



## **REGIONAL INTERVENTIONS ACTION PLAN FOR EAST AND SOUTHERN AFRICA 2018-2021**

### *Summary*

Working with and for women and young people will take a central place in the implementation of the regional interventions, 2018-2021, in the UNFPA East and Southern Africa region. The East and Southern Africa regional office will support regional organizations, institutions and networks as well as country offices and national governments with the aim to: (a) empower women and youth, girls and boys, with skills to fulfil their potential, think critically, negotiate risky situations, express themselves freely and contribute to development; (b) provide access to quality integrated sexual and reproductive health information and services that are youth-friendly and gender-sensitive; (c) uphold the rights of women and young people, specifically adolescent girls, to grow up healthy and safe; (d) encourage women and young people to participate fully in design, planning, implementation, monitoring and evaluation of development and humanitarian programmes; and (e) leave no one behind in national development plans, policies and programmes.

The East and Southern Africa regional office will apply advocacy and policy dialogue, knowledge management, capacity building, and partnership and coordination strategies, based on its comparative advantage and key lessons learned from the regional interventions action plan, 2014-2017.

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## I. Situation analysis

1. UNFPA East and Southern Africa region encompasses 23 countries, representing 561 million persons. The regional policy context provides an enabling environment for the implementation of the Framework of Actions for the follow-up to the Programme of Action of the International Conference on Population and Development Beyond 2014, including the realization of reproductive rights. UNFPA supported the development of the Addis Ababa Declaration on Population and Development in Africa beyond 2014, which is aligned to the 2030 Agenda for Sustainable Development. It also places more emphasis on issues core to the UNFPA mandate, such as the demographic dividend, the sexual and reproductive health and rights needs of young people, including comprehensive sexuality education and access to adolescent and youth-friendly health services, as well as sexual and reproductive health and integration of HIV prevention.

2. The UNFPA East and Southern Africa regional office has supported the African Union Commission in the implementation, review and revision of the three major continental policies that are relevant to the Programme of Action of the International Conference on Population and Development (ICPD), under the umbrella of the African Union Agenda 2063; the Maputo Plan of Action on Sexual and Reproductive Health and Rights 2016-2030; the Africa Health Strategy 2016-2030; and the Catalytic Framework on the Ending AIDS, TB and Malaria (2016). The development of other thematic policy and legal frameworks, commitments and initiatives complement this groundwork, such as the African Youth Charter (2006); the Ministerial Commitment on comprehensive sexuality education and sexual and reproductive health services for adolescents and young people in Eastern and Southern African (ESA), (endorsed by 21 countries in 2013); the Southern African Development Community Parliamentary Forum (SADC-PF) Model Law on Eradicating Child Marriage and Protecting Children Already in Marriage (2016); and the 29th African Union Summit (2017), “Harnessing the Demographic Dividend through investments in Youth”.

3. The UNFPA partnership with and support to regional economic communities has been instrumental in creating a regional political impetus for the Framework of Actions for the follow-up to the Programme of Action of the International Conference on Population and Development Beyond 2014, and ensuring that the commitments of the International Conference on Population and Development are infused in regional and national policy instruments. However, challenges remain in the implementation at national level and the translation of these policies into measurable results that would capitalise on the opportunities, address remaining challenges and achieve universal access to sexual and reproductive health. These implementation challenges are compounded by an unstable context determined by increased risk of humanitarian emergency in several countries in the region.

4. With 32.4 per cent of adolescents and young people between 10 and 24 years old, the population in East and Southern Africa is expected to grow to 1.1 billion by 2050. Despite marked declines, fertility rates remain high across the region, with an average of 4.8 children per woman of reproductive age. However, most of the countries display demographic and economic profiles favorably positioning them to benefit from the demographic dividend, if the necessary investments are made in the empowerment, education and employment of young people. This is particularly the case in the nine countries that reached an early dividend stage, with fertility rates below four and the share of working-age population rising.

5. The regional maternal mortality ratio declined from 918 per 100,000 live births in 1990 to 407 per 100,000 live births in 2015, which represents a 56 per cent reduction. This is higher than the 44 per cent reduction observed at global level. However, 85,637 women still die of maternal causes every year in this region alone. This is partially explained by the fact that only 56 per cent of deliveries are attended by skilled personnel in the region (including 13 countries with rates above 70 per cent). Progress was made in family planning,

with 35 per cent of women using modern contraceptives in the region and two thirds of married women reporting their need for family planning satisfied with modern methods in seven countries. However, inequalities in access to sexual and reproductive health services are evident and indicators vary according to the age, education, wealth and geographical location. In most countries, progress has been largely concentrated in urban areas, among older and/or married women and women of higher education, while the poor quality of services and humanitarian crisis too often hampers positive health outcomes.

6. More than a third (37 per cent) of young women aged 20-24 years are married as children in East and Southern Africa. The adolescent birth rate in the region is 110 births per 1,000 women, which is double the global rate. Adolescents face significantly higher rates of maternal morbidity, including obstetric fistula. Adolescent fertility reflects unmet need for contraception among girls aged 15-19 years, due to limited access to comprehensive sexuality education, adolescent and youth-friendly health services and persistent negative socio-cultural norms.

7. More than 50 per cent of the people living with HIV in the world are from East and Southern Africa. The annual mortality related to AIDS translates to over 1,300 deaths per day. Of all adults living with HIV in the region, 59 per cent are women, and the majority of new infections in East and Southern Africa occur among girls and women 15 years and older (56 per cent). Only 45 per cent of young women and 33 per cent of young men aged 15-24 report using a condom during their last high-risk sexual intercourse. Ending the epidemic of AIDS by 2030 (Sustainable Development Goal target 3.3) requires increased efforts to develop prevention interventions for the most affected groups: youth, in particular adolescent girls and young women, as well as other key populations. Considering that over 90 per cent of HIV incidence is through sexual transmission, and mainly through heterosexual contact, efforts to ensure sexual and reproductive health will continue to be substantially undermined if the HIV epidemic is not addressed. This also calls for scaling up effective existing efforts to integrate HIV and sexual and reproductive health services.

8. Women in the region remain vulnerable to violence, and the risk of sexual and intimate partner violence is exacerbated in humanitarian settings. Five countries in East Africa recognize and report the existence of female genital mutilation practices (FGM), with the highest percentages recorded in Eritrea and Ethiopia (88.7 and 74.3 per cent respectively). Available data shows that between 15 per cent and 32 per cent of women in East and Southern Africa report having experienced physical violence by their intimate partner in the year preceding the survey. This shows a pressing need for increased investment in the prevention and response to violence, including supporting efforts to change negative social norms, enforce existing laws, develop multi-sectoral responses to reach Sustainable Development Goal targets 5.2 and 5.3, and eliminate all forms of violence against women, including harmful practices.

9. Finally, 11 of the 23 East and Southern African countries are at high to very high risk for humanitarian emergency in the coming years, which translates into increased sexual and reproductive health risks. A recent example of this is the 2015-2016 El Niño-related drought, which affected over 16 million people, including four million women of childbearing age, of whom 700,000 were pregnant women. The scale of such emergencies is vast, and requires UNFPA to invest in humanitarian preparedness and response as well as resilience-building targeting the most vulnerable women, girls and youth in fragile settings in order to ensure they are not “left behind”.

## **II. Lessons learned**

10. The regional interventions are guided by several evaluations and assessments and benefited from numerous consultations with: regional economic communities; development partners; UNFPA country offices through the 2017 regional leadership meeting and the East and Southern Africa regional office review and advisory committee; civil society organizations; academia; private sector; young people and United Nations agencies as part of the regional United Nations Development Group mechanism. Lessons learned, which are structured by the modes of engagement, illuminate key lessons learned and good practices identified during these consultations that were instrumental in shaping the focus of the regional interventions action plan, 2018-2021.

## **A. Advocacy and policy dialogue**

11. The findings from the partnership assessment clearly confirm that the strength of the regional office is linked to its position at the crossroads of global and country-level interventions. Its capacity to 'bring the African voice to the global dialogues' is appreciated. Key lessons learned from the aforementioned evaluations include:

- (a) The current policy context, determined by progress at regional level, but also challenged in some countries on specific, sensitive issues related to sexual and reproductive health and rights, shows that advocacy and capacity building interventions are required for harmonising national policies with global and regional frameworks and addressing persistent political sensitivities around sexual and reproductive health and rights, especially with regard to adolescents' sexual and reproductive health, including comprehensive sexuality education and youth access to services, women's empowerment and programming for marginalised groups; and
- (b) Engaging with the African Union and regional economic communities on advocacy and policy dialogue has multiplier effects and the use of regional frameworks was effective in influencing national laws, policies and practices. For example, the Southern African Development Community Parliamentary Forum (SADC-PF) Model Law on Eradicating Child Marriage and Protecting Children Already in Marriage (2016) guided the public hearings to inform legal reform in Zimbabwe. In addition, engaging with the African Union in the development and implementation of the Maputo Plan of Action and the Campaign on Accelerated Reduction of Maternal, newborn and child Mortality in Africa led to an increase in national budget on Mother and Child Health in Uganda in 2014-2106; the Campaign on Accelerated Reduction of Maternal, newborn and child Mortality in Africa was also instrumental in the decision to raise the legal age for marriage from 16 to 18 years in Malawi, as well as in the increase in the number of midwives trained in Uganda and Zambia. Finally, following a communiqué from the East Africa Legislative Assembly to national parliaments, countries of the East African Community established a budget line for sexual and reproductive health in their national budgets, which was a result of advocacy efforts by UNFPA.
- (c) Strengthening engagements with Regional Economic Communities and building the capacities of civil society organisations on advocacy, including by providing them with relevant evidence-based advocacy tools, was expressed as a critical need by our partners that requires more investments by UNFPA.

## **B. Knowledge management**

12. Stakeholder engagement at the outset of research and data generation is essential for evidence uptake, as was illustrated by the involvement of all the regional economic communities, the Joint United Nations Programme on HIV/AIDS (UNAIDS), the United Nations Educational, Scientific and Cultural Organization (UNESCO), the Ford Foundation and African Youth and Adolescents Network (AfriYAN), in the adolescent and youth sexual and reproductive health laws and policies analysis. Looking ahead, there is a need to ensure evidence is systematically translated into action by strengthening the capacity of governments to use evidence to drive implementation of programmes, and developing focused and action-oriented analysis of evidence, notably through various policy and programme briefs and specialised technical assistance. In this regard, there is a need to

mobilise the technical expertise required to leverage timeously the analyses generated on the demographic dividend, so that they can be integrated in national development planning as well as developing advocacy tools based on the adolescent sexual and reproductive health and rights laws and policies mapping. Developing a more robust evidence uptake strategy would also respond to this concern.

13. Another key strength of the East and Southern Africa regional office is related to its presence in 22 countries and its capacities to facilitate South-South exchanges by providing opportunities to adapt and scale up existing good practices. For example, in 2016 the East and Southern Africa regional office facilitated the involvement of Zambian stakeholders in training midwives in Botswana to insert implants. Looking ahead, the development of a knowledge management action plan would enable the provision of tools and systems, including to better monitor and track the results of South-to-South learning and capacity building efforts.

### **C. Capacity building**

14. Efforts of UNFPA to build national capacities to deliver sexual and reproductive health and rights services take many forms, all guided by a concern to maximise impact. For example, through training of trainers and development of comprehensive sexuality education tools and guidelines, more than 18,000 teachers were trained in 2015 and 2016; the essential services package and the Guidelines on Gender-Based Violence Interventions in Humanitarian Settings (2005) provided additional skills to the countries to plan and implement a multi-sectoral approach to gender-based violence prevention and response and to develop training material for in-service training of youth-friendly services.

15. Internally, experience of the East and Southern Africa innovation network hints at the key role that communities of practice play in building capacity and stimulating engagement of staff around specific thematic areas. Strengthening capacity of UNFPA staff in the region in various thematic and programmatic matters contributes to increased effectiveness in programme delivery. Examples include the training on sexual and reproductive health and rights in the Universal Periodic Review in 17 countries; continuous capacity building on communications leading to improved visibility of UNFPA; capacity building on resource mobilization in ten countries, in addition to strategic training for senior managers, has contributed to outstanding resource mobilization results in East and Southern Africa (25 per cent of total corporate co-financing revenue recorded in 2015).

16. Looking ahead, there is a need to (a) scale up capacity building efforts, particularly on innovation, youth, comprehensive sexuality education and sexual and reproductive health and rights/HIV integration; and (b) better measure and showcase the results of the training efforts of the East and Southern Africa regional office. The tracking system to measure the results of family planning training that was put in place through the Preventing Maternal Deaths in East and Southern Africa programme will provide interesting lessons to develop improved training monitoring tools that could be used in other programmes, while enhanced synergy between our monitoring and evaluation and communication systems would better showcase the human impact of our capacity building efforts. Lastly, the graduation of several countries to middle-income country status and the associated decrease in sexual and reproductive health and rights funding calls for the development of upstream technical assistance modalities in specific middle-income countries, through the creation of the multi-country expertise hub in Johannesburg.

### **D. Partnership and coordination**

17. An assessment of partnerships revealed that brokering relationships regionally, at multiple levels, is one of the major recognised strengths of the East and Southern Africa regional office. Key lessons learnt are: (a) establishing partnerships with multiple stakeholders (civil society organizations, regional economic communities, academia, and donors) is central to delivering efficiently on the other modes of intervention - advocating for policy change, building capacities for better service delivery and managing knowledge to scale up and innovate; (b) partnering with other United Nations organizations, through joint interventions or pooling resources and technical expertise, increases the effectiveness

and the impact of advocacy efforts. For example, the HIV/sexual and reproductive health and rights integration project, delivered jointly with the Joint United Nations Programme on HIV/AIDS (UNAIDS), enabled the development of guidelines on integration by the Southern African Development Community, while the joint programme with United Nations Children's Fund (UNICEF) on Child Marriage contributed to the Southern African Development Community Parliamentary Forum (SADC-PF) Model Law on Eradicating Child Marriage and Protecting Children Already in Marriage (2016); and (c) the brokering role of the regional office between stakeholders who were previously not connected, such as regional economic communities, non-governmental organizations and governments, is effective and appreciated, not only because partnering with regional economic communities has a multiplier effect as it impacts on national laws and policies, but also because those multi-stakeholder partnerships strengthen non-state actors in the region. For example, UNFPA acted as a broker between the African Institute for Development Policy (AFIDEP) and national governments around the demographic dividend.

18. Looking ahead, partners recommended that UNFPA expand its brokering role to the next level and leverage its positioning at country, regional and global levels to connect regional and local partners to global knowledge and platforms. Other key evaluative recommendations are that the East and Southern Africa regional office should continue to broaden the range of its partners and leverage other initiatives, such as DREAMS on youth issues or research partners working regionally; and to develop a comprehensive partnership strategy, a regional economic communities engagement strategy, and to map research partners to ensure a more systematic approach to creating and monitoring partnerships, avoid over-reliance on single implementing partners, and define processes to ensure consistency in their engagement modalities.

### **III. Proposed interventions**

19. The design of the regional action plan takes place within a rapidly changing political, security and development aid environment. The goals and targets of the International Conference on Population and Development, 2030 Agenda for Sustainable Development, African Union Agenda 2063, UNFPA strategic plan, 2018-2021, the relevant national priorities of 23 countries, as well as the evaluation evidence of the regional interventions, 2014-2017, provide the basis for the regional interventions action plan, 2018-2021. The East and Southern Africa regional office and strategic partners identified all four outcomes of UNFPA strategic plan, 2018-2021 as relevant to our work in the region. The regional interventions action plan, 2018-2021 is based on the principle of realization of human rights and aims to follow a participatory, gender and culturally sensitive approach, seeking to build the capacity of rights holders and duty bearers to improve the quality of life of the people in East and Southern Africa. Across all outcome areas, the regional interventions action plan will (a) execute strategic interventions that focus on ensuring benefits for those that are “furthest behind”; (b) support ideation, prototyping and piloting of innovative approaches throughout each thematic area to achieve greater programme efficiency; the established East and Southern Africa innovation network will serve as a forum to share new ideas, develop proposals and pilot initiatives for scaling up throughout the region; (c) prioritize support to multi-country interventions and interregional cooperation; and (d) mainstream disaster mitigation, emergency preparedness and strengthening resilience, specifically for countries and regions prone to disaster. UNFPA will be working with multiple partners through their frameworks for improved emergency preparedness and scaled up actions on resilience-building, such as the African Union’s Climate Change Strategy, the Southern Africa Sub-regional Framework of Climate Change Programmes of the Southern African Development Community, the Disaster Risk Reduction and Management Strategy of the East African Community, and the Strategic Framework to Support Resilient Development in Africa of the regional United Nations Development Group.

