

Compendium of decisions adopted by the Executive Board at its second regular session 2009 (8 to 11 September 2009, New York)

Contents

<i>Number</i>		<i>Page</i>
2009/20	Annual review of the financial situation, 2008 (UNDP)	2
2009/21	United Nations system technical cooperation expenditures, 2008	2
2009/22	Methodology and approach to the UNDP biennial support budget, 2010-2011	3
2009/23	Evaluation of the cooperation agreement between the United Nations Industrial Development Organization and UNDP	4
2009/24	Assistance to Myanmar	5
2009/25	United Nations Office for Project Services strategic plan, 2010-2013.	5
2009/26	Estimates for the UNFPA biennial support budget, 2010-2011	6
2009/27	Revision of the financial regulations and rules of UNFPA.	8
2009/28	Overview of decisions adopted by the Executive Board of UNDP/UNFPA at its second regular session 2009, including the tentative work plan for the first regular session 2010.	8

2009/20

Annual review of the financial situation, 2008

The Executive Board

1. *Takes note of* the annual review of the financial situation, 2008 (DP/2009/28 and Corr.1), and the detailed information contained in its addendum (DP/2009/28/Add.1);
2. *Encourages* all Member States to support UNDP in reaching the resource targets set out in the strategic plan and reiterated in decision 2007/32, and to commit, as early as possible, their contributions to UNDP regular resources for the years 2009 and onwards, through multi-year pledges if possible;
3. *Recognizes* the importance of funding predictability in helping effective programme planning by UNDP since the timeliness of payments of contributions is essential to avoid liquidity constraints in regular resources;
4. *Recalls* General Assembly resolution 62/208 on the triennial comprehensive policy review of operational activities for development of the United Nations system, *reiterates* that regular resources form the bedrock of UNDP finances;
5. *Underlines* the need to meet the resource projections contained in the strategic plan, 2008-2011, and *recognizes* the important contribution to the achievement of the strategic plan made by other resources, including local resources, bilateral donors' contributions, multilateral sources and resources from system-wide funds;
6. *Calls upon* UNDP to include, in future reports on the financial situation, a table illustrating the financial results compared to those originally budgeted for, as contained in the strategic plan, and also to include more information in the cost recovery policy;
7. *Recalls* decisions 2003/22 and 2007/18, *reiterates* that cost recovery should bear the support costs associated with other resources-funded activities, *recognizes* that financial data presented in the financial reports forms an important part of the information sources necessary for the effective communication and assessment of the financial situation of UNDP, and *requests* that UNDP include information on cost recovery income and expenditure in its future annual financial reviews.

11 September 2009

2009/21

United Nations system technical cooperation expenditures, 2008

The Executive Board

1. *Takes note of* the report on United Nations system technical cooperation expenditures, 2008 (DP/2009/29), and its statistical addendum (DP/2009/29/Add.1);
2. *Supports* the integration of information from the report and its addendum into the report on the comprehensive statistical analysis of the financing of operational activities for the development of the United Nations system, in accordance with General Assembly resolution 63/232;
2. *Notes* that, effective 2010, the United Nations Department of Economic and Social Affairs will implement resolution 63/232 and prepare a comprehensive statistical analysis of the financing of operational activities for the development of the United Nations system.

