



United Nations Population Fund

UNFPA Management Response to Evaluation

Country, Region or HQ Division/Unit that Commissioned the Evaluation	Indonesia-ASIA
Evaluation Title	UNFPA COUNTRY PROGRAMME EVALUATION:
Year of the Evaluation	2014
Type / Focus Area of Evaluation	CountryProgEval
MR Submission Date	May 28, 2015
Approved By	
Evaluation Manager	Ariyanti Rianom,NPO,Indonesia

General Management Response

Management takes note of quality issues related to the methodology and analysis of the evaluation report that may have impacted the accuracy of the findings, conclusions, and recommendations. There are parts of the strategic and technical recommendation that were agreed by both UNFPA and government partners to respond to in the form of corrective action for the final year of the country programme as well as in developing the CPD for the next 5-year cycle.

Recommendations

Recommendation 1 : Indonesia is a big, diverse, important country full of inequities and to ensure maximum relevance for CP9, the CPE team recommends that Indonesia needs to be seen as an exception to UNFPA's country categorization as a yellow country.

Management Response : Rejected

Recommendation 2 : Further collaboration among UNCT members, in particular in joint fund raising, programming, advocacy and data gathering needs to be enhanced if the UNCT is to deliver successfully as one.

Management Response : Partially Accepted

Key Actions :

Key Action(s)	Deadline	Responsible unit(s)	Semiannual implementation status updates (reports will be generated on June 30 and December 31)	
			Status	Comments
1. H4+ Head of agencies meeting to agree on next strategic directions for the H4+ priorities	December 31,2015	RH Unit	December 06,2016,Completed	
			May 28,2015,On Schedule	
2. Prepare H4+ Concept Note for follow up of NAP-MNH 2016-2020	December 31,2015	RH Unit	December 06,2016,Completed	work on NAP-MNH is continued in the 9th country programme.
			May 28,2015,On Schedule	

Recommendation 3 : (a) With regard to YAP, it is recommended for UNFPA to further expand YAP membership in underdeveloped regions and look into ensuring a broader reach of young people through social media. One option could be to explore collaboration with UNICEF that has already developed a social media platform [see 6.8 in CPE Report]. It is recommended that programmes that support youth engagement and involvement like YAP be expanded. Using social media may increase the geographical and content range of the programme inputs [see 6.10 in CPE Report].

(b) It is recommended that advocacy for young people about addressing negative behavior towards GBV, early child marriage, and FGM/C be

addressed more systematically through social media and through other GOI programmes as well as in faith based Islamic schools with young Islamic leaders.

(c) Given that young people nowadays receive a growing amount of their knowledge from outside of the family, and the quality and accuracy of this knowledge cannot be easily monitored, it is recommended that UNFPA work with a wide variety of GOI and CSO partners to create a variety of ways to provide structured information flows through school curricula, work related training, well researched social media campaigns and hotlines on those issues that affect young people in Indonesia today.

Management Response : Partially Accepted

Key Actions :

Key Action(s)	Deadline	Responsible unit(s)	Semiannual implementation status updates (reports will be generated on June 30 and December 31)	
			Status	Comments
1. Concept note on strategic planning to realize the full potential of YAP within the National Youth Strategy	December 31,2015	ASRH/Youth Unit	December 06,2016,Completed	YAP work plan for the Ninth Country Programme available, developed by members of YAP and UNFPA team. The work plan is geared towards how YAP can be involved in the policy work of UNFPA, including on advocacy to various stakeholders (parliament, government, among others) as well in the development of policy briefs related to youth issues.
			May 28,2015,On Schedule	
2. Concept note communications strategy, including social media, focusing on youth issues in line with national priorities and UNFPA's strategic goals	December 31,2015	Advocacy/com munications unit, ASRH/Youth Unit	December 06,2016,Completed	communications strategy to use One Voice
			May 28,2015,On Schedule	

Recommendation 4 : (a) UNFPA should put an emphasis on, and assist Government in highlighting the issues of demographic dividend and of ageing in the next National Mid Term National Development Plan (RPJMN) (2015-2019).

