

UNFPA Management Response to Evaluation of the UNFPA support to the HIV response (2016-2019)

Evaluation Report Issue Date	Evaluation report tag	Additional attributes	Responsible UNFPA Business Unit (unit to be most directly involved in the implementation)	Head of Responsible Business Unit Final approver	Responsible Unit Managing/Coordinating Focal Point	Date of submission
27/07/20	Programme Level Evaluation	Institutional	Technical Division ESARO WCARO EECARO APRO LACRO ASRO Country Offices	Pio Smith, OED Benoit Kalasa, TD Jaqueline Mahon, PSD Julitta Onabanjo, ESARO Mabingue Ngom, WCARO Alanna Armitage, EECARO Bjorn Andersson, APRO Harold Robinson, LACRO Luay Shabaneh, ASRO	SRHB Elizabeth Benomar, benomar@unfpa.org	21 October 2020

EVALUATION RECOMMENDATION(S) AND PROPOSED ACTION POINT(S)

Recommendation No. 1	Clarifying the role of UNFPA and its strategic orientations on HIV	Priority: High
	<p>While the UNAIDS 2018 Division of Labour helps to guide UNFPA interventions, it cannot replace a clear statement from UNFPA senior management regarding the roles and responsibilities of the organization in the HIV response. UNFPA, as a matter of organizational priority, should develop and adopt a strategy for its support to the HIV response, including matching human and financial resources, setting priorities, and accommodating the flexible application of the business model. It should be supported by a theory of change detailing the role of UNFPA at global, regional and national levels, aligning UNFPA responsibilities as a UNAIDS Cosponsor with UNFPA core mandate areas, and seeking synergies between UNFPA HIV programming and other internal strategies and programmes, in support of the transformative results of UNFPA strategic plan 2018-2021.</p> <p>Operational requirements</p> <ul style="list-style-type: none"> Develop a UNFPA HIV strategy and associated implementation plan, building on the UNFPA HIV draft framework of 2017, under UNFPA technical and executive leadership 	

	<ul style="list-style-type: none"> • Develop an agreed theory of change for UNFPA support to the HIV response, which is consistent with UNFPA strategic plan 2018-2021 and its role as a UNAIDS Cosponsor • Ensure the implementation plan includes a monitoring framework on UNFPA leadership (with a focus on prevention and integration in HIV programming) and adequate human resources and programming budgets • Mainstream the HIV strategy in the implementation of other UNFPA programming, such as, but not limited to: Essential Package of SRHR interventions, the Youth Strategy, the GBV Strategy, Humanitarian Response, etc. <p>Directed to: UNFPA Technical Division (SRH Branch), Resource Mobilization Branch, Policy and Strategy Division, regional offices, Office of the Executive Director</p>
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Management Response to Recommendation acceptance status	Accepted
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<i>If recommendation is partially accepted or rejected, provide reasons:</i>	<p>UNFPA agrees in principle that interagency documents do not replace endorsed internal strategic directives, monitoring frameworks, theories of change and requisite human and financial resources. This is recognized in progress made, for example, through ESARO's 4th transformative result on zero new HIV infections in the context of the current strategic plan and through the HIV detail in EECARO's regional plan. Moving forward, UNFPA's contribution to the HIV response will continue to follow a human rights- and people-centered approach. Ensuring resilience and sustainability of the HIV response require a linked and integrated approach across themes and other UNFPA strategy documents including SRHR as an essential element of UHC, and current tools for programming as well as aligned to the UNAIDS Global Strategy under development.</p> <p>There were 1.7 million new infections in 2019. While substantial decreases were seen in eastern and southern Africa (38% reduction since 2010), infections have increased by 72% in eastern Europe and central Asia, by 22% in the Middle East and North Africa and by 21% in Latin America - HIV remains a public health threat. Globally, 62% of new infections were among key populations and their partners and as high as 99% for regions outside of sub-Saharan Africa. As it develops its new Strategic Plan 2022-2025 and associated monitoring frameworks, UNFPA will be working to ensure that HIV, programming, prioritization and targets as part of comprehensive SRHR are appropriately reflected.</p>
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If recommendation is accepted or partially accepted, list, below, action(s) that will logically lead to its implementation, ideally within a year of the date recommendation was issued

