COMMON CHAPTER
OF THE STRATEGIC PLANS
UNDP, UNFPA, UNICEF AND UN-WOMEN
Joint evaluability assessment

Joint briefing to the Executive Boards – 18 May 2020
2017
Request to work collaboratively on the development of a specific chapter of the strategic plan, outlining a common approach in supporting Member States towards the implementation of the 2030 Agenda.

2017
Approval of the agencies’ strategic plans 2018-2021, including a common chapter.

2018
Request to seek opportunities for joint evaluations of joint programming as well as the common chapter of the strategic plans.

Background

Joint briefing to the Executive Boards – 18 May 2020
### Evaluation of the common chapter

Two-phased approach with an evaluability assessment to establish the feasibility of the evaluation and create a baseline.

#### Information sources

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<th>Source</th>
<th>Methodology</th>
<th>Participation</th>
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<tr>
<td>Document and programme data review</td>
<td>50+ interviews</td>
<td>Survey to Heads of country offices (48% response rate)</td>
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The design of the common chapter was not accompanied by a **conceptual framework** that clarified joint results and ways to work better together in the areas of collaborative advantage.

**Operationalization** of the common chapter at the regional and country level has not been institutionalized.

The **relationship with the reform** of the repositioning of the United Nations development system, and the implications for the common chapter, have not been fully articulated.

The implementation of new **accelerators** has been hampered by a lack of dedicated resources.
Overall collaboration trends

• More collaboration through planning and programme implementation

• More collaboration on gender, data for sustainable development issues, and health. Less significant change on poverty eradication and climate change

• Available information does not make it possible to qualify the cooperation, nor to define if cooperation derived from the common chapter

• Survey respondents indicate that common chapter played a positive influence (less a key driver)
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<th>Considerations for the evaluation</th>
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<td>1. The absence of a conceptual framework with clear results make it difficult to define the <strong>scope</strong> of the evaluation</td>
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<td>2. Available information makes it difficult to define the common chapter’s <strong>contribution</strong> to enhanced collaboration or efficiency gains, particularly in the context of the UNDS reform</td>
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<td>3. The lack of an adequate <strong>monitoring system</strong> affects the ability of the evaluation to rely on existing information and secondary data</td>
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<td>4. <strong>COVID-19</strong> is having the United Nations System reconsider its priorities in support of Member States’ efforts to reduce the effects of the pandemic</td>
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The way ahead

• Given the limited operationalization of the common chapter, the evaluation offices invite the Boards to consider the evaluability assessment as providing the necessary information on the common chapter.

• The evaluability assessment shows that the common chapter is not evaluable.

• With the implementation of the reform for the UN System repositioning, the evaluation offices will continue to seek joint evaluations of programmes and partnerships to assess the effectiveness and efficiency of the agencies’ support to Member States for the achievement of SDGs.