11 September 2009

2009/22

Methodology and approach to the UNDP biennial support budget, 2010-2011

The Executive Board

1. *Takes note of* the report on the methodology and approach to the UNDP biennial support budget, 2010-2011 (DP/2009/30);
2. *Endorses* the proposed approach for the 2010-2011 biennial support budget, with the provisions outlined in the present decision, which is centred on driving cost efficiencies, investing in the organization and improving accountability and transparency;
3. In the context of improving transparency, *recommends* four broad classifications of activities and costs: (a) development, (b) management, (c) United Nations development coordination, and (d) special-purpose;
4. In that regard, *requests* UNDP to propose how to treat costs relating to United Nations development coordination as a separate cost category within its budget instruments;
5. In the context of improving transparency, accountability, and harmonization, *endorses* the UNDP decision to base post cost classification on the ‘whole post’ approach (whereby each individual post is paid from a single cost category) for all posts charged against budget categories and functions within the budget instrument(s) of the organization with the exception of the posts relating to the United Nations development coordination;
6. *Emphasizes* that the present decision should be part of overall efforts to contain management costs efficiently, and *requests* UNDP to provide, in its annual report to the Board, information on workload studies related to its United Nations development coordination function and associated costs;
7. *Also emphasizes* that, in the development of the budgets and budget methodologies, it is important to maintain the quality and integrity of the management oversight functions of the organization through, inter alia, the provision of sufficient resources for oversight offices to carry out their work plans;
8. In the context of development activities and costs, *endorses* two sub-classifications of activities and costs: (a) programmes, and (b) development effectiveness;
9. In the context of programmes and development effectiveness activities and costs, and based on the definitions provided, *endorses* those categories of activities and costs that are more appropriately considered ‘programmes’, and those that are more appropriately considered ‘development effectiveness’;
10. In the context of development effectiveness activities and costs, *endorses* two categories of activities and costs: (a) programme development and implementation, and (b) programme policy advisory services;
11. In the context of special-purpose costs and activities, *endorses* three sub-classifications of activities and costs: (a) General Assembly-mandated activities, (b) capital investments, and (c) non-UNDP operations administered by UNDP;
12. *Requests* UNDP, in applying the present decision, to strengthen harmonization in cooperation with UNFPA and UNICEF;
13. *Underlines* that these changes will not cause a reduction in the allocation for programme activities, and *stresses* the need to clearly outline the costs relating to the sub-classifications shifted between budget instruments;

14. *Requests* UNDP to be actively engaged in an informal consultation process with the Executive Board with a view to taking action on the biennial support budget, 2010-2011, at the first regular session 2010;

15. *Also requests* the Administrator to continue to improve the method of budgeting in collaboration with UNFPA and UNICEF, with a view to presentation by each organization of a single, integrated budget that includes all budgetary categories to complement the next strategic plan, and, in that regard, *requests* a joint preliminary briefing note on steps taken and progress achieved at the second regular session 2011 and a joint report at the annual session 2012;

16. *Further requests* the Administrator to collaborate with UNFPA and UNICEF towards greater harmonization in the UNDP biennial support budget, 2012-2013, and, at the second regular session 2010, to submit a joint report on:

- (a) improved results focus and enhanced linkages with the institutional results of the strategic plan; and
- (b) further harmonized budget methodologies, including the attribution of costs between programme and support budgets, and determine a common method for the treatment of similar cost items across and within respective budgets and funding frameworks, taking into account the differences in the business models of UNDP, UNFPA and UNICEF;

17. *Further requests* the Administrator, as a step towards the single, integrated budget for UNDP, to improve the UNDP biennial support budget, 2012-2013, by:

- (a) improving the linkages between biennial support budget resources and results;
- (b) providing summary explanations of any proposed budgetary changes and their attribution to volume and to nominal and statutory changes; and
- (c) providing information on cost recovery by describing how projected cost recoveries from extrabudgetary resources are calculated, including updated information on UNDP variable indirect costs to allow for appropriate analysis of the cost-recovery rate;

18. *Stresses* the need to provide information on actual expenditure information in the reporting on the annual financial review in a format similar to that of the resource plan in the biennial support budget;

19. *Emphasizes* the need for consultation with Executive Board members in making improvements to the UNDP biennial support budget, 2012-2013, and to the single, integrated budget for each organization, beginning in 2014, and, in that regard, *requests* UNDP, in collaboration with UNFPA and UNICEF, to present, for information, a note outlining a 'road map' for achieving the objectives identified in the present decision, at the first regular session 2010.

11 September 2009

2009/23

Evaluation of the cooperation agreement between the United Nations Industrial Development Organization and UNDP

The Executive Board

1. *Takes note of* the joint terminal evaluation of the implementation of the cooperation agreement between the United Nations Industrial Development Organization (UNIDO) and UNDP (DP/2009/32),
2. *Commends* the collaboration between the UNDP and UNIDO evaluation offices;

3. *Requests* UNDP to implement the recommendations of the evaluation, taking into consideration the deliberations of the General Conference of UNIDO in December 2009;

4. *Encourages* UNDP to replace the existing partnership agreement with UNIDO with a memorandum of understanding that describes the thematic areas of interest and simplifies and standardizes cooperation, including administrative arrangements, to ensure flexible and relevant support to national priorities.