## **Sexual and reproductive health and rights**

20. The East and Southern Africa regional office will focus on evidence-based policy dialogue and advocacy, harmonizing and standardizing protocols, guidelines and legal frameworks at the regional level for sexual and reproductive health and HIV/AIDS prevention, as well as on a policy framework on generic contraceptives and other reproductive health medicines, with particular attention to adolescents, women and key populations. It particularly emphasizes improving quality and ensuring equal access to care so that no one is “left behind” in progress made on relevant targets of the Sustainable Development Goals. The formal collaboration of the regional office with regional partners such as the African Union, the New Partnership for Africa's Development, and the Southern African Development Community, including through their role as implementing partners, is an advantage in pushing the sexual and reproductive health and HIV prevention agenda forward. The regional entities such as the economic communities will be supported to strengthen the policy environment and the national adaptation of sexual and reproductive health and HIV programmes. Furthermore, the regional office will continue to be represented at various regional and sub-regional level technical working groups operationalizing the African Union Africa Health Strategy 2016-2030.

21. The East and Southern Africa regional office will further provide technical assistance to UNFPA country offices, regional entities and national governments in the areas of:

- (a) quality and equitable access to sexual and reproductive health and HIV prevention among adolescents and young people, disadvantaged women including those in humanitarian contexts, through evidence-based planning and system building, including initiatives to strengthen the reproductive, maternal, newborn, child, and adolescent health (RMNCAH) workforce and maternal death surveillance and response; and
- (b) logistic supply management for forecasting, procuring and monitoring reproductive health medicines, regional harmonization and regulation, innovation for enhanced efficiency and effectiveness, and advocacy for domestic resource allocation. The related interventions will focus on leveraging the power of UNFPA Supplies (the UNFPA thematic programme dedicated to expanding access to family planning) to maximize use of limited resources and build country-driven sustainability for universal access to human rights based family planning and reproductive health care.

## **Youth and adolescents**

22. Building on results of the regional interventions, 2014-2017, the regional office will continue to work with the African Union Commission, the regional economic communities, the Parliamentary Forum of the Southern African Development Community, the East African Legislative Assembly, and relevant United Nations organizations for further endorsement of the harmonized legal framework, advocacy for acceleration of implementation of the East and Southern Africa Ministerial Commitment on comprehensive sexuality education and sexual and reproductive health for adolescents and young people, dissemination of regional studies to inform national level policies and implementation of guidelines in the region. Interventions focusing on strengthening advocacy and capacity of parliamentarians, regional economic communities, and youth organizations on laws and policies on adolescent and youth sexual and reproductive health and rights, and in supporting capacities for in-country implementation will be scaled up. Signature actions in this intervention area will be supporting countries to (a) adopt and/or domesticate the model law on Eradicating Child Marriage and Protecting Children Already in Marriage of the Southern African Development Community; (b) align national legislation to international and continental instruments on adolescent and youth sexual and reproductive health and rights and; (c) ensure validation of regional guidance on adolescent and youth friendly health services. The regional interventions action plan will coordinate and leverage other existing initiatives such as DREAMS to ensure maximum coverage, and will build upon the experience and expertise of relevant regional stakeholders to improve and scale up expected results.



23. In collaboration with the United Nations Educational, Scientific and Cultural Organization (UNESCO) and relevant civil society organizations and under the auspices of the East and Southern Africa Ministerial Commitment on comprehensive sexuality education and sexual and reproductive health for adolescents and young people, the regional interventions action plan will also increase its focus on the institutional capacity to implement, monitor and report on quality, comprehensive sexuality education both in- and out-of-school. This will entail ensuring the institutionalization of comprehensive sexuality education in pre- and in-service training institutions for teachers in the region, building strong monitoring and evaluation systems to generate evidence around teacher/facilitator effectiveness, and learning and behavioural outcomes of young people.

24. Strengthening the referral mechanisms between comprehensive sexuality education and adolescent and youth-friendly health services and measuring these linkages will also be a priority. The interventions action plan will continue to improve social and behaviour change communication activities including TuneMe and other innovative approaches, also using mobile and information and communication technologies. The interventions action plan will pay particular attention to the integration of asset building, including life skills, health education and economic empowerment models within supported programmes by UNFPA in partnerships with regional and continental organizations. The interventions action plan will also target, when possible, young people with disabilities – in line with the principle of leaving no one behind. Finally, the interventions action plan will continue its support to strengthen youth participation, through regional level coordination and capacity strengthening of young people and youth networks in policy, decision-making, programming, and international, regional and national development fora.

## **Gender equality**

25. The East and Southern Africa regional office will provide technical support to countries in the development of action plans on sexual and reproductive health and rights recommendations of the universal periodic review to enable the integration of human rights in sexual and reproductive health and gender-based violence laws, policies and programmes. To this end, UNFPA will (a) support capacity building interventions of UNFPA staff and partners to integrate reproductive rights and gender-based violence effectively in laws, policies and programmes; (b) conduct capacity building of regional economic communities to strengthen the implementation of and adherence to international agreements, national legislation and policies for gender equality and reproductive rights; and (c) provide technical assistance to periodic scans of regional frameworks on reproductive rights and gender-based violence laws and policies.

26. The regional office will further provide technical assistance for the development, dissemination and implementation of multi-sectoral essential services standards on gender-based violence, and will strengthen strategic partnerships with the African Union, regional economic communities, faith-based organizations, men's and boys' networks, and parliamentarians on positive social norms change. In particular, the interventions action plan will support (a) the roll-out of the gender-based violence essential service package and the guidelines for clinical management of rape; (b) availability of gender statistics through capacity building on gender-based violence data collection; (c) documentation of good practices on sub-regional strategies for female genital mutilation abandonment to enable evidence-based regional capacity building consultations; and (d) establishment of an innovative regional network that will translate violence against women prevention evidence into action in the region, by providing policy-makers and civil society organizations with rigorous evidence and supporting them to develop actionable policy and programme recommendations.

## **Population dynamics and data availability**

27. The regional interventions will focus on strengthening capacities at national and regional levels to ensure that relevant population and geospatial data and information are produced to inform advocacy, policy and programmes related to the achievement of the Sustainable Development Goals and the Programme of Action of the International Conference on Population and Development through:

- (a) promoting the utilization of new technology (information and communication technology, satellite imagery) and innovative approaches to ensure successful implementation of the 2020 round of population and housing censuses and to inform risk mitigation strategies, including multi-country preparedness and response strategies;
- (b) supporting the implementation of the African Programme for Accelerated Improvement of comprehensive Civil Registration and Vital Statistics (APAI-CRVS); as well as population surveys and administrative data;
- (c) advocating for data disaggregation, mapping and small area estimation as well as demographic projection to address inequalities by ensuring adequate identification and localization of the persons “left behind”; and
- (d) supporting regional centres of excellence, regional institutions and initiatives such as the Strategy for Harmonization of Statistics in Africa (SHaSA) and the African Symposium for Statistical Development (ASSD) to foster knowledge management and South-South cooperation.

28. The second core element of this outcome focuses on mainstreaming demographic intelligence to improve the relevance and effectiveness of development policies and programmes. The overall objective of demographic intelligence is to inform policy interventions and to guide strategic investments in youth and women with the transformative and multiplier effect of harnessing the demographic dividend, fostering social cohesion and sustaining peace. Young people and women constitute the majority of the population affected by insecurity and displacement; at the same time, they are key players in nurturing stability and peacebuilding. Interventions in the policy area to harness demographic dividend will empower youth and women, contributing to inclusive economic growth and potentially fostering social cohesion. Interventions will include:

- (a) advocacy at national, regional and global levels with various stakeholders to strengthen commitments to harnessing the demographic dividend and achieving the Programme of Action of the International Conference on Population and Development and to facilitate the integration of these issues in national and sectoral development frameworks. A particular focus will be on advocacy and partnership with the African Population Experts Committee of the African Union specialized technical committee on Health, Population and Drug Control (STC-HPDC) as the institutional setting for the monitoring and reporting of the Addis Ababa Declaration on Population and Development. Similarly, the regional office will support regional economic communities, especially Southern African Development Community and East African Community, in following the Framework of Actions for the follow-up to the Programme of Action of the International Conference on Population and Development Beyond 2014 and the Sustainable Development Goals;
- (b) knowledge generation and management to capitalise on increasing national and regional experience while availing international expertise and knowledge. An important aspect of this intervention will be the development of a knowledge strategy and supporting the establishment of a regional hub for capacity development and South-South cooperation on population and development; and
- (c) building and strengthening partnership and coordination with data communities, data ecosystem, United Nations organizations, academic and research institutions and policy makers.

## **IV. Action plan management, resource mobilization, partnerships and monitoring and evaluation**

### **Programme management**

29. The regional director, with support from the management team, is responsible for overseeing the development, implementation, monitoring and evaluation of the regional interventions action plan, 2018-2021, thereby applying the principles of integrated and participatory approaches. The regional director ensures that the implementation of the regional interventions is aligned to global strategies, corporate accountability and security framework,; and responsive to thematic priorities and initiatives. At the technical level, the regional interventions will seek to work closely with the regional United Nations Development Group members to accelerate the implementation of programmatic frameworks, including the regional middle-income countries strategy and the regional resilience framework; and the implementation of regional joint programmes targeting specific sub-regions (Great Lakes and Horn of Africa) as well as specific thematic joint programmes, particularly around HIV/AIDS, that were developed between 2015 and 2017.

30. The regional office will develop a technical assistance strategy outlining the three modalities of integrated technical and programming support to country offices and their linkages with the results and selected countries as per the regional interventions action plan results and resources framework. The technical support modalities under the regional interventions action plan include: (a) facilitation of knowledge exchange through South-South cooperation; (b) support between country offices whereby the findings of the UNFPA regional skills mapping exercises will be applied; (c) brokering of technical support by qualified regional institutions and vetted consultants; and (d) direct provision of support by the regional office through desk review, organization of regional capacity building workshops and in-country capacity building missions, with a particular focus on identified cluster of countries, i.e. middle-income countries, countries participating in regional non-core funded programmes, humanitarian settings and fragile countries.

### **Resource mobilization and partnerships**

31. The achievement of the regional interventions action plan, 2018-2021, proposed results will be dependent upon mobilizing resources to cover the programme funding gap and building strategic partnerships for advocacy, visibility, innovation and implementation. The catalysts for change in the East and Southern Africa regional interventions action plan, 2018-2021, will be to:

- (a) Further develop partnerships with all partners of the Development Assistance Committee of the Organisation for Economic Co-operation and Development present locally and regionally for development and humanitarian programmes with a focus on building up a strong network with regional humanitarian partners in Nairobi (hub for the Great Lakes and Horn of Africa);
- (b) Mobilize resources from multilateral partners including the European Development Fund of the European Union; the European Civil Protection and Humanitarian Aid Operations (ECHO); international financial institutions, the African Development Bank, World Bank, Islamic Development Bank; and international financing organizations such as the Global Fund to Fight AIDS, Tuberculosis and Malaria (GFATM) and UNITAID;
- (c) Intensify efforts to mobilize domestic resources supporting UNFPA country offices in their negotiations with East and Southern African governments for additional

contributions to UNFPA core and non-core budgets, with special attention to designated resource mobilization engines;

- (d) Increase outreach to non-traditional partners at country and regional levels for South-South cooperation, sourcing innovative solutions, and multilateral funding focusing on China, Brazil and countries of the Gulf Cooperation Council;
- (e) Create new partnerships with the private sector, particularly in Kenya and South Africa, and target value added partnerships for advocacy, visibility, innovation and fundraising;
- (f) Expand strategic partnerships with key political, scientific and operational partners, including the African Union and the New Partnership for Africa's Development; the regional economic communities (East African Community (EAC), Intergovernmental Authority on Development (IGAD), the Indian Ocean Commission (IOC) and Southern African Development Community (SADC)); United Nations partners (H6; the Office of the United Nations High Commissioner for Refugees (UNHCR); the International Labour Organization (ILO); the World Food Programme (WFP), and the International Organization for Migration (IOM)), (international) non-governmental organizations, academia, research institutes, health professional associations, and foundations in East and Southern Africa.

The success of the resource mobilization and strategic partnerships strategy of the regional interventions action plan, 2018-2021, will be intrinsically linked to the enhancement of the quality of regional and country offices' proposals and reports; continued monitoring of impact of non-core resources; and intensified communication with all partners and increased UNFPA visibility.

32. The regional office will maintain strong inter-agency collaboration at the regional level, including through the participation of the regional director in the regional United Nations Development Group as well as the leadership of UNFPA in the implementation of the business operations strategy agenda and the overall programmatic quality assurance of and support interventions to the 22 United Nations country teams.

33. Effective communication is a corporate priority and a critical element of the strategic plan. Media and communication interventions were initiated in the regional interventions action plan, 2014-2017. However, the current regional development context requires the adoption of an effective, bold and timely communication agenda. The region needs to be more creative and innovative in communicating its results in order to advance the mandate of the organization. In view of limited media and public attention to our mandate, more effective approaches are needed to frame and position our issues within the current development landscape and public sphere. The positions and opinions of critical stakeholders to the UNFPA mandate also require careful scanning, monitoring and strategic influence.

34. Targeting messages to specific audiences (e.g. parliamentary groups, opinion leaders and influential groups, United Nations system partners, donors and other key development partners) is critical to facilitating conversations with various partners. In addition, the robust use of sound arguments and messages backed by solid evidence, and personal testimonies would help achieve media and social change. Within the regional interventions action plan, 2018-2021, greater emphasis will be placed on digital communication for broader public reach and creative utilization of data and brand journalism for effective storytelling, disseminating results. These will contribute to the nurturing of positive opinions and informed positions of strategic partners at regional level to the mandate of UNFPA.

## **Monitoring, review and evaluation**

35. The implementation of the regional interventions action plan, 2018–2021, will be monitored and evaluated, guided by the relevant UNFPA procedures and guidelines and by the principles of results-based management while using a human rights-based approach to programming. Distinction will be made between situation monitoring (i.e. monitoring of progress towards achieving the regional and national goals to which the regional

interventions action plan contributes) and performance monitoring (i.e. monitoring and evaluation of the activities of the East and Southern Africa regional interventions action plan 2018–2021).

36. Situation monitoring relies on routine monitoring and data collection mechanisms at regional and national levels, and on the studies and surveys included in the results and resources framework. Performance monitoring includes the following monitoring and evaluation tools and activities:

- (a) A midterm review will be undertaken in quarter four of 2019 to assess achievements and shortcomings as well as to identify strategies for the remaining programme period; whereas at the end of the cycle, an end-line evaluation will be conducted to assess the effectiveness, efficiency, impact, relevance, coherence and sustainability of the regional interventions. Feedback on good practices and lessons learned will serve as a guide for the formulation of subsequent regional interventions action plans, as well as for advocacy and resource mobilization (see Table 1 for the costed evaluation plan);
- (b) The monitoring of the regional interventions action plan results and resources framework will be based on an approved set of indicators and milestones. The UNFPA corporate strategic information system will be used to collect data for each indicator and milestone on a quarterly basis. Monitoring of financial performance will be conducted using the global programming system and its related reporting tools. The regional monitoring and evaluation advisor and the programme coordination unit will ensure the quality and validity of data and information entries in the strategic information system and the global programming system respectively, whereas the regional office management will ensure the utilization of performance data for resource allocations, design of risk mitigating measures and changes in implementation modalities, if necessary;
- (c) Monitoring and oversight visits will be conducted regularly by the regional office. Government stakeholders, regional economic community representatives, civil society and external development partners, including donors, may be invited to participate in planned monitoring visits.