Action point title	Action point text	Due date (MM/DD/YYYY)	Lead implementing unit	Lead implementing and reporting staff Owner	Additional units involved in implementation (if any)
1.1 Develop a UNFPA HIV Strategy	UNFPA will develop a UNFPA HIV strategy including Theory of Change framing it as an integral part of the broader essential SRHR package of interventions. It will position inclusion within	30 June 2021	Technical Division (Sexual and Reproductive Health Branch)	Elizabeth Benomar (benomar@unfpa.org)	Regional and Country offices

	UNFPA' Strategic Plan 2022-2025 and linkages with other relevant global and regional strategies.			Bidia Deperthes (deperthes@unfpa.org)	Other Technical Division Branches Policy and Strategy Division Office of the Executive Director
1.2 Monitoring framework and resources	Strengthen/consolidate an internal indicator set to monitor progress in UNFPA lead areas of SRHR/HIV/SGBV integration, and HIV prevention. Map, mobilize and monitor human and financial resource needs and availability, for the corporate implementation of the HIV strategy	30 September 2021	Technical Division (Sexual and Reproductive Health Branch)	Elizabeth Benomar (benomar@unfpa.org) Bidia Deperthes (deperthes@unfpa.org)	Regional and country offices PSD RMB DHR Finance Branch
1.3 Mainstream the HIV Strategy	UNFPA will identify linkages and seek opportunities for HIV integrated programming and resource allocation across the Strategic Plan 2022-2025, including with SRHR, gender equality, youth programmes, and in humanitarian responses.	December 2021	Technical Division (Sexual and Reproductive Health Branch)	Anneka Knutsson (knutsson@unfpa.org)	Policy and Strategy Division (Policy, Strategic Information and Planning Branch) Regional Offices Humanitarian Office DMS

EVALUATION RECOMMENDATION(S) AND PROPOSED ACTION POINT(S)

Recommendation No. 2	Meeting the needs of those left behind and promoting their rights	Priority: High/Medium
	<p>UNFPA needs to take steps to close the gap between rhetoric and action regarding its human rights-based approaches in SRHR. To this end, it should develop tools for operationalizing the UNFPA commitment to rights in different technical areas, including in contributing to the HIV response. This should include explicit programming tools placing the promotion of rights, including the rights of AGYW, KPs and other vulnerable groups, as a core strategic pillar of UNFPA work in support of the HIV response. It should also include efforts to promote rights literacy among UNFPA staff, service providers and communities. Finally, it should strengthen accountability mechanisms or other components related to the identification (and follow-up) of potential violations of rights, especially in relation to access to quality SRHR services.</p> <p>Operational requirements:</p> <ul style="list-style-type: none"> • Ensure support to the HIV response incorporates and builds on elements of the UNFPA/WHO policy and guidelines on a human rights-based approach 	

	<ul style="list-style-type: none"> • Ensure implementation of the existing UNFPA HRBA guidance at country level. This could include new indicators designed to capture UNFPA efforts to support rights-based HIV and integration programming • Strengthen lessons learned and sharing of best practices, including through South-South cooperation, for advancing rights in the context of HIV across UNFPA regional and country offices and other technical units, as well as by host governments and implementing partners. <p>Directed to: Technical Division (SRH Branch, GHR Branch), PSD, regional offices, country offices</p>
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Management Response to Recommendation acceptance status Partially Accepted	Partially Accepted
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<i>If recommendation is partially accepted or rejected, provide reasons:</i>	Across the global response to HIV there is concurrence of a need for stronger focus and targets on social and structural determinants of the epidemic, and action to promote human rights and address inequalities. Work in this respect is already in process with a push to accelerate. The evaluation notes in its main findings “UNFPA has directed considerable effort towards promoting the rights of the most vulnerable, including adolescent girls and young women (AGYW), other young people at risk and KPs” and there are examples of country programming with a strong human rights foundation over the past decade. UNFPA concurs that support should build on different related HRBA guidelines, including the Human Rights Council Technical Guidance on HRBA to maternal health; and the UNFPA/WHO guide on HRBA to contraceptive service delivery (referenced above). <i>Inclusion of metrics within the next Strategic Plan will also be important (Cross reference action points 1.2 and 1.3).</i>
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If recommendation is accepted or partially accepted, list, below, action(s) that will logically lead to its implementation, ideally within a year of the date recommendation was issued