11 September 2009

2009/24

Assistance to Myanmar

The Executive Board

1. *Takes note of* the Administrator's note on assistance to Myanmar and of the report submitted by the independent assessment mission to Myanmar, in particular the strategic challenges and recommendations mentioned therein;

2. *Requests* that the Administrator take account of and implement the findings of the independent assessment mission, as appropriate, under the Human Development Initiative;

3. *Endorses* the proposed one-year extension of the Human Development Initiative, phase 4, until 2011;

4. *Authorizes* the Administrator to allocate for the revised period (2008-2011) an estimated \$38.9 million from regular ('core') resources, and to mobilize other ('non-core') resources up to a total of \$65 million. Both amounts are inclusive of the \$24.1 million core and \$24.9 million non-core resources authorized by decision 2007/36.

11 September 2009

2009/25

United Nations Office for Project Services strategic plan, 2010-2013

The Executive Board

1. *Takes note with appreciation of* the consultative process employed in formulating the UNOPS strategic plan, 2010-2013 (DP/2009/36);

2. *Endorses* the strategic plan as proposed by the Executive Director of UNOPS in DP/2009/36;

3. *Reaffirms* the mandate of UNOPS, in the context of coherence and the furtherance of United Nations objectives, to act as a service provider to the United Nations system agencies, funds and programmes, international and regional financial institutions, intergovernmental organizations, donor and recipient governments and non-governmental organizations;

4. *Reconfirms* the role of UNOPS as a central resource for the United Nations system in procurement and contracts management as well as in civil works and physical infrastructure development, including the relevant capacity development activities;

5. *Recognizes* the potential for value-adding contributions that UNOPS can make in providing efficient, cost-effective services to development partners in the areas of project management, human resources, financial management and common/shared services;

6. *Authorizes* the Executive Director to sign, in consultation with the resident coordinator or the humanitarian coordinator, as appropriate, direct service agreements with governments;

7. *Further authorizes* the Executive Director to appoint UNOPS representatives and, where UNOPS is not covered by a framework agreement of another United Nations entity, to sign host-country agreements on behalf of the United Nations with governments regarding the activities of UNOPS in the host country, having previously informed the resident coordinator or the humanitarian coordinator, as appropriate;

8. *Requests* the Executive Director to inform the Executive Board in the annual report of the UNOPS Executive Director on the use of the authority given in paragraph 7;

9. *Takes note with appreciation of* the annual statistical report on the procurement activities of the United Nations system organizations (DP/2009/37), and *welcomes* the data presentation and analysis contained in the report.

11 September 2009

2009/26

Estimates for the UNFPA biennial support budget, 2010-2011

The Executive Board

1. *Takes note of* the functions, management outputs, indicators and resource requirements in the estimates for the UNFPA biennial support budget, 2010-2011, as contained in document DP/FPA/2009/10;

2. *Takes note of* the recommendations of the Advisory Committee on Administrative and Budgetary Questions, as contained in document DP/FPA/2009/11;

3. *Requests* UNFPA to further improve the indicators of the biennial support budget, 2010-2011, in order to make them more specific and measurable and, in that regard, to revise and improve relevant indicators by the first regular session 2010, through the submission, for information, of a corrigendum of the results matrix;

4. *Recalls* Executive Board decision 2007/15 which requests an update on the UNFPA policy on indirect cost recovery, and, in that regard, requests UNFPA to provide a report, at the first regular session 2010, on actual cost recovery for 2007 and 2008, and on the level of variable indirect costs;

5. *Approves* gross resources in the amount of \$274.5 million, representing the total biennial support budget, 2010-2011, and *notes* that the estimated net resources total \$236.3 million;

6. *Decides* that the appropriated amount should be used towards the 16 functions specified in document DP/FPA/2009/10, to achieve the management outputs in the UNFPA strategic plan, 2008-2013;

7. *Authorizes* an additional expenditure of \$5.7 million from regular resources to further develop and implement the enterprise resource planning (Atlas) project and the international public sector accounting standards;

8. *Also authorizes* an additional expenditure of \$5.8 million from regular resources to replenish the security reserve;

9. *Further authorizes* an additional expenditure of \$5.9 million from regular resources for the relocation of UNFPA headquarters, as a one-time occurrence, and *requests* an informal status report once relocation has been completed;