37. Lastly, the East and Southern Africa regional office remains strongly committed to compliance with audit standards and processes. It will therefore continue to (a) conduct periodic on-site reviews and spot checks of financial records of the strategically selected implementing partners; (b) invest in further building its own capacity and that of its implementing partners and country offices in planning and budgeting, financial management, procurement processes, record keeping, monitoring and evaluation, data collection and reporting processes; (c) systematically monitor audit observations and implement appropriate actions; and (d) conduct annual reviews of its internal control mechanisms, including fraud and risk assessments.

**Table 1: Costed evaluation plan**

<b>Evaluation title</b>	<b>Purpose of the evaluation</b>	<b>Timeline</b>	<b>Estimated cost (\$)</b>	<b>Source of Funding</b>	<b>Evaluation partners</b>
East and Southern Africa regional interventions action plan midterm review	Assessment of the progress towards achieving regional interventions outputs	December 2019	25,000	Regular resources	Country offices, programme division and evaluation office
East and Southern Africa regional interventions action plan evaluation	Assessment of the relevance, effectiveness, efficiency and sustainability of the UNFPA East and Southern Africa regional interventions action plan to provide evidence of overall programme performance and achievement of planned results and to inform the development of new programme quality support and assurance	December 2020	90,000		
Joint United Nations regional programme on sexual and reproductive health and rights/HIV and sexual and gender-based violence integration midterm evaluation	Midterm evaluation to be undertaken to assess progress, gaps, risks and challenges to integration	December 2019	100,000	Other resources	Country offices, UNAIDS, UNICEF and WHO
Joint United Nations regional programme on sexual and reproductive health and rights/HIV and sexual and gender-based violence integration end of project evaluation	End of project evaluation to be undertaken to determine achievements, gaps and future direction for sexual and reproductive health and rights integration	December 2021	100,000		
SYP (Safeguard Young People Programme) - end of phase review	Assessment of the relevance, effectiveness, efficiency and sustainability of the SYP programme and its progress against the result framework	December 2019	150,000	Other resources	SDC, country offices, RECs and other key stakeholders

## Annex 1. Results and resources framework

Goal: Achieve universal access to sexual and reproductive health, realize reproductive rights, and reduce maternal mortality to accelerate progress on the International Conference on Population and Development agenda, to improve the lives of adolescents, youth and women, enabled by population dynamics, human rights, and gender equality				
Impact indicators			Baseline 2017	Target 2021
1) Maternal mortality ratio for the East and Southern Africa region			<b>407</b>	<b>202</b>
2) Number of East and Southern African countries with an adolescent birth rate of less than 90/1,000 women			<b>11</b>	<b>15</b>
<b>Countries:</b>	2017	Botswana, Burundi, Comoros, Eritrea, Ethiopia, Mauritius, Namibia, Rwanda, Seychelles, South Africa and Swaziland		
	2021	Botswana, Burundi, Comoros, Eritrea, Ethiopia, Kenya, Lesotho, Mauritius, Namibia, Rwanda, Seychelles, South Africa, Swaziland, Tanzania and Zimbabwe		
3) Number of Joint United Nations Programme on HIV/AIDS (UNAIDS) fast-track countries <sup>1</sup> in the East and Southern Africa region with a HIV incidence rate reduction of at least 75 per cent from 2010 to 2021			<b>0</b>	<b>13</b>
<b>Countries:</b>	2017	None		
	2021	Botswana, Ethiopia, Kenya, Lesotho, Malawi, Mozambique, Namibia, South Africa, Swaziland, Uganda, Tanzania, Zambia and Zimbabwe		
4) Number of East and Southern African countries reporting less than 30 per cent of women aged 20-24 years who were married or in a union before age 18			<b>11</b>	<b>17</b>
<b>Countries:</b>	2017	Angola, Botswana, Burundi, Lesotho, Kenya, Mauritius, Namibia, Rwanda, Seychelles, South Africa and Swaziland.		
	2021	Angola, Botswana, Burundi, Comoros, Democratic Republic of Congo, Lesotho, Kenya, Madagascar, Mauritius, Namibia, Rwanda, Seychelles, South Africa, Swaziland, Tanzania, Zambia and Zimbabwe.		
Outcome 1: Every woman, adolescent and youth everywhere, especially those furthest behind, has utilized integrated sexual and reproductive health services and exercised reproductive rights, free of coercion, discrimination and violence				
Outcome indicators			Baseline 2017	Target 2021
1) Number of East and Southern African countries with skilled birth attendance rate above 75 per cent			<b>13</b>	<b>16</b>
<b>Countries:</b>	2017	Botswana, Burundi, Comoros, Democratic Republic of Congo, Lesotho, Mauritius, Malawi, Namibia, Rwanda, Seychelles, South Africa, Swaziland and Zimbabwe		
	2021	Botswana, Burundi, Comoros, Democratic Republic of Congo, Lesotho, Mauritius, Malawi, Mozambique, Namibia, Rwanda, Seychelles, South Africa, Swaziland, Tanzania, Uganda and Zimbabwe		
2) Number of East and Southern African countries that have reduced unmet need for family planning by 50 per cent			<b>0</b>	<b>15</b>
<b>Countries:</b>	2017	None		
	2021	Burundi, Comoros, Ethiopia, Kenya, Lesotho, Madagascar, Malawi, Mozambique, Namibia, Rwanda, South Africa, Tanzania, Uganda, Zambia		

<sup>1</sup> 16 countries in the East and Southern Africa region are identified as a UNAIDS fast-track country. Angola, Democratic Republic of Congo and South Sudan will not be prioritized in the regional interventions action plan, 2018-2021 based on the high incidence/prevalence rates of the other 13 countries.

		and Zimbabwe			
3) Number of East and Southern African countries with a modern contraceptive prevalence rate of at least 50 per cent			<b>8</b>	<b>17</b>	
<b>Countries:</b>	2017	Botswana, Kenya, Malawi, Lesotho, Namibia, South Africa, Swaziland and Zimbabwe			
	2021	Botswana, Burundi, Comoros, Ethiopia, Kenya, Lesotho, Madagascar, Malawi, Mozambique, Namibia, Rwanda, South Africa, Swaziland, Tanzania, Uganda, Zambia and Zimbabwe			
4) Proportion of Joint United Nations Programme on HIV/AIDS (UNAIDS) fast-track countries providing combination prevention option to at least 90 per cent of people at risk (adolescent girls and young women and key populations)			<b>0</b>	<b>100</b>	
<b>Countries:</b>	2017	0			
	2021	Botswana, Ethiopia, Kenya, Lesotho, Malawi, Mozambique, Namibia, South Africa, Swaziland, Uganda, Tanzania, Zambia and Zimbabwe			
5) Number of East and Southern African countries with at least 50 per cent of primary health care facilities providing integrated sexual and reproductive health services			<b>0</b>	<b>8</b>	
<b>Countries:</b>	2017	0			
	2021	Botswana, Lesotho, Malawi, Namibia, Swaziland, Uganda, Zambia and Zimbabwe			
6) Number of East and Southern African countries that have domesticated policy instruments (guideline, strategies, bills) on sexual and reproductive health and HIV of the Regional Economic Communities			<b>0</b>	<b>11</b>	
<b>Countries:</b>	2017	0			
	2021	Botswana, Ethiopia, Kenya, Malawi, Namibia, South Africa, Swaziland, Tanzania, Uganda, Zambia and Zimbabwe			
<b>Output 1: Enhanced national and regional capacities to develop and implement policies and programmes that prioritize access to sexual and reproductive health and rights information and services</b>					
<b>Output indicators</b>			<b>Baseline 2017</b>	<b>Target 2018</b>	<b>Target 2019</b>
			<b>Target 2020</b>	<b>Target 2021</b>	
1) Number of regional entities that have harmonized and standardized at least two regional policy guidelines for sexual and reproductive health and HIV			<b>0</b>	<b>1</b>	<b>2</b>
			<b>3</b>	<b>3</b>	
<b>East and Southern Africa regional office (ESARO) support focuses on<sup>2</sup>:</b>	Economic Commission for Africa, Intergovernmental Authority on Development, and Southern African Development Community				
2) Number of East and Southern African countries that have supportive, costed adolescent and youth sexual and reproductive health strategies in place that are up-to-date			<b>2</b>	<b>4</b>	<b>6</b>
			<b>8</b>	<b>10</b>	
<b>ESARO support focuses on:</b>	Botswana, Democratic Republic of Congo, Lesotho, Kenya, Mozambique, Namibia, Uganda and Tanzania				
3) Number of East and Southern African countries that positively address laws and/or policies presenting barriers to HIV prevention, treatment and care to at least one key population (sex workers or men who have sex with men)			<b>0</b>	<b>2</b>	<b>6</b>
			<b>10</b>	<b>13</b>	
<b>ESARO support focuses on:</b>	Botswana, Ethiopia, Kenya, Lesotho, Malawi, Mozambique, Namibia, Rwanda, South Africa, Uganda, Tanzania, Zambia and Zimbabwe				
4) Number of countries with a guideline on respectful maternity care in place			<b>0</b>	<b>2</b>	<b>4</b>
			<b>6</b>	<b>8</b>	
<b>ESARO support focuses on:</b>	Angola, Burundi, Democratic Republic of Congo, Lesotho, Malawi, Mozambique, South Sudan and Swaziland				

<sup>2</sup> The East and Southern African countries reflected in the results and resources framework under East African Community output indicator were identified by the regional baseline assessment of 94 relevant indicators that ESARO conducted in Q1-2017, which included specification if support by the regional office was required for each output indicator.



5) Number of East and Southern African countries that have policy instrument on generic contraceptives and other reproductive health medicines		3	6	8	10	12
<b>ESARO support focuses on:</b>	Botswana, Comoros, Kenya, Malawi, Namibia, Swaziland, Tanzania, Uganda and Zambia					
<b>Partners</b>		<b>Indicative regular resources (dollars)</b>				
Implementing partners:	None	463,899	466,117	475,609	478,509	
Donors:	Swedish International Development Cooperation Agency, Department for International Development (DFID), PACKARD, Maternal Health Thematic Fund donors, UBRAF donors, UNFPA Learning Fund	<b>Indicative other resources (dollars)</b>				
Other strategic partners:	African Union Commission, African Union, Pan African Parliament, Southern African Development Community, Southern African Development Community-Parliamentary Forum, New Partnership for Africa's Development (NEPAD), East African Community, East African Legislative Assembly (EALA), World Health Organization, International Planned Parenthood Federation (IPPF), Joint United Nations Programme on HIV/AIDS (UNAIDS), United Nations Children's Fund (UNICEF), World Bank, John Snow, Inc. (JSI), Organization of African First Ladies against HIV/AIDS (OAFLA) and professional bodies	1,312,485	1,320,748	1,334,953	1,339,916	
<b>Output 2: National capacities are strengthened to deliver quality integrated sexual and reproductive health services and information, in particular for adolescents and in humanitarian settings</b>						
<b>Output indicators</b>		<b>Baseline 2017</b>	<b>Target 2018</b>	<b>Target 2019</b>	<b>Target 2020</b>	<b>Target 2021</b>
1) Number of East and Southern African countries that have adopted standard midwifery curriculum that is used by all midwifery training institutions		9	9	10	11	15
<b>ESARO support focuses on:</b>	Angola, Botswana, Burundi, Lesotho, Malawi and Rwanda					
2) Number of East and Southern African countries that have integrated Minimum Initial Service Package (clean delivery, emergency obstetric neonatal care, gender-based violence, HIV prevention) in the pre-service curriculum for midwives, nurses and doctors		0	2	4	6	7
<b>ESARO support focuses on:</b>	Ethiopia, Kenya, Lesotho, Rwanda, South Sudan, Uganda and Zambia					
3) Number of East and Southern African countries that have robust and resilient Maternal Death Surveillance and Response systems in place that fulfil all ten selected criteria		5	6	9	10	12
<b>ESARO support focuses on:</b>	Angola, Burundi, Eritrea, Madagascar, Namibia, Rwanda and Zimbabwe					
4) Number of East and Southern African countries that are providing comprehensive HIV/sexual and reproductive health package to specific population groups, disaggregated by (i) adolescents and young people; and (ii) at least one key population		0/0	2/2	4/4	6/6	8/8
<b>ESARO support focuses on:</b>	Botswana, Kenya, Lesotho, Malawi, Mozambique, Namibia, Swaziland and Zimbabwe					
<b>Partners</b>		<b>Indicative regular resources (dollars)</b>				
Implementing partners:	None	356,846	361,923	367,853	370,530	
Donors:	Swedish International Development Cooperation Agency, Department for International Development (DFID), UNFPA Supplies donors and UBRAF donors	<b>Indicative other resources (dollars)</b>				
Other strategic partners:	African Union Commission, African Union, Pan African Parliament, Southern African	760,000	860,000	860,000	860,000	

	Development Community, Southern African Development Community-Parliamentary Forum, New Partnership for Africa's Development (NEPAD), East African Community (EAC), East African Legislative Assembly (EALA), International Planned Parenthood Federation (IPPF), United Nations agencies, World Bank, John Snow, Inc. (JSI), Organization of African First Ladies against HIV/AIDS (OAFLA), Professional Bodies					
<b>Output 3: National capacities are strengthened to effectively forecast, procure, distribute and track the delivery of sexual and reproductive health commodities, including in humanitarian settings</b>						
<b>Output indicators</b>		<b>Baseline 2017</b>	<b>Target 2018</b>	<b>Target 2019</b>	<b>Target 2020</b>	<b>Target 2021</b>
1) Number of East and Southern African countries using functional logistics management information system, including last mile tracking, for forecasting and monitoring contraceptives, essential medicines and supplies		10	12	15	18	19
<b>ESARO support focuses on:</b>	Angola, Botswana, Burundi, Comoros, Democratic Republic of Congo, Kenya, Lesotho, Madagascar and Namibia					
2) Number of East and Southern African countries with a preparedness sexual and reproductive health procurement plan available		8	10	13	17	18
<b>ESARO support focuses on:</b>	Angola, Botswana, Comoros, Kenya, Mozambique, Namibia, Rwanda and Tanzania					
3) Number of East and Southern African countries that have adopted total market approach in allocation of sexual and reproductive health commodities		0	4	6	8	10
<b>ESARO support focuses on:</b>	Botswana, Democratic Republic of Congo, Kenya, Lesotho, Madagascar, Swaziland, Tanzania, Uganda, Zambia and Zimbabwe					
4) Number of countries with generics constituting 50 per cent of their total public sector contraceptive procurement		0	1	2	3	4
<b>ESARO support focuses on:</b>	Ethiopia, Madagascar, South Sudan and Zimbabwe					
<b>Partners</b>			<b>Indicative other resources (dollars)</b>			
Implementing partners:	Southern African Development Community, East African Community, University of Rwanda, University of Nairobi		1,554,196	1,564,277	1,576,264	1,584,610
Donors:	Swedish International Development Cooperation Agency, Department for International Development (DFID) and UBRAF donors					
Other Strategic Partners:	African Union Commission, African Union, Pan African Parliament, Southern African Development Community, Southern African Development Community-Parliamentary Forum, New Partnership for Africa's Development (NEPAD), East African Community, East African Legislative Assembly (EALA), World Health Organization, International Planned Parenthood Federation (IPPF), Joint United Nations Programme on HIV/AIDS (UNAIDS), United Nations Children's Fund (UNICEF), World Bank, John Snow, Inc. (JSI), Organization of African First Ladies against HIV/AIDS (OAFLA), Common Market for Eastern and Southern Africa (COMESA) and Professional Bodies					