(b) It should expedite the recruitment process to bring on board experts to ensure the preparation of the remaining Monographs envisaged under CP8 – Urbanization; Population Mobility; and Gender by June 2015.

(c) Selection of “Board of Trustees” to serve as panel of experts

(d) Activities on population and climate change should feature more prominently in CP9

Management Response : Accepted

Key Actions :

Key Action(s)	Deadline	Responsible unit(s)	Semiannual implementation status updates (reports will be generated on June 30 and December 31)	
			Status	Comments
1. Incorporation of Population Dynamics in RPJMN	December 31,2014	PD Unit, and BAPPENAS	May 28,2015,Completed	
2. Completion of monographs envisaged under CP8 – Urbanization; Internal Migration and Population Mobility; and Gender	July 31,2015	PD Unit	December 06,2016,Completed	
			May 28,2015,On Schedule	
3. Development of Indonesia Case Study on Population Dynamics and Sustainable Development	August 31,2015	PD Unit	December 06,2016,Completed	
			May 28,2015,On Schedule	
4. Dissemination of policy memo on demographic dividend	September 30,2015	PD Unit	December 06,2016,Completed	
			May 28,2015,On Schedule	
5. Development of Policy Brief for Family Planning Issues, and Ageing issues for discussion in the PDRT	September 30,2015	PD Unit	December 06,2016,Completed	
			May 28,2015,On Schedule	

6. Population dynamics and climate change programme implementation in Semarang and Padang	September 30,2015	PD Unit, and URDI	December 06,2016,Completed	
			May 28,2015,On Schedule	
			May 28,2015,On Schedule	

Recommendation 5 : (a) Within the goal for increased Advocacy within UNFPA mandated areas, in particular for movement towards full adoption of International Conference on Population and Development (ICPD) principles it is recommended to expand the number of Ministries engaged in this concern, in particular with the Ministry of Youth and Sports...

(b) ...while ensuring that the commitments do not stay in writing alone by further engagement of youth through social media and other youth friendly activities.

(c) On a related note it is recommended to identify champions, within Government, in the private sector or in the celebrity world, to get these messages across and to ground them in development speak rather than in the zone of culture and religion which make them difficult to address.

(d) It is recommended that UNFPA make one final push in year 2015 to help Indonesia achieve the MDG's in health, as it is unacceptable that three out of the four MDGs look likely to be missed.

(e) On a more internal note it is recommended that development of a UNFPA communications strategy and hiring of a designated staff will help in this regard.

Management Response : Accepted

Key Actions :

Key Action(s)	Deadline	Responsible unit(s)	Semiannual implementation status updates (reports will be generated on June 30 and December 31)	
			Status	Comments
1. Recruitment of specialist media and communication consultant	April 30,2015	Advocacy/com munications unit		
			May 28,2015,Completed	

2. Development of CP9 communication strategy	December 31,2015	Advocacy/com munications unit	December 18,2016,Completed	A specialist was only recently recruited and a communications strategy is still being developed.
			December 06,2016,On Schedule	Communications strategy using One Voice.
			December 06,2016,Delayed	A specialist was only recently recruited and a communications strategy is still being developed.
			May 28,2015,On Schedule	

Recommendation 6 : UNFPA should continue working at the upstream level in maternal health and taking advantage of its close relationship to the MOH and its national leadership role to support the MOH in developing comprehensive strategies for improving MH in Indonesia with a particular focus on ensuring equity for marginalized populations, including paying specific attention to youth.