10. *Further authorizes* the reduction by \$4 million of the approved one-time costs for the new UNFPA organizational structure (decision 2008/6), which results in a revised total of \$24.4 million;

11. *Notes* that the set-up of some of the permanent regional office premises may be extended to 2010. In such instance, UNFPA will carry over a corresponding amount of the approved one-time cost levels to 2010;

12. *Requests* the Executive Director to continue to improve the method of budgeting in collaboration with UNDP and UNICEF, with a view to presentation by each organization of a single, integrated budget that includes all budgetary categories to complement the next strategic plan and, in that regard, *requests* a joint preliminary briefing note on steps taken and progress achieved at the second regular session 2011, and a joint report at the annual session 2012;

13. *Further requests* the Executive Director to collaborate with UNDP and UNICEF towards greater harmonization in the UNFPA biennial support budget, 2012-2013, and, at the second regular session 2010, to submit a joint report, on:

- (a) improved results focus and enhanced linkages with the management results of the strategic plan; and
- (b) further harmonized budget methodologies, including the attribution of costs between programme and support budgets, and determine a common method for the treatment of similar cost items across and within respective budgets and funding frameworks, taking into account the differences in the business models of UNDP, UNFPA and UNICEF;

14. *Further requests* the Executive Director to improve the UNFPA biennial support budget, 2012-2013, as a step towards a single, integrated budget for UNFPA, by:

- (a) improving the linkages between resources and results;
- (b) providing summary explanations of any proposed budgetary changes and their attribution to volume and to nominal and statutory changes; and
- (c) providing information on cost recovery by describing how projected cost recoveries from extrabudgetary resources are calculated, including updated information on UNFPA variable indirect costs to allow for appropriate analysis of the cost-recovery rate.

15. *Stresses* the need to provide information on actual financial performance in the reporting on the annual financial review in a format similar to that of the resource plan in the biennial support budget;

16. *Emphasizes* the need for consultation with Executive Board members in making improvements to the UNFPA biennial support budget, 2012-2013, and to the single, integrated budget for each organization, beginning in 2014, and, in that regard, *requests* UNFPA, in collaboration with UNDP and UNICEF, to present, for information, a note outlining a 'road map' to achieve the objectives outlined in the present decision at the first regular session 2010.

11 September 2009

2009/27

Revision of the financial regulations and rules of UNFPA

The Executive Board

1. *Takes note of* the report on the revision of UNFPA financial regulations and rules (DP/FPA/2009/12);
2. *Approves* the revisions to the UNFPA financial regulations, as contained in document DP/FPA/2009/12, taking into account the provisions of the present decision;
3. *Requests*, for purposes of clarity and specificity, an amendment to the definitions of ‘commitment’ and ‘obligation’ in regulation 2.2, whereby the phrase “shall mean an engagement, such as ...” is replaced by the phrase “shall mean an engagement arising from”;
4. *Takes note of* the changes to the financial rules as contained therein;
5. *Emphasizes* the continuing role of the Executive Board in the governance and oversight of UNFPA;
6. *Reiterates* the request of the Executive Board in decisions 2000/8 and 2002/6 for UNFPA to track its involvement in sector-wide approaches, to share this knowledge with the Executive Board, and to outline progress achieved in the annual report of the Executive Director.

11 September 2009

2009/28

Overview of decisions adopted by the Executive Board of UNDP/UNFPA at its second regular session 2009

The Executive Board

Recalls that during its second regular session 2009, it:

Item 1

Organizational matters

Approved the agenda and work plan for the second regular session 2009 (DP/2009/L.3);

Approved the report of the annual session 2009 (DP/2009/26);

Agreed to the following schedule of sessions of the Executive Board in 2010:

Election of the Bureau for 2010:	6 or 11 January 2010
First regular session 2010:	11 to 14 January <i>or</i> 19 to 22 January 2010
Joint meeting of the Executive Boards of UNDP/UNFPA, UNICEF and WFP:	15 and 18 January 2010
Annual session 2010:	21 June to 2 July 2010 (Geneva)
Second regular session 2010:	13 to 16 September 2010.