<b>Outcome 2: Every adolescent and youth, in particular adolescent girls, is empowered to have access to sexual and reproductive health and reproductive rights, in all contexts</b>								
<b>Outcome indicators</b>					<b>Baseline 2017</b>	<b>Target 2021</b>		
1) Proportion of young people (aged 15-24 years) in East and Southern African region who say they used a condom the last time they had sex with a no marital, no cohabiting partner, of those who have had sex with such a partner in the last 12 months					<b>48</b>	<b>70</b>		
2) Proportion of women (aged 15-24 years) in the East and Southern African region who are involved in decision making for contraceptive use					<b>88</b>	<b>95</b>		
3) Proportion of youth aged (15-24) in the East and Southern African region who report having been tested for HIV in the last 12 months and received results					<b>29</b>	<b>50</b>		
4) Proportion of youth (aged 15-24 years) in ten selected East and Southern African countries (Kenya, Madagascar, Mozambique, Malawi, Rwanda, South Sudan, Tanzania, Uganda, South Africa, Zambia) not in education, employment or training					<b>19</b>	<b>10</b>		
<b>Output 4: The legal and policy environment at regional and national levels is improved to address adolescents' and young people's sexual and reproductive health and rights</b>								
<b>Output indicators</b>				<b>Baseline 2017</b>	<b>Target 2018</b>	<b>Target 2019</b>	<b>Target 2020</b>	<b>Target 2021</b>
1) Number of East and Southern African countries that have adopted the model law on child marriage of the Southern African Development Committee (Southern African Development Community)				<b>0</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>
<b>ESARO support focuses on:</b> Malawi, Mozambique, Tanzania, Zambia and Zimbabwe								
2) Number of East and Southern African countries that have laws that allow adolescents below the age of 18 years to access sexual and reproductive health services and information				<b>4</b>	<b>5</b>	<b>6</b>	<b>8</b>	<b>10</b>
<b>ESARO support focuses on:</b> Botswana, Malawi, Rwanda and Zambia								
3) Number of Regional Economic Communities that have validated regional standards for youth friendly health services for adaptation by Member States				<b>0</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>2</b>
<b>ESARO support focuses on:</b> East African Community and Southern African Development Community								
4) Number of East and Southern African countries with a costed national action plan on addressing child marriage				<b>3</b>	<b>4</b>	<b>5</b>	<b>6</b>	<b>8</b>
<b>ESARO support focuses on:</b> Ethiopia, Kenya, Madagascar, South Sudan and Zimbabwe								
<b>Partners</b>				<b>Indicative regular resources (dollars)</b>				
Implementing partners:	To be determined through competitive selection and/or capacity assessment			124,422	124,782	126,259	126,729	
Donors:	Swiss Agency for Development and Cooperation, Department for International Development (DFID), European Union, UNFPA Learning Fund, Global Affairs Canada, Swedish International Development Cooperation Agency, Gates Foundation, Johnson and Johnson			<b>Indicative other resources (dollars)</b>				
	Regional Economic Communities, Southern African Development Community-Parliamentary Forum, East African Legislative Assembly (EALA), United Nations Children's Fund (UNICEF), World Health Organization, International Planned Parenthood Federation (IPPF), Girls Not Brides, Save the Children, and African Union Commission			781,855	838,500	898,500	908,500	

<b>Output 5: Adolescents and young people are empowered with capabilities and skills to make informed decisions and maintain healthy sexual behaviours</b>						
<b>Output indicators</b>		<b>Baseline 2017</b>	<b>Target 2018</b>	<b>Target 2019</b>	<b>Target 2020</b>	<b>Target 2021</b>
1) Number of East and Southern African countries that have integrated asset building and/or economic empowerment strategies within the UNFPA supported youth programme, especially in child marriage programmes.		2	5	8	10	14
<b>ESARO support focuses on:</b>		Botswana, Kenya, Malawi, Rwanda, Swaziland, Tanzania, Zambia and Zimbabwe				
2) Number of East and Southern African countries that adopted the regional comprehensive sexuality education for out-of-school youth		2	5	8	10	14
<b>ESARO support focuses on:</b>		Angola, Botswana, Lesotho, Mozambique, Namibia, Swaziland and Zimbabwe				
3) Number of East and Southern African countries with comprehensive sexuality education institutionalized in pre-service and in-service teacher training colleges		10	15	18	21	21
<b>ESARO support focuses on:</b>		Angola, Botswana, Burundi, Namibia, Mozambique and Rwanda				
4) Number of East and Southern African countries that have adopted and launched TuneMe - adolescent sexual and reproductive health and rights mobisite		5	7	9	10	11
<b>ESARO support focuses on:</b>		Ethiopia, Lesotho, Rwanda, Swaziland and Tanzania				
<b>Partners</b>			<b>Indicative regular resources (dollars)</b>			
Implementing partners:	Praekelt Foundation, SAfAIDS, and others, if needed, to be determined through competitive selection and/or capacity assessment		181,534	183,917	186,453	189,130
Donors:	Swiss Agency for Development and Cooperation, Packard Foundation, Coca Cola Foundation, Rockefeller Foundation, Gates Foundation, Johnson and Johnson, and the Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ)		<b>Indicative other resources (dollars)</b>			
Other strategic partners:	United Nations Educational, Scientific and Cultural Organisation (UNESCO), Joint United Nations Programme on HIV/AIDS (UNAIDS), UNDP, United Nations Children's Fund (UNICEF), Girls Not Brides, International Labour Organization, British Council, Save the children, DREAMS Innovation Challenge, Regional Economic Communities and African Union Commission		1,025,050	1,032,000	944,000	854,000
<b>Output 6: Functional systems are in place to improve adolescents' and young people's leadership and participation in programme planning, implementation and evaluation in development and humanitarian contexts</b>						
<b>Output indicators</b>		<b>Baseline 2017</b>	<b>Target 2018</b>	<b>Target 2019</b>	<b>Target 2020</b>	<b>Target 2021</b>
1) Number of East and Southern African countries with functional national youth networks advocating for adolescent sexual and reproductive health and rights		15	16	17	18	20
<b>ESARO support focuses on:</b>		Angola, Ethiopia, Lesotho and Swaziland				
2) Number of East and Southern African countries that have integrated adolescents and youth participation in humanitarian preparedness and response		0	5	7	9	12
<b>ESARO support focuses on:</b>		Burundi, Democratic Republic of Congo, Ethiopia, Kenya, Madagascar, South Sudan, Tanzania, Uganda, Zambia and Zimbabwe				

Partners		Indicative regular resources (dollars)				
Implementing partners:	To be determined through competitive selection and/or capacity assessment	181,394	183,656	185,700	188,221	
Donors:	Swiss Agency for Development and Cooperation, Swedish International Development Cooperation Agency, Gates Foundation, Johnson and Johnson, Denmark	Indicative other resources (dollars)				
Other strategic partners:	United Nations Educational, Scientific and Cultural Organisation (UNESCO), Joint United Nations Programme on HIV/AIDS (UNAIDS), Southern African AIDS Trust, Office of the United Nations High Commissioner for Human Rights (OHCHR), Save the Children, AfriYAN, AY+, YAPs, any other youth network relevant to the scope of work	309,496	310,288	285,331	261,944	
<b>Outcome 3: Gender equality, the empowerment of all women and girls, and reproductive rights are advanced in development and humanitarian settings</b>						
Outcome indicators <sup>3</sup>				Baseline 2017	Target 2021	
1) Proportion of female genital mutilation joint programme countries in the East and Southern African region that achieve a 40 per cent reduction of women 0-14 years old who have undergone female genital mutilation				0	75	
Countries:	2017	None				
	2021	Ethiopia, Kenya and Uganda				
2) Number of East and Southern African countries with functional and compliant tracking and reporting mechanisms on sexual and reproductive rights and gender equality				10	23	
Countries:	2017	Burundi, Kenya, Malawi, Namibia, Rwanda, South Africa, Swaziland, Tanzania, Uganda and Zambia				
	2021	All East and Southern African countries				
<b>Output 7: National human rights protection systems are strengthened to advance gender equality and empowerment of women and girls</b>						
Output indicators		Baseline 2017	Target 2018	Target 2019	Target 2020	Target 2021
1) Number of East and Southern African countries with an action plan for the implementation of the universal periodic review recommendations on sexual and reproductive health and rights		1	4	9	14	20
ESARO support focuses on:	Angola, Botswana, Burundi, Democratic Republic of Congo, Ethiopia, Kenya, Lesotho, Madagascar, Rwanda, Swaziland, Tanzania and Zambia					
Partners		Indicative regular resources (dollars)				
Implementing partners:	Country Offices and National Human Rights Institutions	142,703	143,303	145,765	146,548	
Donors:	Identified by donor mapping exercise	Indicative other resources (dollars)				
Strategic partners:	Regional Economic Communities and United Nations organizations, particularly Office	0	50,000	50,000	50,000	

<sup>3</sup> When the regional interventions action plan was developed, data to measure indicators 5.2.1 and 5.2.2 of the Sustainable Development Goals on *Proportion of ever-partnered women and girls aged 15+ subjected to physical, sexual, or psychological violence by a current or former intimate partner in the previous 12 months* as well as the *Proportion of women and girls aged 15+ subjected to sexual violence by persons other than an intimate partner in the previous 12 months*, were available from DHS from only eight countries - this made it difficult to define a baseline and relevant targets. Through the regional interventions, 2018-2021 ESARO commits to support countries to set the baseline for monitoring Sustainable Development Goals target 5.2.

	of the United Nations High Commissioner for Human Rights (OHCHR)									
<b>Output 8: Multi-sectoral capacity to prevent and address gender-based violence and harmful practices is improved in development and humanitarian contexts at national and regional levels</b>										
<b>Output indicators</b>						<b>Baseline 2017</b>	<b>Target 2018</b>	<b>Target 2019</b>	<b>Target 2020</b>	<b>Target 2021</b>
1) Number of operational cross-border initiatives for female genital mutilation abandonment within the East and Southern African region						1	4	6	8	10
<b>ESARO support focuses on:</b>		Eritrea, Ethiopia, Kenya and Uganda								
2) Number of East and Southern African countries with a functional national gender-based violence information management system						4	8	12	16	19
<b>ESARO support focuses on:</b>		Angola, Botswana, Ethiopia, Kenya, Lesotho, Madagascar, Malawi, Mozambique, Namibia, Rwanda, Swaziland, Tanzania, Zambia and Zimbabwe								
3) Number of East and Southern African countries with national clinical management of rape guidelines						7	11	13	15	17
<b>ESARO support focuses on:</b>		Burundi, Democratic Republic of Congo, Ethiopia, Madagascar, Mozambique, Namibia, South Sudan, Swaziland and Uganda								
4) Regional network of researchers, civil society organizations and policy makers to upscale violence against women prevention operationalized						No	No	Yes	Yes	Yes
5) Number of East and Southern African countries that have implemented the Essential Services Package						4	9	14	19	21
<b>ESARO support focuses on:</b>		Burundi, Comoros, Democratic Republic of Congo, Lesotho, Madagascar, South Sudan and Swaziland								
<b>Partners</b>						<b>Indicative regular resources (dollars)</b>				
Implementing partners:		Sonke Gender Justice- Equality Now				125,703	126,303	128,765	129,548	
Donors:		European Union, Department for International Development (DFID) and UNFPA Learning Fund				<b>Indicative other resources (dollars)</b>				
Strategic partners:		African Union, Country Offices, Intergovernmental Authority on Development (IGAD), East African Community, Pan African Parliament				1,009,982	1,016,200	1,018,142	1,023,042	
<b>Outcome 4: Everyone, everywhere, is counted, and accounted for, in the pursuit of sustainable development</b>										
<b>Outcome indicators</b>								<b>Baseline 2017</b>	<b>Target 2021</b>	
1) Number of East and Southern African countries that produce <i>domesticated</i> sustainable development indicators with full disaggregation, in accordance with the fundamental principles of official statistics								0	20	
<b>Countries:</b>	2017	None								
	2021	All East and Southern African countries, excluding Eritrea, Democratic Republic of Congo and South Sudan								
2) Number of East and Southern African countries that have conducted a Population and Housing Census in the 2020 round of censuses as per international standards								6	16	
<b>Countries:</b>	2017	Comoros, Ethiopia, Lesotho, Madagascar, Mozambique and Swaziland								
	2021	Botswana, Burundi, Comoros, Democratic Republic of Congo, Ethiopia, Kenya, Lesotho, Madagascar, Malawi, Mauritius, Mozambique, Namibia, Seychelles, South Africa, Swaziland and Zambia								
3) Number of East and Southern African countries that have achieved 80 per cent birth registration and 50 per cent death registration								3	13	
<b>Countries:</b>	2017	Mauritius, Seychelles and South Africa								

	2021	Burundi; Botswana, Ethiopia, Lesotho, Kenya, Mauritius, Namibia, Mozambique, Rwanda, Seychelles, South Africa, Swaziland and Zimbabwe				
4) Number of East and Southern African countries that have developed national strategies and programmes that incorporate the findings of the national demographic dividend study		4	23			
Countries:	2017	Kenya, Rwanda, Uganda and Zambia				
	2021	All East and Southern African countries				
<b>Output 9: National population data systems have the capacity to map inequalities and inform interventions in times of humanitarian crisis</b>						
<b>Output indicators</b>		<b>Baseline 2017</b>	<b>Target 2018</b>	<b>Target 2019</b>	<b>Target 2020</b>	<b>Target 2021</b>
1) Number of East and Southern African countries that generate and publish vital statistics based on civil registration records (birth and death)		6	9	10	12	15
<b>ESARO support focuses on:</b>	Democratic Republic of Congo, Ethiopia, Lesotho, Madagascar, Malawi, Swaziland, Tanzania, Zambia and Zimbabwe					
2) Number of East and Southern African countries that map populations at risk of climate change or natural disasters at national and sub-national level		0	3	5	8	13
<b>ESARO support focuses on:</b>	Botswana, Burundi, Democratic Republic of Congo, Lesotho, Kenya, Madagascar, Malawi, Mozambique, Swaziland, South Sudan, Tanzania, Zambia and Zimbabwe					
3) Number of East and Southern African countries that made their census micro-data available to the public through REDATAM-IMIS		5	7	9	10	12
<b>ESARO support focuses on:</b>	Angola, Botswana, Democratic Republic of Congo, Madagascar, Malawi, Mozambique and Namibia					
4) Number of East and Southern African countries that have developed or updated their National Statistical system in line with the regional frameworks ShASA and Africa Data Consensus		0	3	5	7	12
<b>ESARO support focuses on:</b>	Botswana, Burundi, Kenya, Lesotho, Madagascar, Malawi, Mozambique, Namibia, Rwanda, Swaziland, Uganda and Tanzania					
5) Number of tools and guidelines issued by UNFPA supported Regional Centres of Excellence on data		0	0	2	3	4
<b>ESARO support focuses on:</b>	Centres of Excellence on data - South Africa and Rwanda and expanding to Ethiopia, Kenya and Uganda					
<b>Partners</b>		<b>Indicative regular resources (dollars)</b>				
Implementing partners:	CELADE, Union for African Population Studies (UAPS), WITS University; African Population and Health Research Center (APHRC), University of Nairobi and Makerere University		513,110	517,153	527,554	531,234
Donors:	Department for International Development (DFID), Gates Foundation; African Development Bank and UNFPA Learning Fund		<b>Indicative other resources (dollars)</b>			
Other strategic partners:	United Nations Economic Commission for Africa, Africa Symposium on Statistical Development; African Development Bank, United Nations Children's Fund (UNICEF), United Nations Statistics Division, Regional Economic Communities and World Bank		345,861	679,265	581,260	582,058

<b>Output 10: Demographic intelligence is mainstreamed at national and regional levels to improve the responsiveness and impact of ICPD related policies and programmes</b>						
<b>Output indicators</b>		<b>Baseline 2017</b>	<b>Target 2018</b>	<b>Target 2019</b>	<b>Target 2020</b>	<b>Target 2021</b>
1) Number of East and Southern African countries that generate national profiles on demographic dividend		12	15	18	23	23
<b>ESARO support focuses on:</b>	Angola, Botswana, Ethiopia, Madagascar, Rwanda, South Sudan and Swaziland					
2) Number of East and Southern African countries generating sub-national mapping of Sustainable Development Goals Indicators under UNFPA commitment		0	3	8	14	23
<b>ESARO support focuses on:</b>	Botswana, Ethiopia, Kenya, Lesotho, Madagascar, Malawi, Rwanda and South Sudan					
3) Number of East and Southern African countries that undertake demographic assessments (demographic dividend study or population situation analysis) for national development strategies and poverty reduction strategies		4	7	12	17	23
<b>ESARO support focuses on:</b>	All East and Southern African countries, excluding Kenya, Rwanda, Uganda and Zambia (baseline)					
4) Number of regional parliamentary networks/forums supported in their engagement in ICPD advocacy and implementation who are producing an annual report		1	3	3	4	4
<b>ESARO support focuses on:</b>	Regional Economic Communities (Southern African Development Community, Common Market for Eastern and Southern Africa (COMESA), East African Community) Parliamentary Forum; African Parliamentary Forum on population and development; and African Pan African Parliament					
5) Number of East and Southern African countries that produce a national report of the ICPD and Sustainable Development Goals Implementation to feed into the High level Forum on Sustainable Development		4	8	14	18	23
<b>ESARO support focuses on:</b>	Botswana, Burundi, Ethiopia, Kenya, Lesotho, Madagascar, Malawi, Rwanda, South Sudan, Zambia and Zimbabwe					
<b>Partners</b>		<b>Indicative regular resources (dollars)</b>				
Implementing partners:	African Institute for Development Policy (AFIDEP), African Population and Health Research Center (APHRC); and Wits University	571,406	580,565	585,801	592,427	
Donors:	Department for International Development (DFID) and UNFPA Learning Fund	<b>Indicative other resources (dollars)</b>				
Other strategic partners:	African Union, African Development Bank, UNDP, World Bank, United Nations Economic Commission for Africa, Regional Economic Communities, Parliamentarian Forum; National Statistics Organizations, Ministry of Economic/Planning	366,944	370,749	546,882	550,984	