Action point title	Action point text	Due date (MM/DD/YYYY)	Lead implementing unit	Lead implementing and reporting staff Owner	Additional units involved in implementation (if any)
2.1 Strengthen the implementation of HRBA guidance at country level	<p>Partner with UNAIDS and OHCHR and relevant cosponsors to conduct regional workshops/capacity building of CO staff on HRBA, including values clarification, inclusive UN offices, tackling stigma and discrimination and sensitisation on HIV and key populations, persons with disabilities and other marginalised groups.</p> <p>Work with OHCHR and selected COs to identify specific HRBA dimensions for effective HIV programming, as part of the SRHR essential package, in order to support COs to translate broad HRBA guidance into specific rights based HIV programming.</p>	Ongoing to December 2021	Technical Division (Sexual and Reproductive Health Branch)	Tim Sladden (sladden@unfpa.org) Bidia Deperthes (deperthes@unfpa.org)	Technical Division (Gender and Human Rights Branch) Regional and country offices

<p>2.2 Increase documentation and sharing, best practice in advancing rights in the context of HIV, including through south-south cooperation.</p>	<p>Integrate HIV good practices and lessons learned, including through innovations and related to COVID-19, into knowledge sharing, in order to effectively capture and disseminate practical solutions, human interest stories and case studies of applying HRBA approaches. (Linked to actions under recommendations 3 and 5)</p> <p>Develop reporting indicators for identifying and capturing best practices (reference back to recommendation 1) including number of the good practices shared, disaggregated by internal and external cases.</p> <p>Develop the HIV community of practice, and synergize with RO initiatives and existing platforms for information-sharing (cross reference action 3.2)</p>	<p>Ongoing to December 2021</p>	<p>Technical Division (Sexual and Reproductive Health Branch)</p>	<p>Bidia Deperthes (deperthes@unfpa.org) Elizabeth Benomar benomar@unfpa.org</p>	<p>Technical Division (Gender and Human Rights Branch) Regional and country offices Policy and Strategy Division (Policy, Strategic Information and Planning Branch; Intercountry Cooperation Branch)</p>
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EVALUATION RECOMMENDATION(S) AND PROPOSED ACTION POINT(S)

<p>Recommendation No. 3</p>	<p>Linking and integrating SRHR/HIV/SGBV</p>	<p>Priority: High</p>
	<p>Linking and integrating SRHR/HIV/SGBV services is key to an effective and sustainable national response to HIV. There is a need for UNFPA to build on lessons learned from the experiences in EECA, ESA and other regions, as well as from the ECHO trial results, in order to develop and strengthen guidance to regional and country offices on piloting and scaling linkages and integration at national level. This guidance should take stock of the diversity of contexts in which UNFPA operates, and should be communicated across all regional and country offices. The intent is to ensure that UNFPA maintains strong leadership on linkages and integration, and that country offices can be effective in supporting related programmatic actions at country level, with regional offices providing the advocacy and technical support as needed.</p> <p>Operational requirements:</p> <ul style="list-style-type: none"> Emphasize the role of linkages and integration in the chain of effects in the UNFPA strategy for supporting the HIV response (and its accompanying theory of change) Strengthen South-South cooperation to accelerate SRHR/HIV/SGBV linkages and integration, support operational lessons learned at regional and country office levels, and inform global advocacy 	

	<ul style="list-style-type: none"> • Update guidance on operational aspects of piloting and scaling linkages and integration at national level • Accelerate the implementation of the key population implementation tools and the Consolidated Guidelines on SRHR for women living with HIV • Clarify the role of UNFPA towards providing technical support to scale up national linked and integrated SRHR/HIV/SGBV programmes for key populations (in all programme countries) and young women (in settings with high HIV prevalence) and their partners. This includes defining the UNFPA role at country level in support of programming, in particular throughout the new three-year Global Fund cycle. • Strengthen the leadership role for regional offices (particularly those without HIV-dedicated staff) to ensure that support to the HIV response at country level includes needs identification, advocacy, and piloting and scaling linkages, and integration. <p>Directed to: Technical Division (SRH Branch, GHR Branch), Resource Mobilization Branch, regional offices, country offices</p>
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Management Response to Recommendation acceptance status	Accepted
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<i>If recommendation is partially accepted or rejected, provide reasons:</i>	
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<i>If recommendation is accepted or partially accepted, list, below, action(s) that will logically lead to its implementation, ideally within a year of the date recommendation was issued</i>
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Action point title	Action point text	Due date (MM/DD/YYYY)	Lead implementing unit	Lead implementing and reporting staff Owner	Additional units involved in implementation (if any)
3.1 Emphasise linkages with the ToC and UNFPA Strategic Plan (see recommendation 1)	<p>All related Strategic Plan Task Teams to reflect on linkages to HIV with a view to providing adequate inputs to include HIV within the ToC of the Strategic Plan 2022-2025.</p> <p>Review existing indicators at global, regional and country level, in order to propose a set of indicators to measure the provision of integrated SRHR services. (Cross Reference Action 1.1 and 1.2 under TD leadership)</p> <p>Regional offices will ensure the HIV priorities and linkages are adequately addressed in their regional interventions, as the annex to the Strategic Plan 2022-2025. (Regional Office Lead)</p>	30 September 2021	<p>Policy and Strategy Division</p> <p><i>Regional Office lead on RIAPs</i></p>	<p>Charles Katende ckatende@unfpa.org</p> <p><i>Regional HIV Advisers (RIAPS)</i></p> <p>Innocent Modisaotsile- Modisaotsile@unfpa.org (ESARO)</p> <p>Tim Sladden- sladden@unfpa.org (APRO)</p> <p>Pulane Tlebere- tlebere@unfpa.org (PSRO)</p> <p>Fensoa Ratsimanetrimanana- Ratsimanetrimanana@unfpa.org (WCARO)</p> <p>Virginia Camacho - vcamacho@unfpa.org (LACRO)</p>	<p>Technical Division</p> <p>Regional Offices</p> <p>Policy and strategy Division</p>