UNDP segment

Item 2

Financial, budgetary and administrative matters (UNDP)

Adopted decision 2009/20 on the annual review of the financial situation, 2008;

Adopted decision 2009/21 on United Nations system technical cooperation expenditures, 2008;

Adopted decision 2009/22 on the methodology and approach to the UNDP biennial support budget, 2010-2011.

Item 3
Evaluation in UNDP

Adopted decision 2009/23 on the evaluation of the cooperation agreement between the United Nations Industrial Development Organization and UNDP.

Item 4
Country programmes and related matters (UNDP)

Adopted decision 2009/24 on assistance to Myanmar;

Approved the following final country programme documents on a no-objection basis, without presentation or discussion, in accordance with decision 2006/36:

Africa: Botswana and Burundi;

Arab States: Lebanon;

Asia and the Pacific: Afghanistan;

Europe and the Commonwealth of Independent States: Armenia, Bosnia and Herzegovina, Kazakhstan, the former Yugoslav Republic of Macedonia, Tajikistan, Turkmenistan and Uzbekistan;

Latin America and the Caribbean States: Ecuador;

Took note of the one-year extension of the country programme for the Libyan Arab Jamahiriya;

Took note of the following draft regional programme documents and draft country programme documents and the comments made thereon:

Africa

Draft country programme document for Uganda (DP/DCP/UGA/2)

Arab States

Draft regional programme document for the Arab States (DP/RPD/RAS/2)

Europe and the Commonwealth of Independent States

Draft country programme document for Romania (DP/DCP/ROU/1)

Latin America and the Caribbean

Draft country programme document for Argentina (DP/DCP/ARG/2)

Draft country programme document for Guatemala (DP/DCP/GTM/2)

Item 5
United Nations Capital Development Fund

Heard an oral report on the United Nations Capital Development Fund cost recovery approach.

Item 6
United Nations Office for Project Services

Adopted decision 2009/25 on the United Nations Office for Project Services strategic plan, 2010-2013;

Took note of the annual statistical report on the procurement activities of United Nations system organizations (DP/2009/37).

Item 7**United Nations Development Fund for Women**

Took note of the report on the criteria and methodology for regular resources allocation (DP/2009/38).

Joint segment**Item 8****Follow-up to the meeting of the UNAIDS Programme Coordinating Board**

Took note of the report on the implementation of the decisions and recommendations of the Programme Coordinating Board of the Joint United Nations Programme on HIV/AIDS (DP/2009/39-DP/FPA/2009/14).

Item 9**Internal audit and oversight**

Heard oral reports of UNDP, UNFPA and UNOPS on the implementation of decision 2008/37 on internal audit and oversight.

UNFPA segment**Item 10****Financial, budgetary and administrative matters**

Adopted decision 2009/26 on the estimates for the UNFPA biennial support budget, 2010-2011;

Adopted decision 2009/27 on the revision of the financial regulations and rules of UNFPA;

Took note of the report of the Advisory Committee on Administrative and Budgetary Questions (DP/FPA/2009/11) on the estimates for the UNFPA biennial support budget, 2010-2011;

Took note of the report of the Advisory Committee on Administrative and Budgetary Questions (AC/1692) on the revision of the financial regulations and rules of UNFPA.

Item 11**Country programmes and related matters (UNFPA)**

Approved the following country programmes on a no-objection basis, without presentation or discussion, in accordance with decision 2006/36:

Africa: Botswana and Burundi;

Arab States: Lebanon;

Asia and the Pacific: Afghanistan;

Eastern Europe and Central Asia: Armenia, Bosnia and Herzegovina, Kazakhstan, Tajikistan, Turkmenistan and Uzbekistan;

Latin America and the Caribbean: Ecuador;

Took note of the following draft country programme documents and the comments made thereon:

Africa

Draft country programme document for Uganda (DP/FPA/DCP/UGA/7)

Latin America and the Caribbean

Draft country programme document for Guatemala (DP/FPA/DCP/GTM/6)

Item 12
Other matters

Held the following informal briefings and consultations:

UNDP

Held an informal consultation on the methodology and approach to the UNDP and UNIFEM biennial support budgets, 2010-2011, and the implementation of UNDP cost recovery;

Held an informal consultation on the UNDP evaluation policy;

Held a thematic debate on UNDP support to national capacity development.

UNFPA

Held a briefing on the 2010 round of censuses.

UNOPS

Held an informal consultation on UNOPS field operations.