<b>OEE Output 1: Enhanced quality and efficiency of regional office and country offices' programmes and business operations in East and Southern Africa</b>						
<b>Output indicators</b>		<b>Baseline 2017</b>	<b>Target 2018</b>	<b>Target 2019</b>	<b>Target 2020</b>	<b>Target 2021</b>
1) Proportion of country programmes rated "satisfactory" by the Periodic Review Committee		79 <sup>4</sup>	100	100	100	100
2) Number of UNFPA East and Southern African country offices that implement BOS and are able to quantify savings		12	20	21	21	21
3) Proportion of country programme evaluations that are rated as "good" by the Evaluation Office		100	100	100	100	100
4) Number of East and Southern African country offices that score at least 75 per cent at the operational excellence dashboard of ESARO		5	10	15	21	21
5) Number of East and Southern African country offices that engage in innovation activities including: hosting innovation events; establishing partnerships for innovation; piloting and transitioning to scale of innovations		5	7	10	13	16
<b>Partners</b>		<b>Indicative regular resources (dollars)</b>				
Strategic Partners:	UNFPA East and Southern African Country Offices, relevant headquarter units, Regional-United Nations Development Group and Development Operations Coordination Office (DOCO)	60,000	60,000	123,000	80,000	
<b>OEE Output 2: Enhanced visibility of and resources for Regional Office and Country Offices' programmes in East and Southern Africa</b>						
<b>Output indicators</b>		<b>Baseline 2017</b>	<b>Target 2018</b>	<b>Target 2019</b>	<b>Target 2020</b>	<b>Target 2021</b>
1) Total amount of funding secured in East and Southern Africa Region of at least \$ 350 million (cumulative ESARO and 21 country offices)		352 <sup>5</sup>	82	169	261	358
2) Number of regional social media packages disseminated that meet targets in social media reach and social media engagement (cumulative)		75 <sup>6</sup>	25	50	75	100
<b>Partners</b>		<b>Indicative regular resources (dollars)</b>				
Strategic partners:	SABC, IPS, ThisisAfrica.com, allafrica.com, Mail & Guardian, Country Offices, Private sector companies, headquarter branches	80,000	80,000	55,000	75,000	
		2018	2019	2020	2021	
Total regular resources:		2,801,017	2,827,718	2,907,759	2,907,876	
Total other resources:		7,465,869	7,992,027	8,045,332	7,965,054	
Total:		10,266,886	10,819,745	10,953,091	10,872,930	

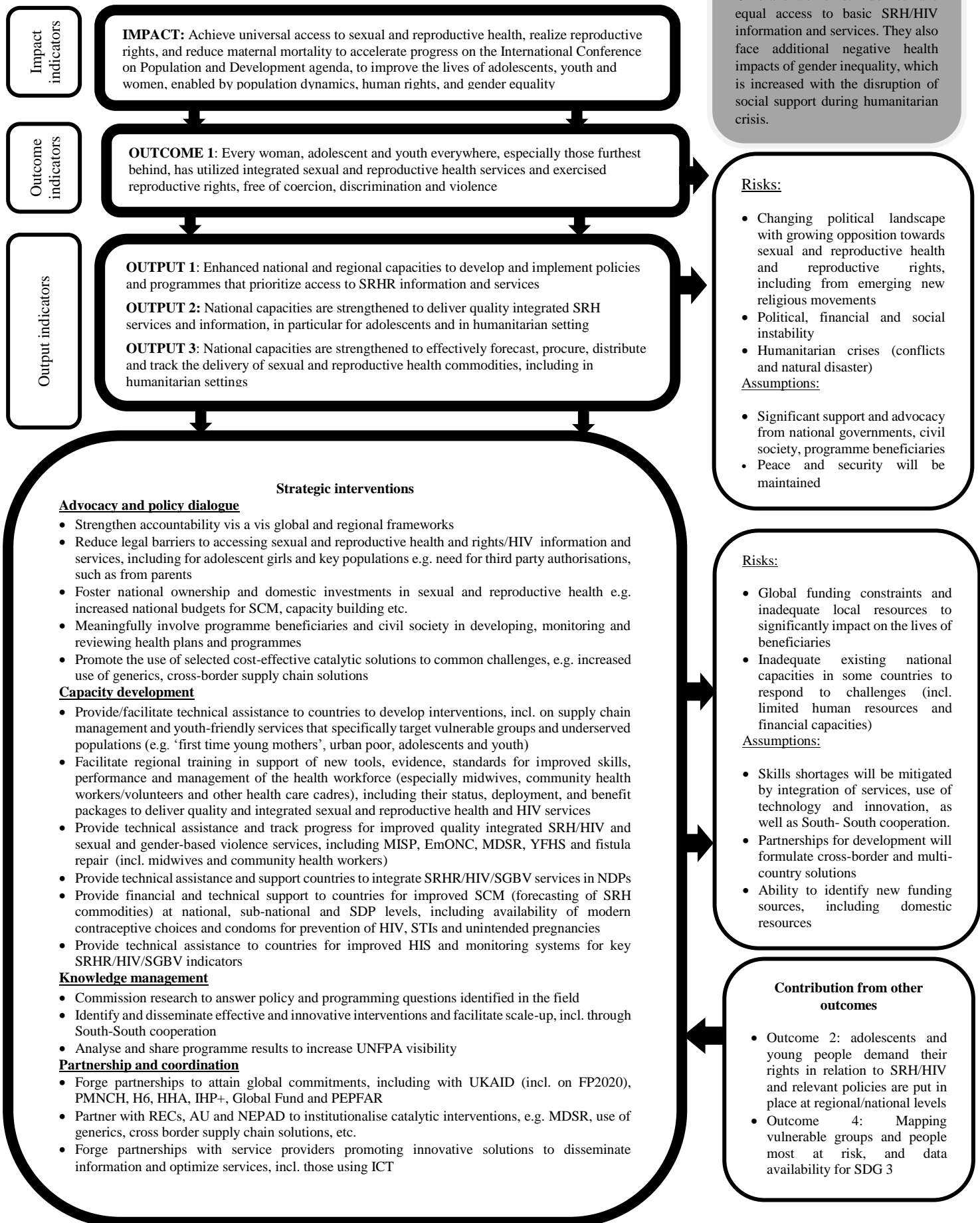
<sup>4</sup> 11 out of the 14 new country programme document (CPD) submissions received a satisfactory rating in the period 2014-2017 (excluding CPD extensions)

<sup>5</sup> 352 million dollars mobilized in the period 2014-2017

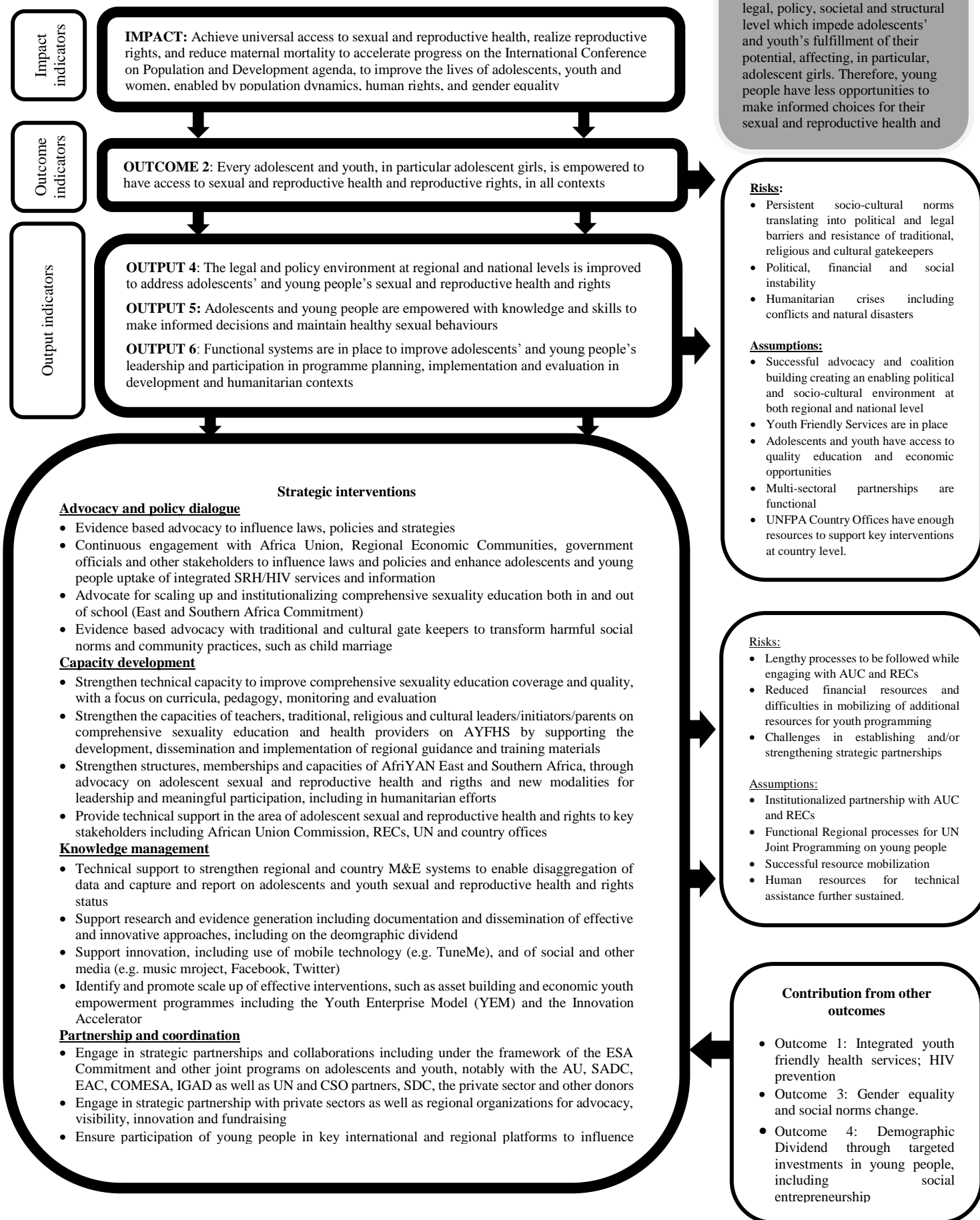
<sup>6</sup> 75 social media packages were disseminated in the period 2014-2017

## Annex 2. Theory of change

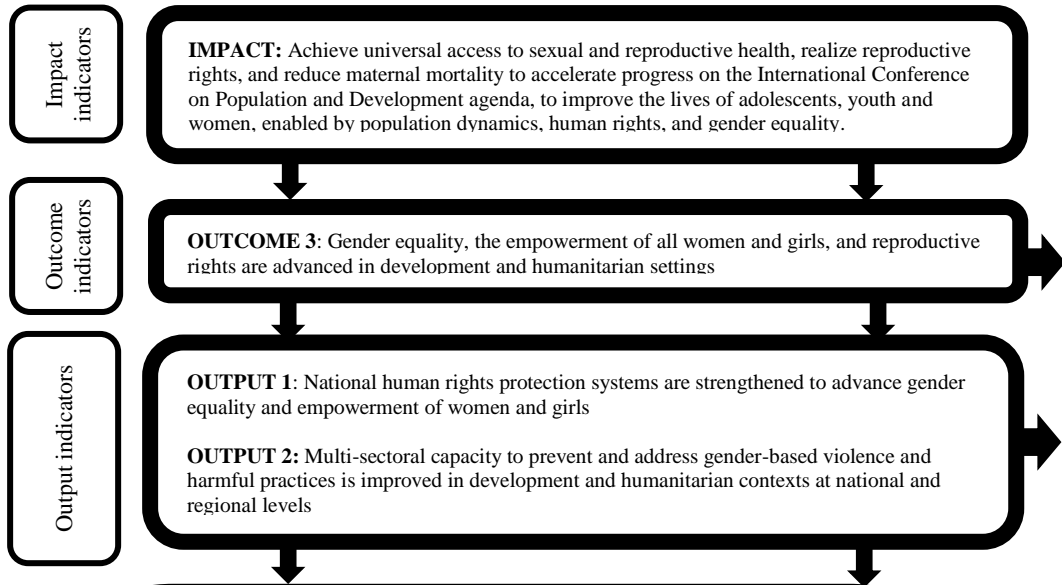
### Outcome 1



## Outcome 2



# Outcome 3



**Problem statement:**  
Persistence of traditional practices that are harmful to girls and women, such as FGM; restrictions in access to education and employment by girls and women; and endemic GBV at family and community-levels are recognised as major barriers to development in the ESA region.

**Risks:**

- Slow implementation of gender equality laws and policies
- Humanitarian crises including conflicts and natural disasters
- Social and cultural gender norms persist and reinforce negative patriarchy

**Assumptions:**

- Strong national human rights institutions
- Institutionalized partnership with AUC and RECs
- Successful resource mobilization efforts
- Human Resources for technical assistance further sustained.