				Denise Chevannes-Vogel - chevannes-vogel@unfpa.org (SRO-Caribbean) Andrey Poshtaruk - poshtaruk@unfpa.org (EECARO) Samir Anouti - anouti@unfpa.org (ASRO)	
3.2 Strengthen south-south cooperation on SRHR/HIV/SGBV linkages and integration (reference Rec 2.2)	Expand existing mechanisms for sharing country experiences, results, case studies, human interest stories and good practices in progressing linkages (see action 2.2) Expand partnerships with organisations involved in progressing linkages, including to identify differentiated linkage strategies, approaches and interventions for different contexts.	Ongoing through December 2021	Regional Offices	Innocent Modisaotsile - Modisaotsile@unfpa.org (ESARO) Tim Sladden - sladden@unfpa.org (APRO) Pulane Tlebere - tlebere@unfpa.org (PSRO) Fenosoa Ratsimanetrimanana - Ratsimanetrimanana@unfpa.org (WCARO) Virginia Camacho - vcamacho@unfpa.org (LACRO) Denise Chevannes-Vogel - chevannes-vogel@unfpa.org (SRO-Caribbean) Andrey Poshtaruk - poshtaruk@unfpa.org (EECARO) Samir Anouti - anouti@unfpa.org (ASRO)	Country Offices Technical Division (Sexual and Reproductive Health Branch, Gender Human Rights Branch) Policy and Strategy Division
3.3 Integrate HIV in the overall operational guidance for implementation of the comprehensive SRHR intervention package	Include practical advice on policy, systems, integrated service delivery and community aspects for supporting policy makers, program managers and service providers particularly on HIV/SRHR/SGBV interlinkages, as part of the operational guidance for the essential SRHR package.	31 December 2021	Technical Division (Sexual and Reproductive Health Branch)	Anneka Knutsson - knutsson@unfpa.org (SRHB) Geeta Lal - lal@unfpa.org (SRHB)	Technical Division (Sexual and Reproductive Health Branch, Gender Human Rights Branch, Commodity Security Branch) Country and Regional offices
3.4 Accelerate implementation of tools	UNFPA will review the use of the key populations Implementation Tools and SRHR guidance for Women Living with HIV, including rollout of specific elements to identify	Ongoing through	Regional Offices	Innocent Modisaotsile - Modisaotsile@unfpa.org (ESARO)	Technical Division (Sexual and Reproductive Health Branch, Gender