Management Response : Accepted

Key Actions :

Key Action(s)	Deadline	Responsible unit(s)	Semiannual implementation status updates (reports will be generated on June 30 and December 31)	
			Status	Comments
1. Develop a concept note for developing the 5 year costing	December 31,2015	RH Unit	December 06,2016,Completed	costing exercise incorporated in Ninth Country Programme work for reproductive health and family planning.
			May 28,2015,On Schedule	

Recommendation 7 : UNFPA should continue working with professional organizations and in particular with the Indonesian Midwives Association (IBI) to advance the midwifery profession and follow-up on the recommendations from the UNFPA-funded midwifery workforce study.

Management Response : Accepted

Key Actions :

Key Action(s)	Deadline	Responsible unit(s)	Semiannual implementation status updates (reports will be generated on June 30 and December 31)	
			Status	Comments
1. Prepare proposal for strengthening midwifery workforce	December 31,2015	RH Unit	December 06,2016,Completed	Work on strengthening midwives already incorporated in Ninth Country Programme.
			May 28,2015,On Schedule	

Recommendation 8 : UNFPA is encouraged to continue strengthening and mainstreaming the Gender Based Violence (GBV) component in its humanitarian programme in coordination with relevant partners, for example through the women-friendly spaces component by supporting the GOI in ensuring their disaster preparedness and early warning messages are gender sensitive.

Management Response : Accepted

Key Actions :

Key Action(s)	Deadline	Responsible unit(s)	Semiannual implementation status updates (reports will be generated on June 30 and December 31)	
			Status	Comments
1. Regional training modules on addressing GBV in humanitarian settings	December 31,2015	humanitarian unit	December 06,2016,Completed	work on GBV in humanitarian settings incorporated in Ninth Country Programme.
			May 28,2015,On Schedule	

2. Coordination mechanism for SGBV in humanitarian settings is strengthened and functioning with agreed ToR and min 2 meetings in 2015	December 31,2015	humanitarian unit, and gender unit	December 06,2016,Completed	coordiantion mechanism of SGBV in humanitarian settings already part of Ninth CP.
			May 28,2015,On Schedule	
			May 28,2015,On Schedule	

Recommendation 9 : UNFPA should further strengthen and continue its innovative work involving youth in humanitarian situations as a beneficiary and as possible volunteers, using the concept note that will be developed to outline plans for CP9 in this regard.

Management Response : Accepted

Key Actions :

Key Action(s)	Deadline	Responsible unit(s)	Semiannual implementation status updates (reports will be generated on June 30 and December 31)	
			Status	Comments
1. International guidelines on ASRH in humanitarian settings adapted to Indonesian context	December 31,2015	humanitarian unit	December 06,2016,Completed	Already incorporated in Ninth CP work.
			May 28,2015,On Schedule	
2. Concept note on youth engagement and ASRH in humanitarian settings	December 31,2015	humanitarian unit, and ASRH/youth unit	December 06,2016,Completed	Already incorporated in Ninth CP work.
			May 28,2015,On Schedule	

Recommendation 10 : Given the importance of repositioning the National Population and Family Planning Agency (BKKBN) for continued Family Planning (FP) leadership in coordination with other stakeholders, it is recommended that UNFPA assess opportunities for broad-based change-management within BKKBN as recommended in earlier studies and use the opportunity of the new rights-based FP strategy to ensure greater involvement of the Ministry of Health (MOH) in the FP sector and enhance coordination between BKKBN and MOH. This would involve working closely

with both MOH and BKKBN in operationalizing the strategy as well as encouraging greater coordinated private sector involvement in this context.

Management Response : Accepted

Key Actions :

Key Action(s)	Deadline	Responsible unit(s)	Semiannual implementation status updates (reports will be generated on June 30 and December 31)	
			Status	Comments
1. Finalize National FP Strategy	April 30,2015	RH Unit	May 28,2015,Completed	
2. Incorporate "BKKBN Strategic Plan (RENSTRA) that incorporates rights-based and gender-sensitive elements" into the Ninth CPD 2016-2020	April 30,2015	RH Unit	May 28,2015,Completed	

Recommendation 11 : UNFPA should support the National Aids Commission (NAC) in further strengthening its Monitoring and Evaluation Plan to enhance its capacity for robust monitoring and to ensure that the decentralized translation of national policies into district regulations (perda) is in accordance with the national and international guidelines and best practices.