**Risks:**

- Shrinking civil society space;
- Limited Human, technical and financial resources;
- Legislation and policies not implemented;
- Service providers are not able to reach survivors;

**Assumptions:**

- Men and boys strategies are implemented
- Participatory and transparent human rights reporting processes
- Functional UN Joint Programming on GBV and FGM

**Contribution from other outcomes**

Outcome 1: Integrated SRH services package includes GBV and FGM  
Outcome 2: synergies with young people programmes for empowering boys and girls to live free of violence.  
Outcome 4: GBV data collection systems and analysis

**Strategic interventions**

**Advocacy and policy dialogue**

- Engagement with AU, RECs, Pan African Parliament, Governments, Men and Boys Networks, CSOs, FBOs to influence laws and policies for gender equality
- Advocate for the integration of gender equality and reproductive rights, into the development of human rights standards and accountability frameworks
- Advocate for the establishment of social accountability mechanisms for addressing gender-based violence, female genital mutilation and reproductive rights of women, marginalized and key populations
- Advocate for the implementation of existing laws and the institutionalization of policies and programs that engage men and boys
- Advocate for gender-based violence response and action in the earliest stages of humanitarian response by a wide range of humanitarian actors

**Capacity development**

- Develop the capacities of regional and national human rights protection systems to track the implementation of reproductive rights recommendations, including the capacities of National Human Rights Institutions
- Support the development of comprehensive frameworks to address the most pervasive forms of violence against women and girls and other harmful practices affecting their SRH and reproductive rights, including female genital mutilation and child, early and forced marriage
- Support the implementation and monitoring of Essential Services Package on GBV (including FGM) prevention and response, with emphasis on the health sector response and SRH/FP services
- Develop skills and tools for the integration of gender-based violence prevention and response actions into country-level contingency, preparedness and response plans
- Implement a wide-reaching, multi-faceted capacity development strategy for significantly increasing the pool of available actors who can effectively address GBV in humanitarian contexts

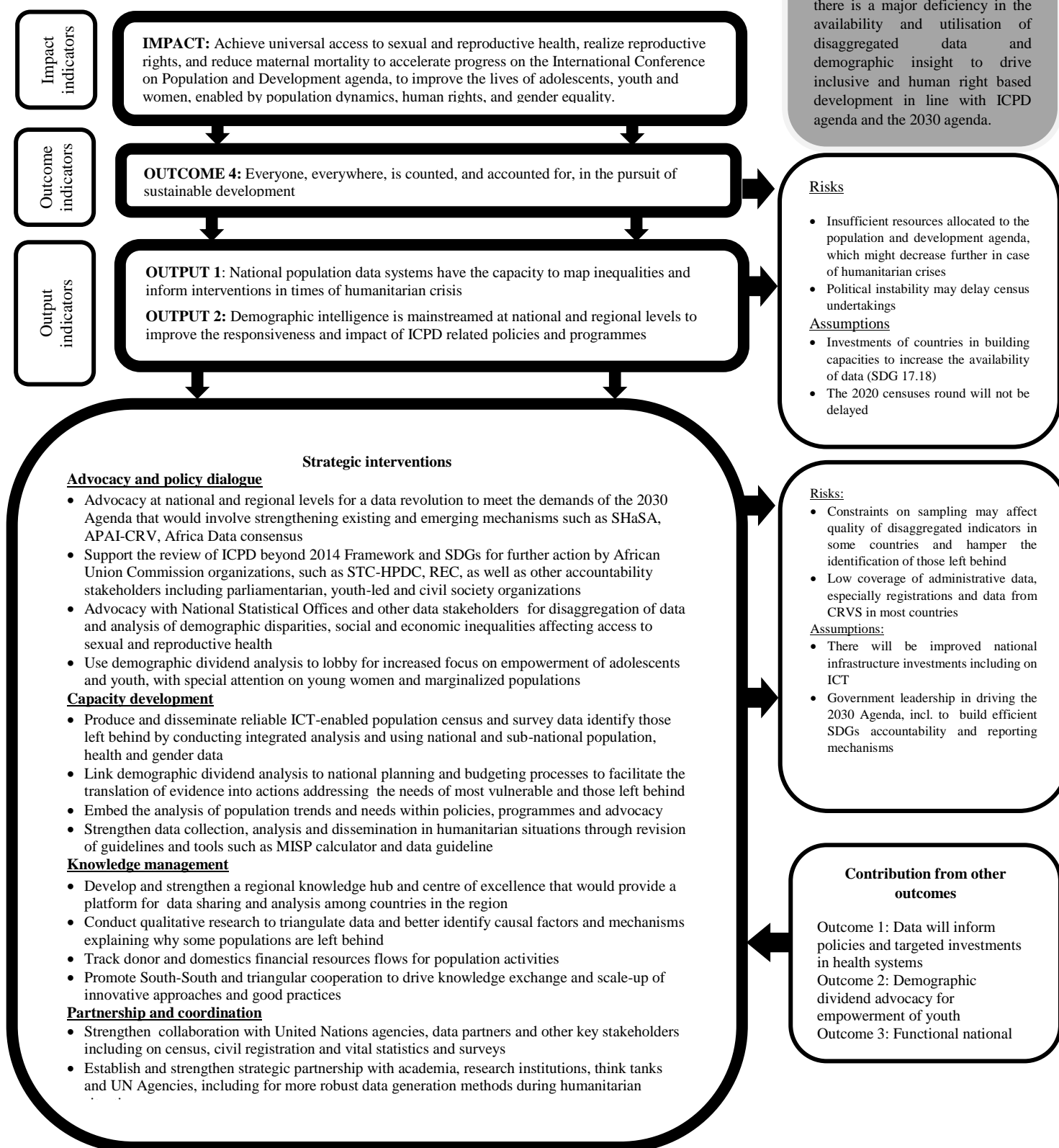
**Knowledge management**

- Support implementation of Minimum Standards for GBV response in humanitarian contexts
- Identify and upscale successful prevention interventions, including those engaging men and boys
- Support the up scaling of innovations, incl. mobile technology for gender-based violence and female genital mutilation alerts and reporting
- Act as a knowledge broker and build partnerships between regional policy makers and researchers to operationalise research findings and upscale interventions that work

**Partnership and coordination**

The Programme will continue to support regional high level partnerships with various stakeholders (AUC, RECs, Pan African Parliaments, Men and Boys Networks, religious leaders and community leaders including women’s group at community level) to promote and coordinate positive social norm transformation

## Outcome 4



### Annex 3. Resource mobilization plan

Output	Indicators	Funding gap (dollars)	Key actions	Time frame	Potential donors	Focal point
<b>1</b>	<ul style="list-style-type: none"> <li>● Number of regional entities that have harmonized and standardized at least two regional policy guidelines for sexual and reproductive health and HIV</li> <li>● Number of East and Southern African countries that have supportive adolescent and youth sexual and reproductive health policies in place</li> <li>● Number of East and Southern African countries that positively address laws and/or policies presenting barriers to HIV prevention, treatment and care to at least one key population (sex workers or men who have sex with men)</li> <li>● Number of countries that have put in place guideline on respectful maternity care as per the World Health Organization/White Ribbon Alliance standard</li> <li>● Number of East and Southern African countries that have policy instrument on generic contraceptives and other reproductive health medicines</li> </ul>	2,200,000	<p><b>1.</b> Funding available from the Swedish International Development Cooperation Agency till end 2017 to support implementation of the Linkages project.</p>	Q1, 2018	<p>Swedish International Development Cooperation Agency; Gates Foundation; Irish Government; European Union;</p> <p>Department for International Development; David and Lucile Packard Foundation; Netherlands; Global Affairs Canada; African Development Bank and Chinese Government</p>	<p>SRH practice manager;</p> <p>HIV advisor;</p> <p>FP advisor</p>
			<p><b>2.</b> Joint United Nations Regional Proposal on sexual and reproductive health and rights/HIV and sexual and gender-based violence integration currently under development with the Joint United Nations Programme on HIV/AIDS, the United Nations Children's Fund and the World Health Organization for consideration by the Swedish International Development Cooperation Agency.</p>			
			<p><b>3.</b> Proposal to be submitted to the European Union for consideration.</p>			
			<p><b>4.</b> Additional resources will be mobilized to support efforts in more countries through submitting concept notes, and budgets to potential donors on sexual and reproductive health and rights/HIV and through advocacy efforts that amplify research from the linkages project and the Joint United Nations regional proposal.</p>	Q3, 2018		
			<p><b>5.</b> Develop a proposal for supporting countries to respond to respectful maternity care through programmes focussing on midwifery, maternal death surveillance and response and fistula.</p>	Q3, 2018		

			6. Develop proposal to support local manufacturing of generic reproductive health medicines, contraceptives and condoms for submission to potential donors.	Q3, 2018		
2	<ul style="list-style-type: none"> <li>Number of East and Southern African countries that have adopted standard midwifery curriculum that is used by all midwifery training institutions</li> <li>Number of East and Southern African countries that have integrated minimum initial service package (clean delivery, emergency obstetric and neonatal care (EmONC), gender-based violence, HIV prevention) in the pre-service curriculum for midwives, nurses and doctors</li> <li>Number of East and Southern African countries that have robust and resilient maternal death surveillance and response systems in place that fulfil all 10 selected criteria</li> <li>Number of East and Southern African countries providing comprehensive HIV/sexual and reproductive health package for adolescent girls and young women</li> <li>Number of East and Southern African countries providing comprehensive HIV/sexual and reproductive health package for at least 1 key population</li> </ul>	1,900,000	1. Funding available from the Swedish International Development Cooperation Agency till end 2017 to support implementation of the linkages project.	Q1, 2018	Swedish International Development Cooperation Agency; Gates Foundation; Irish Government; European Union;	Akinyele Dairo, SRH practice manager; Innocent modisaotsile, HIV advisor; Ramatu Daroda, FP advisor,
			2. Joint United Nations regional proposal on sexual and reproductive health and rights/HIV and sexual and gender-based violence integration currently under development with the Joint United Nations Programme on HIV/AIDS, the United Nations Children's Fund and the World Health Organization for consideration by the Swedish International Development Cooperation Agency.			Department for International Development; David and Lucile Packard Foundation; Netherlands; and Global Affairs Canada
			3. Proposal to be submitted to the European Union for consideration.			
			4. Additional resources will be mobilized to support efforts in more countries through submitting concept notes, and budgets to potential donors on sexual and reproductive health and rights/HIV and through advocacy efforts that amplify research from the linkages project and the joint United Nations regional proposal.	Q3, 2018		

			5. Develop a proposal for supporting countries to respond to respectful maternity care through programmes focussing on midwifery, maternal death surveillance and response and fistula.	Q3, 2018		
3	<ul style="list-style-type: none"> <li>Number of East and Southern African countries using functional logistics management information system, including last mile tracking, for forecasting and monitoring contraceptives, essential medicines and supplies</li> <li>Number of East and Southern African countries with a preparedness sexual and reproductive health procurement plan available</li> <li>Number of East and Southern African countries that have adopted total market approach in allocation of sexual and reproductive health commodities</li> <li>Number of countries with generics constituting 50 per cent of their total public sector contraceptive procurement</li> </ul>	2,400,000	1. Develop concept notes and budget for potential donors on logistics management information system, including last mile tracking, for forecasting and monitoring contraceptives, essential medicines and supplies	Q3, 2018	Gates Foundation, Department for International Development	Ramatu Daroda, FP advisor,
			2. Develop concept notes and budget for potential donors on developing, implementing and monitoring sexual and reproductive health preparedness procurement plans to respond to humanitarian emergencies in the East and Southern African region.			
			3. Develop a comprehensive proposal to support countries to strengthen supply chains that are responsive to the total market approach.			
			4. Develop proposal to support regional partners to undertake pooled procurement, monitoring prices and procurement patterns to procure generics reproductive health medicines, contraceptives and condoms for submission to potential donors.			
4	<ul style="list-style-type: none"> <li>Number of East and Southern African countries that have adopted the model law on child marriage of the Southern African Development Committee</li> <li>Number of East and Southern African countries that have laws that allow adolescents below the age of 18 years to access sexual and reproductive health services and information</li> <li>Number of Regional Economic Communities that have validated regional standards for youth friendly health services for adoption by Member States</li> </ul>	2,437,000	1. Develop a concept note for the promotion of adolescents sexual and reproductive health and rights informed by the 23 countries laws and policy review and related legal framework. A minimum of 3 years programme.	Q3, 2018	Swedish International Development Cooperation Agency; Global Affairs Canada;	Renata Tallarico, SYP coordinator
			2. Promote at any meeting and suitable occasion the dissemination of the proposal on the expansion of Safeguard Young People to East Africa already	When suitable througho		



	<ul style="list-style-type: none"> <li>Number of East and Southern African countries with a costed national action plan on addressing child marriage</li> </ul>		developed.	ut the 4 years	Swiss Agency for Development and Cooperation; Japan; Australia; Nordic countries; Denmark; Department for International Development; David and Lucile Packard Foundation; and Gates Foundation	
			3. Present the legal and policy environment component of Safeguard Young People at a donor meeting attended by traditional donors, as well as private sector.	Q3, 2018		
			4. Support Swiss Agency for Development and Cooperation in rolling out bilateral meeting with fellow donors to promote scale up and expansion of Safeguard Young People to East Africa.	According to requests of support by SDC		
			5. Integrate some elements of Safeguard Young People in other regional office proposals such as the linkages proposal.	At any given opportunity		
5	<ul style="list-style-type: none"> <li>Number of East and Southern African countries that have integrated asset building and/or economic empowerment strategies within the UNFPA supported youth programme, especially in child marriage programmes.</li> <li>Number of East and Southern African countries that adopted the regional resource package on comprehensive sexuality education for out-of-school youth</li> <li>Number of East and Southern African countries with comprehensive sexuality education institutionalized in pre-service and in-service teacher training colleges</li> <li>Number of East and Southern African countries that have adopted and launched TuneMe - adolescent sexual and reproductive health and rights mobile site</li> </ul>	2,698,000	1. Disseminate to donors the documentation of Youth Enterprise Model to stimulate interest for funding to scale up the model to other countries.	At any given opportunity	David and Lucile Packard Foundation; Johnson and Johnson; Coca Cola Africa Foundation; Deutsche Gesellschaft für Internationale Zusammenarbeit;	Renata Tallarico, SYP coordinator
			2. Develop a proposal on Youth Enterprise Model and iAccelerator in order to show synergies with the strategy of the African Development Bank on job creation and the demographic dividend in collaboration with the British Council.	Q1, 2018		
			3. Develop a proposal in collaboration with Coca Cola Foundation for strengthening the business and enterprises element of Youth Enterprise Model in Uganda and scale up to other countries.	Q1, 2018		

			4. Present the comprehensive sexuality education and social and behaviour change communication component of Safeguard Young People at a donor meeting attended by traditional donors, as well as private sector.	Q3, 2018	Swedish International Development Cooperation Agency; Global Affairs Canada; Swiss Agency for Development and Cooperation; Department for International Development; Rockefeller Foundation; Denmark; and Netherland	Maria Bakaroudis, CSE specialist
			5. Integrate the youth friendly health service element of Safeguard Young People in other regional office proposals such as the linkages proposal based on the evidence generated with the assessment on youth friendly health services.	At any given opportunity		Maja Hansen, programme specialist, A&Y
			6. Develop a proposal specifically to address the sexual and reproductive health and rights needs of young people with disabilities to be informed by the situation analysis and the regional strategy being developed with support from Department for International Development.	Q1, 2018		Maria Bakaroudis, CSE specialist
6	<ul style="list-style-type: none"> <li>Number of East and Southern African countries with functional national youth networks advocating for adolescent sexual and reproductive health and rights</li> <li>Number of East and Southern African countries that have integrated adolescents and youth participation in humanitarian preparedness and response</li> </ul>	847,274	1. Develop small grant proposals for support to youth participation in collaboration with the African Youth and Adolescents Network	Q1, 2018	Royal Danish Embassy, Pretoria; Global Fund; and Swedish International Development Cooperation Agency, Zambia Office	Maja Hansen, programme specialist, A&Y
			2. Youth participation to be included into proposal for 3rd phase of Safeguard Young People programme to be submitted in 2019	2019		

7	Number of East and Southern African countries with an action plan for the implementation of the universal periodic review recommendations on sexual and reproductive health and rights	150,000	1. Mapping of potential donors	Q2, 2018	TBD	Seynabou Tall, gender advisor
			2. Integrate the universal periodic review in sexual and reproductive health and rights and Youth funding proposals East and Southern Africa			
			3. Develop a comprehensive proposal in collaboration with the Office of the United Nations High Commissioner for Human Rights			
8	<ul style="list-style-type: none"> <li>• Number of operational cross-border initiatives for female genital mutilation abandonment within the East and Southern African region</li> <li>• Number of countries in East and Southern Africa with a reduced prevalence of female genital mutilation among girls 15-19</li> <li>• Number of East and Southern African countries that have implemented the essential services package (ESP)</li> </ul>	2,200,000	Integrate regional cross borders and other regional priorities to eliminate female genital mutilation in the 3 <sup>rd</sup> phase proposal of the female genital mutilation joint programme	Q1, 2018	European Union; Department for International Development; gender, human rights and culture branch of UNFPA; Canada; and Sweden	
			Identification of potential donors and organization of teleconferences and meeting to develop portfolio of projects & development of funding proposals	Q2, 2018		
9	Number of East and Southern African countries that generate and publish vital statistics based on civil registration records (birth and death)	1,534,737	1. Develop proposal for funding on innovative census (information and communication technology and Satellite Imaging Census)	Q2, 2018	African Development Bank; Swedish International Development Cooperation	Richmond Tiemoko, population dynamics policy advisor

					Agency; Gates Foundation; Danish International Development Agency; and Canada	
			2. Develop Joint proposal with the United Nations Children's Fund, United Nations High Commissioner for Refugees, United Nations Economic Commission for Africa for civil registration and vital statistics			
<b>10</b>	<ul style="list-style-type: none"> <li>● Number of East and Southern African countries that undertake demographic assessments (demographic dividend study or population situation analysis) for national development strategies and poverty reduction strategies</li> <li>● Number of East and Southern African countries generating sub-national mapping of Sustainable Development Goals indicators under UNFPA commitment</li> <li>● Number of East and Southern African countries that produce a national report of the International Conference on Population and Development and Sustainable Development Goals implementation to feed into the High level Forum on Sustainable Development</li> </ul>	1,949,937	1. Develop joint proposal with UNFPA programme division and Eastern Europe and Central Asia regional office proposal on 2nd demographic dividend.	Q3, 2018 onwards	World Bank; African Development Bank; Canada; Department for International Development; South Korea; and French Development Agency	
			2. Organize regional resource mobilization for demographic dividend targeting countries			
			3. Develop concept note and strategy on capacity development in data analysis and small area estimation			
			4. Develop proposal for capacity building for young statisticians			
			5. Develop funding proposal in line with the sustainability strategy of iAccelerator			
			6. Develop with the centre of excellences resource mobilization strategies for Sustainable Development Goals data.			
			7. Co-organize with CoE and Africa Center of Statistics (United Nations Economic Commission for Africa) donor meeting for data revolution in support of the Sustainable Development Goals.			