	<p>barriers, gaps, shortfalls in operationalisation including resource needs for scale up/coverage.</p> <p>Secure the inclusion of key and marginalized populations in the implementation of existing/developing integrated service delivery programs and the progressive realisation of the essential SRHR package.</p> <p>Expand national differentiated linkage/integration programming, ie for general populations, AYP, AGYW, women living with HIV and key populations.</p> <p>Conduct RO/CO capacity building in operationalisation and partnering with other program implementers.</p>	December 2021		<p>Tim Sladden- sladden@unfpa.org (APRO) Pulane Tlebere- tlebere@unfpa.org (PSRO) Fenosoa Ratsimanetrimanana- Ratsimanetrimanana@unfpa.org (WCARO) Virginia Camacho - vcamacho@unfpa.org (LACRO) Denise Chevannes-Vogel - chevannes-vogel@unfpa.org (SRO-Caribbean) Andrey Poshtaruk- poshtaruk@unfpa.org (EECARO) Samir Anouti - anouti@unfpa.org (ASRO)</p>	Human Rights Branch, Commodity Security Branch)
3.5 Clarify the role of UNFPA's technical support in scaling up linked and integrated national SRHR/HIV/SGBV programmes.	<p>Identify and address capacity and leadership gaps on HIV.</p> <p>Identify development partners who are engaged, and agree on roles and responsibilities for complementary program delivery and partnerships (e.g. by location, population, thematic service delivery, type of support, etc).</p> <p>Support inclusion of key population and AGYW programs within new GF proposals, grant making and implementation.</p>	31 March 2021	Regional Offices	<p>Innocent Modisaotsile- Modisaotsile@unfpa.org (ESARO) Tim Sladden- sladden@unfpa.org (APRO) Pulane Tlebere- tlebere@unfpa.org (PSRO) Fenosoa Ratsimanetrimanana- Ratsimanetrimanana@unfpa.org (WCARO) Virginia Camacho - vcamacho@unfpa.org (LACRO) Denise Chevannes-Vogel - chevannes-vogel@unfpa.org (SRO-Caribbean) Andrey Poshtaruk- poshtaruk@unfpa.org (EECARO) Samir Anouti - anouti@unfpa.org (ASRO)</p>	TD (SRHB, GHRB, CSB)

EVALUATION RECOMMENDATION(S) AND PROPOSED ACTION POINT(S)

Recommendation No. 4	Asserting leadership in comprehensive condom programming	Priority: High
	<p>UNFPA should continue to assert the critical importance of CCP, as doing so realizes the role of UNFPA in championing triple protection (prevention of HIV, other STIs and unintended pregnancies). This should include providing support to condom programming (male and female condoms and lubricants) that is comprehensive and covers both supply and demand. Important elements of a comprehensive approach should include, in particular, further integration of condom programming into UNFPA support to family planning programmes. It should extend to strengthening supply chains (including in countries that do not currently benefit from the UNFPA Supplies Programme) and bolstering demand creation, especially among young people. A comprehensive approach to condom programming should also foresee the reinforcement of public-private-people partnerships for increasing access to and uptake of the use of condoms and lubricants.</p> <p>Operational Requirements:</p> <ul style="list-style-type: none"> ● Bolster advocacy and technical support at global, regional and national levels for strengthened condom programming, including supply, demand and stewardship, as a key element in HIV prevention and as an essential part of SRHR ● Further integrate condom programming within family planning programmes and services ● Reinforce and extend cooperation between the SRH Branch, the Procurement Services Branch, the Commodity Security Branch (and the UNFPA Supplies Programme), to provide support to those countries that do not participate in the Supplies Programme <p>Directed to: UNFPA Technical Division (SRH Branch, CS Branch), regional offices, country offices</p>	
Management Response to Recommendation acceptance status	Partially Accepted	
<i>If recommendation is partially accepted or rejected, provide reasons:</i>	<p>There is concurrence on the need to strengthen ongoing work, there is also a need to acknowledge the established and ongoing work on CCP within UNFPA which requires amplification and expansion. UNFPA is invigorating the condom IATT with representation from civil society, governments, private sector, UNFPA country and regional representatives and other UN agencies to programme condoms as triple protection methods (HIV, STIs, unintended pregnancy). Technical experts from HIV, FP and STIs will collaborate to frame the modular frameworks for triple protection, within the comprehensive SRHR package with emphasis on positioning male and female condoms as effective contraceptives in FP settings and as the only protective barrier methods against STIs. Work will build on the previous results, tools and partnerships including Africa Beyond Condom Donation coalition, the newly WHO approved specifications for production of lubricants, the condom need estimate and costing tool, as well as ongoing capacity strengthening of service providers and country teams in providing assistance on CCP.</p>	