11 September 2009

**TENTATIVE WORK PLAN
EXECUTIVE BOARD OF UNDP/UNFPA
FIRST REGULAR SESSION 2010
(11 and 19 to 22 January 2010, New York, or
6 and 11 to 14 January 2010, TBC)**

<i>Day/Date</i>	<i>Time</i>	<i>Item</i>	<i>Subject</i>
Monday, 11 January (or 6 January, TBC)	11 a.m.		<i>Election of the Bureau of the Board for 2010</i>
Day 1	10 a.m. - 1 p.m.	1	ORGANIZATIONAL MATTERS <ul style="list-style-type: none"> Adoption of the agenda and work plan for the session Adoption of the report of the second regular session 2009 Adoption of the annual work plan 2010 of the Executive Board <p style="text-align: center;">UNDP SEGMENT</p> <p style="text-align: center;">STATEMENT BY THE ADMINISTRATOR</p>
		2	FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS <ul style="list-style-type: none"> UNDP biennial support budget, 2010-2011 Report of the ACABQ on the UNDP biennial support budget, 2010-2011
	3 - 5 p.m.	2	FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS (cont'd)
		3	PROGRAMMING ARRANGEMENTS <ul style="list-style-type: none"> Mid-term review of programming arrangements, 2008-2011
	5 - 6 p.m.		<i>Informal consultations on draft decisions</i>
Day 2	10 a.m. - 1 p.m.		UNFPA SEGMENT
			STATEMENT BY THE EXECUTIVE DIRECTOR
	3 - 5 p.m.		STATEMENT BY THE EXECUTIVE DIRECTOR (cont'd)
		12	FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS <ul style="list-style-type: none"> Update on UNFPA policy on indirect cost recovery
	13	COUNTRY PROGRAMMES AND RELATED MATTERS <ul style="list-style-type: none"> Approval of country programme documents 	
	5 - 6 p.m.		<i>Informal consultations on draft decisions</i>
Day 3	10 a.m. - 1 p.m.	7	UNDP SEGMENT (cont'd) UNCDF <ul style="list-style-type: none"> Report on the implementation of cost recovery policy
		8	UNIFEM <ul style="list-style-type: none"> UNIFEM biennial support budget, 2010-2011 Report of the ACABQ on the UNIFEM biennial support budget, 2010-2011 Criteria and methodology for regular resources allocation
		9	UNOPS segment UNOPS <ul style="list-style-type: none"> UNOPS biennial support budget, 2010-2011 Report of the ACABQ on the UNOPS biennial support budget, 2010-2011

<i>Day/Date</i>	<i>Time</i>	<i>Item</i>	<i>Subject</i>
	3 - 5 p.m.	4	UNDP SEGMENT (cont'd) EVALUATION <ul style="list-style-type: none"> Review of the UNDP evaluation policy and management response
		5	GENDER IN UNDP <ul style="list-style-type: none"> Oral report of the Administrator on the implementation of the UNDP gender strategy and action plan
		6	COUNTRY PROGRAMMES AND RELATED MATTERS <ul style="list-style-type: none"> Approval of regional and country programme documents
	<i>5-- 6 p.m.</i>		<i>Informal consultations on draft decisions</i>
Day 4	10 a.m. - 1 p.m.	10	JOINT SEGMENT RECOMMENDATIONS OF THE BOARD OF AUDITORS <ul style="list-style-type: none"> Reports of UNDP, UNFPA and UNOPS on the implementation of the recommendations of the Board of Auditors, 2006-2007
		11	REPORT TO THE ECONOMIC AND SOCIAL COUNCIL <ul style="list-style-type: none"> Report of the Administrator of UNDP and the Executive Director of UNFPA to the Economic and Social Council
		14	OTHER MATTERS <ul style="list-style-type: none"> Global Jobs Pact, including private sector development and efforts among United Nations agencies
	3 - 6 p.m.	14	OTHER MATTERS <ul style="list-style-type: none"> Adoption of pending decisions
		1	ORGANIZATIONAL MATTERS <ul style="list-style-type: none"> Adoption of the tentative work plan for the annual session 2010
Friday, 15 January; Monday, 18 January			JOINT MEETING OF THE EXECUTIVE BOARDS OF UNDP/UNFPA, UNICEF AND WFP