Management Response : Accepted

Key Actions :

Key Action(s)	Deadline	Responsible unit(s)	Semiannual implementation status updates (reports will be generated on June 30 and December 31)	
			Status	Comments

1. Technical assistance for the development of M&E tool	April 30,2015	HIV Prevention Unit	May 28,2015,Completed	
2. Incorporate the development of protocols/action plans on SRH-HIV linkages in MH and FP programmes to improve implementation and monitoring into the Ninth CPD (2016-2020)	April 30,2015	HIV Prevention Unit	May 28,2015,Completed	

Recommendation 12 : UNFPA has undertaken an innovative advocacy initiative against Gender Based Violence (GBV) and on male involvement in HIV programmes. UNFPA is encouraged to thoroughly evaluate these approaches to assess their effectiveness and use this information as a basis for scale-up or replication.

Management Response : Accepted

Key Actions :

Key Action(s)	Deadline	Responsible unit(s)	Semiannual implementation status updates (reports will be generated on June 30 and December 31)	
			Status	Comments
1. Establish National Reference Group (NRG) – Which will act as a forum for knowledge and experience sharing on engaging men and boys in Indonesia involving GOI, Universities and CSOs.	December 31,2014	gender unit	May 28,2015,Completed	
2. Incorporate the expansion of UNFPA approach in engaging men and boys in SRH related issues through the development of policy brief of men and boys engagement in FP, MH, ASRH, HIV and GBV in the Ninth CPD 2016-2020	April 30,2015	gender unit	May 28,2015,Completed	

3. Incorporating efforts to strengthen the capacity of UNFPA partners and staffs in integrating men and boys engagement in programme intervention in the Ninth CPD 2016-2020	April 30,2015	gender unit	May 28,2015,Completed	

Recommendation 13 : In relation to gender for the remainder of CP8 it is recommended to look into the specific focus of its gender equality and GBV programme to ensure alignment to the new UNFPA strategic plan.

The gender outcome in the new UNFPA Global Strategic Plan explicitly mentions reproductive rights and a focus on vulnerable groups. It is recommended to assess how these two areas can be more clearly addressed in CP9 within the focus on GBV in SRH.

Management Response : Accepted

Key Actions :

Key Action(s)	Deadline	Responsible unit(s)	Semiannual implementation status updates (reports will be generated on June 30 and December 31)	
			Status	Comments
1. Concept note on GBV in Health Sector Response	December 31,2015	gender unit	December 06,2016,Completed	Already incorporated in Ninth CP work.
			May 28,2015,On Schedule	
2. Study on FGM and implications for SRH of women and girls	December 31,2015	gender unit	January 10,2017,Completed	
			May 28,2015,On Schedule	
			May 28,2015,Completed	
3. Concept note on strategy for capacity development for GOI in upstream policy and coordination, monitoring and oversight for GBV response	December 31,2015	gender unit	December 06,2016,Completed	Already incorporated in Ninth CP work.
			May 28,2015,On Schedule	

4. Incorporate work in providing the evidence for child marriage in the Ninth CPD 2016-2020	April 30,2015	gender unit	May 28,2015,Completed
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Recommendation 14 : (a) With regard to Adolescent Sexual and Reproductive Health (ASRH), given the emphasis on youth in the new UNFPA Global Strategic Plan, it is recommended that UNFPA re-assess how to frame its youth and ASRH programmes in Indonesia, in view of the importance of the country and the size of its overall youth population.