<i>If recommendation is accepted or partially accepted, list, below, action(s) that will logically lead to its implementation, ideally within a year of the date recommendation was issued</i>					
Action point title	Action point text	Due date (MM/DD/YYYY)	Lead implementing unit	Lead implementing and reporting staff Owner	Additional units involved in implementation (if any)
4.1 Strengthen advocacy and technical support on condom programming for HIV prevention and SRHR more broadly	<p>Given its focus on SRHR, UNFPA at all levels will fully adopt and endorse a triple protection approach for CCP by positioning and promoting m/f condoms for the prevention of STIs, HIV, and unintended pregnancies.</p> <p>Emphasize the need for countries to finance social and behavior research to understand the knowledge, behaviours and practices of target populations towards HIV, STIs, and the use of condom and other contraception.</p> <p>UNFPA will strengthen the evidence base and push for the use of research findings to create advocacy briefs for greater access and information about male and female condoms and lubricants.</p> <p>Advocate for greater investment of resources in condom landscaping analysis.</p> <p>Reposition the female condom programming as a triple protection tool for women's empowerment in sexual and reproductive health decision making.</p>	Ongoing through December 2021	Technical Division (Sexual and Reproductive Health Branch) Regional Offices	Regional Directors Benoit Kalasa, TD Director (Kalasa@unfpa.org) Bidia Deperthes (SRHB) (deperthes@unfpa.org)	Regional and Country offices Procurement Services Branch Technical Division (Commodity Security Branch)
4.2 Further formalize cooperation on condom programming among SRHB, CSB/Supplies, and PSB	<p>Formalize an IDWG on condom programming.</p> <p>Jointly prepare concept note on strengthen integration of CCP in FP including for non-Supplies countries</p>	31 January 2021	Technical Division (Commodity Security Branch)	Agnes Chidanyika (CSB) (chidanyika@unfpa.org)	Technical Division (Sexual and Reproductive Health Branch, Bidia Deperthes, deperthes@unfpa.org) Procurement Services Branch Regional Offices
4.3 Strengthen integration of condom programming into FP	Finance and put in place skill-building workshops for FP workers in the field of HIV and STIs, the assessment of risky sexual behaviour and practices, the correct and consistent condom use and negotiating skills.	Ongoing through December 2021	Technical Division (Sexual and Reproductive Health Branch)	Bidia Deperthes (SRHB) (deperthes@unfpa.org)	Country and regional offices Technical Division (Commodity Security Branch)

	<p>Advocate for investment of forecasting, procurement, storage of male and female condoms, distribution and education in the FP clinics and other SRH/HIV sites in urban and rural settings</p> <p>Advocate to expand community-based distribution outlets and encourage community innovative approaches to sell and/or distribute male and female condoms.</p>				Procurement Services Branch
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EVALUATION RECOMMENDATION(S) AND PROPOSED ACTION POINT(S)

[List all recommendations below as they appear in the Evaluation Report]

Recommendation No. 5	Forging partnerships and supporting networks	Priority: High
	<p>UNFPA should increase support to the development of the community of regional and national networks by allocating and leveraging resources to strengthen the capacity of CSOs (particularly those catering for or led by KPs, adolescent girls and young people) to engage effectively in policy dialogue, and to access funding from national and international sources. UNFPA should also promote linkages between global, regional and national networks for advocacy and engagement of KPs, AGYW and other young people. Finally, UNFPA should explore collaboration with the Global Fund to support grant applications and the implementation of HIV prevention programmes, especially for programmes focused on AGYW and KPs.</p> <p>Operational Requirements</p> <ul style="list-style-type: none"> ● Support the capacity development of, and service delivery by, CSOs, including in transitioning MIC and UMIC countries ● Coordinate support by regional and country offices to community networks operating at both regional and national levels to ensure investments in communities are working in synergy and in a mutually reinforcing manner ● Strengthen regional and country offices' advocacy efforts to enlarge the space for, and ensure meaningful representation and participation of, civil society, notably key populations, adolescent girls and young people in national dialogues ● Strengthen UNFPA advocacy with national governments and other partners in the HIV response, with a view to increasing and sustaining CSO financing, including through social contracting mechanisms and including within transitioning MIC and UMIC countries ● Strengthen the capacity of regional and country offices to support the application for and implementation of Global Fund grants <p>Directed to: UNFPA Senior Management, SRH Branch, Resource Mobilization Branch, regional offices, country offices, Policy and Strategy Division</p>	