## Annex 4. Partnership plan

#	Partners	Category				Thematic area	Contribution of partner	Expected result	Key indicators	Why this partner?
		R	M	B	C					
<b>United Nations</b>										
1	<b>International Labour Organization (ILO)</b>		X	X		Asset building, economic empowerment, youth employment	Leveraging on each other's comparative advantages to strengthen integration of sexual and reproductive health and rights and economic empowerment programming and support resource mobilization efforts to support income generating interventions for young people.	A programme is funded to address sexual and reproductive health and rights and economic empowerment and asset building.	Number of East and Southern African countries that have integrated asset building and/or economic empowerment strategies within the UNFPA supported youth programme, especially in child marriage programmes.	ILO is the leading United Nations agency for support to governments, social partners and the multilateral system to address the youth employment challenge and promote decent work for youth at national, regional and global level, a key area of investment for countries that are developing and implementing their demographic dividend roadmaps.
2	<b>Office of the United Nations High Commissioner for Human Rights (OHCHR)</b>			X		Adolescent sexual and reproductive health and rights Access to reproductive health commodities Advocacy on human rights of key populations including humanitarian situation Human Rights	Leveraging on each other's comparative advantages to promote access to reproductive health commodities and sexual and reproductive health rights, particularly of key populations and in humanitarian situations. Provide technical assistance for capacity building on the universal periodic review and monitoring of implementation of the	Raising awareness in the region on sexual and reproductive health and rights as a human right issue to complement the efforts of UNFPA Increased access to reproductive health commodities Policy and legal environment to protect the rights of key populations improved Increased protection of women and girls in humanitarian settings UNFPA staff and partners are skilled to engage in universal periodic review processes (reporting, developing sexual and reproductive health and rights	Number of East and Southern African countries that have policy instrument on generic contraceptives and other reproductive health medicines Number of East and Southern African countries that positively address laws and/or policies presenting barriers to HIV prevention, treatment and care to at least one key population Number of East and Southern African countries that have domesticated Regional Economic Committees policy instruments on sexual and reproductive health and HIV	OHCHR is the leading advocate for human rights in the United Nations system and therefore plays a key role on issues relating to access to medicines, including generics and the rights of key and most vulnerable populations. The partnership was already established through joint human resources workshops for East Africa facilitated by both offices. This will continue and other

						universal periodic review recommendations	recommendations' action plans and implementation of action plans.)	Number of East and Southern African countries that have laws that allow adolescents below the age of 18 years to access sexual and reproductive health services and information Number of East and Southern African countries with an action plan for the implementation of universal periodic review recommendations on sexual and reproductive health and rights	opportunities for collaboration will be seized.
3	<b>Joint United Nations Programme on HIV/AIDS (UNAIDS)</b>		X	X	Prevention of HIV amongst adolescents, youth and key populations	Coordination of HIV prevention efforts for adolescents, youth and key populations	HIV prevention in the East and Southern African region reinvigorated through monitoring progress to the targets of the High-Level Meeting on Ending AIDS Coordinated and expanded actions for the implementation of HIV prevention interventions	Number of East and Southern African countries that have supportive adolescent and youth sexual and reproductive health policies in place Number of East and Southern African countries that positively address laws and/or policies presenting barriers to HIV prevention, treatment and care to at least one key population (sex workers or men who have sex with men) Number of East and Southern African countries providing comprehensive HIV/sexual and reproductive health package for adolescent girls and young women Number of East and Southern African countries providing comprehensive HIV/sexual and reproductive health package for at least one key population. Proportion of youth aged (15-24) in the East and Southern African region who report having been tested for HIV in the last 12 months and received results	UNAIDS is the key United Nations entity responsible for coordinating the United Nations response to HIV. The partnership was already established in the previous years and it has been proven highly strategic.
4	<b>UNDP</b>			X	Access to medicines and HIV prevention amongst key populations Youth economic empowerment	UNDP has a strong programme on access to medicines and working with governments in the East and Southern African region on access to medicines. UNDP has worked with UNFPA on	Incorporation of the focus on access to reproductive health medicines and commodities as part of broader initiatives to improve access to medicines Improved human rights programme that responds to the needs of key	Number of East and Southern African countries that have policy instrument on generic contraceptives and other reproductive health medicines Number of East and Southern African countries providing comprehensive	UNDP has a large programme focussing on access to medicines in the East and Southern African region. UNDP is also the co-lead organisation with UNFPA on

						the development of the men who have sex with men implementation toolkit and the sex workers implementation toolkit guidelines.	populations in the East and Southern African region.	HIV/sexual and reproductive health package for at least one key population	the HIV prevention needs of key populations.
5	<b>United Nations Economic Commission for Africa (UNECA) collaboration</b>		X		Collaboration for civil registration and vital statistics	The United Nations Economic Commission for Africa hold the secretariat and convenes meetings with the United Nations Children's Fund (birth registration) and World Health Organization (death registration and causes of death)	Improved civil registration and vital statistics systems in the region universal birth registration and available vital statistics	Number of East and Southern African countries that generate and publish vital statistics based on civil registration records (birth and death)	This is an existing partnership to support the civil registration and vital statistics in Africa. The members of the core group on civil registration and vital statistics are major stakeholders.
6	<b>United Nations Educational, Scientific and Cultural Organization (UNESCO)</b>	X	X		Comprehensive sexuality education East and Southern African Commitment	Co-leading of East and Southern African Commitment implementation	Promoting comprehensive sexuality education and youth friendly health services in the region through ensuring compliance in relation to the East and Southern African Commitment	Number of East and Southern African countries that adapted the regional resource package on comprehensive sexuality education for out-of-school youth Number of East and Southern African countries with comprehensive sexuality education institutionalized in pre-service and in-service teacher training colleges	The partnership was already established through joint efforts in operationalizing the East and Southern African Commitment on comprehensive sexuality education and youth friendly health services. The partnership is key for the monitoring of progress of the stated targets.
7	<b>United Nations Children's Fund (United Nations Children's Fund)</b>	X	X		Sexual and reproductive health and rights/HIV prevention Supply chain management Implementation of maternal and newborn health intervention Child marriage	Coordination of activities around child marriage and HIV prevention under the umbrella of the Global Programme on Child Marriage and RATESA as well as technical support on integration of sexual and reproductive health and rights/HIV and maternal health, and supply chain.	Improved coordination and quality of regional interventions on child marriage and HIV prevention leading to improved health outcomes for newborns, adolescents, mothers and key and most vulnerable populations. Improved coordination and implementation of the programme to eliminate female genital mutilation in four East and Southern African countries	The partnership with United Nations Children's Fund cuts across all indicators	United Nations Children's Fund is the lead United Nations agency on prevention of mother - to - child transmission (PMTCT) with support from UNFPA on preventing new HIV infections, and unintended pregnancies. United Nations Children's Fund is also the lead United Nations agency

					Female genital mutilation	Lastly, the partner of the joint programme to accelerate the elimination of female genital mutilation			together with UNFPA on the prevention of HIV amongst adolescents. The partnership was already established in the previous years and it has been proven highly strategic. United Nations Children's Fund is also a core member of H6 aiming to reduce maternal mortality
8	<b>United Nations Office for the Coordination of Humanitarian Affairs (UNOCHA)</b>		X	X	Data and information for sexual and reproductive health /HIV/ gender-based violence for humanitarian programming	Avail data and information	Improved resource mobilization and programming in humanitarian setting	Number of East and Southern African countries with a preparedness sexual and reproductive health procurement plan available	UNOCHA is the lead agency for coordination of humanitarian issues
9	<b>United Nations Office on Drugs and Crime (UNODC)</b>		X	X	Sexual and reproductive health and rights/HIV; and HIV prevention	Prevention of HIV amongst young people, adolescents and key populations including incarcerated populations in relation to people who use drugs and other harmful substances such as alcohol	Coordinated and expanded actions for the implementation of HIV prevention interventions	Number of East and Southern African countries providing comprehensive HIV/sexual and reproductive health package for adolescent girls and young women Number of East and Southern African countries providing comprehensive HIV/sexual and reproductive health package for at least one key population	The United Nations Office on Drugs and Crime is the lead United Nations organization in working with incarcerated populations and people who use drugs and other harmful substances.
10	<b>United Nations Entity for Gender Equality and the Empowerment of Women (UNWomen)</b>		X	X	Gender-based violence	Multi sectoral approach for gender-based violence prevention and response	Improved quality of gender-based violence services and coordination	Number of East and Southern African countries that have implemented the essential services package	Partnership has been established at headquarters, regional and country levels.
11	<b>World Food Programme (WFP)</b>			X	Support supply chain management Resilience building	Provide logistics including warehousing, transportation and distribution	Improved access to availability of medical supplies and equipment	Number of East and Southern African countries using functional logistics management information system, including last mile tracking, for	World Food Programme has a robust logistics system in place in a number of countries



								forecasting and monitoring contraceptives, essential medicines and supplies	
12	<b>World Health Organization (WHO)</b>			X	Sexual and reproductive health and rights/HIV Maternal health standardization and normative guidance Increased access to medicines Adolescent health services	Technical support on Adolescents Health Services and integration of sexual and reproductive health and rights/HIV, maternal health and quality assurance, including setting of normative standards for services and commodities	Improved quality of information related to youth friendly health services following the alignment to the World Health Organization standards as well as improved quality of sexual and reproductive health and rights/HIV, maternal health services and commodities.	The partnership with World Health Organization cuts across all indicators	World Health Organization is the lead United Nations agency on setting normative standards regarding clinical care and commodities. The partnership was already established in the previous years and it has been proven highly strategic.
<b>Donors</b>									
13	<b>China</b>			X	Build capacity for local manufacturing of reproductive health medicines and other commodities	Financial and technical support	Increased availability and affordability of reproductive health medicines and other commodities	Number of countries with generics constituting 50 per cent of their total public sector contraceptive procurement	China has technical expertise in generic production and willingness and affordable technology
14	<b>Global Affairs Canada</b>			X	Maternal health (midwifery, fistula)	Financial support to regional programme on maternal health	Increased quality maternal and newborn care	Number of countries with a guideline on respectful maternity care in place Number of East and Southern African countries that have adopted standard midwifery curriculum that is used by all midwifery training institutions	Global Affairs Canada is an established partner supporting maternal health particularly midwifery programme
15	<b>European Union (EU)</b>			X	Integrated sexual and reproductive health and rights/HIV and maternal health services	The European Union was a keen partner of the sexual and reproductive health and rights/HIV Linkages project and has expressed an interest in continuing to support interventions of this nature. Support for sexual and reproductive health/gender-based violence humanitarian programming and resilience building	Increased access to quality integrated sexual and reproductive health and rights/HIV and gender-based violence services including in humanitarian settings.	Cuts across a number of indicators reflected on sexual and reproductive health and rights/HIV integration.	The European Union was a keen funder of the linkages project and committed to building on these investments to scale up sexual and reproductive health and rights/HIV integration. The European Union has and is financing sexual and reproductive health-gender-based violence humanitarian interventions through the

								European Civil Protection and Humanitarian Aid Operations.	
16	<b>Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ)</b>		X		East and Southern African Commitment	Support to the implementation of the East and Southern African commitment on comprehensive sexuality education and youth friendly health services	Increased progress towards reaching the targets set by the East and Southern African Commitment.	Number of East and Southern African countries that adapted the regional resource package on comprehensive sexuality education for out-of-school youth Number of East and Southern African countries with comprehensive sexuality education institutionalized in pre-service and in-service teacher training colleges	GIZ has already mobilized resources for a programme on comprehensive sexuality education in support to the East and Southern African Commitment hence there is need to coordinate efforts.
17	<b>Irish Government</b>		X		HIV prevention	Financial and technical support	Improved availability of commodities	Number of East and Southern African countries providing comprehensive HIV/sexual and reproductive health package for adolescent girls and young women and at least one key population	It has a track record in supporting HIV prevention
18	<b>Netherlands Government</b>		X		Sexual reproductive health rights	Financial and technical	Increased access to quality integrated sexual and reproductive health and rights/HIV and sexual and gender-based violence services	Cuts across a number of indicators reflected on sexual and reproductive health and rights/HIV integration.	Netherlands is a traditional supporter of sexual and reproductive health and rights
19	<b>Swiss Agency for Development and Cooperation (SDC)</b>		X		Safeguard Young People – all outcomes	Financial and political support to regional interventions related to the areas of interest.	Increased financial resources to expand the reach of the regional youth programme (Safeguard Young People)	Directly supporting output 4 and 5 indicators	Institutional partnership. They are the main donor for the Safeguard Young People programme running till 2019
20	<b>Swedish International Development Cooperation Agency (SIDA)</b>		X		Integrated services including youth friendly health services and comprehensive sexuality education for in- and out- of school	Financial support to a joint United Nations regional programme on sexual and reproductive health and rights/HIV integration in the East and Southern African region.	Increased access to quality integrated sexual and reproductive health and rights/HIV and sexual and gender-based violence services, and increased financial resources to expand the reach of the regional youth programme (Safeguard Young People)	Cuts across a number of indicators reflected on sexual and reproductive health and rights/HIV integration.	SIDA has been supporting the implementation of the linkages project and now they have shown interest in supporting youth work through a more integrated and holistic programme.

