



**UNFPA Strategic Plan 2018-2021**  
**Organizational Effectiveness and Efficiency**  
**“UNFPA Fit to Deliver on the 2030 Agenda”**

**4 May 2017**

# Vision forward



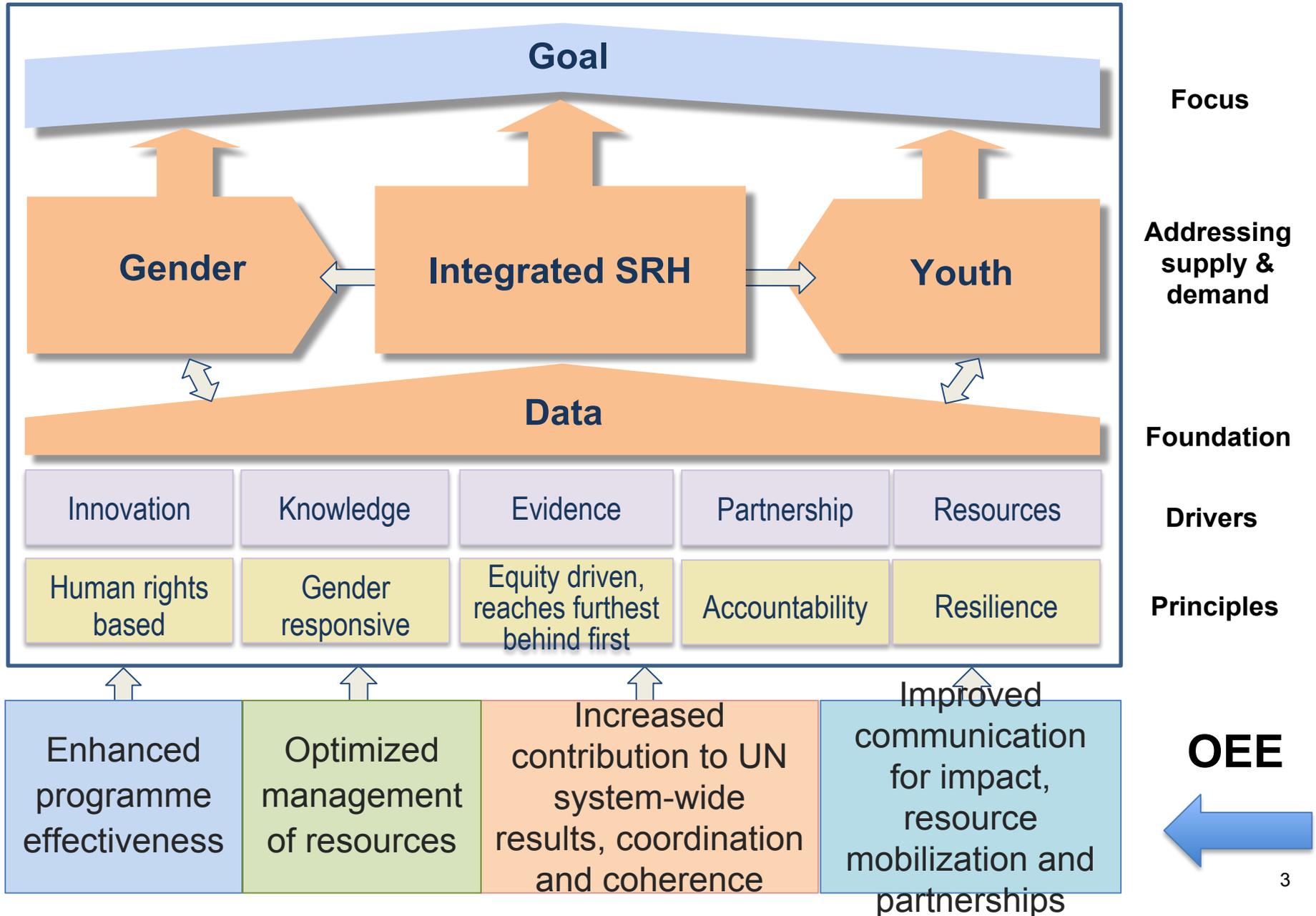
To optimize UNFPA institutional performance, accountability and risk management:

*UNFPA Fit to Deliver on the 2030 Agenda*

## **SP 2018-2021: Change strategies**

- *Align structures and resources with requirements*
- *Implement comprehensive Information and Communication Technology (ICT) transformation*
- *Expand partnerships with private sector and resource mobilization from non-traditional donors*
- *Maintain strong focus on risk management at all levels*

# OEE within the Strategic Plan 2018-2021



# Key considerations of OEE

- Responds to the 2016 QCPR
- Emphasizes UNFPA coordination and collaboration with other United Nations entities, partners and stakeholders
- Builds on evaluation and audit findings
- Builds on existing UNFPA strategies and systems
- Focuses on identified priorities to address key challenges
- Considers SP long-term approach and overall aim of enhancing UNFPA performance, accountability and risk management

# OEE Results Framework

Output 1	Output 2	Output 3	Output 4
 Risk management			
 Audit implementation			
 Performance management			
 Transparency			
<p>Enhanced programme effectiveness</p>	<p>Optimized management of resources</p>	<p>Increased contribution to UN system-wide results, coordination and coherence</p>	<p>Improved communication for impact, resource mobilization &amp; partnerships</p>



## Improved results-based management

- Mainstream results-based management
- Improve programme quality
- Use high-quality evaluations
- Strengthen humanitarian response capacity



## Increased innovation

- Increase innovation for improved programming
- Scale-up solutions through partnerships



## Increased knowledge management for programming

- Use high-quality knowledge products
- Mainstream knowledge management
- Enhance staff capacity in managing knowledge



## Human resources

- Align **staff skills and structures**
- Strengthen leadership pool and surge roster
- Maintain high staff engagement
- Enhance inclusive composition of staff

## Financial resources

- Concentrate on units with highest risk
- Increase focus on **programme planning and budgeting**
- Enhance implementing partner selection and oversight

## ICT, facilities, common services & natural resources

- Optimize programme, office and operations efficiency through **improved ICT**
- Increase use of common services
- Stay climate neutral

# Output 3: Increased contribution to the UN system-wide results, coordination & coherence



# Output 4: Improved communication for impact, resource mobilization and partnerships



## Enhanced communications for impact

- Implement **global branding and communications strategies**
- Be vocal and visible: Increase **awareness** of UNFPA

## Increased resource mobilization

- Maintain **traditional donor base**
- Increase programme country contributions
- Prioritize **partnerships with UN entities**
- Ensure financial viability through blended financing options

## Enhanced strategic partnerships

- Expand **non-traditional donor base**
- Increase **partnerships with private sector, civil society, and others**



Programme  
Effectiveness



Resource  
Management



*UNFPA fit to  
deliver on  
the 2030  
Agenda*

UN  
system-wide  
coherence and  
shared results



Communication,  
resource  
mobilization &  
partnerships

UNFPA

Delivering a world where  
every pregnancy is wanted  
every childbirth is safe and  
every young person's  
potential is fulfilled



United Nations Population Fund  
[www.unfpa.org](http://www.unfpa.org)



**Thank you!**