Management Response to Recommendation acceptance status		Accepted			
<i>If recommendation is partially accepted or rejected, provide reasons:</i>					
<i>If recommendation is accepted or partially accepted, list, below, action(s) that will logically lead to its implementation, ideally within a year of the date recommendation was issued</i>					
Action point title	Action point text	Due date (MM/DD/YYYY)	Lead implementing unit	Lead implementing and reporting staff Owner	Additional units involved in implementation (if any)
5.1 Advocacy on engagement and financing of civil society and community networks	<p>Continue to advocate with governments and partners to engage CSOs in policy, programme design and delivery.</p> <p>Support CSOs in their resource mobilization efforts through technical support, reaching out to donors, and facilitating partnerships including social contracting partnerships between governments and NGOs for community-located service.</p>	Ongoing through December 2021	Regional Offices	<p>Innocent Modisaotsile- Modisaotsile@unfpa.org (ESARO)</p> <p>Tim Sladden- sladden@unfpa.org (APRO)</p> <p>Pulane Tlebere- tlebere@unfpa.org (PSRO)</p> <p>Fenosoa Ratsimanetrimanana- Ratsimanetrimanana@unfpa.org (WCARO)</p> <p>Virginia Camacho - vcamacho@unfpa.org (LACRO)</p> <p>Denise Chevannes-Vogel - chevannesvogel@unfpa.org (SRO-Caribbean)</p> <p>Andrey Poshtaruk- poshtaruk@unfpa.org (EECARO)</p> <p>Samir Anouti - anouti@unfpa.org (ASRO)</p>	Country offices RMB and RM advisers TD (SRHB)
5.2 Technical support and capacity building of civil society organisations and community networks	Strengthen UNFPA's "broker role" ensure complementarity, and avoid duplication of CSO capacity building efforts at regional and country levels by advocating and supporting creation of	Ongoing through December 2021	Regional Offices	<p>Innocent Modisaotsile- Modisaotsile@unfpa.org (ESARO)</p>	Technical Division (Sexual and Reproductive Health Branch)

	<p>regional and cross-regional thematic coalitions of CSOs and community networks of KPs</p> <p>Provide technical support to CSOs and community organizations for their better positioning at national and regional levels in addressing HIV, including through rolling out of HIV programming tools such as SWIT, MSMIT, TRANSIT, IDUIT and YKP tools.</p>			<p>Tim Sladden- sladden@unfpa.org (APRO) Pulane Tlebere- tlebere@unfpa.org (PSRO) Fenosoa Ratsimanetrimanana- Ratsimanetrimanana@unfpa.org (WCARO) Virginia Camacho - vcamacho@unfpa.org (LACRO) Denise Chevannes-Vogel - chevannesvogel@unfpa.org (SRO-Caribbean) Andrey Poshtaruk- poshtaruk@unfpa.org (EECARO) Samir Anouti - anouti@unfpa.org (ASRO)</p>	Policy and Strategy Division
5.3 Capacity building of country offices to support Global Fund grant application and implementation	<p>Develop global and regional guidelines on strategic involvement of country offices into the GF application and grant making processes.</p> <p>Organize information webinars to share regional and country good practices on UNFPA engagement in GF application and grant making processes.</p>	<p>Briefs - 30 December 2020</p> <p>Webinars - ongoing through 2021</p>	Regional Offices Technical Division (Sexual and Reproductive Health Branch)	<p>Innocent Modisaotsile- Modisaotsile@unfpa.org (ESARO) Tim Sladden- sladden@unfpa.org (APRO) Pulane Tlebere- tlebere@unfpa.org (PSRO) Fenosoa Ratsimanetrimanana- Ratsimanetrimanana@unfpa.org (WCARO) Virginia Camacho - vcamacho@unfpa.org (LACRO)</p>	Country offices

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EVALUATION RECOMMENDATION(S) AND PROPOSED ACTION POINT(S)

[List all recommendations below as they appear in the Evaluation Report]

Recommendation No. 6	Coordination and sustainability	Priority: High/Medium
	<p>UNFPA should take action to address risks to the sustainability of the HIV response as part of its role as a UNAIDS Cosponsor participating in the Joint Programme at global, regional and country levels. UNFPA should also advocate and collaborate with other development partners to promote sustainable HIV programming, including transitioning from external funding and integrating HIV into national and sector development programmes. It should advocate for increased emphasis on prevention within HIV responses under national stewardship and support national strategies and plans for incorporation of the essential package of SRHR interventions, including on HIV/STIs, into universal health coverage mechanisms. UNFPA should also consider technical assistance to national authorities developing proposals for external funding for the HIV response and ensure that the support to capacity development of health care providers for family planning and other SRHR services does incorporate rights-based HIV prevention, testing and links to treatment.</p> <p>Operational Requirements</p> <ul style="list-style-type: none"> ● Increase efforts for sharing lessons learned in effective sustainability strategies at national level ● Develop regional and country offices' capacity in assessing the cost efficiency of HIV prevention and testing and links to treatment interventions ● Collaborate with WHO on efforts to move toward UHC and address the implications of this for the HIV response, including in the context of the SRHR essential package 	