21	<b>UKAid/ Department for International Development (DFID)</b>		X		<p>Adolescent sexual and reproductive health and rights Supply chain management, sustainability and total market approach Support for gender-based violence in emergencies programming</p> <ul style="list-style-type: none"> <li>Information and communication technology-enabled census and census using satellite imageries</li> </ul>	<p>Financial support to regional interventions related to the areas of interest.</p> <p>Financial and technical support to regional interventions to strengthen supply chain management, sustainability, total market approach and acute emergencies and resilience building Financial support in census taking in complex contexts</p>	<p>Increased financial resources to expand the reach of the regional youth programme (Safeguard Young People)</p> <p>Rationalization of supply chains so that subsidized and commercial commodities reach target audiences and increase domestic investments in funding own interventions. Improved prevention and protection of most vulnerable populations from gender-based violence in emergencies</p>	<p>See indicators relating to output 1.3</p> <p>Number of East and Southern African countries that have adapted and launched TuneMe - adolescent sexual and reproductive health and rights mobilite</p> <p>Number of countries supported to conduct the 2020 round of census</p>	<p>Institutional partnership. They have been supporting the youth programme under PreMDESA.</p> <p>Partnerships established and functional on supply chain management and total market approach as well as gender-based violence in emergencies programming.</p>	
<b>Regional Economic Communities</b>										
22	<b>Common Market for Eastern and Southern Africa (COMESA)</b>			X	<p>Policy development and harmonization</p>	<p>Provide regional platform for harmonization of policies for sexual and reproductive health/HIV and gender-based violence, including in humanitarian situations</p>	<p>Legal and policy environment in East and Southern Africa is improved in relation to sexual and reproductive health and rights</p>	<p>Number of East and Southern African countries that have domesticated policy instruments (guideline, strategies, bills) on sexual and reproductive health and HIV of the Regional Economic Communities.</p>	<p>Institutional partnership; regional community responsible for policy development and harmonization</p>	
23	<b>East African Community (EAC)</b>			X	<p>Policy development and harmonization East and Southern African Commitment Adolescent sexual and reproductive health and rights incl. laws and policies Comprehensive sexuality education Adolescent health services</p>	<p>This is a strategic partner to promote regional interventions in East Africa.</p>	<p>Legal and policy environment in Eastern Africa is improved in relation to sexual and reproductive health and rights/HIV and gender-based violence</p>	<p>Number of East and Southern African countries that have domesticated policy instruments (guideline, strategies, bills) on sexual and reproductive health and HIV of the Regional Economic Communities.</p> <p>Number of East and Southern African countries that have laws that allow adolescents below the age of 18 years to access sexual and reproductive health services and information</p> <p>Number of Regional Economic Communities that have validated regional standards for youth friendly health services for adaptation by Member States</p>		

24	<b>East African Legislative Assembly (EALA)</b>				X	Child marriage adolescent sexual and reproductive health and rights comprehensive sexuality education demographic dividend	This is a strategic partner to promote regional interventions with parliamentarians in Eastern Africa.	Legal and policy environment in Eastern Africa is improved in relation to sexual and reproductive health and rights/HIV and gender-based violence	Number of East and Southern African countries that have laws that allow adolescents below the age of 18 years to access sexual and reproductive health services and information	
25	<b>International Conference on the Great Lakes Region (ICGLR)</b>				X	Policy development and harmonization	Provide regional platform for harmonization of policies for sexual and reproductive health/HIV and gender-based violence, including in humanitarian situations	Legal and policy environment in Great Lakes Region is improved in relation to sexual and reproductive health and rights	Number of East and Southern African countries that have domesticated policy instruments (guideline, strategies, bills) on sexual and reproductive health and HIV of the Regional Economic Communities.	
26	<b>Intergovernmental Authority on Development (IGAD)</b>				X	Policy development and harmonization	Provide regional platform for harmonization of policies for sexual and reproductive health/HIV and gender-based violence, including in humanitarian situations	Legal and policy environment in the Horn of Africa is improved in relation to sexual and reproductive health and rights	Number of East and Southern African countries that have domesticated policy instruments (guideline, strategies, bills) on sexual and reproductive health and HIV of the Regional Economic Communities.	
27	<b>Southern African Development Community (SADC)</b>				X	Policy development and harmonization East and Southern African Commitment Adolescent sexual and reproductive health and rights incl. laws and policies Comprehensive sexuality education Adolescent health services	Provide regional platform for harmonization of policies for sexual and reproductive health/HIV and gender-based violence as well as humanitarian situation	Legal and policy environment in Southern Africa is improved in relation to sexual and reproductive health and rights	Number of East and Southern African countries that have domesticated policy instruments (guideline, strategies, bills) on sexual and reproductive health and HIV of the Regional Economic Communities. Number of East and Southern African countries that have laws that allow adolescents below the age of 18 years to access sexual and reproductive health services and information Number of Regional Economic Communities that have validated regional standards for youth friendly health services for adaptation by Member States Number of East and Southern African countries that have adapted the model law	Institutional partnership; regional community responsible for policy development and harmonization



					Youth participation and demographic dividend	strategic partner to promote interventions at continental level in the area of demographic dividend and youth participation.	Increased support towards country commitments related to the demographic dividend and investing in young people	HIV of the Regional Economic Communities. Number of East and Southern African countries that have laws that allow adolescents below the age of 18 years to access sexual and reproductive health services and information Number of countries in East and Southern African with a reduced prevalence of female genital mutilation among girls 15-19	
32	<b>New Partnership for Africa's Development (NEPAD)</b>			X	Implementation of African Union commitments and frameworks	Facilitate implementation and monitoring	Improved access to sexual and reproductive health/HIV services	Number of East and Southern African countries that have domesticated policy instruments (guideline, strategies, bills) on sexual and reproductive health and HIV of the Regional Economic Communities.	Technical arm for operationalization of African Union commitments
<b>Private sector</b>									
33	<b>Gates Foundation</b>	X	X		HIV prevention and young people Geocoded Census and satellite imageries capacity building	Financial and technical support	Improved availability of commodities  Data availability	Number of East and Southern African countries providing comprehensive HIV/sexual and reproductive health package for adolescent girls and young women and at least one key population  Number of countries supported to conduct the 2020 round of census	It has a track record in supporting HIV prevention including condom programming. Previously supported AYA
34	<b>David and Lucile Packard Foundation</b>	X	X		Youth Enterprise Model (YEM)	Financial and technical support to regional interventions related to the Youth Enterprise Model.	Increased financial resources to expand the reach of the Youth Enterprise model and additional support in resource mobilization for scale up of the model.	Number of East and Southern African countries that have integrated asset building and/or economic empowerment strategies within the UNFPA supported youth programme, especially in child marriage programmes.	Institutional partnership. They have been financially supporting the youth enterprise model.
35	<b>Praekelt Foundation</b>	X			m-Health/TuneMe	Technical assistance and capacity building for sustainability of TuneMe	TuneMe is functional and sustainable in the countries where it was launched	Number of East and Southern African countries that have adopted and launched TuneMe - adolescent sexual and reproductive health and rights mobile site	The partnership was already established in the previous regional programme as a tripartite partnership with Ford Foundation.

36	<b>Rockefeller Foundation</b>	X	X		Youth and economic empowerment	Financial and technical support	Financial support for integrated adolescent sexual and reproductive health and rights and youth economic empowerment programmes	Number of East and Southern African countries that have integrated asset building and/or economic empowerment strategies within the UNFPA supported youth programme, especially in child marriage programmes.	The Rockefeller Foundation has a proven record of funding asset building programmes for young people
37	<b>South Africa-based multinationals corporations</b>		X	X	Sexual and reproductive health and rights Gender equity Youth empowerment Data	To be assessed according to each partner's added value: financial, in-kind, training of their staff on sexual and reproductive health and rights, leveraging, etc.	A new partnership model developed with the private sector in Southern Africa and financial support mobilized from them	Specific: at least 5 private sector companies based in South Africa provide support to UNFPA programmes in Southern Africa	South Africa is a resource mobilization engine for UNFPA and the Southern Africa region shall actually be recognized as such. Developing partnerships with the private sector is key for mobilizing resource for middle-income countries
38	<b>Various social enterprises hubs</b>	X			Economic empowerment and innovation	Support to economic empowerment interventions for young people especially in the area of social enterprises in the area of sexual and reproductive health and rights	Integrated economic empowerment and asset building in youth programmes – especially social enterprise.	Number of East and Southern African countries that have integrated asset building and/or economic empowerment strategies within the UNFPA supported youth programme, especially in child marriage programmes.	To explore the opportunity to work in social enterprises for economic empowerment of youth – matching Youth Enterprise Model with the iAccelerator – it is important to partner with organizations that have expertise in this area of work.
<b>International non-governmental organizations and academia/research institutions</b>									
39	<b>African Institute for Development Policy (AFIDEP)</b>			X	Demographic dividend	Technical support to countries on demographic dividend	Policy brief on demographic dividend; Country demographic dividend profile	Throughout all outcome 4 indicators	The African Institute for Development Policy is a think-tank and established partner in research on demographic dividend
40	<b>African Sex workers Alliance (ASWA)</b>	X			Implement tools and guidelines on sex workers for prevention of HIV	Provides access to networking and opportunities to reach out to sex work organizations	Increased operationalization of tools and guidelines on sex workers for prevention of HIV	Number of East and Southern African countries that positively address laws and/or policies presenting barriers to HIV prevention, treatment and care to at least one key population (sex workers or men who have sex with men)	The African Sex workers Alliance is the main NGO for sex workers in the region

								Number of East and Southern African countries providing comprehensive HIV/sexual and reproductive health package for sex workers	
41	<b>African Youth and Adolescents Network (AfriYAN), AY+ and Young African Professionals (YAP)</b>	X	X	X	Youth participation and empowerment; Comprehensive sexuality education; Demographic dividend	This partner is strategic in improving youth participation in programmes of UNFPA for a greater reach of beneficiaries but also for more targeted programmes	The African Youth and Adolescents Network is key in giving young people the opportunity to contribute to the achievement of the Framework of Actions for the follow-up to the Programme of Action of the International Conference on Population and Development Beyond 2014 in countries as well as at regional and international level.	Number of East and Southern African countries with functional national youth networks advocating for adolescent sexual and reproductive health and rights Number of East and Southern African countries that have integrated adolescents and youth participation in humanitarian preparedness and response.	The African Youth and Adolescents Network was established by UNFPA in 2005 and it was reinvigorated in 2014. Due to the fact that young people represent a very dynamic population segment there is need to continue engaging with the network
42	<b>AMREF</b>	X		X	Support capacity building on midwifery, sexual and reproductive health	Quality of training and monitoring	Improved capacity at national level for quality human resources for health	Number of East and Southern African countries with skilled birth attendance rate above 75 per cent	Established partnership at various levels (national, regional and global)
43	<b>African Population and Health Research Center (APHRC)</b>			X	Demographic dividend and ageing	Technical support and joint resource mobilization	Methodology for 2 <sup>nd</sup> demographic dividend and aging & capacity building of staff and partners	Throughout all outcome 4 indicators	With its technical leadership in research on population issues, this partner will lead the work on demographic dividend and aging
44	<b>British Council</b>		X	X	Asset building/economic empowerment / youth employment	Joint resource mobilization efforts to support income generating interventions for young people.	A programme is funded to address sexual and reproductive health and rights and economic empowerment and asset building.	Number of East and Southern African countries that have integrated asset building and/or economic empowerment strategies within the UNFPA supported youth programme, especially in child marriage programmes.	The British Council has proven experience in working with young people in the continent supporting economic empowerment initiatives which include social enterprises and innovation hubs.
45	<b>Confederation of African</b>	X		X	Capacity building for member midwifery	Serve as a regional network for national midwifery association	Improved standard of midwifery education, regulation and accreditation in the continent	Number of East and Southern African countries that have adopted standard	The Confederation of African Midwives is gaining recognition in their effort to



	<b>Midwives (CONAMA)</b>					associations, Advocacy and networking			midwifery curriculum that is used by all midwifery training institutions	provide regional platform for networking and capacity building for midwives
46	<b>Equality Now</b>	X		X		Female genital mutilation and human rights network	Multi sectoral approach for female genital mutilation elimination	Capacity building on reported female genital mutilation cases	Number of countries in East and Southern African with a reduced prevalence of female genital mutilation among girls 15-19	New partnership (2016) with a lot of potential to strengthen the multi sectoral approach for female genital mutilation elimination.
47	<b>Girls Not Brides (GNB)</b>	X	X			Child Marriage	Support technically the efforts on child marriage in the continent.	Enhanced support to the African Union campaign on child marriage.	Number of East and Southern African countries that have adapted the model law on child marriage of the Southern African Development Community Number of East and Southern African countries with a costed national action plan on addressing child marriage	The organization is already involved in supporting the African Union campaign to end child marriage. Hence the regional office has already been coordinating efforts with Girls not Brides in the area of child marriage.
48	<b>International Confederation of Midwives (ICM)</b>	X		X		Global partner for setting standardizing on midwifery competencies	Evidence and knowledge sharing, standardizing midwifery education	Set international standard for midwifery competency	Number of East and Southern African countries that have adopted standard midwifery curriculum that is used by all midwifery training institutions	The International Confederation of Midwives is a global key organization recognized for setting standards for required competency by midwives
49	<b>International Planned Parenthood Federation (IPPF)</b>	X	X	X		Comprehensive sexuality education Adolescent health services Partner in FP2020	Joint technical support to regional and continental activities. Technical support in meeting FP2020 commitment	Increased advocacy efforts at continental level to promote the Framework of Actions for the follow-up to the Programme of Action of the International Conference on Population and Development Beyond 2014 Increased access to sexual and reproductive health services	Number of East and Southern African countries that have reduced unmet need for family planning by 50 per cent Number of East and Southern African countries with a modern contraceptive prevalence rate of at least 50 per cent Number of Regional Economic Communities that have validated regional standards for youth friendly health services for adaptation by Member States	Established partnership, the International Planned Parenthood Federation is present in all countries at the community level
50	<b>Jhpiego</b>			X		Support strengthening of human resources for maternal health	Quality of pre-service and in-service training	Improved capacity at national level for quality human resources for health	Number of East and Southern African countries that have adopted standard midwifery curriculum that is used by all midwifery training institutions	Established partnership at various levels (national, regional and global)

51	<b>Regional Inter-Agency Task Team on Children Affected by AIDS (RIATT)</b>	X			Network of organizations working on sexual and reproductive health and rights	The network is a very good resource to share and receive information on initiatives on sexual and reproductive health and rights in East and Southern African.	Increased opportunity for knowledge sharing in the area of sexual and reproductive health and rights.	Proportion of youth aged (15-24) in the East and Southern African region who report having been tested for HIV in the last 12 months and received results	The regional office has been working with the Regional Inter-Agency Task Team on Children Affected by AIDS in the area of HIV prevention and sexual and reproductive health and rights. They have a strong link with EAC and SADC Secretariat.
52	<b>Southern African AIDS Trust (SAT)</b>	X			Youth participation/ African Youth and Adolescents Network	Partnering to strengthen capacity of the African Youth and Adolescents Network.	Strengthen capacity of the African Youth and Adolescents Network	Number of East and Southern African countries with functional national youth networks advocating for adolescent sexual and reproductive health and rights	The Southern African AIDS Trust is the secretariat of the African Youth and Adolescents Network hence partnership is essential to support capacity strengthening of the African Youth and Adolescents Network
53	<b>Safaids</b>	X			Partnership to strengthen communication for HIV; and TuneMe	Evidence based research and communication Moderation of content and chats for countries	Strengthened evidence based programming for HIV Chats and content of TuneMe quality assured	Number of East and Southern African countries that positively address laws and/or policies presenting barriers to HIV prevention, treatment and care to at least one key population (sex workers or men who have sex with men) Number of East and Southern African countries that have adapted and launched TuneMe - adolescent sexual and reproductive health and rights mobilite	Lead civil society organization on research and communication on HIV in the region. TuneMe; the partnership is needed to support localization of the platform to ensure ownership.
54	<b>Southern African Federation of the Disabled</b>	X	X	X	Sexual and reproductive health and rights and disability	Technical support to regional activities related to youth with disabilities and sexual and reproductive health and rights.	Improved policy environment in support of youth with disabilities vis a vis sexual and reproductive health and rights.	Number of East and Southern African countries that adapted the regional resource package on comprehensive sexuality education for out-of-school youth Number of Regional Economic Communities that have validated regional standards for youth friendly health services for adaptation by Member States	As we engaged with the work on young people with disabilities, it is important to establish a robust partnership with a regional organization working in the field.

55	<b>Save the Children</b>		X	X		Comprehensive sexuality education and humanitarian	Joint resource mobilization efforts to support the implementation of the East and Southern African Commitment.	Funds will be mobilized to improve coverage of comprehensive sexuality education in the region, including in humanitarian settings.	Number of East and Southern African countries that adapted the regional resource package on comprehensive sexuality education for out-of-school youth Number of East and Southern African countries with comprehensive sexuality education institutionalized in pre-service and in-service teacher training colleges	Save the Children and UNFPA have already initiated discussions around partnering on work related to sexual and reproductive health and rights in humanitarian settings. The partnership should be also covering comprehensive sexuality education.
56	<b>Sonke Gender Justice Network</b>	X				Men and boys network	Engaging men and boys for gender equality	Bring men and boys on board for gender equality and social norms transformation	Throughout all outcome 3 indicators	Strong partnership with the regional office since 2009. Work on faith-based organizations, gender-based violence and HIV prevention and response. The network has members in all East and Southern African countries.
57	<b>Union for African Population Studies (UAPS)</b>	X				Population dynamics	Knowledge management and dissemination	Disseminate through journal articles and conference research findings to inform programme.	Throughout all outcome 4 indicators	The Union for African Population Studies is the only continental scientific forum on population and development
58	<b>Universities</b> (Witwatersrand, Cape Town and Nairobi)			X		Data analysis	Capacity building in data analysis	Improved capacity of East and Southern African countries in data analysis and dissemination; and demographic dividend profiling	Throughout all outcome 4 indicators	Existing partnership

**R:** Reach      **M:** Resource mobilization

**B:** Brainpower    **C:** Conducive environment