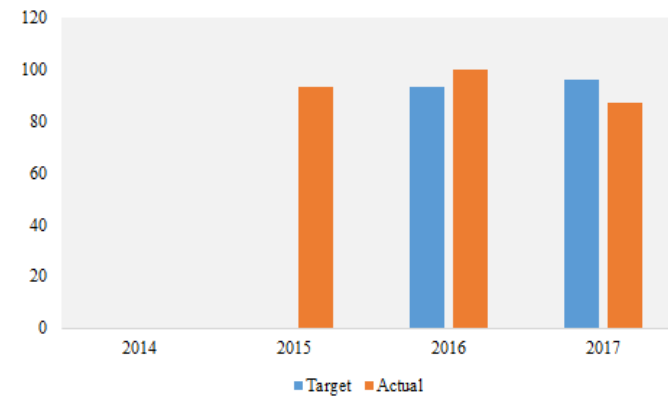




	Indicator	Baseline	2014 target	2014 actual	2015 target	2015 actual	2016 target	2016 actual	2017 end-of-the plan target	2017 End-of-the plan progress
3.4	Contribution in kind provided to the resident coordinator system (<i>shared QCPR</i>), (a) <i>Chairing inter-agency working groups</i>	Not applicable	*	-	*	107	110	110	113	103



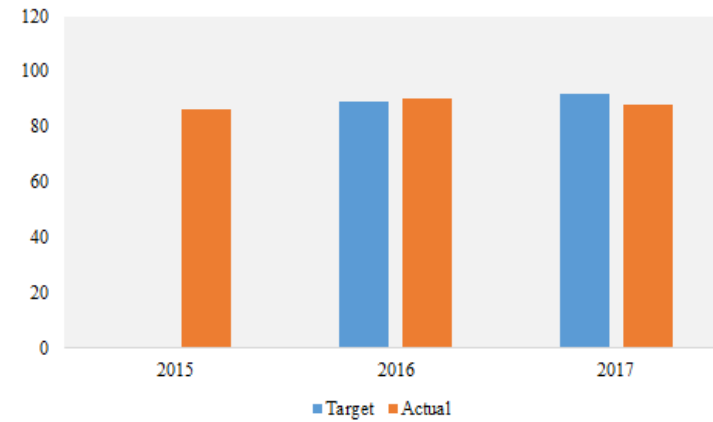
	Contribution in kind provided to the resident coordinator system (<i>shared QCPR</i>), (b) <i>Strategic analysis and planning</i>	Not applicable	*	-	*	90	93	100	96	87
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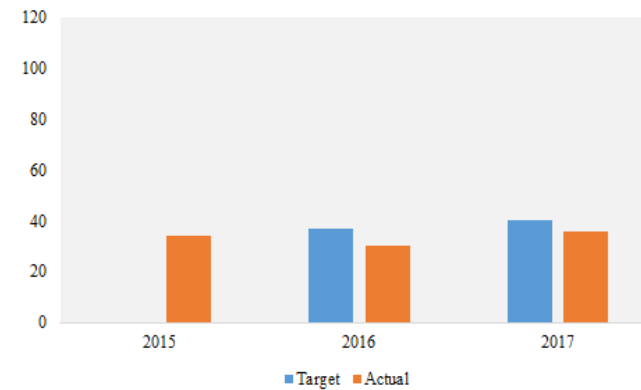
Contribution in kind provided to the resident coordinator system (*shared QCPR*), (*c*) *External communications and advocacy*