	<ul style="list-style-type: none"> Emphasize efficiency gains resulting from linkages and integration of SRHR/HIV/SGBV programmes and services. <p>Directed to: Technical Division, regional and country offices</p>				
Management Response to Recommendation acceptance status	Accepted				
<i>If recommendation is partially accepted or rejected, provide reasons:</i>					
<i>If recommendation is accepted or partially accepted, list, below, action(s) that will logically lead to its implementation, ideally within a year of the date recommendation was issued</i>					
Action point title	Action point text	Due date (MM/DD/YYYY)	Lead implementing unit	Lead implementing and reporting staff Owner	Additional units involved in implementation (if any)
6.1 Collection and dissemination strategy on lessons learned and evidence, including efficiency gains, on SRHR/HIV/SGBV linkage and integration (reference recommendations 2 and 3)	<p>Link to UNFPA knowledge sharing mechanisms and networks of the UN system for information sharing/dissemination across global, regional and country levels and, as warranted, develop new innovative platforms and mechanisms. (Reference action points in recommendation 2 and 3)</p> <p>Methodologies on efficiency gains on the SRHR/HIV/SGBV linkage and integration, will be identified and assessed for scaling up.</p>	31 December 2021.	Technical Division (Sexual and Reproductive Health Branch)	Tim Sladden (sladden@unfpa.org) Howard Friedman- friedman@unfpa.org (SRHB/TD)	Regional Offices Country Offices Policy and Strategy Division (Policy, Strategic Information and Planning Branch)
6.2 Build capacity of country office to assess efficiency gains of SRHR/HIV/SGBV linkages	<p>Strengthen the capacity of country and regional advisers to understand both the importance of HIV as an individual components and synergies of the SRHR essential package as a whole.</p> <p>Document lessons learnt from integration from the implementation of existing interventions. and programs such as 2Gether 4 SRHR.</p> <p>Support high-level advocacy for political commitment at national level as well as technical and operational guidance on integration.</p>	Ongoing through December 2021	Sexual and Reproductive Health Branch to Regional Offices Regional Offices to Country Offices	Elizabeth Benomar- benomar@unfpa.org (SRHB) Innocent Modisaotsile - modisaotsile@unfpa.org /Richard Delate - delate@unfpa.org (ESARO) Tim Sladden - sladden@unfpa.org (APRO) Pulane Tlebere - tlebere@unfpa.org (PSRO) Fenosoa Ratsimanetrimanana- ratsimanetrimanana@unfpa.org (WCARO) Virginia Camacho- vcamacho@unfpa.org (LACRO)	Country offices

				Denise Chevannes-Vogel - chevannes-vogel@unfpa.org (SRO-Caribbean) Andrey Poshtaruk - poshtaruk@unfpa.org (EECARO) Samir Anouti - anouti@unfpa.org (ASRO)	
6.3 Strengthen and coordinate the UN response on HIV prevention	Further position UNFPA leadership in HIV prevention in the next UNFPA Strategic Plan 2022-2025 and as a co-convenor of the Global Prevention Coalition (GPC). (Reference also action 3.1) Ensure defined workplans for interagency mechanisms to coordinate the UN response on HIV prevention particularly for AGYW (including Education Plus) and key populations	Ongoing through December 2021	TD (Sexual and Reproductive Health Branch) Regional and Country offices	Anneka Knutsson, SRHB (Knutsson@unfpa.org) Elizabeth Benomar (SRHB) (benomar@unfpa.org) Workplans- RO/CO HIV advisers and focal points Innocent Modisaotsile - modisaotsile@unfpa.org (ESARO) Tim Sladden - sladden@unfpa.org (APRO) Pulane Tlebere - tlebere@unfpa.org (PSRO) Fenosoa Ratsimanetrimanana - Ratsimanetrimanana@unfpa.org (WCARO) Virginia Camacho - vcamacho@unfpa.org (LACRO) Denise Chevannes-Vogel - chevannes-vogel@unfpa.org (SRO-Caribbean) Andrey Poshtaruk - poshtaruk@unfpa.org (EECARO) Samir Anouti - anouti@unfpa.org (ASRO)	Sexual Health Team Adolescent and youth Team