(b) Given the potential importance of the Unala project findings for ASRH programming in the private sector in Indonesia, UNFPA is encouraged to ensure detailed monitoring and evaluation as the project moves forward. In view of the delays in the start-up of Unala, UNFPA is encouraged to start early discussions to find an organization to take over and further scale the project to ensure its future success and contribution to national and international lessons learned.

(c) In view of the positive experience of involving the Princess of Yogyakarta in the Unala project, UNFPA is encouraged to look for other champions that are willing to support the cause of ASRH and help reduce the sensitivity this issue in country.

(d) In the context of the NRM Project, UNFPA is encouraged to follow-up on the interest of BAPPENAS to support UNFPA in taking the reference materials to the Ministry of Education.

Management Response : Accepted

Key Actions :

Key Action(s)	Deadline	Responsible unit(s)	Semiannual implementation status updates (reports will be generated on June 30 and December 31)	
			Status	Comments
1. Establish a project team to implement the Unala Project.	May 31,2015	ASRH/Youth Unit	May 28,2015,Completed	The team consists of a business development manager, a communication officer, a logistic and management information system officer and a finance and admin assistant

2. Establish collaboration with the foundation managed by GKR Pembayun, the Princess of Yogyakarta. The foundation is expected to continue the Unala Project in 2016 with UNFPA having a role in strategic support.	June 30,2015	ASRH/Youth Unit	December 06,2016,Completed	The management of UNALA is run by Siklus Foundation.
			May 28,2015,On Schedule	The proposal is being drafted in coordination between UNFPA and the foundation managed by GKR Pembayun
3. Development of a resource mobilization strategy to ensure the sustainability of Unala project	September 30,2015	ASRH/Youth Unit	December 18,2016,Completed	
			May 28,2015,On Schedule	
4. Meeting to introduce NRM to the government (including MoE and Bappenas)	September 30,2015	ASRH/Youth Unit	December 06,2016,Completed	Already incorporated in Ninth CP work, in the form of an impact evaluation to further advocate for NRM for teachers, continued collaboration between Ministry of Health, and Ministry of Education continues.
			May 28,2015,On Schedule	

Recommendation 15 : (a) UNFPA should contribute to improving the Civil Registration and Vital Statistics (CRVS) database by encouraging collaboration between the Ministry of Health (MOH) and Ministry of Home Affairs.

(b) It should make provision for technical assistance, particularly to promote cooperation among agencies at the local (district/city) level, that may be needed to improve the quality and coverage of mortality and Cause of Death (COD) data ...

(c) ...as well as advocate for the collection of quality data on Violence against Women (VAW) and Disability by using existing data such as the National Socio Economic Survey (SUSENAS).

(d) In order to fill the gap between data provided by BPS in the database developed by BNPB, two activities would help. Firstly, as suggested by BNPB, training for BPS staff at local level on updating data using a system which has now been developed by BNPB. Secondly it is also recommended to facilitate BNPB to make an MOU with the Ministry of Home Affairs so that the system in the Ministry (Dirjen Dukcapil) can be integrated into the system developed by BNPB for disaster mitigation

Management Response : Accepted

Key Actions :

Key Action(s)	Deadline	Responsible unit(s)	Semiannual implementation status updates (reports will be generated on June 30 and December 31)	
			Status	Comments
1. Identify options for development of CRVS and SRS	December 31,2015	PD Unit	December 06,2016,Completed	This will continue in the Ninth country programme
			May 28,2015,On Schedule	This will continue in the Ninth country programme
2. Identify options to promote cooperation among agencies at the local (district/city) level, that may be needed to improve the quality and coverage of mortality and COD data	December 31,2015	PD Unit	December 06,2016,Completed	This will continue in the Ninth Country Programme
			May 28,2015,On Schedule	This will continue in the Ninth Country Programme
3. Identify options for further inter-agency cooperation and collaboration on DIBI	December 31,2015	PD Unit	December 06,2016,Completed	this will continue in the Ninth Country Programme
			May 28,2015,On Schedule	this will continue in the Ninth Country Programme