Not applicable	*	-	*	86	89	90	92	88
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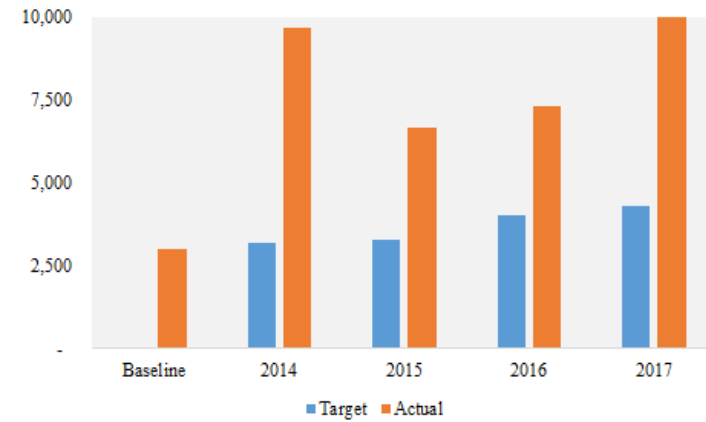
Contribution in kind provided to the resident coordinator system (*shared QCPR*), (*d*) *Serving for at least a month as acting Resident Coordinator*

Not applicable	*	-	*	34	37	30	40	36
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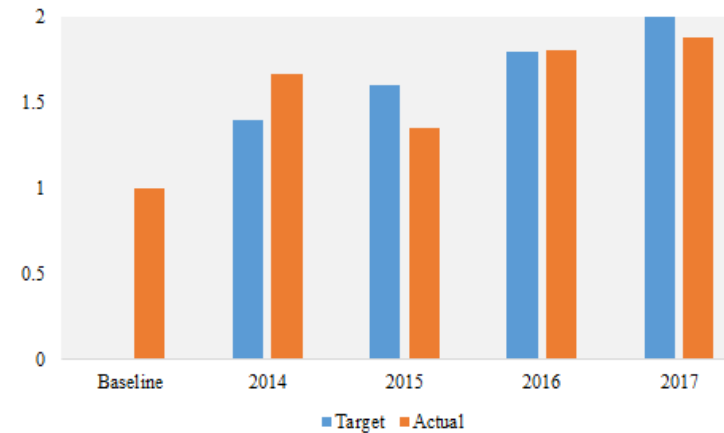




Indicator	Baseline	2014 target	2014 actual	2015 target	2015 actual	2016 target	2016 actual	2017 end-of-the plan target	2017 End-of-the plan progress
3.5 Number of mentions of UNFPA in the media	3,000	3,200	9,691	3,300	6,684	4,000 ⁴⁹	7,325	4,300 ⁵⁰	10,033



3.6 Number of visitors to UNFPA website (in millions)	1	1.4	1.67	1.6	1.35	1.8	1.812	2.0	1.879
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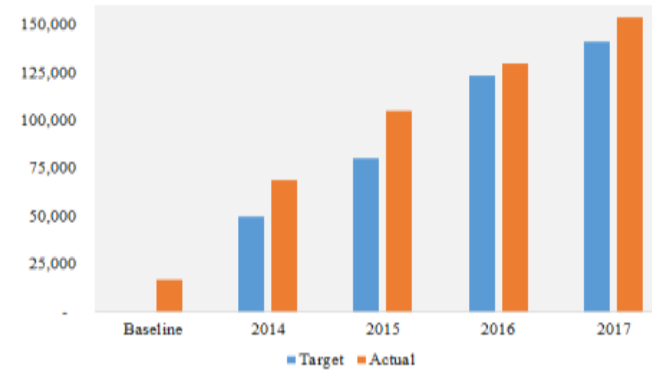


⁴⁹ Midterm review revised target

⁵⁰ Target adjusted during midterm review



Number of followers on social media (<i>Twitter</i>)	17,000	50,000	68,742	80,000	104,849	123,500 ⁵¹	130,000	141,500 ⁵²	154,000
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Number of followers on social media (<i>Facebook</i>)	18,500	180,000	105,969	360,000	271,185	284,000 ⁵³	300,000	298,600 ⁵⁴	318,000
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⁵¹ Midterm review revised target

⁵² Target adjusted during midterm review process

⁵³ Midterm review revised target

⁵⁴ Target adjusted during midterm review process